



CITY OF LIVERMORE CALIFORNIA  
BUDGET

FISCAL YEARS 2023-2024 & 2024-2025



**THIS PAGE INTENTIONALLY LEFT BLANK**

# TABLE OF CONTENTS

## Introduction

Letter from the City Manager .....	1
GFOA Budget Award for FY 2021-23 Financial Plan .....	12
Adoption of Budget Resolution .....	13
How to Use This Document .....	14
Budget Calendar .....	17
Budget Development Process .....	17
Key Budget Concepts and Terms .....	19

## About Livermore

City Organization Chart .....	24
Directory of City Officials .....	25
Map of Livermore and City Facilities .....	26
Mission Statement and Values .....	28
Community Overview .....	29
Household Information .....	33
Constitutional Spending Limits .....	34
Population by Year .....	34
Strategic Plan .....	37
Performance Measures .....	39
Significant Accounting and Budget Policies .....	45

## Long-Term Financial Plan

Long-Term Financial Plan.....	53
-------------------------------	----

## Budget Summary

Budget Summary Narrative .....	57
City-wide Revenues, Expenditures, and Fund Balances/Working Capital FY 2021-22 Actual.....	62
City-wide Revenues, Expenditures, and Fund Balances/Working Capital FY 2022-23 Projected.....	64
City-wide Revenues, Expenditures, and Fund Balances/Working Capital FY 2023-24 Budget .....	66
City-wide Revenues, Expenditures, and Fund Balances/Working Capital FY 2024-25 Budget .....	68
Fund Balances/Working Capital by Major and Non-Major Funds FY 2021-22 Actual.....	70
Fund Balances/Working Capital by Major and Non-Major Funds FY 2022-23 Projected.....	72
Fund Balances/Working Capital by Major and Non-Major Funds FY 2023-24 Budget .....	74
Fund Balances/Working Capital by Major and Non-Major Funds FY 2024-25 Budget .....	76
Summary of Transfers .....	78
Impact of Capital Improvement Plan Budget on Operating Budget .....	79
Debt Service Budget .....	80

<b>City Council</b> .....	<b>83</b>
---------------------------	-----------

<b>City Manager</b> .....	<b>87</b>
---------------------------	-----------

<b>City Attorney</b> .....	<b>91</b>
----------------------------	-----------

<b>Administrative Services Department</b> .....	<b>95</b>
---	-----------

<b>Community Development Department</b> .....	<b>99</b>
---	-----------

<b>Fire Department</b> .....	<b>103</b>
------------------------------	------------

<b>General Services</b> .....	<b>107</b>
-------------------------------	------------

# TABLE OF CONTENTS

<b>Innovation &amp; Economic Development Department</b> .....	<b>109</b>
<b>Library Services</b> .....	<b>113</b>
<b>Police Department</b> .....	<b>117</b>
<b>Public Works Department</b> .....	<b>121</b>
<b>Revenues</b>	
Revenue Sources by Fund .....	125
Revenue Description, History & Assumption of Key Sources .....	138
<b>Expenditures</b>	
Expenditure by Function	
General Fund Expenditures .....	161
Citywide Expenditures .....	164
General Fund Expenditures by Major Category	
FY 2021-22 Actual .....	170
FY 2022-23 Projected .....	173
FY 2023-24 Budget .....	177
FY 2024-25 Budget .....	181
Citywide Expenditures by Major Category	
FY 2021-22 Actual .....	185
FY 2022-23 Projected .....	187
FY 2023-24 Budget .....	189
FY 2024-25 Budget .....	191
<b>Fund Balances</b>	
Available Funds, Use of Funds, and Fund Balance	
FY 2021-22 Actual .....	194
FY 2022-23 Projected .....	200
FY 2023-24 Budget .....	206
FY 2024-25 Budget .....	212
<b>Capital Improvement Program</b>	
Executive Summary and Analysis .....	219
Project Listing by Fund .....	228
Project Listing by Program .....	244
Capital Budget Award .....	258
<b>Staff Allocation</b>	
Staff Allocation by Department .....	259
<b>Appendix</b>	
List of Funds by Fund Type .....	265
Relationship Between Funds and Departments .....	267
Description of Funds .....	269
Glossary of Terms .....	275
City of Livermore Citywide Strategic Plan .....	281

# INTRODUCTION

## LETTER FROM THE CITY MANAGER

Honorable Mayor and City Council,

I am pleased to present to you, City staff and our community the Biennial City of Livermore Budget for Fiscal Years (FYs) 2023-24 and 2024-25. The FY 2023-25 budget document (The Budget) provides an overview of City-wide revenue and expenditure projections, with a focus on the General Fund and General Fund Reserves. The Budget reflects anticipated revenues from development expected to be completed during the two-year period.

The City continues to be challenged by the rising costs of services and infrastructure but overall, remains financially healthy. The Budget carefully balances the need to address critical operational requirements while continuing to appropriately fund the City's long-term obligations, including capital assets, fleet and information technology replacement needs, and retiree medical benefits (also known as Other Post Employment Benefits or OPEB). Regarding capital assets, The Budget provides the significant resources necessary to fund maintenance, repair and replacement of the City's critical infrastructure, including buildings (such as expanding and modernizing Fire Station 6 and improving conditions of the Police headquarters), sidewalks, walls, street trees, and stormwater improvements.

The Budget presents a prudent spending plan that maintains the current operational service levels to support Livermore's high quality of life. This document acknowledges the financial challenges Livermore faces in the near and longer-term, but also celebrates prior year accomplishments. While The Budget continues to be a roadmap for progress toward completing ongoing City Council priorities, it also supports and implements the City's 2023-28 Five-Year Strategic Plan, which is organized around the following five broad Community Pillars:

1. **A Safe Community That Thrives:** Support facilities, design programs, and ensure compliance with regulations that create a healthy, resilient, and engaged community that is prepared, safe, and housed.
2. **Economy That Prospers:** Encourage a thriving business environment that results in a strong, diverse, resilient economy and supports community prosperity.
3. **Environmental Stewardship:** Preserve and protect Livermore's climate and environment for future generations and become a municipal leader in sustainability, reducing and drawing down greenhouse gas emissions, and encouraging sustainable development.
4. **Inclusive & Inviting Spaces & Places:** Create inclusive and inviting natural and built places and spaces for contemplation, play, arts, and connection while celebrating our history and encouraging community pride.
5. **A City That Works:** Foster an organization that is fiscally sustainable, innovative, effective, and efficient; provides excellent public services; invests in professional development and well-being of employees in alignment with the Community and Organizational Values; and responsibly invests in the City's infrastructure.

Please refer to the Five-Year Strategic Plan section of this budget book for more details.

# INTRODUCTION

## LETTER FROM THE CITY MANAGER

### LIVERMORE'S SHORT-TERM ECONOMIC OUTLOOK

Staff are expecting the City's economy to continue to grow in FY 2023-24 as the City continues to recover economically from the pandemic. The City's unemployment rate as of February 2023 was 3%, favorably compared to Alameda County's at 3.7% and the State of California at 4.2%. The primary indicators of the City's economy - property and sales taxes - are expected to increase by 7% and 4% respectively, in FY 2023-24, and increase by a lesser amount in FY 2024-25 – 4% and 3% respectively. As interest rates have been increasing over the past year, the City is also expecting to realize increased investment earnings in FY 2023-24 of \$1.9 million, a 48% increase from FY 2022-23.

In addition, staff are expecting several housing and commercial developments to come online over the next five years resulting in increased tax revenues, including the downtown development (new hotel, Legacy housing development, and new retail and restaurants), 1,929 new housing units in the Isabel Neighborhood Specific Plan, and new and expanded commercial land uses (by Gillig, Form Factor and other local companies). The long-term financial plan includes projected revenues from these new developments.

### FY 2023-24 AND 2024-25 GENERAL FUND BUDGET

As described in the table below, estimated FY 2023-24 General Fund revenues of \$141.2 million in FY 2023-24 are \$8.8 million (or 7%) greater than projected FY 2022-23 General Fund revenues. FY 2024-25 General Fund revenues of approximately \$147 million are \$5.8 million (or 4%) greater than the FY 2023-24 budget. The City's FY 2023-24 budgeted expenses are expected to increase by \$12.5 million or 11% from the projected FY 2022-23 expenses. However, the FY 2022-23 projected expenses include \$6 million in savings from vacant positions, and FY 2023-24 assumes all positions are filled. Both budgets are balanced. The description of revenue and expenditure increases are outlined below.

**Table 1. General Fund Budget Overview**

	FY 2022-23 Projected	FY 2023-24 Budget	Variance	FY 2024-25 Budget	Variance
Revenues	\$132,384,725	\$141,170,717	\$8,785,992	\$146,960,502	\$5,789,785
Use of Fund Balance for Carryforward Contracts		980,000	980,000		
Use of Capital Project Reserves		6,425,000	6,425,000	13,266,000	6,841,000
Net Transfers	(7,495,125)	(12,402,294)	(4,907,169)	(15,643,794)	(3,241,500)
Operating Expenditures	(118,860,417)	(131,403,097)	(12,542,680)	(136,707,305)	(5,304,208)
<b>Operating Surplus (Deficit)</b>	<b>\$6,029,183</b>	<b>\$4,770,326</b>	<b>(\$1,258,857)</b>	<b>\$7,875,403</b>	<b>\$9,134,260</b>
Capital Projects	(1,154,112)	(1,870,000)	(715,888)	(7,506,000)	(5,636,000)
Addition to Operating Reserves	(295,000)	(2,900,326)	(2,605,326)	(369,403)	2,530,923
<b>Total</b>	<b>\$4,580,071</b>	<b>\$0</b>		<b>\$0</b>	

**General Fund Revenues** – As described in the table below, while almost all revenue categories are expected to increase, the projected \$8.8 million increase in FY 2023-24 General Fund revenues is primarily related to the following increases:

- Property taxes of \$3.2 million related to new development, including Legacy apartments downtown and the 2% growth rate levied by the Assessor.
- Sales taxes of \$1.8 million based on current sales tax revenues and projections from the City's sales tax consultant.

# INTRODUCTION

## LETTER FROM THE CITY MANAGER

- Investment earnings of \$1.9 million due to increased interest rates, maturing investments that have been and will be reinvested into higher-yielding investments, and a professional investment advisor more actively managing the City's investment portfolio.
- Business license taxes of \$749,000 primarily related to more accurate assessments of Sandia and Lawrence Livermore Labs business license taxes.

**Table 2. General Fund Revenues**

Revenues Category	FY 2022-23 Projected	FY 2023-24 Budget	Variance	FY 2024-25 Budget	Variance
Property Taxes	\$43,435,815	\$46,618,856	\$3,183,041	\$48,625,118	\$2,006,262
Sales & Use Taxes	39,047,000	40,838,113	1,791,113	41,903,316	1,065,203
Franchise Taxes	6,203,000	6,265,000	62,000	6,575,000	310,000
Business License Taxes	9,472,000	10,221,000	749,000	10,735,000	514,000
Other Taxes	6,000,800	5,910,000	(90,800)	6,326,812	416,812
Licenses & Permits	3,481,000	3,503,000	22,000	3,514,000	11,000
Fines & Forfeitures	355,000	370,000	15,000	385,000	15,000
Use of Money and Property (includes investment earnings)	3,896,554	5,778,381	1,881,827	6,147,501	369,120
Intergovernmental Revenue	12,364,166	12,902,236	538,070	13,389,654	487,418
Other Taxes in Lieu	7,980	7,500	(480)	7,500	-
Charges for Current Services	7,620,820	8,227,831	607,011	8,804,801	576,970
Other Revenue	500,590	528,800	28,210	546,800	18,000
<b>Total Operating Revenue</b>	<b>\$132,384,725</b>	<b>\$141,170,717</b>	<b>\$8,785,992</b>	<b>\$146,960,502</b>	<b>\$5,789,785</b>
Transfers In	922,919	1,970,706	1,047,787	1,535,206	(435,500)
<b>Total All Revenue</b>	<b>\$133,307,644</b>	<b>\$143,141,423</b>	<b>\$9,833,779</b>	<b>\$148,495,708</b>	<b>\$5,354,285</b>

**General Fund Expenditures** – As described in the table below, the expenditure budget is expected to increase by \$19.2 million over the level projected in FY 2022-23. The following is a summary of significant increases:

- Wages and benefits are increasing by almost \$10 million. As previously noted, the FY 2022-23 projection includes a reduction of \$6 million to reflect savings from vacant positions. Correcting for that reduction, the salary and benefits budget is increasing by approximately \$4 million, some of which are the cost-of-living adjustments (COLAs) provided for employees through labor agreements. As described in more detail below, the General Fund budget also includes seven new positions, three of which are funded through outside sources. Finally, the budget for temporary salaries is increasing by \$400,000 to provide departments with the ability to hire temporary staff to backfill vacant positions until they can hire permanent staff.
- Premiums for the City's property and liability insurance policies are increasing by \$737,879, reflecting a State-wide and international trend.
- Expenses for the joint Livermore-Pleasanton Fire Department (LPPFD) are increasing by \$1.1 million due to COLAs, a 10% increase in health benefit costs, a replacement fire station alerting system of which Livermore's portion is \$500,000, and replacement equipment. The City will provide a five-year inter-fund loan at the Local Agency Investment Fund (LAIF) rate to fund the \$500,000 for a fire station alerting system.

# INTRODUCTION

## LETTER FROM THE CITY MANAGER

- Increased allocation to the Workers' Compensation Fund by \$466,703 to ensure there is adequate funding to cover expected workers' compensation expenses.
- Increased contractual services of \$1.2 million for various programs and services to help accomplish goals and objectives identified in the five-year strategic plan.
- Increased travel and training budgets of \$180,000 to meet legal obligations for employee training as well as to provide additional professional development opportunities for the City's employees.
- General Fund support for capital projects is increasing by \$6.5 million, reflecting allocations from previously established capital reserves to fund various projects including sidewalk repair, wall repairs, facilities repairs and upgrades, and stormwater projects. \$715,888 of that increase is reflected in the Capital Projects category and the remaining \$5.8 million is included in the Transfer Out category since those capital reserves are funding projects included in the Stormwater and Facilities Maintenance funds.

**Table 3. General Fund Expenditures**

<b>Expenditure Category</b>	<b>FY 2022-23 Projected</b>	<b>FY 2023-24 Budget</b>	<b>Variance</b>	<b>FY 2024-25 Budget</b>	<b>Variance</b>
Wages and Benefits	\$63,545,609	\$73,526,543	\$9,980,934	\$76,188,768	\$2,662,225
Services and Supplies	54,855,708	57,848,554	2,992,846	60,429,907	2,581,353
Capital Outlay	459,320	28,000	(431,320)	88,630	60,630
<b>Total Operating Expenditures</b>	<b>\$118,860,637</b>	<b>\$131,403,097</b>	<b>\$12,542,460</b>	<b>\$136,707,305</b>	<b>\$5,304,208</b>
Capital Projects	1,154,112	1,870,000	715,888	7,506,000	5,636,000
Transfers Out	8,418,044	14,373,000	5,954,956	17,179,000	2,806,000
<b>Total all Expenditures</b>	<b>\$128,432,793</b>	<b>\$147,646,097</b>	<b>\$19,213,304</b>	<b>\$161,392,305</b>	<b>\$13,746,208</b>

As previously noted, the proposed FY 2023-24 budget includes the following 7.0 new full-time equivalent (FTE) positions, and the FY 2024-25 budget includes 6.0 new FTE positions that departments identified during the development of the Five-year Strategic Plan as high priorities:



# INTRODUCTION

## LETTER FROM THE CITY MANAGER

**Table 4. New Positions in the General Fund Budget**

New Position	FY 2023-24 Budget	FY 2024-25 Budget	Description
Human Resources Analyst I	1		The City has been challenged with being able to recruit to backfill vacant positions. In addition, the Human Resources Division does not have dedicated resources to support Citywide training and Diversity Engagement and Inclusion (DEI) programs. This position will assist with these efforts.
Assistant City Attorney	1		This position will reduce the City's reliance on outside counsel for Pitchess motions, gun violence restraining orders, and code enforcement.
Building Inspector	1		The City's continued demand for building inspections necessitates a new Building Inspector position.
Associate Civil Engineer	1		This position will manage the City's sidewalk repair program
Management Analyst	1		This position will support the City Manager's Communications function.
Records Clerk	1		A new Records Clerk is required to meet the increased records management workload in the Police Department
Administrative Technician	1		This position will replace a temporary employee in supporting the Health and Human Services Division. Funding will be provided by the City's Affordable Housing Fund
Police Officer		2	Two new officers - one will be funded by the Casino and the other by the School District.
Principal Planner		1	This position will lead a new Special Projects section in the Planning Division that will focus on high priority projects including the General Plan update, South Livermore sewer project, and the Active Transportation Plan.
Neighborhood Preservation Officer		1	This position will support a more robust response to graffiti, abandoned vehicles, trash, campaign signs, and related community issues.
Supervising Librarian		1	This position will provide focused management of the Library's Youth Services program that has become increasingly popular since the pandemic.
Supervising Crime Analyst		1	This position is required to maintain the span of control over the Police Department's Crime Analysis section.
<b>Total Positions</b>	<b>7</b>	<b>6</b>	

### GENERAL FUND OPERATING RESERVES

The City's General Fund Reserve Policy, adopted in June 2012 and amended in June 2016, targets an overall reserve level of 30% of the current year's budgeted operating expenditures and outgoing transfers for debt service. Key components of the General Fund Balance policy goals include:

- **Catastrophic Reserve** - 15% of the General Fund's current operating expenditures plus debt service transfers, to be used in a catastrophic event or in a major emergency or in periods of severe fiscal crisis (Committed); and
- **Economic Reserve** - 13.5% of the General Fund's current operating expenditures plus debt service transfers, to be used during times of severe economic distress such as protracted recessionary periods, State raids on local resources, or other unforeseen events (Assigned); and
- **Cash Flow Reserve** - 1.5% of the General Fund's current operating expenditures plus debt service transfers to protect against cash shortfalls related to the timing of projected revenue receipts and to maintain the budgeted level of reserves (Unassigned).

The Budget fully funds all required reserves each fiscal year, and there is an excess General Fund balance of roughly \$2.5 million above the minimum amount required by Council Policy in 2023-24 and \$1.2 million in FY 2024-25. To meet the 30% operating reserve requirement, the FY 2023-24 budget includes \$2.9 million from revenues plus \$1.1 million from the unassigned fund balance. Similarly, the FY 2024-25 budget includes \$369,403 from revenues and \$1.2 million from the unassigned fund balance to

# INTRODUCTION

## LETTER FROM THE CITY MANAGER

meet the 30% operating reserve requirement. The actual amount above the minimum reserve requirement will be calculated as part of the year-end process. At that time, staff will return to Council with a proposal to allocate excess reserves not required to meet future required operating reserves to the Existing Asset Maintenance and Repair Reserve Fund and the New and Replacement Asset Reserve Fund.

In addition to operating reserves, these two reserve funds were established to help fund capital improvements. They are described below:

- **Existing Asset Maintenance and Repair Reserves** – established by Council in June 2016 to accumulate resources necessary to address the City’s aging infrastructure identified in the City’s Asset Management Program. The City has allocated at least \$2 million annually to the Existing Asset Maintenance and Repair Reserve from year-end budget surpluses. Through FY 2021-22, the City has allocated a total of \$22.3 million to the Existing Asset Maintenance and Repair Reserve. The FY 2023-24 and 2024-25 Capital Improvement Plan (CIP) allocates \$14.2 million from that reserve to fund repair and replacement projects, including facility repairs and replacement, sidewalk repairs, street tree removal and replacement, wall repairs and stormwater projects. The balance can be allocated to various asset categories based on the priority set through a Capital Reserve Policy that is scheduled to be adopted by Council concurrently with this budget.
- **New and Replacement Asset Reserves** – established by Council in November 2022 as part of the FY 2021-22 year-end close using \$14 million from unallocated General Fund reserves. The purpose of the New and Replacement Asset Reserve is to have funding available for enhancement and expansion capital projects such as new or improved open space projects and expanding and/or improving City facilities. The FY 2023-24 and 2024-25 CIP allocates \$5.5 million from the CIP reserves to various CIP projects, including Police Department building renovations. The balance can be allocated to various projects based on the priority set through a Capital Reserve Policy that is scheduled to be adopted by Council concurrently with this budget.

Below is a summary of anticipated General Fund balance categories included in the Biennial Budget.

# INTRODUCTION

## LETTER FROM THE CITY MANAGER

**Table 5. General Fund Reserves**

<b>Fund Balance Category</b>	<b>FY 2022-23 Projected</b>	<b>FY 2023-24 Budget</b>	<b>FY 2024-25 Budget</b>
<b>Ending Total Fund Balance:</b>	<b>\$84,125,382</b>	<b>\$79,620,708</b>	<b>\$66,724,111</b>
<b>Nonspendable:</b>	<b>5,844,210</b>	<b>5,844,210</b>	<b>5,844,210</b>
<b>Operating Reserves:</b>			
Catastrophic Reserve 15% (Committed)	18,663,369	20,682,015	21,477,346
Economic Reserve 13.5% (Assigned)	16,797,032	18,613,813	19,329,611
Cashflow Reserve 1.5% (Unassigned)	1,866,337	2,068,201	2,147,735
<b>Subtotal Operating Reserves (30% of Operating Expenses and Debt Service)</b>	<b>\$37,326,738</b>	<b>\$41,364,029</b>	<b>\$42,954,692</b>
<b>CIP Reserve Funds:</b>			
Existing Asset Maintenance and Repair Reserve	22,325,000	16,590,000	8,160,000
New and Replacement Asset Reserve	14,049,363	13,359,363	8,523,363
<b>Subtotal CIP Reserve Funds</b>	<b>\$36,374,363</b>	<b>\$29,949,363</b>	<b>\$16,683,363</b>
<b>Total Reserves</b>	<b>\$73,701,101</b>	<b>\$71,313,392</b>	<b>\$59,638,055</b>
<b>Remaining Unassigned Fund Balance</b>	<b>\$4,580,071</b>	<b>\$2,463,106</b>	<b>\$1,241,846</b>

### OPERATIONAL CHALLENGES

**Staffing** – For the past six budget cycles, still cognizant of the reduction in staffing of 100 Full-Time Equivalents (FTE) during the Great Recession, one of the City’s cost containment strategies has been to maintain City staffing levels to allow General Fund revenues time to grow and align with true structural expenditures, including full funding of OPEB obligations. Current revenues are now in balance with ongoing structural expenditures and as a result, the FY 2022-23 budget update included 6.5 FTE positions. As previously discussed, the proposed FY 2023-24 budget includes 7.0 new FTE and the FY 2024-25 budget includes 6.0 new FTE that departments identified as a priority during the development of the Five-year Strategic Plan.

The Five-year Financial Plan includes 36 additional positions identified for funding in the last three years. The estimated increased tax revenues from future development are such that most of those positions can be funded in FY 2025-26. By the end of FY 2027-28, the City will have added 83 positions since the end of the Great Recession, 17 FTE fewer positions than it had before the Great Recession. As the City’s

# INTRODUCTION

## LETTER FROM THE CITY MANAGER

financial condition continues to improve, there should be additional opportunities to further enhance the City's staffing levels to meet anticipated increases in service demands.

### FUNDING LONG-TERM OBLIGATIONS

The Budget provides appropriate levels of funding for several long-term obligations, including Fleet and Technology Replacement, Other Post-Employment Benefits (OPEB), Workers' Compensation Reserves, and the Capital Improvement Plan (CIP). An ongoing commitment to appropriately fund these liabilities is essential to ensure the City's future operational preparedness, fiscal health, and sustainability. The sections below discuss the City's funding strategy and approach to continue to effectively manage each of these important long-term obligations.

**Fleet and Information Technology Replacement Programs** - The Budget provides approximately \$6.1 million in FY 2023-24 and \$5.1 million in FY 2024-25 for fleet replacement. This funding is used to regularly replace police cars, fire engines, and other city vehicles. The Information Technology Replacement program provides for the replacement of major information technology systems, such as the Accela permitting software, ERP software, phone systems, voicemail systems, and all city servers. The Budget adequately funds the Information Technology Replacement Program with approximately \$6.2 million annually.

**Other Post-Employment Benefits (OPEB)** - OPEB is a non-pension retirement benefit that certain employees receive upon their retirement, such as retiree health care. When these benefits were first offered by the City, the cost was quite modest, and benefits were funded on a pay-as-you-go basis. Sharp increases in the cost of health care in the 1990s and early 2000s made this approach imprudent. Beginning in 2006, the City's funding policy was to set funding aside in an irrevocable trust and to ramp up funding to the full Actuarial Determined Contribution (ADC) over ten years. However, the economic downturn in FY 2008-09 hampered the City's ability to make its full ADC payment. The City's actuarial report indicated that this underfunding of the ADC and continued steep increases in healthcare costs caused its unfunded liability to grow to over \$101 million.

In June 2013, the Council directed staff to develop a comprehensive solution to this complex problem. The solution required a dramatic increase in funding and cooperation of employee bargaining groups to modify health care benefits. In July of 2015, the City Council adopted a policy requiring full funding of the City's ADC every year. At that point in time, the OPEB benefit was only funded at the extremely low level of 3%. The City was successful in stabilizing its benefit costs and subsequently implemented a strategy to fully fund its ADC. As a result, the City's unfunded liability subsequently dropped to roughly \$45.3 million with an ADC of \$4.9 million annually. Based on the OPEB Trust Fund balance at the end of March 2023, the OPEB benefit is now funded at approximately 55%, which should be viewed as an incredible success story. Funding for the full OPEB ADC payment continues to be included in the Financial Plan in accordance with the City's OPEB Policy.

**Workers' Compensation Reserves** - The City is self-insured for its workers' compensation program up to \$500,000 per claim. A significant element of self-insurance involves reserving funds to cover the anticipated cost for the life of the claims. Various factors, including changes in the law, have resulted in a significant increase in the valuation of that reserve fund. The Budget includes resources sufficient to fund the resulting claims liability at a 70% confidence level which is an industry-standard.

# INTRODUCTION

## LETTER FROM THE CITY MANAGER

### **Infrastructure and Facility Maintenance and Repairs**

The City has effectively addressed the previous three long-term obligations, and their true costs are now fully integrated into the structural expense framework, which will be utilized in preparing future spending plans. The largest and most complex underfunded liability is infrastructure and facility maintenance and repair, which is primarily addressed through programming in the CIP. Deferring maintenance of facilities and infrastructure may help meet immediate operational needs in the short run but is not a prudent financial strategy and can have serious and costly ramifications. It is for this reason that Asset Management has been, and will continue to be, an important City focus.

**CIP Funding** - General Fund contributions to the CIP program historically range between \$1 million and \$2.5 million annually, excluding allocations to the Existing Asset Maintenance and Repair Reserve. General fund contributions to the CIP finance major infrastructure and maintenance projects that have no other funding sources. Traditionally, these projects have included things such as American with Disabilities Act (ADA) improvements, arroyo maintenance and stabilization (Stormwater), major facility upgrades, sidewalk repairs, decorative walls, and local match dollars for street improvement projects.

As previously noted, the City set aside \$22.8 million in an Existing Asset Maintenance and Repair Reserve and another \$14 million in a New and Replacement Assets Reserve to be available to fund capital projects. In addition, the Financial Plan allocates \$3 million from General Fund operating revenues to the CIP during the current budget cycle. Using these three funding sources, the Financial Plan allocates a total of \$22.7 million to the CIP to fund projects, including sidewalk repair, tree and landscape maintenance projects, Fire Station 6 remodel, Police Department building renovations, downtown landscape renovations, and storm drain capture devices. While the proposed funding level allows for continued progress, millions of dollars in unfunded CIP project requests remain unaddressed. Most of these projects are deferred maintenance projects for which the General Fund is the only source of funding.

Staff developed a comprehensive Asset Management Plan to identify assets requiring investments that assists with prioritizing CIP allocations. In addition, staff is preparing to bring a series of policies to Council for review and approval that will (1) clarify responsibility for maintenance of private street trees, (2) align the City's ordinance for sidewalk maintenance responsibilities with state law and establish a lien program for sidewalk maintenance, and (3) educate property owners about the City's laws related to street tree, sidewalk, and wall maintenance and ultimately enforce those requirements. However, additional financial resources will be necessary to maintain the infrastructure at existing levels of service.

Much of Livermore's future fiscal sustainability is linked to adequately funding its long-term obligations. Progress has been made in this area, and sound strategies will continue to be pursued with discipline and fortitude.

### **LIVERMORE'S FUTURE FINANCIAL HEALTH**

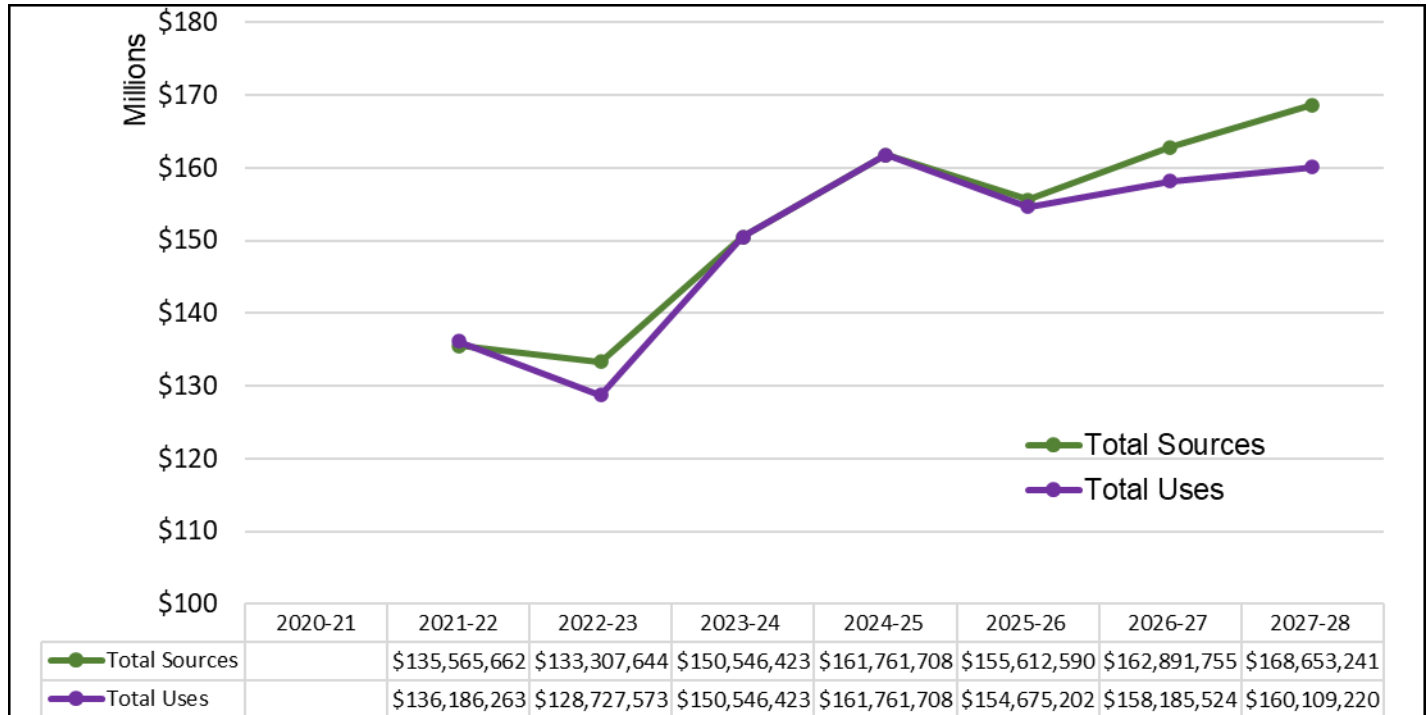
As part of the budget process, staff prepared a five-year General Fund forecast to identify available resources and expected cost increases and prioritize new positions and contractual services. Details of the City's five-year forecast are included under the Five-Year Financial Plan section of this book. The following chart shows the expected revenue and expense trends over the next five years. As described in the chart, revenues are expected to grow such that by FY 2025-26, there will be an approximately \$1 million surplus growing to \$8.5 million by FY 2027-28. The increasing revenues are the result of new development expected to occur primarily in the Isabel Neighborhood Specific Plan area as well as in downtown. As a result of this development, the City will be in a position to add 36 additional positions to

# INTRODUCTION

## LETTER FROM THE CITY MANAGER

provide services to the community consistent with the Five-year Strategic Plan. The additional surpluses will be available to help fund capital projects, including major maintenance and repairs of existing facilities and infrastructure and/or other operating expenses.

**Chart 1. General Fund Forecast**



Although Livermore’s current financial picture is relatively positive, there are the following areas of concern to consider.

**Stormwater Regulations-** The State of California continues to increase stormwater regulations and mandate a variety of compliance measures that are currently unfunded. The City will expend approximately \$15 million (\$7 million in CIP, plus \$8 million in Operating expenditures) subsidizing mandated Storm Water activities and projects during the period covered by the Financial Plan. It will be important to secure a sustainable funding source for this purpose.

**CalPERS Costs** - CalPERS approved a policy to “de-risk” their investment portfolio, which resulted in reducing the discount rate at which CalPERS amortizes the City’s pension liability that began in FY 2018-19. CalPERS implemented a 20-year rate amortization and a five-year phase-in for these significant changes. The phase-in began in FY 2016-17 and increased the City’s annual operating costs by roughly \$5-6 million when it was fully implemented. Based on CalPERS’ most recent 20-year rate amortization schedule, the City’s annual pension contributions are leveling out and, in a few years, will begin to steadily decline until the City’s unfunded liability is fully repaid in 2041. However, if there is a serious downturn in the market, like that which preceded the Great Recession, that seriously affects CalPERS investment returns, the City’s unfunded pension liability will increase, as will its annual pension contributions.

# INTRODUCTION

## LETTER FROM THE CITY MANAGER

**Insurance Premiums** – The City’s insurance premiums have increased by 204% over the past five years, from \$757,000 in FY 2018-19 to \$2.3 million in FY 2022-23 and are budgeted to increase by 10% in FY 2023-24 and another 26% in FY 2024-25. Insurance premiums are expected to continue to increase beyond the rate of inflation into the foreseeable future. Large awards and settlements associated with police actions, dangerous conditions, and auto liability are driving liability insurance premiums. Property insurance rate increases can be attributed to extreme weather events such as heavy rain, extreme wind, flooding, and wildfires that cause property damage.

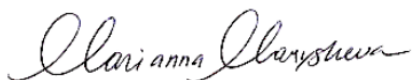
**Sales Tax Concentration** - Sales tax is currently the City’s second-largest revenue source, thanks in part to the current popularity of the outlet mall and surrounding retail. It is important to be aware that the City derives 30% of all sales tax revenue received from that geographic area which focuses on retailing consumer goods. There are some concerns to monitor regarding this important source of revenue, including the trend away from brick-and-mortar retail to Internet shopping which has the potential to undermine this revenue source. Consumer taste changes, as well as direct competition from similar retail centers being planned within the region, also threaten to impact this critical revenue source. Additionally, the outlet mall generates a significant portion of its business from international tourism, placing at least a portion of the revenue at risk when international travel is suspended like it was during the early phases of the pandemic.

### CONCLUDING COMMENTS

The City continues to be on a steady financial course to achieve long-term financial sustainability. The FY 2023-25 Budget incorporates funding for long-term obligations related to infrastructure, fleet, and information technology, at the same time adding much-needed positions to help deliver City services. While General Fund reserves are currently fully funded, future potential increased liabilities and deferred infrastructure and facility maintenance could temper the City’s progress. The City must remain vigilant about implementing new services or enhancing existing programs to achieve the longer-term prize – a sustainable financial future.

I appreciate the time and talents of the City staff throughout the organization, led by the Executive Team, working together to develop this thoughtful spending plan. I wish to specifically acknowledge the Finance Division for their perseverance and dedication in balancing the budget and preparing this document. Last but not least, I wish to thank the City Council for their support of staff’s efforts to serve our community with professionalism, integrity and kindness.

Respectfully submitted,



Marianna Marysheva  
City Manager

# INTRODUCTION

## BUDGET AWARD

### GFOA DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Livermore, California for its biennial budget Fiscal Years beginning July 1, 2021. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is valid for a period of two years only.





# INTRODUCTION

## RESOLUTION

DocuSign Envelope ID: 83209C60-104F-4CE5-9479-79428D621B4F

### IN THE CITY COUNCIL OF THE CITY OF LIVERMORE, CALIFORNIA

#### A RESOLUTION APPROVING THE TWO-YEAR BUDGET FOR FISCAL YEAR 2023-24 AND FISCAL YEAR 2024-25

The City Manager of the City of Livermore prepared and submitted to the City Council for its review the Two-Year Budget for FY 2023-24 and FY 2024-25.

The City Council provided for public comment on the Two-Year Budget.

The City Council wishes to adopt the Two-Year Budget and order a copy of it be filed with the City Clerk and the Administrative Services Director of the City of Livermore.

**NOW, THEREFORE, BE IT RESOLVED** by the City Council of the City of Livermore that:

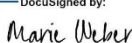
1. The Two-Year Budget for Fiscal Years 2023-24 and 2024-25, attached hereto as Exhibit A, is approved.

2. Funds in the amount of \$740,422,453 are appropriated for the Two-Year Budget for FY 2023-24 and FY 2024-25, including \$212,874,900 for the Capital Improvement Program.

On motion of Vice Mayor Kiick, seconded by Council Member Branning, the foregoing resolution was passed and adopted on June 12, 2023, by the following vote:

AYES: Council Members Barrientos, Branning, Carling, Vice Mayor Kiick,  
and Mayor Marchand  
NOES: None  
ABSENT: None  
ABSTAIN: None

ATTEST:

DocuSigned by:  
  
8037948269C44BB  
Marie Weber  
City Clerk  
6/23/2023 | 8:33 AM PDT

APPROVED AS TO FORM:

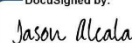
DocuSigned by:  
  
ACD0004E252C458  
Jason R. Alcalá  
City Attorney

Exhibit A – Two-Year Budget for Fiscal Years 2023-24 and 2024-25  
Exhibit B – Fiscal Year 2023-2028 5-year Capital Improvement Plan

# INTRODUCTION

## HOW TO USE THIS DOCUMENT

### OVERVIEW

This document reflects the City's continued use of a two-year budget which emphasizes long-range planning and effective program management including:

- Reinforcing the importance of long-range planning to manage the City's fiscal affairs.
- Concentrating on developing a budget to accomplish the City's goals and objectives.
- Establishing realistic timeframes for achieving goals and objectives.
- Creating a pro-active budget that provides for stable operations and assures the City's long-term fiscal health.
- Promoting predictable, smooth spending patterns.
- Reducing the amount of time and resources allocated to preparing annual budgets.

Appropriations are for a two-year period; however, there is usually an update for the second year of the budget to reflect revised revenue and expenditure assumptions. Additionally, unexpended Capital Improvement Program (CIP) appropriations from the first year may be carried over into the second year with the approval of the City Manager.

### PURPOSE OF THE BUDGET

Although the City's budget document may introduce new plans or policy goals, its main purpose is to serve as the Council's primary tool to allocate resources to implement existing plans and policies.

Through various policy documents and plans - such as the 5-year Strategic Plan, General Plan; Downtown Specific Plan; Urban Growth Boundary, and South Livermore Specific Plan - the City has set several long-term goals to accomplish.

The fundamental purpose of the City's Budget is to link what needs to be accomplished in the near term with the resources required to do so.

The City's Budget process does this by:

- Identifying the most important things to be accomplished for the community.
- Establishing a reasonable time frame and organizational responsibility for achieving them.
- Allocating the resources necessary to do so.

### BUDGET ORGANIZATION

To identify the most critical programs and projects for the City to accomplish over the next two years and allocate the resources to do so, the budget serves four roles:

1. **Policy Document** sets forth goals and objectives to be accomplished.
2. **Fiscal Plan** identifies and appropriates the resources necessary to accomplish goals and objectives and deliver services while maintaining the City's fiscal health.
3. **Operations Guide** describes the basic organizational units and activities of the City.
4. **Communications Tool** provides the public with a blueprint of how public resources are used and how these allocations are made.

In meeting these roles, the budget is organized into ten sections. Each section is introduced by an overview that describes its purpose, format, and content.

# INTRODUCTION

## HOW TO USE THIS DOCUMENT

### INTRODUCTION

This section consists of the Letter from the City Manager, which provides an overview of the FY 2023-25 Budget. Also included are the GFOA Distinguished Budget Presentation Award and the resolution adopting the Two-Year Financial Plan.

### ABOUT LIVERMORE

Includes a historical overview of the community, City highlights and accomplishments, mission statement, organizational values, organization chart, map, and 5-year Strategic Plan. In addition, this section describes the other major policy documents and preparation guidelines used in developing and executing the Financial Plan, including Significant Accounting Policies, Budget Policy, Debt Policy, and Constitutional Spending Limits.

### LONG-TERM FINANCIAL PLAN

The Long-Term Financial Plan (LTFP) is a 5-year financial forecast of the General Fund. It is intended to provide a frame of reference to help evaluate the City's financial condition and help assess the long-term financial implications of current and proposed budgets, programs, and assumptions.

### BUDGET SUMMARY

This section provides financial summaries, including an overview of revenues, expenditures, and transfers over the 2-year budget cycle, fund balance by major and non-major funds, long-term debt information and budgeted debt service schedules. Sources and uses schedules are presented by fund type, sources of revenues, as well as major category expenditures. Also included is the Capital Improvement Program budget impact on the operating budget and a list of funds by department.

### DEPARTMENT NARRATIVES

Presents the operating programs that form the City's basic organizational units:

- Establish policies and goals that define the nature and level of services to be provided.
- Identify activities performed in delivering program services.
- Propose objectives for improving the delivery of service.
- Identify the resources required to perform activities and accomplish objectives.
- Identifies performance measures used to analyze outcomes of City services and progress towards implementing major goals and objectives.

### REVENUES

This section provides combined and individual statements of revenues for each of the City's operating funds. It includes financial and statistical information such as revenue estimates, assumptions, and inter-fund transactions.

### EXPENDITURES

Provides a summary of expenditures and expenditures by major expense category for each of the City's operating funds.

### FUND BALANCES

Provides combined statements of fund balance changes for each of the City's operating funds by year.

# INTRODUCTION

## HOW TO USE THIS DOCUMENT

### **CAPITAL IMPROVEMENT PLAN**

Presents the City's Capital Improvement Program budget.

### **STAFF ALLOCATION**

Includes authorized staffing levels and allocation history.

### **APPENDIX**

Provides a listing and description of all City funds and the relationship of departments with funds. It also includes a Glossary of Terms that may be unique to local government finance departments or the City's Financial Plan.

# INTRODUCTION

## BUDGET DEVELOPMENT PROCESS

### BUDGET CALENDAR

#### DECEMBER 2022

Position Control sent out to departments Budget Module Set-up

#### FEBRUARY 2023

Budget Model opens for Department entry

#### MARCH 2023

**March 6** City Council 5-year Strategic Plan Workshop  
Budget Model closes and Finance reviews budget

#### APRIL 2023

City Manager and Executive team reviews budget and Finance  
assembles budget book

#### MAY 2023

**May 15** City Council Budget Workshop

#### JUNE 2023

**June 12** City Council final budget approval

### OPERATING BUDGET DEVELOPMENT PROCESS

The City develops a two-year budget every other year and updates the second-year budget, if necessary, at the end of the first year. The fiscal year begins on July 1 and ends on June 30 of the following year. Livermore is a general law city; therefore, it is not subject to a budgetary process prescribed by statute or charter.

The City uses the following process to develop its two-year budget:

For the first year of the plan:

- In December, Executive Team members (department heads) prepare estimates for departmental personnel requests and capital improvement programs for the upcoming two-year period.
- In January, City staff reviews and analyzes residents' input via the National Citizen Survey and community engagement efforts.
- In February, departments prepare and submit budget requests in support of their operational needs and anticipated service levels. The combined draft budget figures include estimated expenditures and forecast revenues.
- In February, the Administrative Services Department issues the mid-year budget report to City Council.
- In March, the City Council holds a workshop to review the 5-year Strategic Plan.
- In April, Executive Team members adjust budget allocations to reflect the 5-year Strategic Plan, acknowledge resident input on service priorities, and balance the proposed budget.
- In May, the City Council provides direction and comment on the proposed budget and CIP at a public workshop.
- The City's Planning Commission determines the consistency of the CIP with the General Plan.
- The operating budget includes a summary of proposed expenditures and projections of financial resources. The CIP appropriations are included in the financial plan.
- If needed, the City Council is presented with new fee schedules for adoption prior to the public budget hearing.
- The City Council approves the budget by adopting a resolution no later than June 30, which sets the appropriation levels for the periods covered by the budget.

In the second year of the two-year budget:

- In February, the Administrative Services Department issues the mid-year budget report to City Council.
- In February, departments prepare and submit budget requests for the second year to support operational needs and anticipated service levels. The draft budget update includes estimated expenditures and forecast revenues.
- In March, the Leadership Team meets to review the budget update.
- In April, staff prepares an update of the two-year budget if necessary.
- In May, the City Council examines budget changes at a public budget workshop.
- In June, the City Council approves the budget modifications at a public meeting by adopting a resolution.

# INTRODUCTION

## KEY BUDGET CONCEPTS AND TERMS

### Budget

Budgets are plans for how organizations use projected resources (revenues) for payment to perform operations or provide services (expenditures) over a defined period. Budgets are prospective planning tools and must balance between revenues and expenditures within the defined period.

### Fiscal Years

The key time period for the City is the fiscal year (FY). The City's fiscal year begins on July 1st and ends on June 30th of the following year. Fiscal years are generally expressed as follows: FY 2023-24 begins July 1, 2023, and ends June 30, 2024. Fiscal Years may also be divided into quarters or monthly periods for reporting purposes. It is important to note that some grants awarded to the City may or may not synchronize with the City's fiscal year. These grants often follow a schedule based on the granting agency's fiscal period or other predetermined period as determined by the grant agreement.

### Funds

Funds are groups of revenue and expenditure accounts that must be balanced individually and separately. They function in the City's Budget like having separate bank accounts to track different personal finances. The City's Budget contains approximately 100 funds, the largest of which is the General Fund. The General Fund is considered discretionary, because there are few restrictions on how these resources may be allocated. All the other funds normally have restrictions on the types of activities they support. These restrictions may be established by local ordinance, federal or state law, or grant agreements.

### Department & Organizational Structures

The City is organized into various departments as defined in Section 2.09.010 of the Livermore Municipal Code. These departments are responsible for delivering the various external and internal services of the City. Several departments were established by the City Council and generally include the name "Office" in the title. These include the City Manager's Office and the City Attorney's Office. Because departments are not funds, departmental revenue and expenditures may be recorded and budgeted in one or more funds. Similarly, one fund may contain one or more departments' revenue and expenditures.

The budget documents include three quasi-departments: The General Services (or Non-Departmental), Transfers, and Capital Improvement Program. These three groups are distinguished from traditional departments in that they do not have operational staff attributed to them. These groups are used to record various inter-departmental projects and citywide costs, such as debt service, or major infrastructure projects.

### Revenues

Revenues can be generally understood as the sources of income for the City and are divided into several categories or fund types. Tax revenues are largely unrestricted and are allocated to the General Fund. Grant revenues are restricted by the grant agreement and often require matching contributions from other sources. Special revenues include voter-approved measures and are restricted for a specific purpose. Revenue from fines and penalties are largely unrestricted and result from enforcement activities. Based on best practices, one-time revenues (e.g., land sales) should not be used to support ongoing expenditures. Fee and Service Charge revenues support many City functions. The rate charged for fees and service charges is regulated by state law. Generally, fees may not exceed the cost of

# INTRODUCTION

## KEY BUDGET CONCEPTS AND TERMS

providing a service. Fees are listed in the City's Master Fee Schedule, which is approved annually through a City Resolution, but can be modified at any time with City Council's approval. The current Master Fee Schedule can be found on the City's website.

Revenues are budgeted and recorded into specific accounts. These accounts are aggregated for reporting into categories, such as property tax, license and permits, and charges for current services.

### Operating Expenditures

Operating Expenditures reflect the costs associated with the provision of services and performance of operations by the City. There are two major categories of expenditures: personnel expenditures, and services and supplies expenditures. Personnel expenditures include the cost of paying City employees to perform various functions and provide services to the public. These costs include salaries, overtime, retirement, and healthcare costs. Services and Supplies expenditures include non-labor related costs and are processed through the City's contracting and purchasing systems and include items such as contracts for services, supplies and materials, utilities, equipment purchases, and debt payments. Expenditures are budgeted and recorded into many different accounts. These accounts are aggregated for reporting purposes into broader categories that include salaries (personnel), benefits (supplemental personnel), services and supplies, or capital outlay.

### Fund Transfers

In certain cases, monies may be transferred between City funds. For instance, General Fund revenues are required to pay for principal and interest payment on the City's long-term debt. Therefore, General Fund transfers monies to Debt Service Funds. When a transfer occurs between funds, the "sending" fund (where the transfer comes from) records an expenditure and the "receiving" fund (where the transfer goes to) records revenue. This is to ensure that the overall budget remains balanced.

### Budget Balancing

The term 'balanced' refers to when all projected revenues are equal to all projected expenditures in a budget or forecast. If projected revenues exceed projected expenditures, then the budget or forecast is said to have a projected surplus. If projected expenditures exceed projected revenues, then there is a projected shortfall. By policy, the City Council must adopt a balanced budget.

A structural imbalance occurs when there is a difference between ongoing revenues and expenditures where they do not match and balance. A budget that uses one-time revenues to pay for ongoing expenditures may be balanced over the fiscal period but suffers from a structural imbalance: in this case a structural shortfall. By contrast if ongoing revenues exceed ongoing expenditures, a budget may have a structural surplus.

### Fund Balances & Reserves

At the end of each fiscal year, each fund's revenue collections are compared against incurred expenditures. If expenditures exceed revenues, then that difference is reduced from the "fund balance." A negative fund balance occurs when cumulative fund expenditures exceed cumulative fund revenues. By contrast a positive fund balance exists when cumulative revenues exceed cumulative fund expenditures. When revenues are more than expenditures, a surplus occurs, which is added to that fund's fund balance.



# INTRODUCTION

## KEY BUDGET CONCEPTS AND TERMS

If a positive fund balance is restricted or earmarked in its usage, it is called ‘restricted’ or ‘reserved.’ For example, the General Fund has a 30 percent reserve requirement for major emergencies and unanticipated events. Therefore, the General Fund budget includes contribution to reserves which is taken from the positive fund balance to fund the reserves. Other funds may have a positive fund balance that must be reserved or restricted to support the purpose of that individual fund. This may include future anticipated expenditure needs such as low-income housing or future costs associated with capital projects.

### **Assets & Liabilities**

Assets are tangible and intangible items that hold value and include City cash, investments, buildings, land, and equipment. Assets can be divided into two types: current and long-term/fixed assets. Current assets include cash, receivables, and short-term investments. Long-term and fixed assets include things such as long-term investments, and capital assets that have value, but cannot be quickly converted into cash. Capital “Assets” can generally be defined as items the City owns that will provide a benefit in the future, such as land, buildings, vehicles, and equipment.

Sometimes the City needs to borrow money (“issue debt”) in order to acquire and/or build new capital assets. Liabilities are monetary amounts that the City is obligated to pay based upon prior events, transactions, or other financial commitments. For example, if the City owes money resulting from borrowing or issuing debt (e.g., bonds), those would be considered liabilities. Liabilities can also be divided into two types: current liabilities and long-term liabilities. Current liabilities are those that the City expects to pay within a one-year period. This includes wages paid to active employees for hours worked, or bills for utilities. Long-term liabilities are obligations that the City will pay out over time, such as pensions, retiree medical obligations, and long-term debt service.

Unfunded Actuarial Accrued Liability (UAAL), or Unfunded Liability, is often mentioned in conjunction with government finances. UAAL is defined by the State Actuarial Standards Board as “the excess of the actuarial accrued liability over the actuarial value of assets”. Simply put, it is the amount that an entity is projected to owe that is not covered by projected future payments under a specific payment methodology, or by assets currently held by the entity. Unfunded Liabilities typically refer to the City’s future pension and retiree healthcare costs for which the City does not have sufficient funds to cover.

### **Financial Reports & Actuals**

“Actuals” are recorded revenues and expenditures that have occurred over a defined period. While budgetary numbers are projected prior to the close of a fiscal period, actuals are recorded after the fact. A financial report is a statement of actuals and accruals. Actuals can be divided into two categories: unaudited and audited. Audited actuals mean that financial reported data has been audited by an independent financial auditor. The City has an independent financial audit conducted following the close of each fiscal year to provide an independent opinion as to whether the City’s financial statements are stated in accordance with General Accepted Accounting Principles (GAAP). The audited actuals are presented in the Annual Comprehensive Financial Report (ACFR). Unaudited actuals refer to the City’s financial data and reports which has not been audited by an independent financial auditor. “Actual” data reported in this budget document is audited data.

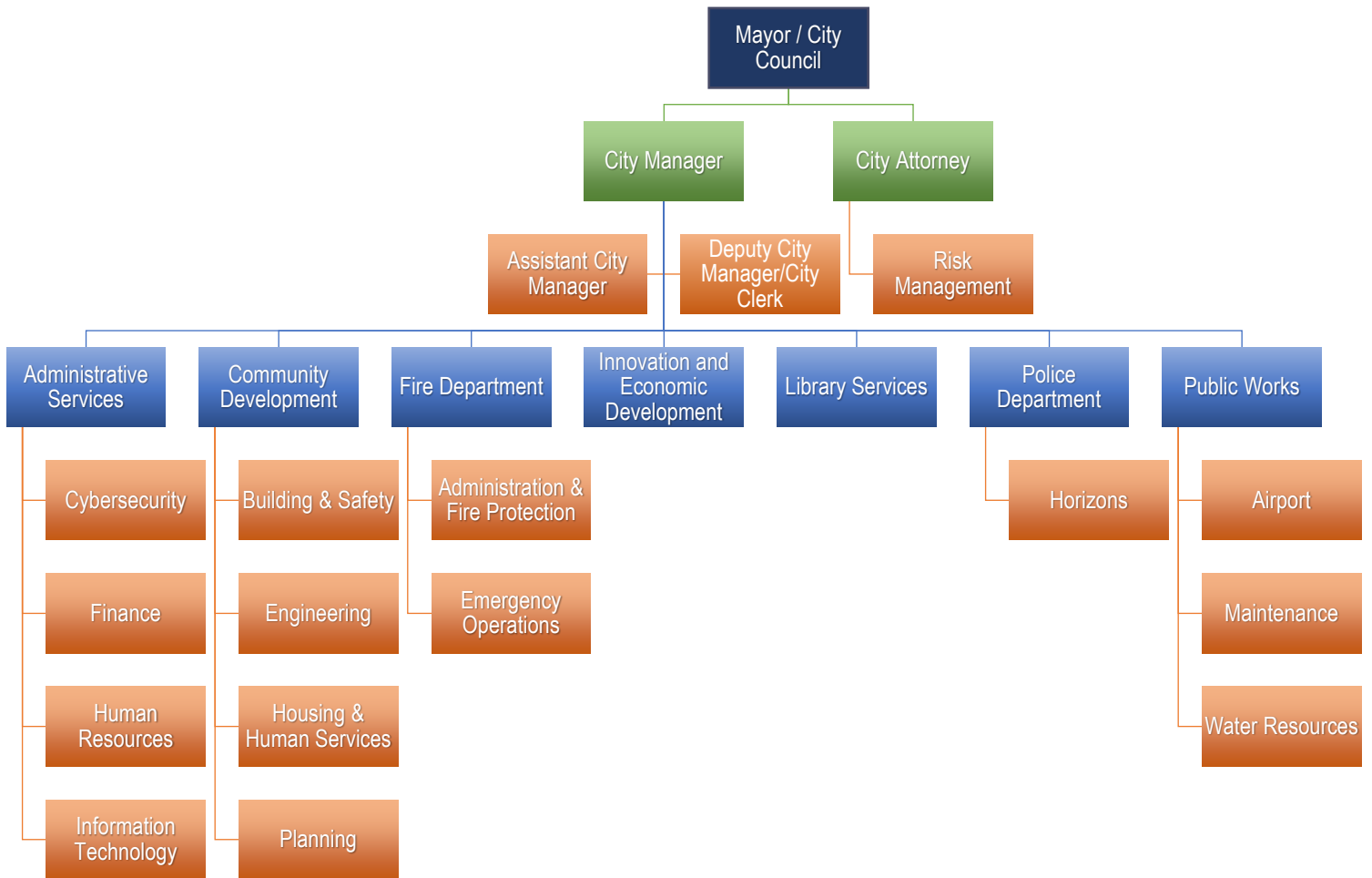


**THIS PAGE INTENTIONALLY LEFT BLANK**



# ABOUT LIVERMORE

## ORGANIZATION CHART



# ABOUT LIVERMORE

## DIRECTORY OF CITY OFFICIALS

### Elected Officials



**Mayor**  
John Marchand



**Vice Mayor**  
Brittni Kiick



**Council Member**  
Ben Barrientos



**Council Member**  
Evan Branning



**Council Member**  
Bob Carling

### Executive Team



**Marianna Marysheva**  
City Manager



**Jason Alcalá**  
City Attorney



**Anwan Baker**  
Library Services  
Director



**Brandon Cardwell**  
Innovation & Economic  
Development Director



**Scott Lanphier**  
Public Works  
Director



**Christine Martin**  
Assistant City  
Manager



**Tina Olson**  
Administrative  
Services Director



**Paul Spence**  
Community Development  
Director



**Joe Testa**  
Fire Chief



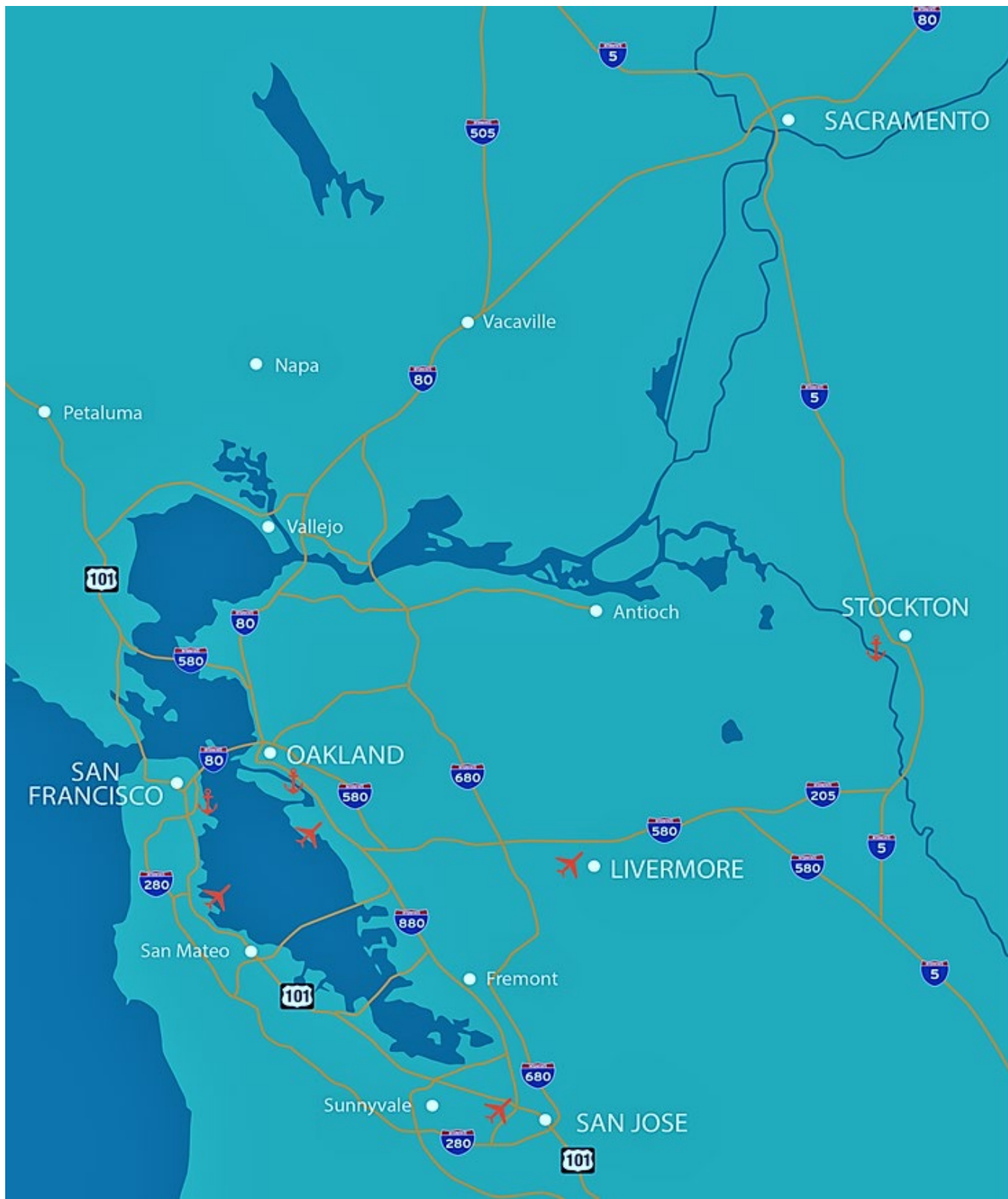
**Marie Weber**  
Deputy City Manager &  
City Clerk



**Jeremy Young**  
Police Chief

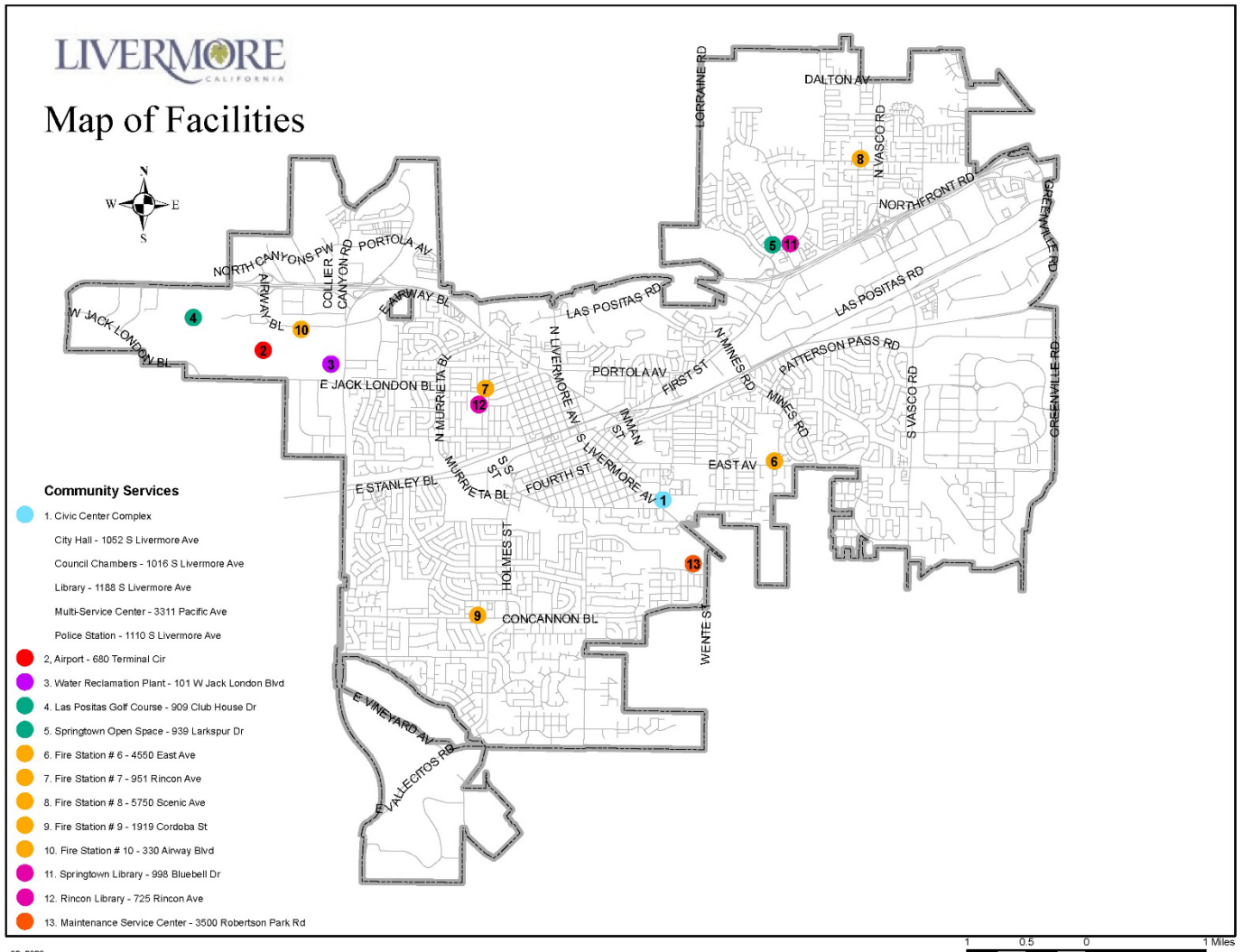
# ABOUT LIVERMORE

## MAP OF LIVERMORE AND CITY FACILITIES



# ABOUT LIVERMORE

## MAP OF LIVERMORE AND CITY FACILITIES



# ABOUT LIVERMORE

## MISSION STATEMENT AND VALUES

### **MISSION STATEMENT**

We work to enhance the quality of life for Livermore community members by providing safe, accessible public amenities, promoting economic vitality and innovation; and embracing collaborative civic engagement, all while providing high quality services in a courteous, responsive, fiscally sound manner.

### **VALUES**

We adhere to an ethical standard of fairness, honesty, and equitable treatment in the performance of our duties on behalf of the community, to achieve our shared vision of excellence.

#### ***Commitment to Equity***

We understand and value our roles as members of a larger community. In recognition and respect for our community at large, we strive to view all issues through an equity lens, which means to be deliberately inclusive as we make decisions.

#### ***Strong Public Service Philosophy***

Outstanding service to the public is our standard. Courtesy and respect are extended to all community members. Our goal is to exceed expectations.

#### ***Accountability***

We understand our roles as employees and elected officials of the City of Livermore. We accept responsibility for our actions in performing these roles and seek to hold each other accountable for them.

#### ***Teamwork***

As a team of City employees and elected officials, we work collaboratively, which helps us find the most effective and innovative solutions to address challenges facing our community and our organization.

#### ***Commitment to Quality***

We are committed to providing responsive and quality service. We strive for excellence by finding thoughtful, innovative, and practical solutions in service to the community.

#### ***Commitment to Continuous Improvement***

We strive to continuously assess and improve our methods of service to increase equity and effectiveness, in an environmentally sound manner.



# ABOUT LIVERMORE

## COMMUNITY OVERVIEW

### HISTORICAL OVERVIEW

In 1869, William Mendenhall developed a new town when the first train went through the Livermore Valley. The only direct route from San Francisco to the gold fields and Sacramento was through this area. Mendenhall named Livermore in memory of his good friend, Robert Livermore, who once owned a 20,000-acre land grant called Rancho Las Positas in the area.

In the 1870s, Livermore experienced a population surge due to the arrival of several different immigrant groups. When the City was incorporated on April 1, 1876, it resembled a traditional western town with wooden sidewalks and horse-drawn buggies. By the 1880s, cattle, sheep, and horses grazed the hillsides, and Livermore's high valued hay and grain found eager buyers, even in Europe. More importantly, the planting of grape cuttings in the region's sandy and gravel-filled soil would be the beginning of the valley's successful wine industry.

As Livermore flourished, so did education in the valley. Livermore College, a private high school, was established, followed by Livermore Union High School, California's first Joint Union High School. In 1902, Livermore became the first town in California to establish a free municipal public library. The Carnegie Library, designed by William H. Weeks, opened in 1911.

After the turn of the century, Alameda County founded a hospital for treating tuberculosis, and the United States government established a Veterans Hospital. Additionally, the Livermore Rodeo was established, which benefitted the American Red Cross during World War I. The Livermore Stockmen's Association continues to hold an annual rodeo on the second weekend of June.

In the 1950s, the University of California established a Radiation Laboratory at the previous World War II Naval Training Station site at East Avenue and Greenville Road. The Radiation Laboratory expanded into the world-renowned Lawrence Livermore National Laboratory (LLNL). A few years later, Sandia National Laboratories' California site opened to provide engineering expertise for the original Radiation Laboratory and continues to collaborate with LLNL.

Today, Livermore's agricultural, science and technology, cultural arts, and vibrant wine heritage provide a unique blend of small-town ambiance with urban amenities. As a result, Livermore consistently receives high resident survey ratings. In 2022, 92% of resident respondents rated Livermore as an "excellent" or "good" place to live, and 89% rated the City as a great place to raise children. For over 150 years, the City of Livermore has remained a desirable place to reside, work, and visit.



# ABOUT LIVERMORE

## COMMUNITY OVERVIEW

### ABOUT LIVERMORE

Livermore is a general law city with a council-manager form of government and an estimated population of approximately 86,000 residents. Award-winning wineries, farmlands, and ranches that mirror the valley's history surround Livermore. The City of Livermore encompasses 26 square miles and is the easternmost city in the San Francisco Bay Area. Protected by the coastal mountain range, Livermore Valley enjoys a mild, Mediterranean climate that promotes the pursuit of a healthy, relaxed lifestyle. In 2017, the Livermore City Council approved the Livermore Tarplant (*Deinandra bacigalupii*) as the City's official flower. The Tarplant, an endangered species, grows only in the dry, alkaline meadows and grasslands of northern Livermore and produces small yellow flowers from June to October.



### SCIENCE & TECHNOLOGY

Livermore is the only city in the United States with two national laboratories: Lawrence Livermore National Laboratory and Sandia National Laboratories-CA. The laboratories' missions span several national programs, including homeland security, combustion and renewable energy, water resources, and biosciences. Research efforts include developing the pursuit of fusion energy, vehicles of the future, decoding the human genome, and studying climate change. One such successful effort recently occurred when on December 5, 2022, a team at Lawrence Livermore National Laboratory's National Ignition Facility achieved fusion ignition, the first controlled fusion experiment in history to reach this milestone.

Many exciting partnerships between the laboratories and the community developed over the years. The Livermore Valley Open Campus allows science, business, and academic collaborations on advanced manufacturing, cyber-security, and high-performance computing. The i-GATE Innovation Hub provides R&D facilities for life sciences and deep tech startups through the Daybreak Labs incubator and a supportive ecosystem of services and partners through the Startup Tri-Valley initiative. The City celebrates "Livermorium Day" every May to commemorate Element 116 on the periodic table of elements.

### THE ARTS

The Livermore community supports a well-established, extensive, diverse collection of cultural arts organizations. Music lovers enjoy the local symphony orchestra, opera company, or chamber ensembles at the downtown Bankhead Theater, a 500-seat performing arts venue. Residents also delight in ballet, modern, and other styles of dances, as well as comedic and dramatic plays or musicals. The City appoints a Poet Laureate to express its commitment to the literary arts. The City Council Chamber and the Livermore Public Library host rotating exhibits of paintings and photographs. Colorful quilts hang from

# ABOUT LIVERMORE

## COMMUNITY OVERVIEW

trees during the well-renowned summer quilt festival at a local garden nursery, and tree sweaters adorn downtown trunks in the fall.

### VITICULTURE

Livermore Valley Wine Country is the oldest wine region in California. Less than an hour east of San Francisco, Livermore Valley Wine Country's picturesque canyons and ridges welcome locals and visitors to the valley's vineyards and tasting rooms, which are an integral part of Livermore's quality of life. The Livermore Valley area boasts over 50 wineries. In the 2023 San Francisco Chronicle Wine Competition, the largest wine competition in North America, 174 medals were awarded to Livermore wineries, with eight awarded Best of Class and another 20 winning Double Gold. Popular wine bars, tasting rooms, and lovely wine stores also thrive in downtown Livermore.

### DOWNTOWN

Livermore residents love their vibrant, family-friendly downtown for its numerous restaurants, boutiques, cinemas, bars, The Bankhead Theater, and a variety of parks and open spaces, including the beloved Lizzie Fountain and Livermorium Plaza, which commemorates the creation of the livermorium element by a team of scientists, including those from Lawrence Livermore National Laboratory. Improvements continue on the eight acres in the heart of downtown with the planned development of a boutique hotel, new restaurant and retail spaces, and other desired community amenities.

### SPORTS AND RECREATION

The collaboration between the City of Livermore and the Livermore Area Recreation and Park District (LARPD) has resulted in more than 40 park venues encompassing nearly 2,000 acres, including community parks, dog parks, trails, sports fields, and open space parks. LARPD offers preschool classes, before-and-after-school programs, youth and adult sports, aquatics, senior services, recreation classes, facility rentals, and special events such as the annual Children's Fair and Dogtoberfest. The 71,000-square-foot Robert Livermore Community Center includes meeting and activity rooms, a full-size double gymnasium, a 400-seat banquet hall, and two outdoor pools.

### COMMUNITY EVENTS

The Livermore Rodeo and Parade and Downtown Street Fest are two long-running annual special events. Residents enjoy the annual Downtown Halloween Carnival, Holiday Parade and Tree Lighting, Independence Day fireworks, and weekly farmers markets. Livermore also attracts popular events with regional, national, and international fans, including the Cinderella Classic bike ride, the Little League Intermediate World Series, and the Livermore Valley Half Marathon.

### TRANSPORTATION

Livermore is conveniently located near two major freeways, I-580 and I-680, and is close to the metropolitan areas of San Francisco, Oakland, and San Jose. In addition to its proximity to the San Francisco, Oakland, and San Jose International Airports, the City of Livermore owns and operates the Livermore Municipal Airport, which, as a general aviation airport, services private and corporate customers. Livermore also contains two stops on the Altamont Commuter Express (ACE) rail system.

# ABOUT LIVERMORE

## COMMUNITY OVERVIEW

### EDUCATION

Livermore Valley Joint Unified School District (LVJUSD) is an award-winning district that serves more than 13,300 transitional kindergarten through 12<sup>th</sup>-grade students at nine elementary campuses, two K-8 schools, three middle schools, two comprehensive high schools, and two alternative schools. The LVJUSD features International Baccalaureate Programmes, a Dual Immersion Program, and a STEM pathway, TK-12. The mission of the LVJUSD is to ensure that each student will graduate with the skills needed to contribute and thrive in a changing world. Las Positas College has 8,500 daily enrolled students and offers a curriculum for students seeking transfer to a four-year college or university, career preparation, or basic skills education. The College is nationally recognized for its Veterans First Program. It was recently named the #1 Community College in California by Intelligent.com and the #6 Community College in America by Niche.com. The Livermore Public Library offers educational opportunities for all ages. Resources include a homework help center, early learning classes, STEM workshops, adult literacy tutoring, a Digital Library with online courses and research materials, and much more.

### BUSINESS

Livermore has a diverse and innovative business community and one of the most talented workforces in the world, anchored by the presence of two world-renowned research laboratories, Lawrence Livermore National Laboratory and Sandia National Laboratories. Innovative companies like Lam Research, Topcon Positioning Systems, Wiley X, and FormFactor also call Livermore home, capitalizing on Livermore's strong industrial real estate base and access to talent. Oaks Business Park on Isabel Avenue has attracted large employers like Gillig, Dräxlmaier, and Tesla. Alongside Livermore's robust innovation economy, microbreweries and wineries flourish while the San Francisco Premium Outlets and small boutique retail shops continue to provide residents and international visitors with a unique shopping experience.



# ABOUT LIVERMORE

## COMMUNITY OVERVIEW

### HOUSEHOLD INFORMATION

Total Housing Units (source: HdL Coren and Cone 2022-23 Property Data)	31,635
Median Household Income (2021) (source: United States Census Bureau 2017-2021)	\$139,904
Median Home Value (December 2022) (source: HdL Coren and Cone – Alameda County Sales History)	\$1,060,000
Property Tax Rate (2022-23) (source: Alameda County Auditor-Controller)	1.1548%
Population (January 2022) (source: California State Department of Finance)	86,149



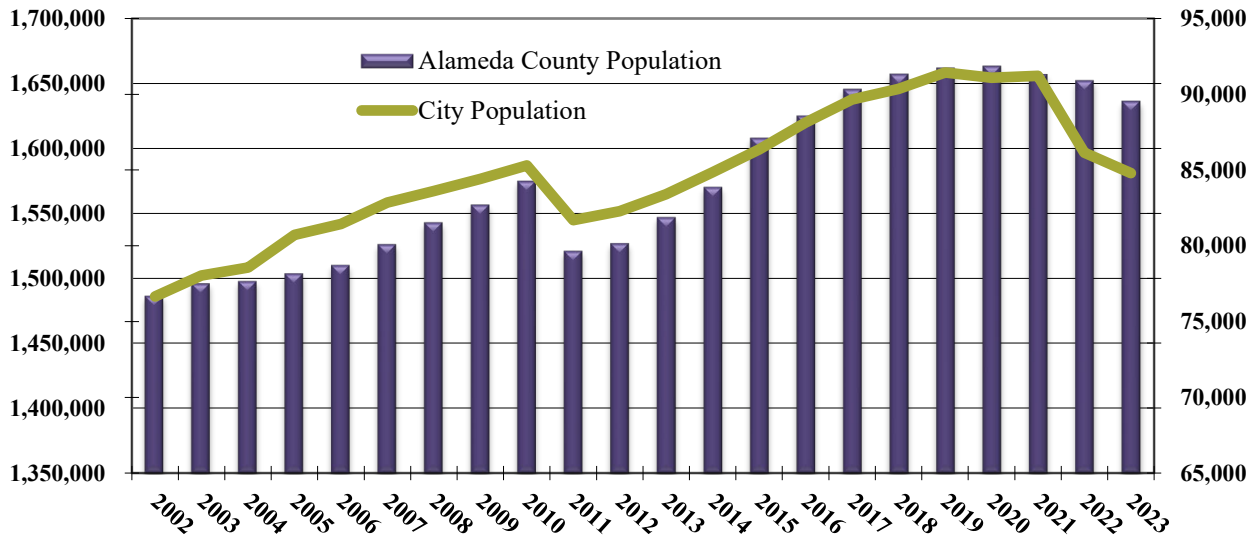
# ABOUT LIVERMORE

## CONSTITUTIONAL SPENDING LIMITS

### CONSTITUTIONAL SPENDING LIMITS

Article XIII B of the California State Constitution, adopted by California voters in 1980, places limits on the amount of proceeds of taxes state and local government agencies can receive and appropriate each year pursuant to a formula based on certain FY 1978-1979 data. Effective in FY 1990-1991, Proposition 111 and SB 88 (Chapter 60/90) modified the manner in which the appropriations limit was calculated and requires the annual election of an inflation adjustment factor and a population factor. The California State Department of Finance releases inflation adjustment factors as well as population estimates to local agencies in May of each year as of January 1.

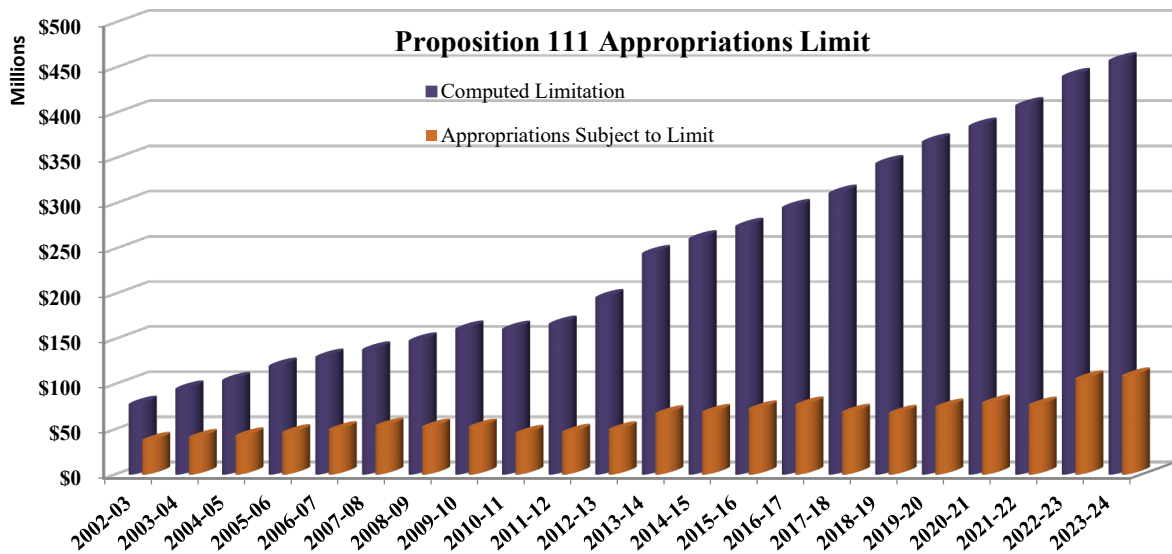
### City vs. County Population



# ABOUT LIVERMORE

## CONSTITUTIONAL SPENDING LIMITS

The population factors may be either the change in City population or the change in County population. The cost-of-living factors may be either the change in California per capita income or the change in the City of Livermore's non-residential new construction valuation. Typically, an agency selects the factors which provide for the largest growth to the limit. For FY 2023-24, the population factor chosen is growth within the County, as it was larger than the growth within the City. The cost-of-living factor selected by Livermore is the percentage change in California's per capita income because it exceeded the assessed value in the preceding year due to new non-residential construction. Based on the above calculation factors, the Limit of Appropriations for FY 2023-24 is \$457,826,732. Appropriations subject to this limit are \$108,965,618. The City Council adopts the appropriation limit for the ensuing fiscal year in June. A summary of the last twenty years of the City's appropriation limit and appropriations subject to limit is shown in the following chart.



# ABOUT LIVERMORE

## STRATEGIC PLAN

### STRATEGIC PLAN OVERVIEW

Livermore’s Strategic Plan is a five-year road map to guide the organization’s budget and work plan. The Strategic Plan reflects the community’s values and is informed by the City’s vision, mission, values, and community input from a variety of sources including the biennial National Community Survey. Additionally, the Strategic Plan is informed by many of the organization’s guiding documents, such as the General Plan, Climate Action Plan, and Financial Plan.

Over decades, the Livermore City Council has been forward-thinking with a remarkable ability to focus on the City’s long-term fiscal sustainability. The five-year Strategic Plan creates a framework for allocating our limited resources in accordance with the organization’s goals, focusing the City’s investment on areas deemed most important.

The Strategic Plan is organized around five broad Community Pillars. Community Pillars are broadly defined building blocks that reflect the community’s values, and the City’s vision, mission, and organizational values. Each Pillar identifies specific goals and objectives which will be implemented to uphold each Pillar. Goals are generally broad, achievable outcomes. Objectives are shorter-term, measurable actions to achieve each goal. Goals and objectives are time-defined and have assigned departmental implementation responsibility. Staff will regularly report the plan’s progress to the City Council and the community.





### HIGHLIGHTS AND ACCOMPLISHMENTS

Some of the City's recent accomplishments include:

- **Pillar – A Safe Community That Thrives**
  - Expanded Horizons Family Counseling school-based services to six elementary schools.
  - With partner agencies, Livermore-Pleasanton Fire Department implemented Zonehaven, a communitywide emergency evacuation program.
  - Celebrated the opening of Avance, which offers 44 units of affordable housing for individuals with developmental disabilities.
  - Incorporated the new Real Time Crime Center to respond and assist patrol officers in identifying suspects and vehicles during crimes in progress.
  
- **Pillar – Economy That Prospers**
  - Administered the City's Incentive Program, assisting three businesses that collectively brought over \$5.8 million in sales tax revenue and generated more than 3,000 jobs in Livermore in FY 2021-22.
  - Livermore Municipal Airport Fixed Base Operator completed the second phase of development, which included a 43,333 square-foot office/hangar.
  
- **Pillar – Environmental Stewardship**
  - Completed extensive community outreach and citizen advisory body meetings and ultimately gained City Council approval for the 2022 Climate Action Plan update.
  - Issued 1,025 photovoltaic solar permits for the fiscal year 2021-2022.
  
- **Pillar – Inclusive & Inviting Spaces & Places**
  - Hosted more than 170,000 visitors to the Livermore libraries and fulfilled nearly 20,000 information requests.
  - Opened the I Street Garage with 274 parking spaces, including 12 EV spaces and signs that display real-time parking availability.
  - Continued implementation of the Downtown Specific Plan by closing escrow on parcels of land and entering into development agreements for the Downtown Hotel, Blackbox Theater, and Blacksmith Square.
  
- **Pillar – A City That Works**
  - Conducted the National Community Survey in English and Spanish to capture resident opinions and affirmed once again the community's positive view that Livermore is a great place to live with a high quality of life.
  - Held the first ever Livermore-Pleasanton Fire Department Fire Academy to receive funding and college credit for training in partnership with Las Positas College.
  - Completed Information Technology Strategic Plan, Staffing Plan, and Security Assessment and Review plans.

### GOALS AND PRIORITIES

1. **A Safe Community That Thrives:** Support facilities, design programs, and ensure compliance with regulations that create a healthy, resilient, and engaged community that is prepared, safe, and housed.
2. **Economy That Prospers:** Encourage a thriving business environment that results in a strong, diverse, resilient economy and supports community prosperity.
3. **Environmental Stewardship:** Preserve and protect Livermore's climate and environment for future generations and become a municipal leader in sustainability, reducing and drawing down greenhouse gas emissions, and encouraging sustainable development.
4. **Inclusive and Inviting Spaces and Places:** Create inclusive and inviting natural and built places and spaces for contemplation, play, arts, and connection while celebrating our history and encouraging community pride.
5. **A City That Works:** Foster an organization that is fiscally sustainable, innovative, effective, and efficient; provides excellent public services; invests in professional development and well-being of employees in alignment with the Community and Organizational Values; and responsibly invests in the City's infrastructure.

Please see Appendix for the City of Livermore Citywide Strategic Plan.

# ABOUT LIVERMORE

## PERFORMANCE MEASURES

### PERFORMANCE MEASUREMENT

Every two years since 2004, the City of Livermore has partnered with the National Research Center to administer the National Community Survey™ (NCS). Livermore residents have steadily ranked the Livermore community as providing an excellent/good quality of life via the NCS, which captures resident opinions considering ten central facets of a community: Economy, Mobility, Community Design, Utilities, Safety, Natural Environment, Parks and Recreation, Health and Wellness, Inclusivity and Engagement, and Education, Arts, and Culture. The overall 2022 survey results were once again positive and reflected the community's view that Livermore is a great place to live with a high quality of life.

According to the 2022 survey, residents appreciate Livermore's parks and natural environment. Ratings related to the community's natural environment, which include cleanliness and air quality, saw significant increases. A majority of residents offered high marks to the city's parks, preservation of natural areas, and open space. Livermore continues to be a highly desirable and safe place to live. Residents applauded the overall quality of life, would recommend living in Livermore, and continue to prioritize safety for the community. Residents also identified Livermore's economy as a top priority in the coming two years, ranking Livermore's vibrant downtown much higher than the national benchmark, and ranking Livermore as a place to work, shopping opportunities, and support for the arts higher than the national benchmark.

The performance measures reflected here help track the efforts or outputs related to basic public services: police, fire, libraries, solid waste diversion, and community appearance. Since its incorporation in April 1876, the City carries on its quest for continuous improvement and uses these performance measures, surveys, and other methods to gauge its progress now and for years to come.

### LIVERMORE POLICE DEPARTMENT – PERFORMANCE MEASURES

The Livermore Police Department takes great pride in providing public safety, accountability, resident engagement, and great customer service to the community. The area policing model, established in early 2015, has continued to allow greater interaction between the community and police officers through Neighborhood Watch meetings, Area Community meetings, and special events. Residents have direct access to neighborhood Police Lieutenants which facilitates a faster response to issues and builds lasting relationships in the community. Last fiscal year, the Livermore Police Department answered over 106,000 emergency 911 calls that resulted in 23,713 calls for Police services and handled over 56,000 police incidents. The below table also lists the number of Livermore crimes in categories established by the Federal Bureau of Investigation (FBI) Uniform Crime Reporting program. Over 18,000 city, university/college, county, state, tribal and federal law enforcement agencies voluntarily participate in this program.

Year	911 Calls for Police Service	Total Police Incidents	Uniform Crime Reports Part 1: Violent Crime (Murder, Rape, Robbery, Assault)	Uniform Crime Reports Part 1: Property, Crime (Burglary, Thefts, Arson, Stolen Vehicles)
FY 2021-22	23,713	56,880	190	1,661
FY 2020-21	23,309	54,880	165	1,438
FY 2019-20	14,566	62,996	176	1,426
FY 2018-19	22,653	65,337	215	1,666
FY 2017-18	22,335	67,309	176	1,794
FY 2016-17	20,073	60,911	160	2,212

# ABOUT LIVERMORE

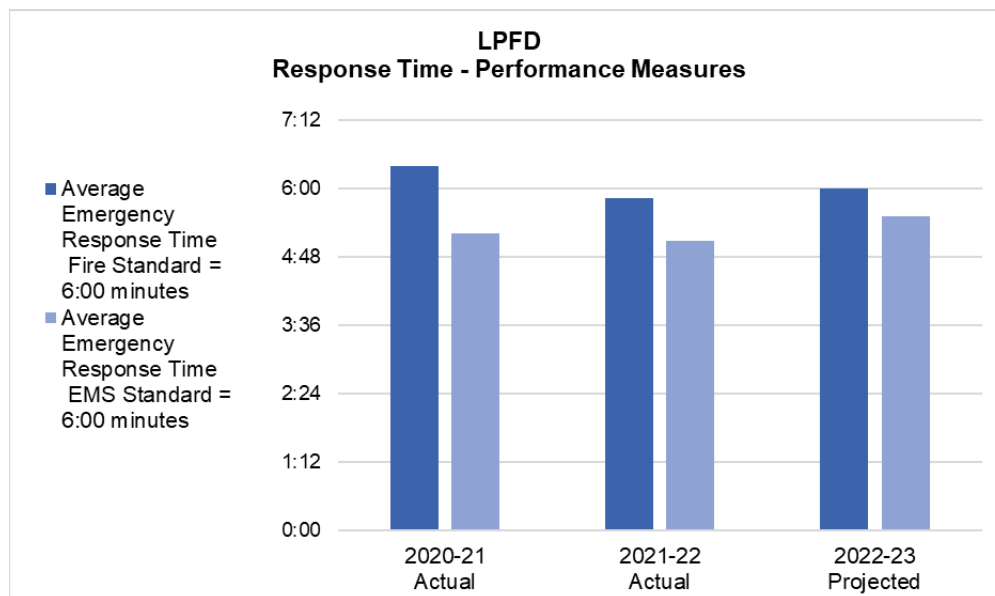
## PERFORMANCE MEASURES

### LIVERMORE-PLEASANTON FIRE DEPARTMENT – PERFORMANCE MEASURES

The Livermore-Pleasanton Fire Department (LPFD) operates five fire stations in Livermore. The mission of LPFD is to provide exceptional public safety services that enhance the quality-of-life in the community by protecting life, property, and the environment. Duty, Integrity, Professionalism, Courage and Honor are the LPFD’s core values. Demand for emergency response remained high in 2020 amid the COVID-19 pandemic and California wildfires. The chart below documents the percentage of arrival times within the LPFD criterion of seven minutes or less.

Performance Measure	2020-21 Actual	2021-22 Actual	2022-23 Projected
<b>FIRE OPERATIONS</b>			
Number of emergency responses	8,340	9097	9460
# of Responses to Fire Incidents	342	319	330
Average Emergency Response Time Fire Standard = 6:00 minutes	6:23	5:50	6:00
Average Emergency Response Time EMS Standard = 6:00 minutes	5:12	5:05	5:30
<b>FIRE PREVENTION</b>			
Construction Inspections Conducted	*1400	696	570
Annual Fire Inspection Program	450	577	563

\* Prior to FY 21/22 included more than construction inspections.



# ABOUT LIVERMORE

## PERFORMANCE MEASURES

### LIBRARY SERVICES – PERFORMANCE MEASURES

Livermore residents love their libraries. Library services generated a 93% “excellent” or “good” rating on the 2022 National Citizen Survey. Livermore Public Library is a family gathering place and an education resource for all ages. The Library’s public computers continue to receive regular use, although more use has shifted to the Library’s wireless Internet access as more residents use their own laptops and mobile devices. During the 2021-2022 fiscal year, the Library’s total collections use bounced back from the COVID-19 closing and was up 78.3% from the previous year. Attendance at library-sponsored programs has grown since they began again, and the Livermore Public Library was one of the first libraries in the area to resume outdoor story times. In 2022, the Library hosted its very first annual month-long celebration of Black History Month. This included a showing from the Art of the African Diaspora in the Civic Center Library gallery, and themed programming throughout February celebrating the contributions Black Americans have made to the country and world.

	Total Registered Borrowers	Total collection use	Attendees at library-sponsored programs	Total Library Visits	Number of public computers	Patrons using public computers	Patrons using one-on-one educational services
FY 2021/22*	57,004	790,785	19,891	170,083	80	19,102	862
FY 2020/21*	62,475	443,501	6,371	56,253	80	1,513	751
FY 2019/20	78,284	695,995	30,909	295,259	80	54,491	3,294
FY 2018/19	69,980	903,720	47,099	384,369	80	84,525	2,379
FY 2017/18	65,065	855,756	46,805	394,442	80	88,420	2,922
FY 2016/17	61,735	829,576	41,676	382,234	80	103,561	3,073

\* Numbers impacted by COVID-19 closure

# ABOUT LIVERMORE

## PERFORMANCE MEASURES

### INNOVATION AND ECONOMIC DEVELOPMENT – PERFORMANCE MEASURES

The Innovation and Economic Development Department (IEDD) aims to make Livermore the best possible place to start and grow a business. The department serves as a resource for the entire business community in Livermore. IEDD serves small to large businesses, as well as tech start-ups to downtown merchants. IEDD works with resource partners and other departments to make sure the City is thoughtfully planning the growth needed to maintain a healthy economy while preserving a high quality of life. The tables below display data related to Livermore’s business environment.

	FY 2019-20	FY 2020-21	FY 2021-22
<b># of Business Licenses</b>	8,264	7,727	7,553
<b>Transient Occupancy Tax</b>	\$2.8M	\$1.9M	\$3.2M

Sources: HDL and City of Livermore Finance Division

	CY 2019	CY 2020	CY 2021
<b>Avg. # of Employer Businesses</b>	2,526	2,573	2,584
<b>Avg. # of Jobs/Employment</b>	55,558	51,122	52,023
<b>Avg. # of Jobs w/ Avg. Wages over \$100k/year</b>	12,653	12,622	20,392

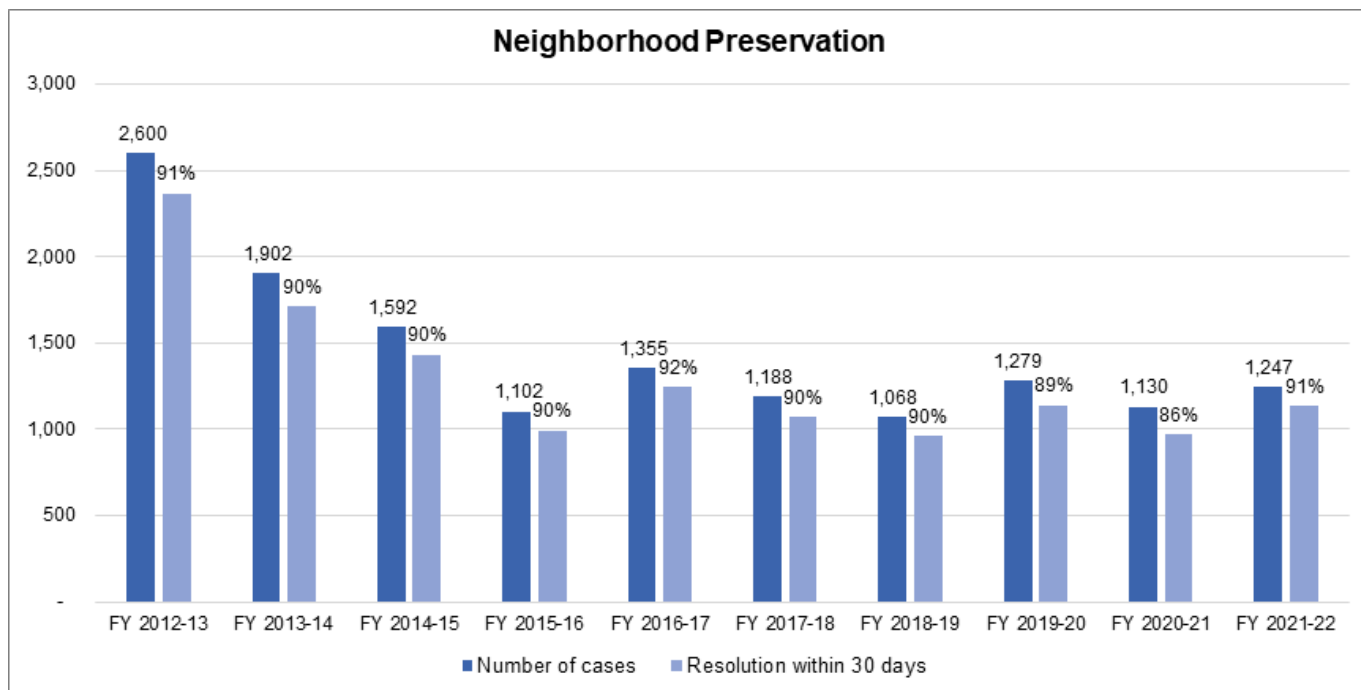
Source: State Employment Development Department – Labor Market Information Division

Vacancy Rates Over Past 12 Months	Inventory	Vacancy Rate
<b>Industrial</b>	20.2M square feet	3% (compared to 4.2% for East Bay Market)
<b>Retail</b>	5.2M square feet	3.4% (compared to 5.3% for East Bay Market)
<b>Office</b>	2.1M square feet	15.3% (compared to 13.1% for East Bay Market)

Source: Co-Star

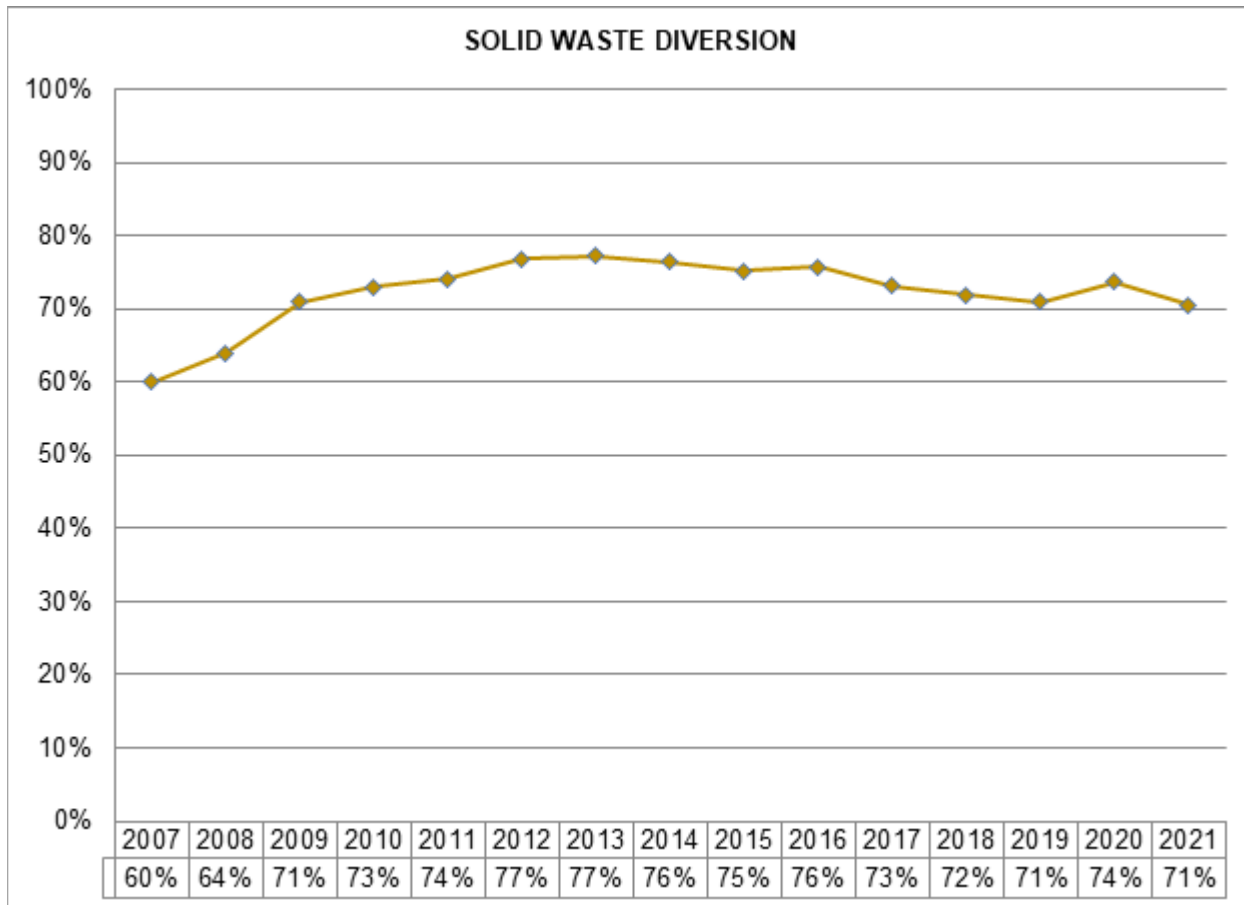
### COMMUNITY DEVELOPMENT NEIGHBORHOOD PRESERVATION – PERFORMANCE MEASURES

The image and appearance of a City greatly influences resident and business owner perceptions of the overall health of a community. This chart reflects neighborhood preservation cases and the percentage resolved within thirty days over the last ten years. Numbers may be trending up due to an increase in citywide housing units and a stabilization in Neighborhood Preservation staffing. 51% of residents rated neighborhood preservation services as “excellent” or “good” in the 2022 National Community Survey. Cases are typically resolved within thirty days 90% of the time. Another measure illustrates further satisfaction with City efforts, and that is that 81% of survey respondents rated the City’s overall appearance as “excellent” or “good.”



### PUBLIC WORKS SOLID WASTE DIVERSION – PERFORMANCE MEASURES

In 2007, the Livermore City Council established a solid waste diversion rate goal of 75% by 2015. Consequently, the citywide diversion rate increased rapidly due in large part to the cutting-edge programs offered in the City’s solid waste, recycling, and compostables collection agreement. The City also participates in the Alameda County mandatory recycling program for businesses and multi-family complexes. Livermore’s diversion rate at the end of 2021 was 71%. Based on 2022 National Community Survey results, 84% of residents rated garbage collection services as “excellent” or “good,” recycling services at 75%, and residents rated yard waste (organics) pick-up at 81%.





### SIGNIFICANT ACCOUNTING POLICIES

The financial statements for the City conform with Generally Accepted Accounting Principles (GAAP) as applicable to governments. The most significant of the City's accounting policies are described below.

#### A. Reporting Entity

The City of Livermore was incorporated on April 1, 1876. The City operates under the Council-Manager form of government and provides the following services: public safety (police and fire), highways and streets, sewer, water, public improvements, planning and zoning, general administration services, and housing services.

#### B. Fund Accounting

The City uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain City functions or activities. A fund is an accounting entity with a self-balancing set of accounts established to record a specific activity's financial position and results of operations.

Financial activities for local government fall into three broad categories, governmental, proprietary, and fiduciary fund categories. Governmental funds are used to account for activities primarily supported by taxes, grants, and similar revenue sources. Proprietary funds are used to account for activities that receive significant support from fees and charges and operate more like a business (utilities). Fiduciary funds are used to account for resources that a government holds as a trustee or agent on behalf of an outside party and that cannot be used to support the government's own programs. Within each of the three broad categories of funds, individual funds are further categorized by fund type as described below:

#### 1. Governmental Funds

- a. **General Fund** is the government's primary operating fund. It accounts for all financial resources of the general government except those required to be accounted for in another fund.
- b. **Special Revenue Funds** account for the proceeds of specific revenue sources (other than expendable trusts or capital projects) restricted by law or administrative action to expenditures for specified purposes.
- c. **Debt Service Funds** account for the accumulation of resources for, and the payment of, long-term debt principal, interest, and related costs.
- d. **Capital Project Funds** account for acquiring and constructing major capital facilities not financed by Proprietary Funds.
- e. **Permanent Fund** is used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the government's programs.

#### 2. Proprietary Funds

- **Enterprise Funds** account for operations in a manner like private business enterprises where the intent is for the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis to be financed or recovered primarily through user charges.

- **Internal Service Funds** account for financing goods or services provided by one department or agency to other departments or agencies of the City or other governmental units on a cost-reimbursement basis.

### 3. Fiduciary Funds

- **Successor Agency to the Redevelopment Agency Private Purpose Trust Fund:** This fund is governed by the Oversight Board of the Livermore Successor Agency (not City Council). It accounts for the activities of the Livermore Successor Agency acting on behalf of the former redevelopment agency.
- **Agency Funds (Custodial Funds)** are established to account for assets held by the City as an agent for special assessment districts, Livermore Pleasanton Fire Department, and pass-through fees to other organizations.

### C. Basis of Accounting

The proprietary and fiduciary funds are reported using the economic resources measurement focus and the full accrual basis. Revenues are recorded when earned, and expenses are recorded when liabilities are incurred, regardless of when the related cash flows occur.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Measurable means the amount of the transaction can be determined, and available means the amount is collectible within the current period or soon enough after that (60 days in the City's case) to be used to pay liabilities of the current period. Those revenues susceptible to accrual are property taxes, sales taxes, interest revenue and charges for services. Fines, license, and permit revenues are not susceptible to accrual because generally, they are not measurable until received in cash.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability has matured. An exception to this general rule is principal and interest on governmental funds' long-term debt, which is recognized when due. Financial resources are usually appropriated in other funds for transfer to a debt service fund when maturing debt principal and interest must be paid. Such amounts are thus not current liabilities of the debt service fund, as their settlement will not require the expenditure of existing fund assets.

### D. OPERATING BUDGET POLICY AND BUDGETARY BASIS

The City Council adopts a balanced biennial operating budget by resolution on or before June 30<sup>th</sup> for each of the ensuing two fiscal years for all funds except for the Fiduciary Funds. The City's fiscal year begins on July 1 and ends on June 30 of the following year.

A mid-period review is conducted in the cycle's second year, and appropriations are adjusted accordingly. The legal level of budgetary control is at the fund level. However, the operating budget is prepared on a program basis. Organizational priorities, which the City Council and staff have developed, are implemented at the program level. The operating budget is subject to supplemental appropriations throughout its term to provide flexibility to meet changing needs and conditions. A resolution approving a supplemental appropriation is necessary when expenses exceed that fund's originally approved total appropriations. The City Manager may approve budget adjustments within the same fund.

The City's basis of budgeting is the same as the basis of accounting used in the City's audited financial statements, the Annual Comprehensive Financial Report.

For governmental funds, the budget is prepared on a modified accrual basis consistent with GAAP. Enterprise and Internal Service Funds are budgeted on the accrual basis of accounting, with the exception of capital assets and long-term debt, which are budgeted on the modified accrual basis of accounting. Exceptions to the modified accrual basis when budgets are prepared are: (a) Land held for investment is treated as an expenditure when purchased, and proceeds from the disposition of this land are treated as revenue when measurable and available; (b) Estimated changes to compensated absences and claim liabilities are not budgeted (c) Transfers to (or from) fund balance designations, inter-fund loans and proprietary debt activities are treated as budgetary resources (uses).

### E. CAPITAL IMPROVEMENT PLAN (CIP) BUDGET POLICY

The CIP budget is prepared every two years on the same cycle as the two-year operating budget. The CIP budget is prepared as a separate stand-alone document detailing the capital improvement funds' revenues, expenditures and fund balances.

The first two years of the CIP are funded to coincide with the two-year operating budget. The CIP budget is subject to supplemental appropriations throughout its term to provide flexibility to meet changing needs and conditions. The fiscal impact of any financed capital improvements is shown as a debt service commitment in the operating budget for the related enterprise or governmental fund.

The CIP is presented with a planning horizon of up to 20 years. Detailed data is used in the near term, with more general data appearing in later years of the multi-year fiscal plan. The fiscal plan is used to project the effect of capital outlays and debt service on the operating budget.

To help assure that the CIP is consistent with the long-term goals and objectives of the city, the CIP is adopted to be consistent with the General Plan. As required by Government Code §65401, the Planning Commission provides the determination as to consistency for major public works projects prior to the adoption of the CIP by the City Council.

### F. OPERATING RESERVE POLICY

**General Fund.** The City of Livermore is committed to the establishment of a minimum fund balance/net position, which will help maintain the City's creditworthiness, and provide funds for catastrophic events, economic uncertainties, contingencies and cash flow requirements. It is the goal of the City to achieve and maintain a combined minimum unrestricted (committed, assigned and unassigned) fund balance in its General Fund equal to 30% of the current year's budgeted operating expenditures and outgoing transfers for debt service as listed below:

- The City's General Fund balance committed for Operating Reserve Stabilization is established at a minimum of 15% of the General Fund's budgeted operating expenditures plus debt service transfers to be used in a catastrophic event, in a major emergency, or during periods of severe fiscal crisis as described in the Comprehensive Fund Balance Policy.
- The City's General Fund Assigned for Economic Uncertainty Reserve is established at a minimum of 13.5% of the General Fund's budgeted operating expenditures plus debt service transfers, to be used during times of severe economic distress such as protracted recessionary periods, State raids

on local resources, or other impactful unforeseen events which greatly diminish the financial ability of the City to deliver core services.

- The City will strive to maintain a minimum unassigned fund balance in its General Fund of 1.5% of the budgeted operating expenditures and outgoing debt service transfers. This minimum fund balance protects against cash flow shortfalls related to the timing of projected revenue receipts and maintains the budgeted level of services.

**Enterprise Funds.** The Enterprise Funds' minimum fund balance/ net position requirements are set at different levels due to the considerations for working capital, debt coverage, asset replacement, rate smoothing, and revenue volatility. Enterprise Funds should strive to maintain an adequate rate and/or fee structure to cover the costs of all operations, including maintenance, depreciation, capital and debt service requirements, reserves, and any other cost deemed necessary.

- (i) Airport Fund (Fund 210) will strive to achieve and maintain a minimum unrestricted net position balance of 12.5% (or 45 days' worth of working capital) of its current year's operating expenses plus debt service requirements since this fund has a steady and uniform cash inflow throughout the fiscal year generated by daily or monthly fees collected from the customers.
- (ii) Stormwater Enterprise Fund (Fund 220) requires a partial subsidy from the General Fund due to the increased Stormwater Regulations and compliance requirements that are currently unfunded. Therefore, no specific minimum net position balance is required for the Stormwater Enterprise Fund.
- (iii) Sewer Enterprise Fund (Fund 230) collects most of its fees on the Alameda County property tax rolls. The County generally apportions its first installment of the fiscal year to entities only in December. Therefore, this enterprise fund will strive to achieve and maintain 50% of its current year's operating expenses as a minimum unrestricted net position balance to ensure sufficient resources are available to meet its operating expenses and current obligations between property tax settlements.
- (iv) Water Enterprise Fund (Fund 250) will strive to achieve and maintain a minimum unrestricted net position balance of 33% (or 120 days' worth of working capital) of its current year's operating expenses plus debt service requirements since this fund has a relatively steady and uniform cash inflow throughout the fiscal year generated by monthly charges collected from the customers.
- (v) Sewer Replacement Fund (Fund 239) and Water Replacement Fund (Fund 259) should have a minimum unrestricted net position equal to twice the depreciation expense for the current year. Unrestricted net position exceeding five years of planned average annual asset replacement expenditure of \$44 million for the Sewer Replacement Fund and \$27 million for the Water Replacement Fund will be addressed through the rate study process.
- (vi) LAVWMA Fund (Fund 242) will strive to maintain a minimum unrestricted net position equal to 50% of its annual operating expense. If the unrestricted net position exceeds 200% of annual operating expense, the overage will be addressed in conjunction with the annual operating budget process and the next scheduled rate study process.
- (vii) Storm Drain (Fund 221), Sewer Connection Fee (Fund 241), Water Connection Fee (Fund 251), Airport Grant (Fund 212), and Federal Grant (Fund 222) Funds account for the proceeds from specific revenue sources that are legally restricted for specific purposes. This policy creates no

specific minimum net position balance requirement. Instead, each fund must adhere to any underlying guidelines attached to that revenue source.

- (viii) Unrestricted net position for the enterprise operating funds (Fund 210, 230, and 250) should not exceed the minimum required level by 50%. Any excess net position should be used to (a) pay down long-term obligations, (b) fund capital projects and equipment, (c) pay one-time expenditures, and/or (d) keep future rate increases lower.

**Internal Service Funds.** In the Internal Service Funds, the minimum unrestricted net position level is 12.5% of operating expenditures except for Risk Management-Workers' Compensation and Liability Insurance Funds. The insurance-type funds are strongly subject to uncertainty from claims; therefore, these funds will fully fund actuarially determined claim obligations at a minimum of seventy percent (70%) confidence level.

### G. CAPITAL RESERVES POLICY

The City of Livermore established two reserve funds to support the City's capital improvement program for general government-owned facilities and infrastructure: Existing Asset Maintenance and Repair Reserve Fund and the New and Replacement Asset Reserve Fund (together referred to as Capital Reserves). The following is the City's policy related to these two reserve funds, including prioritization of the use and funding of the reserves.

#### Capital Reserves Purpose

- Existing Asset Maintenance and Repair Reserve Fund – will be used to fund major maintenance capital projects such as sidewalk repairs, wall and fence repairs, roof replacement, minor facility renovations, and stormwater maintenance projects. Funds will be allocated to specific projects during the capital improvement program (CIP) budget process. If an eligible project requires funding outside the CIP budget process, such funding can be allocated in a supplemental appropriation. The Existing Asset Maintenance and Repair Reserve Fund includes funding for the following asset types in order of priority:
  - **Facility Renovations** – the City owns 42 buildings (333,000 total square feet) that represent a significant investment and are used by City employees, residents, and visitors. Maintaining those facilities in good condition ensures those facilities will continue to be a resource for future generations and preserves the City's investment. As such, allocating funding from the Existing Asset Maintenance and Repair Reserve Fund is the highest priority.
  - **Wall/Fence Repairs** – the City is responsible for maintaining 9.8 miles of walls, of which three miles are in critical condition. Failing walls present a serious safety hazard to pedestrians and vehicles, which makes walls the second highest priority for funding from the Existing Asset Maintenance and Repair Reserve Fund.
  - **Sidewalk Repair and Replacement** – the City owns 72 miles of sidewalks, of which 700 locations with raised sidewalks require repairs or replacement. Poorly maintained sidewalks create a tripping hazard for pedestrians. As such, sidewalks are the third highest priority for funding from the Existing Asset Maintenance and Repair Reserve Fund.

- **Stormwater** – the City owns 225 miles of storm conveyance facilities (creeks, pipes, and surface drainage). The City completed a Storm Drain Master Plan in 2022 that identified approximately \$100 million in capital projects needed to maintain acceptable levels of protection against local flooding. Of that \$100 million, \$10 million are considered high-priority projects. Thus, while the overall need for stormwater system improvements is significant, the high-priority projects represent less of the overall major maintenance requirements for the City. As such, stormwater is the fourth priority for funding from the Existing Asset Maintenance and Repair Reserve Fund.
- **City-owned Parks** – The City maintains 10 parks with the City’s General Fund. The City is currently providing base level of funding for that maintenance through the City’s annual budget. As such, City-owned parks are a lower priority for funding from the Existing Asset Maintenance and Repair Reserve Fund.
- **Tree Maintenance** – The City owns 10,429 trees that require regular maintenance, including pruning, removals, and stump grinding. Beginning in FY 2023-24, the City is fully funding ongoing tree maintenance and allocated one-time funding to address the backlog of dead trees that need to be removed and the stumps ground. As such, tree maintenance is the lowest priority for funding from the Existing Asset Maintenance and Repair Reserve Fund.
- **New and Replacement Asset Reserve Fund** – will fund new and major replacement assets, including new public facilities and infrastructure, expanded public facilities and infrastructure, major renovations, and replacing existing facilities and infrastructure. Funds will be allocated to specific projects during the capital improvement program (CIP) budget process. If an eligible project requires funding outside the CIP budget process, such funding can be allocated in a supplemental appropriation.

### Capital Reserve Funding

- **Year-end General Fund Budget Surpluses** - the City Manager shall recommend the allocation of General Fund year-end budget surpluses to the City Council. Those recommendations shall include allocations, if any, to the Existing Asset Maintenance and Repair Reserve and the New and Replacement Asset Reserve Funds.
- **Annual Budget Allocations** – depending on the City’s budget status, City Manager will recommend allocations to the Existing Asset Maintenance and Repair Reserve and the New and Replacement Asset Reserve Funds as part of the bi-annual budget process.
- **Transfers between Reserves** – If the City’s specific needs pertaining to asset categories change, the City Manager may recommend transfers among the various reserve funds outlined above.

### H. DEBT POLICY

The City uses long-term debt to finance capital improvements of both the General Fund and Enterprise Fund types. As the CIP budget is developed, funding priorities are based on essentiality to public health and safety, availability of revenue to repay the debt and current debt load on the respective fund.

In the case of Enterprise debt and other obligations that require a General Fund credit backing, the City will carefully analyze the effect an addition of such debt will have to ensure that the capacity of the General Fund to issue future obligations is maintained. The cumulative annual payments from the General Fund related to debt shall not exceed 7.5% of the previous fiscal year's General Fund revenue.

The City may use long-term debt financings subject to the following conditions:

- The City Council must approve the project to be financed.
- The project to be financed will have a useful life of 30 years or more.
- The weighted average maturity of the debt (or the portion of the debt allocated to the project) will not exceed the project’s useful life.
- The City estimates that sufficient revenues will be available to service the debt through its maturity.
- The City determines that the issuance of the debt will comply with the applicable state and federal law.

### I. OPEB FUNDING POLICY

The City will make full actuarially determined contribution (ADC) payments as prescribed by the bi-annual Actuarial Valuation Report unless the City experiences severe economic distress. Economic distress may include but is not limited to, protracted recessionary periods, State raids on local resources, or other impactful unforeseen events which greatly diminish the financial ability of the City to deliver core services. Economic distress is defined further in the City’s Fund Balance Policy and may be determined by one of the following triggers:

- The Consumer Price Index exceeds the index for the previous year by more than five percent for two consecutive years

# ABOUT LIVERMORE

## SIGNIFICANT ACCOUNTING AND BUDGET POLICIES

- The rate of inflation exceeds the growth in property tax revenue by five percent for two consecutive fiscal years
- Local unemployment rate exceeds nine percent for three consecutive quarters
- Significant State take-away of revenue totaling more than five percent of total revenue in a given fiscal year
- Sales Tax revenue falls by ten percent over the previous quarter for at least three consecutive quarters
- Revenue forecasts for the next fiscal year estimate revenue losses of more than seven percent.

Once the City Council or their designee (City Manager) has determined that it is necessary to underfund the ADC due to economic distress, a resolution shall be adopted at a City Council meeting accompanied by a formal report explaining the nature of the fiscal crisis. Underfunding this obligation should be considered a short-term strategy with the goal of returning to paying the full ADC as soon as possible.



## LONG-TERM FINANCIAL PLAN

The City's Long-Term Financial Plan (LTFP) creates a framework for allocating resources according to the City's established goals and objectives. The resources are formally allocated during the biennial budget, and the LTFP is developed every two years as a foundation for the budget, both operating and capital. The LTFP identifies the resources available over the course of five years, including any impacts of new development, and prioritizes these resources to fund new positions, contractual services, and capital projects to support the implementation of the Strategic Plan. The LTFP provides a high-level financial framework for planning purposes.

The following is a description of the assumptions used to develop the LTFP and a summary of the key findings and recommendations.

## OVERVIEW OF FORECAST METHODOLOGY

The LTFP is based on the following assumptions:

- Revenues are increasing overall by 4% in FY 2023-24 and increasing between 3% and 5% annually thereafter. The following growth is projected for the two largest revenue categories:
  - Property Tax is projected to grow between 3% and 5% annually, exclusive of increases from new development.
  - Sales Tax is projected to increase between 2.5% and 3.0% annually.
- Estimated tax revenues from future development are based on expected housing and commercial development to be completed in FYs 2023-24 through FY 2027-28. Examples of that development include the downtown development (new hotel, Legacy housing development, and new retail and restaurants), 1,929 new housing units in the Isabel Neighborhood Specific Plan, and new and expanded commercial land uses (Gillig office, Form Factor Manufacturing, and Surface Mining Permit Warehouse).
- Personnel Services are increasing by 3% annually. See Table 2 for new positions included in the forecast based on the Strategic Plan adjusted for funding availability.
- CalPERS contributions reflect CalPERS costs based on the most recent actuarial reports for both normal cost and unfunded liability contributions.
- Services and Supplies are increasing between 2% and 3% annually.
- Capital Improvement costs are funded at \$2 million annually in the projection years of the LTFP.
- One-Time Expenditures are the costs that arise for a short period of time to meet current needs and are estimated to be \$500,000 to \$1 million annually. The larger amounts in the budget years are due to the General Plan update, ERP upgrades, and one-time equipment purchases.

# LONG-TERM FINANCIAL PLAN

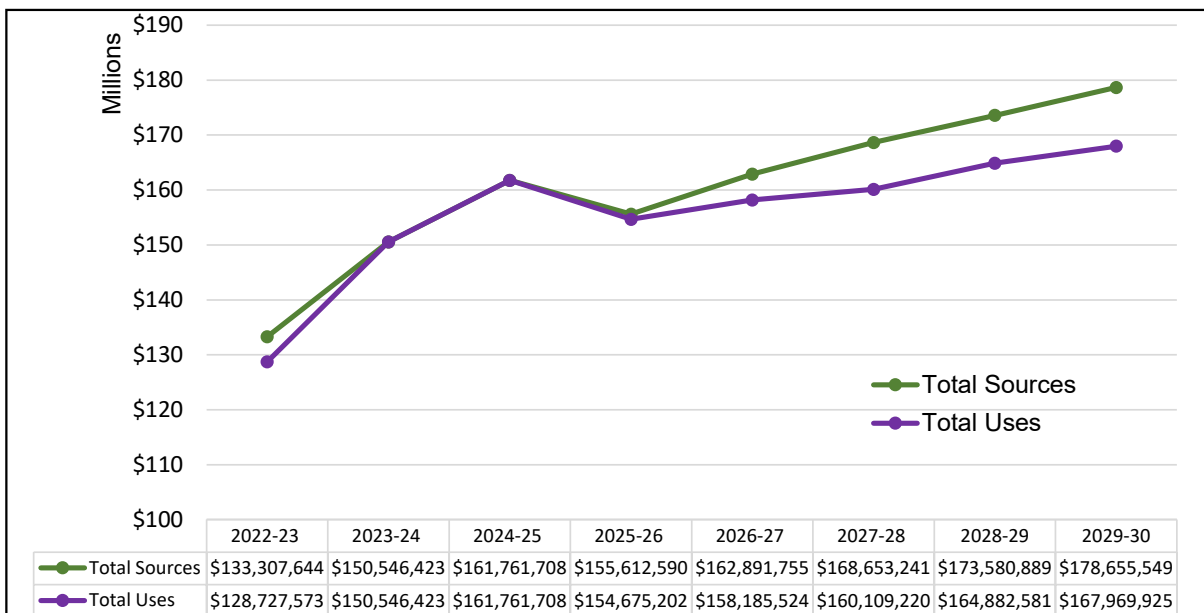
**Table 1. Five-Year Long-Term Financial Plan**

	Projected FY 2022-23	Budget FY 2023-24	Budget FY 2024-25	Projected FY 2025-26	Projected FY 2026-27	Projected FY 2027-28	Projected FY 2028-29	Projected FY 2029-30
Operating Revenue	\$132,384,725	\$141,170,717	\$146,960,502	\$154,245,630	\$161,492,115	\$167,219,970	\$172,113,006	\$177,152,047
Transfers In	\$922,919	1,970,706	1,535,206	1,366,960	1,399,640	1,433,271	1,467,883	1,503,502
Use of Capital Reserves	-	7,405,000	13,266,000	-	-	-	-	-
<b>Total Sources</b>	<b>\$133,307,644</b>	<b>\$150,546,423</b>	<b>\$161,761,708</b>	<b>\$155,612,590</b>	<b>\$162,891,755</b>	<b>\$168,653,241</b>	<b>\$173,580,889</b>	<b>\$178,655,549</b>
Total Operating Expenditures	\$118,860,637	\$128,509,097	\$135,207,305	\$140,697,912	\$144,241,428	\$146,510,103	\$150,700,975	\$154,023,009
Transfers Out	\$8,418,044	14,373,000	17,179,000	9,863,637	9,881,874	9,915,054	9,927,344	9,950,306
Capital Improvement Program	\$1,154,112	1,870,000	7,506,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
One Time Expenditures	-	2,894,000	1,500,000	500,000	1,000,000	1,000,000	1,000,000	1,000,000
Contribution to Operating Reserves	294,780	2,900,326	369,403	1,613,653	1,062,222	684,063	1,254,262	996,610
<b>Total Uses</b>	<b>\$128,727,573</b>	<b>\$150,546,423</b>	<b>\$161,761,708</b>	<b>\$154,675,202</b>	<b>\$158,185,524</b>	<b>\$160,109,220</b>	<b>\$164,882,581</b>	<b>\$167,969,925</b>
Surplus (Shortfall)	\$4,580,071	\$0	\$0	\$937,388	\$4,706,231	\$8,544,021	\$8,698,308	\$10,685,624
Beginning Budgetary Fund Balance	0	4,580,071	2,463,106	1,241,846	2,179,234	6,885,465	15,429,486	24,127,794
Use of Fund Balance for Operating Reserves		2,116,965	1,221,260					
Ending Budgetary Fund Balance	<b>\$4,580,071</b>	<b>\$2,463,106</b>	<b>\$1,241,846</b>	<b>\$2,179,234</b>	<b>\$6,885,465</b>	<b>\$15,429,486</b>	<b>\$24,127,794</b>	<b>\$34,813,418</b>

As shown in Table 1 above, the budget requires the use of Fund Balance to meet the 30% reserve requirement for Operating Expenditures and Debt Service Transfers. The LTFP also includes the additional position costs for each position added in Table 3 on the following page. The surplus can be allocated to reserves after each year or kept in the fund balance for future budget shortfalls. The LTFP shows revenues growing faster than expenditures, primarily due to the increases in anticipated tax revenues related to new development.

**Table 2. Sources and Uses**

The following chart shows the total sources and uses of the LTFP. The total uses include the contributions to the required reserves in each of the forecast years.



## New Positions

Based on projected available resources and Strategic Plan priorities, the following total positions are currently included in the LTFP over the five-year period.

**Table 3. New Positions by Department**

Dept	Full Time Equivalent					Total
	2023-24	2024-25	2025-26	2026-27	2027-28	
Administrative Services Department	1		3			4
City Attorney's Office	1		2			3
Community Development	3	2	7	2		14
City Manager's Office	1		1			2
Department of Public Works			7			7
Library		1	5			6
Livermore Pleasanton Fire Department			1			1
Police Department	1	3	5	2	2	13
<b>Totals</b>	7	6	31	4	2	50

Given the limited funding in the first two years, 13 positions have been prioritized, including Human Resources Analyst I, Associate Engineer, Building Inspector, Supervising Librarian, Records Clerk, and Assistant City Attorney. There is also one Administrative Technician added to the FY 2023-24 General Fund budget that will be funded through the Affordable Housing Fund, and two Police Officer positions added to the FY 2024-25 budget that the school district and the local casino will fund.

## One-Time Expenditures

The LTFP includes between \$500,000 and \$1 million in annual one-time expenditures. These costs for the budget years are increasing due mainly to the General Plan update and new ERP implementation. Other one-time expenditures include the Housing Element Update, development code updates, labor negotiators, planning consultants, and other short-term needs.



**THIS PAGE INTENTIONALLY LEFT BLANK**

# BUDGET SUMMARY

The Budget Summary section presents a summary of the FY 2023-25 adopted budget for all funds by the Fund type. Revenues and Expenditures are listed by category and fund type. In addition, the following information is available in this section:

1. A fund balance/working capital schedule listed by Major and Aggregate Non-Major funds.
2. A summary of transfers.
3. The impact of capital investments on Operating Budget, and
4. A summary of debt schedule.

## CITY WIDE BUDGET

### OVERVIEW OF CITY-WIDE BUDGET BY FUND TYPE

Tables on pages 62-69 summarize total sources and uses by fund types and by major categories for prior fiscal year 2021-22 actuals as well as the updated budget for current fiscal year 2022-23 and proposed budget for FY 2023-24, and FY 2024-25. City of Livermore's budget is comprised of the following fund types:

- General Fund
- Enterprise Funds
- Special Revenue Funds
- Capital Project Funds
- Debt Service Funds
- Permanent Funds
- Internal Service Funds

### Overview of Total Uses

As described in the table below, FYs 2023–24 and 2024-25 expenditure budgets provide for a spending plan of \$363.5 million, and \$379.2 million respectively inclusive of operations, transfers out, capital improvement funding, and contribution for reserves funding.

**Table 1. Total Uses – All Funds**

Expenditures, Transfers, and Allocations to Operating Reserves Budget - All Funds	2021-22 Actuals	FY 2022-23 Projected	2023-24 Budget	2024-25 Budget
General Fund	\$135,481,511	\$128,727,573	\$151,683,388	\$162,982,968
Enterprise Funds	59,751,800	74,400,372	92,882,518	108,870,453
Capital Funds	10,584,669	11,981,051	44,167,800	29,175,000
Debt Services	4,351,017	6,573,501	7,007,000	7,025,000
Permanent Funds	32,320	28,000	64,500	35,500
Special Revenue Funds	19,433,394	26,025,997	39,677,655	44,076,233
Internal Services Funds	16,351,323	29,227,797	28,061,010	27,071,653
<b>Total</b>	<b>\$245,986,034</b>	<b>\$276,964,291</b>	<b>\$363,543,871</b>	<b>\$379,236,807</b>

# BUDGET SUMMARY

The General Fund has the largest expenditures because it accounts for a vast majority of the City's operations, such as police and fire safety, library services, housing, planning, building, engineering, street lighting, and street maintenance, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, business license tax, transient occupancy tax, and franchise fees. As shown in the table above, the General Fund expenditure budget of \$151.7 million and \$163.0 million is approximately 42% and 43% of the City-wide total for FY 2023-24 and 2024-25 respectively. General Fund's expenditures are projected to increase from \$128.7 million in FY 2022-23 to \$151.7 million in FY 2023-24 primarily due to the following:

- Wages and benefits are increasing by almost \$10 million. As previously noted, the FY 2022-23 projection includes a reduction of \$6 million to reflect savings from vacant positions. Correcting for that reduction, the salary and benefits budget is increasing by approximately \$4 million, some of which are the cost-of-living adjustments (COLAs) provided for employees through labor agreements. As described in more detail below, the General Fund budget also includes seven new positions, three of which are funded through outside sources. Finally, the budget for temporary salaries is increasing by \$400,000 to provide departments with the ability to hire temporary staff to backfill vacant positions until they can hire permanent staff.
- Premiums for the City's property and liability insurance policies are increasing by \$737,879, reflecting a State-wide and international trend.
- Expenses for the joint Livermore-Pleasanton Fire Department (LFPD) are increasing by \$1.1 million due to COLAs, a 10% increase in health benefit costs, a replacement fire station alerting system of which Livermore's portion is \$500,000, and replacement equipment.
- Increased allocation to the Workers Compensation Fund by \$466,703 to ensure there is adequate funding to cover expected Workers Compensation expenses.
- Increased contractual services of \$1.2 million for various programs and services to help accomplish goals and objectives identified in the five-year strategic plan.
- Increased travel and training budgets of \$180,000 to meet legal obligations for employee training as well as to provide additional professional development opportunities for the City's employees.
- Total additions to reserves in the amount of \$4.0 million including the use of unallocated fund balance
- Increase in transfers out of approximately 6.0 million to Stormwater Fund and Facilities Maintenance Fund for Capital Projects

The Enterprise Funds are the next largest source of expenditures. These funds include Water, Sewer, Storm Water, and Airport Enterprise Funds and are restricted to providing safe and reliable water, sewer, stormwater, and airport services. Total Budget for the enterprise funds is increasing by \$18.5 million to approximately \$92.9 million in FY 2023-24 and increasing to \$108.9 million for FY 2024-25 largely due to the sewer program's Primary and Secondary Treatment Improvements capital project that was awarded in FY 2022-23 and of which \$23.2 million is under construction in FY 2023-24 and 2024-25.

Special Revenue Funds account for revenues that are received for specifically identified purposes. The proposed budget for special revenue funds is \$39.7 million and \$44.1 million representing an increase of \$13.6 million from the FY 2022-23 updated budget and an increase of \$4.5 million in FY 2024-25 compared with the FY 2023-24 budget. These changes are primarily due to an increase in Local and Other Grants of \$14 million for the South Livermore Sewer Extension capital project.

# BUDGET SUMMARY

Fiscal Year 2023-24 budget for the Capital Project funds is \$44.2 million, \$32.2 greater than the budget for FY 2022-23 primarily due to planned construction of the L-Street Garage with bond proceeds in FY 2023-24 and the Vasco Road I-580 Interchange project funded by Traffic Impact fees and Tri-valley Transportation fees.

Of the remaining fund categories in the table above, only Debt Service funds are increasing by approximately \$435,000 from FY 2022-23 to FY 2023-24 related to debt service for the 2020 Certificates of Participation (COP) bonds issued to finance the L Street garage project.

## Overview of Total Sources

City programs are supported by a variety of revenue sources. The process of projecting revenues in the various categories can be difficult but is critical in developing an appropriate spending plan. Tables on pages 62-69 provide a summary of the major revenue categories received by the City across all funds, including the General Fund. Total sources (revenues, transfers-in, and debt proceeds) across all funds are projected to be \$293.3 million and \$323.5 million for FY 2023-24 and FY 2024-25.

**Table 2 Total Sources – All Funds**

Sources - All Funds	2021-22 Actuals	FY 2022-23 Projected	2023-24 Budget	2024-25 Budget
General Fund	\$134,628,651	\$133,307,644	\$143,141,423	\$148,495,708
Enterprise Funds	69,460,910	78,118,763	76,963,802	85,204,181
Capital Funds	2,943,512	50,049,339	17,848,147	22,266,944
Debt Services	4,350,985	6,573,501	7,007,000	7,025,000
Permanent Funds	-69,252	66,244	70,160	41,160
Special Revenue Funds	19,390,262	23,056,730	28,239,016	37,157,145
Internal Services Funds	19,017,260	20,240,895	20,010,854	23,280,823
<b>Total</b>	<b>\$249,722,328</b>	<b>\$311,413,116</b>	<b>\$293,280,402</b>	<b>\$323,470,961</b>

As seen from the table above, the General Fund accounts for the largest share of sources of \$143.1 million and \$148.5 million (or 49% and 46% of the total sources) for fiscal years 2023-24 and 2024-25 respectively. The General Fund resources includes property taxes, sales taxes, fees for services, business license taxes, and hotel taxes. Further details on the General Fund can be found in the City Manager’s letter and in the Revenue section of this document.

Second highest sources are attributed to enterprise funds at \$77 million and \$85.2 million (or 26% of total sources for both years). Most of projected revenue increases are related to rate increases in Water and Sewer Funds as well as an FAA grant of \$4 million for the Airport fund.

Revenues for Capital Project Funds primarily consists of several developer impact fees including Traffic Impact Fees, Human Services Facilities impact fees and Park Fees that in FY 2023-24 total \$17.8 million and \$22.3 million in FY 2024-25.

Special revenue funds sources are projected to grow by \$5.1 million from \$23.1 million in FY 2022-23 to \$28.2 million in FY 2023-24 and to \$37.2 million in FY 2024-25. The FY 2023-24 increase is primarily related to a \$4 million increase in the Open Space Acquisition and Management Fund related to the

expected closing of a sale of City's right-of-way for easements related to a development. The FY 2024-25 increase of \$8.9 million is driven largely due to the local grant of \$14 million for the South Livermore Sewer Extension Project.

The other fund categories show modest changes from FY 2022-23 to FY 2023-24 and the Internal Services Funds category is expected to increase by \$3.2 million from FY 2023-24 to FY 2024-25 mostly due to increase allocation to the Information and Technology Fund required to meet the expenditure budget. The FY 2023-24 Information and Technology Fund is using some of the available fund balance to cover one-time expenditures, which reduces the available fund balance for FY 2024-25 one-time expenditures.

## Changes in Fund Balances

The Fund Balance/ Working Capital schedules of Major Funds and Aggregate Non-Major Funds on pages 70-77 provide a visual summary of projected revenues and adopted expenses and the effects of each regarding fund balance. The City presents summary schedules for the following years:

- FY 2021-22 Actuals
- FY 2022-23 Projected
- FY 2023-24 Budget
- FY 2024-25 Budget

**General Fund:** Available fund balance for the General Fund is projected to decrease from an ending fund balance of \$4.6 million in FY 2022-23 to \$1.2 million in FY 2024-25. The actual available fund balance not required to fulfill the City's operating reserve requirements will be allocated to various dedicated reserve funds during the fiscal year end close.

**Low Income Housing Fund:** The Low-Income Housing Fund shows a reduction of \$8.1 million in fund balance from \$10.9 million in FY 2022-23 to \$2.8 million in FY 2024-25 which is attributed to planned investment in low-income housing development, one of the 5-year Strategic Plan's objectives.

**Storm Water Enterprise Fund:** As discussed in the Letter from the City Manager, current revenue sources for the Storm Water Enterprise Fund are insufficient to comply with the increased State stormwater regulations and a subsidy from other sources will be needed soon. General Fund and Sewer Funds are expending combined total of approximately \$14.5 million over two years to subsidize mandated Storm Water activities and projects during the period covered by the Financial Plan.

**Sewer Enterprise Fund:** The combined working capital of the Sewer Enterprise Fund is projected to increase by \$2.3 million (or 12%) from a balance of \$19.1 million in FY 2022-23 to \$21.4 million in FY 2024-25. The projected increase is associated with fewer budgeted capital improvement projects than anticipated.

**Water Enterprise Fund:** Working capital for the Water Enterprise Fund is projected to decline by \$2.9 million in FY 2024-25 to a balance of \$5.9 million from \$8.8 million in FY 2022-23 which is credited to an increased level of investments in capital improvement projects, in particular the Airway Pump Station Improvements Project.



# BUDGET SUMMARY

**Internal Service Funds:** Internal service funds as a group show a cumulative reduction of \$11.8 million from a working capital of \$21.4 million at the end of FY 2022-23 to a projected balance of \$9.6 million in FY 2024-25. The largest decrease of \$4.4 million is associated with Information Technology Internal Service Fund reflecting use of fund balance to complete implementation of the City's new Enterprise Resource Planning (ERP) project and other one-time expenditures to acquire servers, laptops, and other hardware required to modernize the City's technology systems.

The second highest reduction of \$3.4 million in working capital pertains to the Facilities Rehabilitation Program fund that is used to fund capital projects including the City Hall HVAC replacement project.

# BUDGET SUMMARY

## REVENUES, EXPENDITURES, AND FUND BALANCE/WORKING CAPITAL

### City-wide Revenues, Expenditures, and Fund Balances/Working Capital FY 2021-22 Actual

	General Fund	Permanent Funds	Special Revenue Funds
<b>REVENUES:</b>			
Property Taxes and Special Assessment	\$ 40,754,977	\$ -	\$ 3,609,310
Sales Tax	39,907,361	-	-
Franchise Taxes	5,912,100	-	-
Business License Taxes	7,676,342	-	14,295
Other Taxes	4,793,369	-	-
Licenses and Permits	4,236,642	-	-
Fines and Forfeitures	444,025	-	-
Use of Money and Property	5,175,435	(69,252)	520,117
Intergovernmental Revenues	16,836,276	-	9,553,731
Other In-Lieu Taxes	7,783	-	125,679
Charges for Current Services	7,347,664	-	2,723,696
Other Revenues	751,910	-	1,876,841
Airport	-	-	-
Water	-	-	-
Sewer	-	-	-
Stormwater User	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 133,843,884</b>	<b>\$ (69,252)</b>	<b>\$ 18,423,669</b>
<b>TRANSFERS IN:</b>	<b>\$ 784,767</b>	<b>\$ -</b>	<b>\$ 966,593</b>
<b>TOTAL SOURCES</b>	<b>\$ 134,628,651</b>	<b>\$ (69,252)</b>	<b>\$ 19,390,262</b>
<b>EXPENDITURES:</b>			
Wages and Benefits	\$ 62,850,029	\$ -	\$ 2,898,039
Services and Supplies	53,436,374	32,320	10,774,219
Capital Outlay	48,383	-	36,857
Capital Improvement	12,774,298	-	4,215,648
Reserves	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 129,109,084</b>	<b>\$ 32,320</b>	<b>\$ 17,924,763</b>
<b>TRANSFERS OUT</b>	<b>6,372,427</b>	<b>-</b>	<b>1,508,631</b>
<b>TOTAL USES</b>	<b>\$ 135,481,511</b>	<b>\$ 32,320</b>	<b>\$ 19,433,394</b>
<b>CHANGE IN WORKING CAPITAL</b>	<b>\$ (852,860)</b>	<b>\$ (101,572)</b>	<b>\$ (43,132)</b>
<b>RELEASE FROM RESERVES</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>BEGINNING WORKING CAPITAL</b>			
July 1, 2021	852,860	678,860	64,561,567
<b>ENDING WORKING CAPITAL</b>			
June 30, 2022	\$ -	\$ 577,288	\$ 64,518,435

# BUDGET SUMMARY

## REVENUES, EXPENDITURES, AND FUND BALANCE/WORKING CAPITAL

Capital Project		Internal Service		
Funds	Debt Service Funds	Enterprise Funds	Funds	Total
\$ -	\$ -	\$ -	\$ -	\$ 44,364,287
-	-	-	-	39,907,361
-	-	-	-	5,912,100
-	-	-	-	7,690,637
-	-	-	-	4,793,369
-	-	-	-	4,236,642
-	-	-	-	444,025
373,357	-	-	-	5,999,657
-	-	-	-	26,390,007
-	-	-	-	133,462
2,536,306	-	-	1,371,322	13,978,988
-	-	-	17,645,938	20,274,689
-	-	4,151,376	-	4,151,376
-	-	18,075,822	-	18,075,822
-	-	29,208,762	-	29,208,762
-	-	2,211,073	-	2,211,073
<u>\$ 2,909,663</u>	<u>\$ -</u>	<u>\$ 53,647,033</u>	<u>\$ 19,017,260</u>	<u>\$ 227,772,257</u>
<u>\$ 33,849</u>	<u>\$ 4,350,985</u>	<u>\$ 15,813,877</u>	<u>\$ -</u>	<u>\$ 21,950,071</u>
<u>\$ 2,943,512</u>	<u>\$ 4,350,985</u>	<u>\$ 69,460,910</u>	<u>\$ 19,017,260</u>	<u>\$ 249,722,328</u>
\$ -	\$ -	\$ 12,257,567	\$ 4,735,174	\$ 82,740,809
-	4,351,017	29,486,097	10,208,895	108,288,922
-	-	76,723	975,612	1,137,575
10,489,855	-	3,884,899	431,642	31,796,342
-	-	-	-	-
<u>\$ 10,489,855</u>	<u>\$ 4,351,017</u>	<u>\$ 45,705,286</u>	<u>\$ 16,351,323</u>	<u>\$ 223,963,648</u>
94,814	-	14,046,514	-	22,022,386
<u>\$ 10,584,669</u>	<u>\$ 4,351,017</u>	<u>\$ 59,751,800</u>	<u>\$ 16,351,323</u>	<u>\$ 245,986,034</u>
\$ (7,641,157)	\$ (32)	\$ 9,709,110	\$ 2,665,937	\$ 3,736,294
-	-	-	-	-
<u>52,741,213</u>	<u>32</u>	<u>112,491,143</u>	<u>27,759,995</u>	<u>259,085,670</u>
<u>\$ 45,100,056</u>	<u>\$ -</u>	<u>\$ 122,200,253</u>	<u>\$ 30,425,932</u>	<u>\$ 262,821,964</u>

# BUDGET SUMMARY

## REVENUES, EXPENDITURES, AND FUND BALANCE/WORKING CAPITAL

### City-wide Revenues, Expenditures, and Fund Balances/Working Capital FY 2022-23 Projected

	<u>General Fund</u>	<u>Permanent Funds</u>	<u>Special Revenue Funds</u>
<b>REVENUES:</b>			
Property Tax	\$ 43,435,815	\$ -	\$ 4,570,034
Sales Tax	39,047,000	-	-
Franchise Taxes	6,203,000	-	-
Business License Taxes	9,472,000	-	15,500
Other Taxes	6,000,800	-	-
Licenses and Permits	3,481,000	-	-
Fines and Forfeitures	355,000	-	-
Use of Money and Property	3,896,554	66,244	317,143
Intergovernmental Revenues	12,364,166	-	11,961,803
Other In-Lieu Taxes	7,980	-	190,000
Charges for Current Services	7,521,320	-	3,777,034
Other Revenues	600,090	-	1,514,544
Airport	-	-	-
Water	-	-	-
Sewer	-	-	-
Stormwater User	-	-	-
<b>TOTAL REVENUES</b>	<u>\$ 132,384,725</u>	<u>\$ 66,244</u>	<u>\$ 22,346,058</u>
<b>TRANSFERS IN:</b>	<u>\$ 922,919</u>	<u>\$ -</u>	<u>\$ 710,672</u>
<b>TOTAL SOURCES</b>	<u>\$ 133,307,644</u>	<u>\$ 66,244</u>	<u>\$ 23,056,730</u>
<b>EXPENDITURES:</b>			
Wages and Benefits	\$ 63,601,644	\$ -	\$ 3,605,860
Services and Supplies	54,799,673	28,000	13,308,246
Capital Outlay	459,320	-	762,000
Capital Improvement	1,154,112	-	7,213,667
Reserves	294,780	-	-
<b>TOTAL EXPENDITURES</b>	<u>\$ 120,309,529</u>	<u>\$ 28,000</u>	<u>\$ 24,889,773</u>
<b>TRANSFERS OUT</b>	<u>8,418,044</u>	<u>-</u>	<u>1,136,224</u>
<b>TOTAL USES</b>	<u>\$ 128,727,573</u>	<u>\$ 28,000</u>	<u>\$ 26,025,997</u>
<b>CHANGE IN WORKING CAPITAL</b>	\$ 4,580,071	\$ 38,244	\$ (2,969,267)
<b>RELEASE FROM RESERVES</b>	-	-	-
<b>BEGINNING WORKING CAPITAL</b>			
July 1, 2022	<u>-</u>	<u>577,288</u>	<u>64,518,435</u>
<b>ENDING WORKING CAPITAL</b>			
June 30, 2023	<u>\$ 4,580,071</u>	<u>\$ 615,532</u>	<u>\$ 61,549,168</u>

# BUDGET SUMMARY

## REVENUES, EXPENDITURES, AND FUND BALANCE/WORKING CAPITAL

Capital Project		Internal Service		
Funds	Debt Service Funds	Enterprise Funds	Funds	Total
\$ -	\$ -	\$ -	\$ -	\$ 48,005,849
-	-	-	-	39,047,000
-	-	-	-	6,203,000
-	-	-	-	9,487,500
-	-	-	-	6,000,800
-	-	-	-	3,481,000
-	-	-	-	355,000
799,927	-	-	-	5,079,868
-	-	-	-	24,325,969
-	-	-	-	197,980
8,319,285	-	-	1,296,100	20,913,739
40,930,127	668,829	-	18,944,795	62,658,385
-	-	12,299,716	-	12,299,716
-	-	17,637,458	-	17,637,458
-	-	29,401,043	-	29,401,043
-	-	1,450,058	-	1,450,058
<u>\$ 50,049,339</u>	<u>\$ 668,829</u>	<u>\$ 60,788,275</u>	<u>\$ 20,240,895</u>	<u>\$ 286,544,365</u>
\$ -	\$ 5,904,672	\$ 17,330,488	\$ -	\$ 24,868,751
<u>\$ 50,049,339</u>	<u>\$ 6,573,501</u>	<u>\$ 78,118,763</u>	<u>\$ 20,240,895</u>	<u>\$ 311,413,116</u>
\$ -	\$ -	\$ 14,252,105	\$ 5,226,933	\$ 86,686,542
1,739,835	6,573,501	32,196,279	15,986,820	124,632,354
-	-	502,500	5,859,044	7,582,864
10,107,221	-	12,419,000	2,155,000	33,049,000
(150,000)	-	-	-	144,780
<u>\$ 11,697,056</u>	<u>\$ 6,573,501</u>	<u>\$ 59,369,884</u>	<u>\$ 29,227,797</u>	<u>\$ 252,095,540</u>
283,995	-	15,030,488	-	24,868,751
<u>\$ 11,981,051</u>	<u>\$ 6,573,501</u>	<u>\$ 74,400,372</u>	<u>\$ 29,227,797</u>	<u>\$ 276,964,291</u>
\$ 38,068,288	\$ -	\$ 3,718,391	\$ (8,986,902)	\$ 34,448,825
-	-	-	-	-
<u>45,100,056</u>	<u>-</u>	<u>122,200,253</u>	<u>30,425,932</u>	<u>262,821,964</u>
<u>\$ 83,168,344</u>	<u>\$ -</u>	<u>\$ 125,918,644</u>	<u>\$ 21,439,030</u>	<u>\$ 297,270,789</u>

# BUDGET SUMMARY

## REVENUES, EXPENDITURES, AND FUND BALANCE/WORKING CAPITAL

### City-wide Revenues, Expenditures, and Fund Balances/Working Capital FY 2023-24 Budget

	<u>General Fund</u>	<u>Permanent Funds</u>	<u>Special Revenue Funds</u>
<b>REVENUES:</b>			
Property Tax	\$ 46,618,856	\$ -	\$ 4,698,797
Sales Tax	40,838,113	-	-
Franchise Taxes	6,265,000	-	-
Business License Taxes	10,221,000	-	15,000
Other Taxes	5,910,000	-	-
Licenses and Permits	3,503,000	-	-
Fines and Forfeitures	370,000	-	-
Use of Money and Property	5,778,381	70,160	677,593
Intergovernmental Revenues	12,902,236	-	14,540,718
Other In-Lieu Taxes	7,500	-	150,000
Charges for Current Services	8,028,131	-	2,206,218
Other Revenues	728,500	-	5,493,500
Airport	-	-	-
Water	-	-	-
Sewer	-	-	-
Stormwater User	-	-	-
<b>TOTAL REVENUES</b>	<u>\$ 141,170,717</u>	<u>\$ 70,160</u>	<u>\$ 27,781,826</u>
<b>TRANSFERS IN:</b>	<u>\$ 1,970,706</u>	<u>\$ -</u>	<u>\$ 457,190</u>
<b>TOTAL SOURCES</b>	<u>\$ 143,141,423</u>	<u>\$ 70,160</u>	<u>\$ 28,239,016</u>
<b>EXPENDITURES:</b>			
Wages and Benefits	\$ 73,526,543	\$ -	\$ 3,532,891
Services and Supplies	57,848,554	64,500	11,412,768
Capital Outlay	28,000	-	535,000
Capital Improvement	1,870,000	-	22,654,100
Reserves	4,037,291	-	-
<b>TOTAL EXPENDITURES</b>	<u>\$ 137,310,388</u>	<u>\$ 64,500</u>	<u>\$ 38,134,759</u>
<b>TRANSFERS OUT</b>	<u>14,373,000</u>	<u>-</u>	<u>1,542,896</u>
<b>TOTAL USES</b>	<u>\$ 151,683,388</u>	<u>\$ 64,500</u>	<u>\$ 39,677,655</u>
<b>CHANGE IN WORKING CAPITAL</b>	\$ (8,541,965)	\$ 5,660	\$ (11,438,639)
<b>RELEASE FROM RESERVES</b>	6,425,000	-	-
<b>BEGINNING WORKING CAPITAL</b>			
July 1, 2023	<u>4,580,071</u>	<u>615,532</u>	<u>61,549,168</u>
<b>ENDING WORKING CAPITAL</b>			
June 30, 2024	<u>\$ 2,463,106</u>	<u>\$ 621,192</u>	<u>\$ 50,110,529</u>

# BUDGET SUMMARY

## REVENUES, EXPENDITURES, AND FUND BALANCE/WORKING CAPITAL

Capital Project		Internal Service		
Funds	Debt Service Funds	Enterprise Funds	Funds	Total
\$ -	\$ -	\$ -	\$ -	\$ 51,317,653
-	-	-	-	40,838,113
-	-	-	-	6,265,000
-	-	-	-	10,236,000
-	-	-	-	5,910,000
-	-	-	-	3,503,000
-	-	-	-	370,000
1,405,167	-	-	-	7,931,301
-	-	-	-	27,442,954
-	-	-	-	157,500
16,442,980	-	-	1,035,972	27,713,301
-	-	-	14,993,882	21,215,882
-	-	4,426,213	-	4,426,213
-	-	19,461,974	-	19,461,974
-	-	32,137,667	-	32,137,667
-	-	3,657,948	-	3,657,948
<u>\$ 17,848,147</u>	<u>\$ -</u>	<u>\$ 59,683,802</u>	<u>\$ 16,029,854</u>	<u>\$ 262,584,506</u>
\$ -	\$ 7,007,000	\$ 17,280,000	\$ 3,981,000	\$ 30,695,896
<u>\$ 17,848,147</u>	<u>\$ 7,007,000</u>	<u>\$ 76,963,802</u>	<u>\$ 20,010,854</u>	<u>\$ 293,280,402</u>
\$ -	\$ -	\$ 15,218,947	\$ 5,503,282	\$ 97,781,663
190,000	7,007,000	33,623,571	13,935,925	124,082,318
-	-	410,000	4,376,803	5,349,803
43,907,800	-	29,320,000	4,245,000	101,996,900
(400,000)	-	-	-	3,637,291
<u>\$ 43,697,800</u>	<u>\$ 7,007,000</u>	<u>\$ 78,572,518</u>	<u>\$ 28,061,010</u>	<u>\$ 332,847,975</u>
470,000	-	14,310,000	-	30,695,896
<u>\$ 44,167,800</u>	<u>\$ 7,007,000</u>	<u>\$ 92,882,518</u>	<u>\$ 28,061,010</u>	<u>\$ 363,543,871</u>
\$ (26,319,653)	\$ -	\$ (15,918,716)	\$ (8,050,156)	\$ (70,263,469)
-	-	-	-	6,425,000
<u>83,168,344</u>	<u>-</u>	<u>125,918,644</u>	<u>21,439,030</u>	<u>297,270,789</u>
<u>\$ 56,848,691</u>	<u>\$ -</u>	<u>\$ 109,999,928</u>	<u>\$ 13,388,874</u>	<u>\$ 233,432,320</u>

# BUDGET SUMMARY

## REVENUES, EXPENDITURES, AND FUND BALANCE/WORKING CAPITAL

### City-wide Revenues, Expenditures, and Fund Balances/Working Capital FY 2024-25 Budget

	<u>General Fund</u>	<u>Permanent Funds</u>	<u>Special Revenue Funds</u>
<b>REVENUES:</b>			
Property Tax	\$ 48,625,118	\$ -	\$ 4,831,422
Sales Tax	41,903,316	-	-
Franchise Taxes	6,575,000	-	-
Business License Taxes	10,735,000	-	15,000
Other Taxes	6,326,812	-	-
Licenses and Permits	3,514,000	-	-
Fines and Forfeitures	385,000	-	-
Use of Money and Property	6,147,501	41,160	725,100
Intergovernmental Revenues	13,389,654	-	27,060,219
Other In-Lieu Taxes	7,500	-	150,000
Charges for Current Services	8,605,101	-	2,166,404
Other Revenues	746,500	-	1,523,500
Airport	-	-	-
Water	-	-	-
Sewer	-	-	-
Stormwater User	-	-	-
<b>TOTAL REVENUES</b>	<u>\$ 146,960,502</u>	<u>\$ 41,160</u>	<u>\$ 36,471,645</u>
<b>TRANSFERS IN:</b>	<u>\$ 1,535,206</u>	<u>\$ -</u>	<u>\$ 685,500</u>
<b>TOTAL SOURCES</b>	<u>\$ 148,495,708</u>	<u>\$ 41,160</u>	<u>\$ 37,157,145</u>
<b>EXPENDITURES:</b>			
Wages and Benefits	\$ 76,188,766	\$ -	\$ 3,550,081
Services and Supplies	60,429,909	35,500	10,430,446
Capital Outlay	88,630	-	475,000
Capital Improvement	7,506,000	-	28,005,000
Reserves	1,590,663	-	-
<b>TOTAL EXPENDITURES</b>	<u>\$ 145,803,968</u>	<u>\$ 35,500</u>	<u>\$ 42,460,527</u>
<b>TRANSFERS OUT</b>	<u>17,179,000</u>	<u>-</u>	<u>1,615,706</u>
<b>TOTAL USES</b>	<u>\$ 162,982,968</u>	<u>\$ 35,500</u>	<u>\$ 44,076,233</u>
<b>CHANGE IN WORKING CAPITAL</b>	\$ (14,487,260)	\$ 5,660	\$ (6,919,088)
<b>RELEASE FROM RESERVES</b>	13,266,000	-	-
<b>BEGINNING WORKING CAPITAL</b>			
July 1, 2024	<u>2,463,106</u>	<u>621,192</u>	<u>50,110,529</u>
<b>ENDING WORKING CAPITAL</b>			
June 30, 2025	<u>\$ 1,241,846</u>	<u>\$ 626,852</u>	<u>\$ 43,191,441</u>



# BUDGET SUMMARY

## REVENUES, EXPENDITURES, AND FUND BALANCE/WORKING CAPITAL

Capital Project		Internal Service		
Funds	Debt Service Funds	Enterprise Funds	Funds	Total
\$ -	\$ -	\$ -	\$ -	\$ 53,456,540
-	-	-	-	41,903,316
-	-	-	-	6,575,000
-	-	-	-	10,750,000
-	-	-	-	6,326,812
-	-	-	-	3,514,000
-	-	-	-	385,000
737,106	-	-	-	7,650,867
-	-	-	-	40,449,873
-	-	-	-	157,500
21,529,838	-	-	1,045,972	33,347,315
-	-	-	19,770,851	22,040,851
-	-	4,550,876	-	4,550,876
-	-	19,712,319	-	19,712,319
-	-	34,835,598	-	34,835,598
-	-	4,715,388	-	4,715,388
<u>\$ 22,266,944</u>	<u>\$ -</u>	<u>\$ 63,814,181</u>	<u>\$ 20,816,823</u>	<u>\$ 290,371,255</u>
\$ -	\$ 7,025,000	\$ 21,390,000	\$ 2,464,000	\$ 33,099,706
<u>\$ 22,266,944</u>	<u>\$ 7,025,000</u>	<u>\$ 85,204,181</u>	<u>\$ 23,280,823</u>	<u>\$ 323,470,961</u>
\$ -	\$ -	\$ 15,470,720	\$ 5,591,932	\$ 100,801,499
-	7,025,000	35,727,733	15,425,242	129,073,830
-	-	425,000	3,204,479	4,193,109
29,100,000	-	43,417,000	2,850,000	110,878,000
(400,000)	-	-	-	1,190,663
<u>\$ 28,700,000</u>	<u>\$ 7,025,000</u>	<u>\$ 95,040,453</u>	<u>\$ 27,071,653</u>	<u>\$ 346,137,101</u>
475,000	-	13,830,000	-	33,099,706
<u>\$ 29,175,000</u>	<u>\$ 7,025,000</u>	<u>\$ 108,870,453</u>	<u>\$ 27,071,653</u>	<u>\$ 379,236,807</u>
\$ (6,908,056)	\$ -	\$ (23,666,272)	\$ (3,790,830)	\$ (55,765,846)
-	-	-	-	13,266,000
<u>56,848,691</u>	<u>-</u>	<u>109,999,928</u>	<u>13,388,874</u>	<u>233,432,320</u>
<u>\$ 49,940,635</u>	<u>\$ -</u>	<u>\$ 86,333,656</u>	<u>\$ 9,598,044</u>	<u>\$ 190,932,474</u>

# BUDGET SUMMARY

## FUND BALANCE/WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

### Fund Balance by Major and Aggregate Non-Major Funds FY 2021-22 Actual

		Available Funds			
		Fund Balance / Working Capital 7/1/21	Revenue	Incoming Transfers	Total Available
<b>Major Funds</b>					
<b>General Fund</b>					
001	General Fund	\$ 852,860	\$ 133,843,884	\$ 784,767	\$ 135,481,511
	<b>Total General Fund</b>	<b>\$ 852,860</b>	<b>\$ 133,843,884</b>	<b>\$ 784,767</b>	<b>\$ 135,481,511</b>
<b>Housing Successor</b>					
609	Housing Successor Agency	\$ 3,249,198	\$ 165,565	\$ -	\$ 3,414,763
	<b>Total Housing Successor Agency</b>	<b>\$ 3,249,198</b>	<b>\$ 165,565</b>	<b>\$ -</b>	<b>\$ 3,414,763</b>
<b>Low Income Housing</b>					
611	Low Income Housing Fund	\$ 19,163,322	\$ 1,923,087	\$ -	\$ 21,086,409
	<b>Total Low Income Housing</b>	<b>\$ 19,163,322</b>	<b>\$ 1,923,087</b>	<b>\$ -</b>	<b>\$ 21,086,409</b>
<b>Airport Enterprise</b>					
210	Airport	\$ 5,026,876	\$ 4,151,376	\$ -	\$ 9,178,252
212	Airport Grant Fund	-	-	-	-
	<b>Total Airport Enterprise</b>	<b>\$ 5,026,876</b>	<b>\$ 4,151,376</b>	<b>\$ -</b>	<b>\$ 9,178,252</b>
<b>Storm Water Enterprise</b>					
220	Storm Water	\$ 161,458	\$ 1,145,489	\$ 1,767,363	\$ 3,074,310
221	Storm Drain	6,733,442	200,292	-	6,933,734
222	FEMA Storm Reimbursement	2,617,835	865,292	-	3,483,127
	<b>Total Storm Water Enterprise</b>	<b>\$ 9,512,735</b>	<b>\$ 2,211,073</b>	<b>\$ 1,767,363</b>	<b>\$ 13,491,171</b>
<b>Sewer Enterprise</b>					
230	Sewer	\$ 18,420,170	\$ 27,997,621	\$ -	\$ 46,417,791
239	Sewer Replacement	29,165,308	334,941	8,000,000	37,500,249
241	Sewer Connection Fees	13,483,458	852,176	-	14,335,634
242	LAVWMA	5,193,780	24,024	3,805,257	9,023,061
	<b>Total Sewer Enterprise</b>	<b>\$ 66,262,716</b>	<b>\$ 29,208,762</b>	<b>\$ 11,805,257</b>	<b>\$ 107,276,735</b>
<b>Water Enterprise</b>					
250	Water	\$ 9,534,547	\$ 17,812,263	\$ 241,257	\$ 27,588,067
251	Water Connection Fees	1,220,568	16,898	-	1,237,466
259	Water Replacement	20,933,701	246,661	2,000,000	23,180,362
	<b>Total Water Enterprise</b>	<b>\$ 31,688,816</b>	<b>\$ 18,075,822</b>	<b>\$ 2,241,257</b>	<b>\$ 52,005,895</b>
<b>Internal Service Funds</b>					
700	Risk Management - Liability	\$ 2,888,570	\$ 4,074,823	\$ -	\$ 6,963,393
710	Risk Management - W/C Insurance	5,540,612	1,012,243	-	6,552,855
720	Information Technology	5,745,718	5,470,000	-	11,215,718
725	Cyber Security	162,541	1,115,000	-	1,277,541
730	Fleet & Eq't Services	5,566,565	4,873,874	-	10,440,439
740	Facilities Rehab Program	7,855,989	2,471,320	-	10,327,309
	<b>Total Internal Service</b>	<b>\$ 27,759,995</b>	<b>\$ 19,017,260</b>	<b>\$ -</b>	<b>\$ 46,777,255</b>
	<b>Total Major Funds</b>	<b>\$ 163,516,518</b>	<b>\$ 208,596,829</b>	<b>\$ 16,598,644</b>	<b>\$ 388,711,991</b>
	<b>Total Non-Major Funds</b>	<b>95,569,152</b>	<b>19,175,428</b>	<b>5,351,427</b>	<b>120,096,007</b>
	<b>Total All Funds</b>	<b>\$ 259,085,670</b>	<b>\$ 227,772,257</b>	<b>\$ 21,950,071</b>	<b>\$ 508,807,998</b>

# BUDGET SUMMARY

## FUND BALANCE/WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

Uses of Funds						Fund Balance / Working Capital 6/30/22
Operating Expenditures	Capital Expenditures	Outgoing Transfers	Reserves	Total Uses		
\$ 116,334,786	\$ 12,774,298	\$ 6,372,427	\$ -	\$ 135,481,511	\$ -	
<b>\$ 116,334,786</b>	<b>\$ 12,774,298</b>	<b>\$ 6,372,427</b>	<b>\$ -</b>	<b>\$ 135,481,511</b>	<b>\$ -</b>	
\$ 604,562	\$ -	\$ -	\$ -	\$ 604,562	\$ 2,810,201	
<b>\$ 604,562</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 604,562</b>	<b>\$ 2,810,201</b>	
\$ 4,846,377	\$ 464,431	\$ 903,915	\$ -	\$ 6,214,723	\$ 14,871,686	
<b>\$ 4,846,377</b>	<b>\$ 464,431</b>	<b>\$ 903,915</b>	<b>\$ -</b>	<b>\$ 6,214,723</b>	<b>\$ 14,871,686</b>	
\$ 2,912,958	\$ 423,679	\$ -	\$ -	\$ 3,336,637	\$ 5,841,615	
-	-	-	-	-	-	
<b>\$ 2,912,958</b>	<b>\$ 423,679</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,336,637</b>	<b>\$ 5,841,615</b>	
\$ 3,041,017	\$ 53,512	\$ -	\$ -	\$ 3,094,529	\$ (20,219)	
123,621	-	-	-	123,621	6,810,113	
-	237,716	-	-	237,716	3,245,411	
<b>\$ 3,164,638</b>	<b>\$ 291,228</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,455,866</b>	<b>\$ 10,035,305</b>	
\$ 15,770,395	\$ -	\$ 10,633,634	\$ -	\$ 26,404,029	\$ 20,013,762	
355,302	2,378,028	-	-	2,733,330	34,766,919	
45,369	585,419	1,171,623	-	1,802,411	12,533,223	
3,805,256	-	-	-	3,805,256	5,217,805	
<b>\$ 19,976,322</b>	<b>\$ 2,963,447</b>	<b>\$ 11,805,257</b>	<b>\$ -</b>	<b>\$ 34,745,026</b>	<b>\$ 72,531,709</b>	
\$ 15,518,706	\$ -	\$ 2,000,000	\$ -	\$ 17,518,706	\$ 10,069,361	
4,435	55,614	241,257	-	301,306	936,160	
243,328	150,931	-	-	394,259	22,786,103	
<b>\$ 15,766,469</b>	<b>\$ 206,545</b>	<b>\$ 2,241,257</b>	<b>\$ -</b>	<b>\$ 18,214,271</b>	<b>\$ 33,791,624</b>	
\$ 3,932,490	\$ -	\$ -	\$ -	\$ 3,932,490	\$ 3,030,903	
2,069,225	-	-	-	2,069,225	4,483,630	
3,520,655	-	-	-	3,520,655	7,695,063	
718,736	-	-	-	718,736	558,805	
3,746,969	-	-	-	3,746,969	6,693,470	
1,931,606	431,642	-	-	2,363,248	7,964,061	
<b>\$ 15,919,681</b>	<b>\$ 431,642</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,351,323</b>	<b>\$ 30,425,932</b>	
\$ 179,525,793	\$ 17,555,270	\$ 21,322,856	\$ -	\$ 218,403,919	\$ 170,308,072	
12,641,513	14,241,072	699,530	-	27,582,115	92,513,892	
<b>\$ 192,167,306</b>	<b>\$ 31,796,342</b>	<b>\$ 22,022,386</b>	<b>\$ -</b>	<b>\$ 245,986,034</b>	<b>\$ 262,821,964</b>	

# BUDGET SUMMARY

## FUND BALANCE/WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

### Fund Balance by Major and Aggregate Non-Major Funds FY 2022-23 Projected

		Available Funds			
		Projected Fund Balance / Working Capital 7/1/22	Projected Revenue	Incoming Transfers	Total Available
<b>Major Funds</b>					
<b>General Fund</b>					
001	General Fund	\$ -	\$ 132,384,725	\$ 922,919	\$ 133,307,644
	<b>Total General Fund</b>	\$ -	\$ 132,384,725	\$ 922,919	\$ 133,307,644
<b>Housing Successor</b>					
609	Housing Successor Agency	\$ 2,810,201	\$ 149,629	\$ -	\$ 2,959,830
	<b>Total Housing Successor Agency</b>	\$ 2,810,201	\$ 149,629	\$ -	\$ 2,959,830
<b>Low Income Housing</b>					
611	Low Income Housing Fund	\$ 14,871,686	\$ 1,564,443	\$ -	\$ 16,436,129
	<b>Total Low Income Housing</b>	\$ 14,871,686	\$ 1,564,443	\$ -	\$ 16,436,129
<b>Airport Enterprise</b>					
210	Airport	\$ 5,841,615	\$ 4,154,716	\$ -	\$ 9,996,331
212	Airport Grant Fund	-	8,145,000	-	8,145,000
	<b>Total Airport Enterprise</b>	\$ 5,841,615	\$ 12,299,716	\$ -	\$ 18,141,331
<b>Storm Water Enterprise</b>					
220	Storm Water	\$ (20,219)	\$ 1,150,378	\$ 2,700,000	\$ 3,830,159
221	Storm Drain	6,810,113	124,680	-	6,934,793
222	FEMA Storm Reimbursement	3,245,411	175,000	60,625	3,481,036
	<b>Total Storm Water Enterprise</b>	\$ 10,035,305	\$ 1,450,058	\$ 2,760,625	\$ 14,245,988
<b>Sewer Enterprise</b>					
230	Sewer	\$ 20,013,762	\$ 28,821,863	\$ -	\$ 48,835,625
239	Sewer Replacement	34,766,919	107,623	9,000,000	43,874,542
241	Sewer Connection Fees	12,533,223	462,589	-	12,995,812
242	LAVWMA	5,217,805	8,968	3,328,455	8,555,228
	<b>Total Sewer Enterprise</b>	\$ 72,531,709	\$ 29,401,043	\$ 12,328,455	\$ 114,261,207
<b>Water Enterprise</b>					
250	Water	\$ 10,069,361	\$ 17,504,195	\$ 241,408	\$ 27,814,964
251	Water Connection Fees	936,160	52,326	-	988,486
259	Water Replacement	22,786,103	80,937	2,000,000	24,867,040
	<b>Total Water Enterprise</b>	\$ 33,791,624	\$ 17,637,458	\$ 2,241,408	\$ 53,670,490
<b>Internal Service Funds</b>					
700	Risk Management - Liability	\$ 3,030,903	\$ 4,450,000	\$ -	\$ 7,480,903
710	Risk Management - W/C Insurance	4,483,630	1,870,006	-	6,353,636
720	Information Technology	7,695,063	5,470,000	-	13,165,063
725	Cyber Security	558,805	1,115,000	-	1,673,805
730	Fleet & Eq't Services	6,693,470	4,959,889	-	11,653,359
740	Facilities Rehab Program	7,964,061	2,376,000	-	10,340,061
	<b>Total Internal Service</b>	\$ 30,425,932	\$ 20,240,895	\$ -	\$ 50,666,827
	<b>Total Major Funds</b>	\$ 170,308,072	\$ 215,127,967	\$ 18,253,407	\$ 403,689,446
	<b>Total Non-Major Funds</b>	91,936,604	71,416,398	6,615,344	169,968,346
	<b>Total All Funds</b>	\$ 262,244,676	\$ 286,544,365	\$ 24,868,751	\$ 573,657,792

# BUDGET SUMMARY

## FUND BALANCE/WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

Uses of Funds					Total Uses	Projected Fund Balance / Working Capital 6/30/23
Adopted Operating Expenditures	Adopted Capital Expenditures	Outgoing Transfers	Reserves			
\$ 118,860,637	\$ 1,154,112	\$ 8,418,044	\$ 294,780	\$ 128,727,573	\$ 4,580,071	
<b>\$ 118,860,637</b>	<b>\$ 1,154,112</b>	<b>\$ 8,418,044</b>	<b>\$ 294,780</b>	<b>\$ 128,727,573</b>	<b>\$ 4,580,071</b>	
\$ 1,458,360	\$ -	\$ -	\$ -	\$ 1,458,360	\$ 1,501,470	
<b>\$ 1,458,360</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,458,360</b>	<b>\$ 1,501,470</b>	
\$ 5,202,197	\$ 100,000	\$ 252,424	\$ -	\$ 5,554,621	\$ 10,881,508	
<b>\$ 5,202,197</b>	<b>\$ 100,000</b>	<b>\$ 252,424</b>	<b>\$ -</b>	<b>\$ 5,554,621</b>	<b>\$ 10,881,508</b>	
\$ 3,572,102	\$ 378,283	\$ -	\$ -	\$ 3,950,385	\$ 6,045,946	
-	1,760,717	-	-	1,760,717	\$ 6,384,283	
<b>\$ 3,572,102</b>	<b>\$ 2,139,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,711,102</b>	<b>\$ 12,430,229</b>	
\$ 3,196,639	\$ 60,000	\$ 60,625	\$ -	\$ 3,317,264	\$ 512,895	
11,206	100,000	-	-	111,206	6,823,587	
-	424,000	-	-	424,000	3,057,036	
<b>\$ 3,207,845</b>	<b>\$ 584,000</b>	<b>\$ 60,625</b>	<b>\$ -</b>	<b>\$ 3,852,470</b>	<b>\$ 10,393,518</b>	
\$ 18,297,644	\$ -	\$ 11,400,000	\$ -	\$ 29,697,644	\$ 19,137,981	
760,741	6,816,000	-	-	7,576,741	36,297,801	
61,350	2,388,000	1,328,455	-	3,777,805	9,218,007	
3,269,440	-	-	-	3,269,440	5,285,788	
<b>\$ 22,389,175</b>	<b>\$ 9,204,000</b>	<b>\$ 12,728,455</b>	<b>\$ -</b>	<b>\$ 44,321,630</b>	<b>\$ 69,939,577</b>	
\$ 17,059,243	\$ -	\$ 2,000,000	\$ -	\$ 19,059,243	\$ 8,755,721	
132,066	250,000	241,408	-	623,474	365,012	
590,453	242,000	-	-	832,453	24,034,587	
<b>\$ 17,781,762</b>	<b>\$ 492,000</b>	<b>\$ 2,241,408</b>	<b>\$ -</b>	<b>\$ 20,515,170</b>	<b>\$ 33,155,320</b>	
\$ 4,552,093	\$ -	\$ -	\$ -	\$ 4,552,093	\$ 2,928,810	
2,867,365	-	-	-	2,867,365	3,486,271	
7,727,652	-	-	-	7,727,652	5,437,411	
937,340	-	-	-	937,340	736,465	
8,015,859	-	-	-	8,015,859	3,637,500	
2,972,488	2,155,000	-	-	5,127,488	5,212,573	
<b>\$ 27,072,797</b>	<b>\$ 2,155,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,227,797</b>	<b>\$ 21,439,030</b>	
\$ 199,544,875	\$ 15,828,112	\$ 23,700,956	\$ 294,780	\$ 239,368,723	\$ 164,320,723	
19,356,885	17,220,888	1,167,795	(150,000)	37,595,568	132,372,778	
<b>\$ 218,901,760</b>	<b>\$ 33,049,000</b>	<b>\$ 24,868,751</b>	<b>\$ 144,780</b>	<b>\$ 276,964,291</b>	<b>\$ 296,693,501</b>	

# BUDGET SUMMARY

## FUND BALANCE/WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

### Fund Balance by Major and Aggregate Non-Major Funds FY 2023-24 Budget

		Available Funds			
		Projected Fund Balance / Working Capital 7/1/23	Projected Revenue	Incoming Transfers	Total Available
<b>Major Funds</b>					
<b>General Fund</b>					
001	General Fund	\$ 4,580,071	\$ 141,170,717	\$ 1,970,706	\$ 147,721,494
	<b>Total General Fund</b>	<b>\$ 4,580,071</b>	<b>\$ 141,170,717</b>	<b>\$ 1,970,706</b>	<b>\$ 147,721,494</b>
<b>Housing Successor</b>					
609	Housing Successor Agency	\$ 1,501,470	\$ 20,234	\$ -	\$ 1,521,704
	<b>Total Housing Successor Agency</b>	<b>\$ 1,501,470</b>	<b>\$ 20,234</b>	<b>\$ -</b>	<b>\$ 1,521,704</b>
<b>Low Income Housing</b>					
611	Low Income Housing Fund	\$ 10,881,508	\$ 629,737	\$ -	\$ 11,511,245
	<b>Total Low Income Housing</b>	<b>\$ 10,881,508</b>	<b>\$ 629,737</b>	<b>\$ -</b>	<b>\$ 11,511,245</b>
<b>Airport Enterprise</b>					
210	Airport	\$ 6,045,946	\$ 4,426,213	\$ -	\$ 10,472,159
212	Airport Grant Fund	6,384,283	-	-	6,384,283
	<b>Total Airport Enterprise</b>	<b>\$ 12,430,229</b>	<b>\$ 4,426,213</b>	<b>\$ -</b>	<b>\$ 16,856,442</b>
<b>Storm Water Enterprise</b>					
220	Storm Water	\$ 512,895	\$ 1,156,110	\$ 3,890,000	\$ 5,559,005
221	Storm Drain	6,823,587	186,838	-	7,010,425
222	FEMA Storm Reimbursement	3,057,036	2,315,000	75,000	5,447,036
	<b>Total Storm Water Enterprise</b>	<b>\$ 10,393,518</b>	<b>\$ 3,657,948</b>	<b>\$ 3,965,000</b>	<b>\$ 18,016,466</b>
<b>Sewer Enterprise</b>					
230	Sewer	\$ 19,137,981	\$ 30,467,883	\$ -	\$ 49,605,864
239	Sewer Replacement	36,297,801	462,798	8,000,000	44,760,599
241	Sewer Connection Fees	9,218,007	1,171,266	-	10,389,273
242	LAVWMA	5,285,788	35,720	3,065,000	8,386,508
	<b>Total Sewer Enterprise</b>	<b>\$ 69,939,577</b>	<b>\$ 32,137,667</b>	<b>\$ 11,065,000</b>	<b>\$ 113,142,244</b>
<b>Water Enterprise</b>					
250	Water	\$ 8,755,721	\$ 18,395,929	\$ 250,000	\$ 27,401,650
251	Water Connection Fees	365,012	760,672	-	1,125,684
259	Water Replacement	24,034,587	305,373	2,000,000	26,339,960
	<b>Total Water Enterprise</b>	<b>\$ 33,155,320</b>	<b>\$ 19,461,974</b>	<b>\$ 2,250,000</b>	<b>\$ 54,867,294</b>
<b>Internal Service Funds</b>					
700	Risk Management - Liability	\$ 2,928,810	\$ 4,499,990	\$ -	\$ 7,428,800
710	Risk Management - W/C Insurance	3,486,271	1,474,566	-	4,960,837
720	Information Technology	5,437,411	2,019,996	-	7,457,407
725	Cyber Security	736,465	330,060	-	1,066,525
730	Fleet & Eq't Services	3,637,500	5,580,242	-	9,217,742
740	Facilities Rehab Program	5,212,573	2,125,000	3,981,000	11,318,573
	<b>Total Internal Service</b>	<b>\$ 21,439,030</b>	<b>\$ 16,029,854</b>	<b>\$ 3,981,000</b>	<b>\$ 41,449,884</b>
	<b>Total Major Funds</b>	<b>\$ 164,320,723</b>	<b>\$ 217,534,344</b>	<b>\$ 23,231,706</b>	<b>\$ 405,086,773</b>
	<b>Total Non-Major Funds</b>	<b>132,372,778</b>	<b>45,050,162</b>	<b>7,464,190</b>	<b>184,887,130</b>
	<b>Total All Funds</b>	<b>\$ 296,693,501</b>	<b>\$ 262,584,506</b>	<b>\$ 30,695,896</b>	<b>\$ 589,973,903</b>

# BUDGET SUMMARY

## FUND BALANCE/WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

Uses of Funds					Total Uses	Projected Fund Balance / Working Capital 6/30/24
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves			
\$ 131,403,097	\$ 1,870,000	\$ 14,373,000	\$ (2,387,709)	\$ 145,258,388	\$ 2,463,106	
<b>\$ 131,403,097</b>	<b>\$ 1,870,000</b>	<b>\$ 14,373,000</b>	<b>\$ (2,387,709)</b>	<b>\$ 145,258,388</b>	<b>\$ 2,463,106</b>	
\$ 500,715	\$ -	\$ -	\$ -	\$ 500,715	\$ 1,020,989	
<b>\$ 500,715</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,715</b>	<b>\$ 1,020,989</b>	
\$ 4,053,916	\$ -	\$ 592,000	\$ -	\$ 4,645,916	\$ 6,865,329	
<b>\$ 4,053,916</b>	<b>\$ -</b>	<b>\$ 592,000</b>	<b>\$ -</b>	<b>\$ 4,645,916</b>	<b>\$ 6,865,329</b>	
\$ 3,603,371	\$ 610,000	\$ -	\$ -	\$ 4,213,371	\$ 6,258,788	
-	450,000	-	-	450,000	5,934,283	
<b>\$ 3,603,371</b>	<b>\$ 1,060,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,663,371</b>	<b>\$ 12,193,071</b>	
\$ 3,709,240	\$ 1,765,000	\$ 75,000	\$ -	\$ 5,549,240	\$ 9,765	
7,291	600,000	-	-	607,291	6,403,134	
-	2,315,000	-	-	2,315,000	3,132,036	
<b>\$ 3,716,531</b>	<b>\$ 4,680,000</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ 8,471,531</b>	<b>\$ 9,544,935</b>	
\$ 19,077,398	\$ -	\$ 10,920,000	\$ -	\$ 29,997,398	\$ 19,608,466	
662,284	16,111,000	-	-	16,773,284	27,987,315	
21,706	5,125,000	1,065,000	-	6,211,706	4,177,567	
3,552,701	-	-	-	3,552,701	4,833,807	
<b>\$ 23,314,089</b>	<b>\$ 21,236,000</b>	<b>\$ 11,985,000</b>	<b>\$ -</b>	<b>\$ 56,535,089</b>	<b>\$ 56,607,155</b>	
\$ 17,855,238	\$ -	\$ 2,000,000	\$ -	\$ 19,855,238	\$ 7,546,412	
164,357	550,000	250,000	-	964,357	161,327	
598,932	1,794,000	-	-	2,392,932	23,947,028	
<b>\$ 18,618,527</b>	<b>\$ 2,344,000</b>	<b>\$ 2,250,000</b>	<b>\$ -</b>	<b>\$ 23,212,527</b>	<b>\$ 31,654,767</b>	
\$ 4,661,296	\$ -	\$ -	\$ -	\$ 4,661,296	\$ 2,767,504	
2,573,086	-	-	-	2,573,086	2,387,751	
6,208,326	-	-	-	6,208,326	1,249,081	
807,880	-	-	-	807,880	258,645	
6,071,863	100,000	-	-	6,171,863	3,045,879	
3,493,559	4,145,000	-	-	7,638,559	3,680,014	
<b>\$ 23,816,010</b>	<b>\$ 4,245,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,061,010</b>	<b>\$ 13,388,874</b>	
\$ 209,026,256	\$ 35,435,000	\$ 29,275,000	\$ (2,387,709)	\$ 271,348,547	\$ 133,738,226	
18,187,528	66,561,900	1,420,896	(400,000)	85,770,324	99,116,806	
<b>\$ 227,213,784</b>	<b>\$ 101,996,900</b>	<b>\$ 30,695,896</b>	<b>\$ (2,787,709)</b>	<b>\$ 357,118,871</b>	<b>\$ 232,855,032</b>	

# BUDGET SUMMARY

## FUND BALANCE/WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

### Fund Balance by Major and Aggregate Non-Major Funds FY 2024-25 Budget

		Available Funds			
		Projected Fund Balance / Working Capital 7/1/24	Projected Revenue	Incoming Transfers	Total Available
<b>Major Funds</b>					
<b>General Fund</b>					
001	General Fund	\$ 2,463,106	\$ 146,960,502	\$ 1,535,206	\$ 150,958,814
	<b>Total General Fund</b>	<b>\$ 2,463,106</b>	<b>\$ 146,960,502</b>	<b>\$ 1,535,206</b>	<b>\$ 150,958,814</b>
<b>Housing Successor</b>					
609	Housing Successor Agency	\$ 1,020,989	\$ 21,790	\$ -	\$ 1,042,779
	<b>Total Housing Successor Agency</b>	<b>\$ 1,020,989</b>	<b>\$ 21,790</b>	<b>\$ -</b>	<b>\$ 1,042,779</b>
<b>Low Income Housing</b>					
611	Low Income Housing Fund	\$ 6,865,329	\$ 635,217	\$ -	\$ 7,500,546
	<b>Total Low Income Housing</b>	<b>\$ 6,865,329</b>	<b>\$ 635,217</b>	<b>\$ -</b>	<b>\$ 7,500,546</b>
<b>Airport Enterprise</b>					
210	Airport	\$ 6,258,788	\$ 4,550,876	\$ -	\$ 10,809,664
212	Airport Grant Fund	5,934,283	-	-	5,934,283
	<b>Total Airport Enterprise</b>	<b>\$ 12,193,071</b>	<b>\$ 4,550,876</b>	<b>\$ -</b>	<b>\$ 16,743,947</b>
<b>Storm Water Enterprise</b>					
220	Stormwater	\$ 9,765	1,161,870	8,000,000	\$ 9,171,635
221	Storm Drain	6,403,134	109,518	-	6,512,652
222	FEMA Storm Reimbursement	3,132,036	3,444,000	75,000	6,651,036
	<b>Total Storm Water Enterprise</b>	<b>\$ 9,544,935</b>	<b>\$ 4,715,388</b>	<b>\$ 8,075,000</b>	<b>\$ 22,335,323</b>
<b>Sewer Enterprise</b>					
230	Sewer	\$ 19,608,466	32,114,293	-	\$ 51,722,759
239	Sewer Replacement	27,987,315	498,397	8,000,000	36,485,712
241	Sewer Connection Fees	4,177,567	2,184,441	-	6,362,008
242	LAVWMA	4,833,807	38,467	3,065,000	7,937,274
	<b>Total Sewer Enterprise</b>	<b>\$ 56,607,155</b>	<b>\$ 34,835,598</b>	<b>\$ 11,065,000</b>	<b>\$ 102,507,753</b>
<b>Water Enterprise</b>					
250	Water	\$ 7,546,412	19,071,963	250,000	\$ 26,868,375
251	Water Connection Fees	161,327	311,493	-	472,820
259	Water Replacement	23,947,028	328,863	2,000,000	26,275,891
	<b>Total Water Enterprise</b>	<b>\$ 31,654,767</b>	<b>\$ 19,712,319</b>	<b>\$ 2,250,000</b>	<b>\$ 53,617,086</b>
<b>Internal Service Funds</b>					
700	Risk Management - Liability	\$ 2,767,504	4,499,989	-	\$ 7,267,493
710	Risk Management - W/C Insurance	2,387,751	1,521,020	-	3,908,771
720	Information Technology	1,249,081	6,019,992	-	7,269,073
725	Cyber Security	258,645	950,088	-	1,208,733
730	Fleet & Eqpt Services	3,045,879	5,700,734	-	8,746,613
740	Facilities Rehab Program	3,680,014	2,125,000	2,464,000	8,269,014
	<b>Total Internal Service</b>	<b>\$ 13,388,874</b>	<b>\$ 20,816,823</b>	<b>\$ 2,464,000</b>	<b>\$ 36,669,697</b>
	<b>Total Major Funds</b>	<b>\$ 133,738,226</b>	<b>\$ 232,248,513</b>	<b>\$ 25,389,206</b>	<b>\$ 391,375,945</b>
	<b>Total Non-Major Funds</b>	<b>99,116,806</b>	<b>58,122,742</b>	<b>7,710,500</b>	<b>164,950,048</b>
	<b>Total All Funds</b>	<b>\$ 232,855,032</b>	<b>\$ 290,371,255</b>	<b>\$ 33,099,706</b>	<b>\$ 556,325,993</b>



# BUDGET SUMMARY

## FUND BALANCE/WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

Uses of Funds					Total Uses	Projected Fund Balance / Working Capital 6/30/25
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves			
\$ 136,707,305	\$ 7,506,000	\$ 17,179,000	\$ (11,675,337)	\$ 149,716,968	\$ 1,241,846	
<b>\$ 136,707,305</b>	<b>\$ 7,506,000</b>	<b>\$ 17,179,000</b>	<b>\$ (11,675,337)</b>	<b>\$ 149,716,968</b>	<b>\$ 1,241,846</b>	
\$ 715	\$ -	\$ -	\$ -	\$ 715	\$ 1,042,064	
<b>\$ 715</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 715</b>	<b>\$ 1,042,064</b>	
\$ 4,013,829	\$ 80,000	\$ 621,000	\$ -	\$ 4,714,829	\$ 2,785,717	
<b>\$ 4,013,829</b>	<b>\$ 80,000</b>	<b>\$ 621,000</b>	<b>\$ -</b>	<b>\$ 4,714,829</b>	<b>\$ 2,785,717</b>	
\$ 3,751,985	\$ 960,000	\$ -	\$ -	\$ 4,711,985	\$ 6,097,679	
-	3,600,000	-	-	3,600,000	2,334,283	
<b>\$ 3,751,985</b>	<b>\$ 4,560,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,311,985</b>	<b>\$ 8,431,962</b>	
\$ 3,867,513	\$ 5,160,000	\$ 75,000	\$ -	\$ 9,102,513	\$ 69,122	
6,294	1,600,000	-	-	1,606,294	4,906,358	
-	3,369,000	-	-	3,369,000	3,282,036	
<b>\$ 3,873,807</b>	<b>\$ 10,129,000</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ 14,077,807</b>	<b>\$ 8,257,516</b>	
\$ 19,865,062	\$ -	\$ 10,440,000	\$ -	\$ 30,305,062	\$ 21,417,697	
670,845	20,818,000	-	-	21,488,845	14,996,867	
21,706	4,027,000	1,065,000	-	5,113,706	1,248,302	
3,730,243	-	-	-	3,730,243	4,207,031	
<b>\$ 24,287,856</b>	<b>\$ 24,845,000</b>	<b>\$ 11,505,000</b>	<b>\$ -</b>	<b>\$ 60,637,856</b>	<b>\$ 41,869,897</b>	
\$ 18,950,086	\$ -	\$ 2,000,000	\$ -	\$ 20,950,086	\$ 5,918,289	
160,500	-	250,000	-	410,500	62,320	
599,219	3,883,000	-	-	4,482,219	21,793,672	
<b>\$ 19,709,805</b>	<b>\$ 3,883,000</b>	<b>\$ 2,250,000</b>	<b>\$ -</b>	<b>\$ 25,842,805</b>	<b>\$ 27,774,281</b>	
\$ 5,528,640	\$ -	\$ -	\$ -	\$ 5,528,640	\$ 1,738,853	
2,786,995	-	-	-	2,786,995	1,121,776	
6,261,296	-	-	-	6,261,296	1,007,777	
957,032	-	-	-	957,032	251,701	
5,065,857	-	-	-	5,065,857	3,680,756	
3,621,833	2,850,000	-	-	6,471,833	1,797,181	
<b>\$ 24,221,653</b>	<b>\$ 2,850,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,071,653</b>	<b>\$ 9,598,044</b>	
\$ 216,566,955	\$ 53,853,000	\$ 31,630,000	\$ (11,675,337)	\$ 290,374,618	\$ 101,001,327	
17,501,483	57,025,000	1,469,706	(400,000)	75,596,189	89,353,859	
<b>\$ 234,068,438</b>	<b>\$ 110,878,000</b>	<b>\$ 33,099,706</b>	<b>\$ (12,075,337)</b>	<b>\$ 365,970,807</b>	<b>\$ 190,355,186</b>	

# BUDGET SUMMARY

## SUMMARY OF TRANSFERS

Transfer From		Transfer To		FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	
				Actual	Projected	Budget	Budget	
<b>General Fund</b>								
001	General Fund	220	Storm Water	\$ 1,767,363	\$ 2,300,000	\$ 3,470,000	\$ 7,560,000	(1)
001	General Fund	417	2020 COP Series B	3,875,985	3,882,372	3,885,000	3,885,000	(2)
001	General Fund	422	2022 COP	-	1,525,000	2,592,000	2,590,000	(2)
001	General Fund	610	Horizons Youth Services	450,558	509,258	240,000	470,000	(1)
001	General Fund	614	Landscape Maintenance Districts	-	201,414	205,000	210,000	(3)
001	General Fund	740	Facilities Rehabilitation Program	-	-	3,981,000	2,464,000	(14)
<b>Total Transfers from General Fund</b>				<b>\$ 6,093,906</b>	<b>\$ 8,418,044</b>	<b>\$ 14,373,000</b>	<b>\$ 17,179,000</b>	
<b>Enterprise Funds</b>								
220	Storm Water	222	FEMA Storm Reimbursement	-	60,625	75,000	75,000	(4)
230	Sewer	001	General Fund	-	-	500,000	-	(15)
230	Sewer	220	Storm Water	-	400,000	420,000	440,000	(5)
230	Sewer	239	Sewer Replacement	8,000,000	9,000,000	8,000,000	8,000,000	(6)
230	Sewer	242	LAVWMA	2,633,634	2,000,000	2,000,000	2,000,000	(7)
241	Sewer Connection Fee	242	LAVWMA	1,171,623	1,328,455	1,065,000	1,065,000	(8)
250	Water	259	Water Replacement	2,000,000	2,000,000	2,000,000	2,000,000	(6)
251	Water Connection Fee	250	Water	241,257	241,408	250,000	250,000	(2)
<b>Total Transfers from Enterprise Funds</b>				<b>\$ 14,046,514</b>	<b>\$ 15,030,488</b>	<b>\$ 14,310,000</b>	<b>\$ 13,830,000</b>	
<b>Capital Projects Funds</b>								
304	Vasco Ace Connector Road	001	General Fund	-	70,000	-	-	(5)
306	Traffic Impact Fee (TIF)	001	General Fund	60,965	63,995	70,000	75,000	(9)
331	Downtown Revitalization Fee	001	General Fund	-	150,000	400,000	400,000	(10)
341	El Charro Development Fee	340	El Charro Infrastructure	33,849	-	-	-	(11)
<b>Total Transfers from Capital Projects Funds</b>				<b>\$ 94,814</b>	<b>\$ 283,995</b>	<b>\$ 470,000</b>	<b>\$ 475,000</b>	
<b>Special Revenue Funds</b>								
600	Host Community Impact Fee	416	2020 COP Series A	475,000	497,300	530,000	550,000	(2)
611	Low Income Housing Fee	001	General Fund	387,880	252,424	592,000	621,000	(13)
611	Low Income Housing Fee	613	HHS - HCD CDBG	516,035	-	-	-	(12)
612	Alameda County - Measure D	666	Import Mitigation	-	-	12,190	5,500	(5)
614	Landscape Maintenance Districts	001	General Fund	206,206	240,000	250,000	270,000	(12)
645	CASP Certificate and Training Fund	001	General Fund	10,970	4,500	5,000	5,500	(12)
650	Gas Taxes	001	General Fund	110,561	109,000	120,000	130,000	(12)
671	HHS-Federal HOME Program	001	General Fund	8,185	8,000	8,706	8,706	(13)
673	Library Foundation Grant	001	General Fund	-	25,000	25,000	25,000	(13)
<b>Total Transfers from Special Revenue Funds</b>				<b>\$ 1,714,837</b>	<b>\$ 1,136,224</b>	<b>\$ 1,542,896</b>	<b>\$ 1,615,706</b>	
<b>Total Transfers Out</b>				<b>\$ 21,950,071</b>	<b>\$ 24,868,751</b>	<b>\$ 30,695,896</b>	<b>\$ 33,099,706</b>	

### Description of Transfer

- (1) Operating subsidy
- (2) Debt service payment on long-term debt
- (3) Downtown LMD General Benefit Transfer
- (4) 25% local match for Arroyo Las Positas FEMA grant
- (5) Advance to cover fund balance deficit
- (6) Annual Replacement Contribution
- (7) JPA member contribution to cover operating and replacement costs
- (8) Reimbursement for debt service for the LAVWMA Revenue Bonds
- (9) Annual administration and overhead cost
- (10) Repay General Fund's advance
- (11) Reimbursement for staff time for the El Charro Road B CIP project
- (12) Annual administrative charges
- (13) Reimbursement for staff time
- (14) Funding of Capital Projects
- (15) Interfund Loan

# BUDGET SUMMARY

## IMPACT OF CAPITAL BUDGET ON OPERATING BUDGET

### Operating and Maintenance Costs Associated with Capital Budget

Project Name	Project No.	Cost Category	Recurring or One-time	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b>Downtown Revitalization</b>						
I Street Garage And Land Acquisition	201715	Materials & Supplies	Recurring	\$ -	\$ 50,000	\$ 50,000
Stockmen'S Project	201857	Materials & Supplies	Recurring	60,000	60,000	60,000
Railroad Ave Street Improvements	202116	Materials & Supplies	Recurring	-	-	1,500
Livermore Village Joint Trench	202119	Materials & Supplies	Recurring	-	2,000	2,000
Downtown Surface Parking	202120	Materials & Supplies	Recurring	-	27,500	27,500
Livermore Village L Street Garage	586003	Materials & Supplies	Recurring	-	-	100,000
<b>Downtown Revitalization Total</b>				<b>\$ 60,000</b>	<b>\$ 139,500</b>	<b>\$ 241,000</b>
<b>Parks and Beautification</b>						
Citywide Sculptures	202122	Materials & Supplies	Recurring	\$ -	\$ 5,000	\$ 5,000
Springtown Golf Course Phase 1 Improvements	202319	Materials & Supplies	Recurring	-	-	50,000
<b>Parks and Beautification Total</b>				<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 55,000</b>
<b>Public Building</b>						
New Civic Center Meeting Hall	200439	Materials & Supplies	Recurring	\$ 52,650	\$ 52,650	\$ 52,650
City Fleet Electrification Phase 1	202320	Materials & Supplies	Recurring	-	-	2,000
<b>Public Building Total</b>				<b>\$ 52,650</b>	<b>\$ 52,650</b>	<b>\$ 54,650</b>
<b>Public Safety</b>						
Real Time Awareness Center	201958	Materials & Supplies	Recurring	\$ 30,000	\$ 30,000	\$ 30,000
<b>Public Safety Total</b>				<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>
<b>Storm Drain</b>						
Storm Drain Trash Capture Devices	202112	Materials & Supplies	Recurring	\$ -	\$ -	\$ 28,000
<b>Storm Drain Total</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,000</b>
<b>Transportation Infrastructure</b>						
El Charro Specific Plan Infrastructure	200720	Materials & Supplies	Recurring	\$ 100,000	\$ 100,000	\$ 100,000
<b>Transportation Infrastructure Total</b>				<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b>Wastewater</b>						
Wrp Hvac And Roofing Repairs	201519	Materials & Supplies	Recurring	\$ 20,000	\$ 20,000	\$ 20,000
Wrp Emergency Generator	201522	Materials & Supplies	Recurring	40,000	40,000	40,000
Trevarno Infrastructure	201960	Materials & Supplies	Recurring	-	-	7,500
<b>Wastewater Total</b>				<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 67,500</b>
<b>Water</b>						
Dalton Water Storage Tank Replacement	201619	Materials & Supplies	One-Time	\$ -	\$ 120,000	\$ -
W. Jack London Blvd. Recycle Waterline	202022	Materials & Supplies	Recurring	40,000	40,000	-
<b>Water Total</b>				<b>\$ 40,000</b>	<b>\$ 160,000</b>	<b>\$ -</b>
<b>Total Operating and Maintenance Costs</b>				<b>\$ 342,650</b>	<b>\$ 547,150</b>	<b>\$ 576,150</b>

# BUDGET SUMMARY

## DEBT SERVICE BUDGET

### BONDED INDEBTEDNESS LIMIT

The bonded indebtedness limit for the City is defined by Government Code §43605 to be 15% of the City's assessed valuation of \$23.4 billion. The 15% limit, based on the 2022-23 fiscal year assessed valuation, is \$3.5 billion. Within the meaning of this section, "indebtedness" means bonded indebtedness of the city payable from the proceeds of taxes levied upon taxable property in the city. The City has no debt at this time that is subject to this limit.

Assessed Value	\$	23,402,827,613
Debt Limit (15% of Assessed Value)		3,510,424,142
Less: Net Debt Applicable to Limit		<u>-</u>
Legal Debt Margin	\$	<u>3,510,424,142</u>

### CURRENT DEBT OBLIGATIONS

The City's current debt comprises of Certificates of Participation (COP), loans, notes, and capital leases as described below:

#### 2020 FIXED RATE DEMAND CERTIFICATES OF PARTICIPATION (COP)

On June 25, 2020, the City issued tax-exempt 2020 Certificates of Participation (2020 COP) to refinance the 2011 COP, 2014 COP Series A and 2014 COP Series B. There are two semi-annual debt service payments, consisting of principal payments due annually on April 1 and interest payments due on November 1 and April 1, which are payable solely from and secured by the lease payments made by the City to the Public Property Financing Corporation of California. Lease payments will be made by the City pursuant to the Lease Agreement for the use and occupancy of the Leased Property, which comprises of the City's police facility and Civic Center library located in the City's Civic Center.

The 2020 Certificates of Participation Series A (2020 COP Series A) are qualified 501(c)(3) certificates and are issued in the principal amount \$7,465,000 to refund the 2014 COP Series A (Livermore Valley Performing Arts Center Refunding) and to pay certain costs of executing and delivering the 2020 Series A Certificates. The refinancing provides the savings from costs related to variable rate debt such as the letter of credit fees, remarketing fee, and letter of credit renewal fee. In addition, this refinancing eliminated risks and budgetary uncertainty associated with the variable rate of interest represented by the 2014 Certificates through a fixed rate, tax-exempt refunding. Lease payments for 2020 COP Series A are made by the pledged revenue of the Host Community Impact Fee Special Revenue Fund.

The City issued \$42,035,000 principal amount of 2020 Certificates of Participation Series B, (2020 COP Series B) to refund the outstanding principal balance of \$14,945,000 for the 2011 COP and \$35,530,000 for the 2014 COP Series B as well as to fund certain costs of executing and delivery of the Certificates. This refunding decreased its total debt service payments by \$7,208,051. Lease payments for 2020 COP Series B are made by the General fund, Airport Enterprise Fund, and Water Enterprise Fund.

# BUDGET SUMMARY

## DEBT SERVICE BUDGET

### 2022 CERTIFICATES OF PARTICIPATION (COP)

On November 30, 2022, the City issued fixed rate Certificates of Participation (2022 COP) for approximately \$41,060,000 million to fund the construction of the L Street garage. There are two semi-annual debt service payments, consisting of principal payments due annually on April 1 and interest payments due on October 1 and April 1 by the General Fund.

### HUD SECTION 108 LOANS

In fiscal year 2010, the City received a Section 108 loan in the amount of \$1,320,000 from the Department of Housing and Urban Development to purchase the Hagemann Farms. The interest rate varies between 3.10% and 4.41%; principal payments are due annually from 2012 through 2030. In fiscal year 2015, the City received a \$725,000 Section 108 loan from the Department of Housing and Urban Development to purchase the building located at 141 & 145 North Livermore Avenue and the adjacent commercial units at 147 & 149 North Livermore Avenue. The principal payments are due annually from August 1, 2015 through 2030. In May 2014, the City entered into a Public Participation Jurisdiction agreement with Alameda County and the cities of Dublin and Pleasanton to jointly repay a \$1,250,000 Section 108 loan guarantee from the US Department of Housing and Urban Development. This loan was issued to renovate a building owned by Axis Community Health at 5925 Las Positas Boulevard, Pleasanton, to expand medical and mental health services throughout the Tri-Valley region. The loan amount is \$950,000 since Alameda County paid its share of \$300,000 in cash. The City's portion of the total principal repayment amount over 20 years is \$387,505 or approximately 41% of the total loan amount of \$950,000.

### BANC OF AMERICA EQUIPMENT LEASE/PURCHASE LOAN

On October 24, 2012, the City entered into a tax-exempt Equipment Lease/Purchase Financing Agreement with Banc of America Public Capital Corp in the amount of \$12,538,957 to fund the installation of various energy efficiency projects throughout the City. Monthly lease payments began on November 24, 2013 and will continue until October 24, 2028. Debt service payments are being made by the Facilities Rehabilitation Internal Service Fund and the Airport Enterprise Fund and are intended to be made with the anticipated energy savings.

# BUDGET SUMMARY

## DEBT SERVICE BUDGET

### DEBT SERVICE BUDGET

	FY 2022-23			FY 2023-24			FY 2024-25		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
<b>Governmental Activities:</b>									
2020A Certificates of Participation	\$ 205,000	\$ 287,300	\$ 492,300	\$ 230,000	\$ 278,600	\$ 508,600	\$ 260,000	\$ 268,800	\$ 528,800
2020B Certificates of Participation	2,611,198	1,266,174	3,877,372	2,718,660	1,159,577	3,878,237	2,826,794	1,048,668	3,875,462
2022 Certificates of Participation	845,000	658,207	1,503,207	665,000	1,916,050	2,581,050	695,000	1,882,000	2,577,000
Housing and Urban Development Loans	126,759	43,931	170,690	90,759	25,851	116,610	90,759	22,517	113,276
Interfund Loan							100,000	17,500	117,500
<b>Internal Services Fund</b>									
Banc of America Equipment Lease/Purchase Loan	794,252	149,966	944,218	856,119	128,668	984,787	921,085	105,731	1,026,816
<b>Total Governmental Activities</b>	<b>4,582,209</b>	<b>2,405,578</b>	<b>6,987,787</b>	<b>4,560,538</b>	<b>3,508,746</b>	<b>8,069,284</b>	<b>4,893,638</b>	<b>3,345,216</b>	<b>8,238,854</b>
<b>Business-Type Activities:</b>									
<b>Airport</b>									
2020B Certificates of Participation	\$ 168,308	\$ 139,204	\$ 307,512	\$ 176,008	\$ 132,318	\$ 308,326	\$ 182,567	\$ 125,147	\$ 307,714
Banc of America Equipment Lease/Purchase Loan	31,203	5,892	37,095	33,633	5,055	39,525	36,185	4,154	41,240
<b>Water</b>									
2020B Certificates of Participation	245,494	99,322	344,816	255,333	89,306	344,639	265,640	78,887	344,527
<b>Total Business-Type Activities</b>	<b>445,005</b>	<b>244,418</b>	<b>689,423</b>	<b>464,974</b>	<b>226,679</b>	<b>692,490</b>	<b>484,392</b>	<b>208,188</b>	<b>693,481</b>
<b>Total</b>	<b>\$ 5,027,214</b>	<b>\$ 2,649,996</b>	<b>\$ 7,677,210</b>	<b>\$ 5,025,512</b>	<b>\$ 3,735,425</b>	<b>\$ 8,761,774</b>	<b>\$ 5,378,030</b>	<b>\$ 3,553,404</b>	<b>\$ 8,932,335</b>

### DEBT SERVICE REQUIREMENTS

For the Year Ending June 30	Governmental Funds		Internal Service Funds		Airport Fund		Water Fund		Grand Total	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2024	\$ 3,704,418	\$ 3,380,078	\$ 856,119	\$ 128,667	\$ 209,640	\$ 137,373	\$ 255,333	\$ 89,305	\$ 5,025,510	\$ 3,735,423
2025	3,872,552	3,222,784	921,084	105,730	218,751	129,300	265,640	78,886	5,278,027	3,536,700
2026	4,054,498	3,058,206	989,284	81,073	228,240	120,892	276,884	68,036	5,548,906	3,328,207
2027	4,208,912	2,886,468	1,060,858	54,609	240,394	112,091	288,128	56,735	5,798,292	3,109,903
2028	4,388,998	2,707,723	1,135,952	26,251	251,546	102,864	299,840	44,976	6,076,336	2,881,814
2029-2033	17,845,577	10,865,216	390,946	2,110	983,676	383,794	974,480	59,500	20,194,679	11,310,620
2034-2038	10,615,178	8,158,929	-	-	864,678	211,042	-	-	11,479,856	8,369,971
2039-2043	11,231,054	5,702,206	-	-	608,946	37,144	-	-	11,840,000	5,739,350
2044-2048	9,280,000	3,610,650	-	-	-	-	-	-	9,280,000	3,610,650
2049-2052	9,170,000	1,144,406	-	-	-	-	-	-	9,170,000	1,144,406
<b>Total</b>	<b>\$78,371,187</b>	<b>\$ 44,736,666</b>	<b>\$ 5,354,243</b>	<b>\$ 398,440</b>	<b>\$ 3,605,871</b>	<b>\$ 1,234,500</b>	<b>\$ 2,360,305</b>	<b>\$ 397,438</b>	<b>\$ 89,691,606</b>	<b>\$ 46,767,044</b>

### LONG-TERM INTERFUND ADVANCES

The City's General Fund made an advance of \$4,720,000 to the Other Impact Fees Special Revenue Fund for downtown revitalization and the loan will be repaid to the General Fund as the fees are collected. The balance as of June 30, 2022 is \$3,874,396. The estimated balances as of June 30, 2023, 2024, and 2025 are \$3,824,396, \$3,735,396, and \$3,035,396, respectively.

### CREDIT RATING

In October 2022, the S&P global rating services reaffirmed the City's bond ratings at AA. The credit report highlighted the City's consistent positive financial performance, strong reserves, and unassigned fund balance, as well as strong management.

## MISSION

The City of Livermore works to enhance the quality of life for Livermore community members by providing safe, accessible public amenities, promoting economic vitality and innovation; and embracing collaborative civic engagement, all while providing high quality services in a courteous, responsive, fiscally sound manner.

## SERVICES PROVIDED

The City Council is the City's legislative body consisting of four council members and a mayor. Council members serve four-year terms and the mayor serves a two-year term. The City Council implements policy decisions through the enactment of ordinances and resolutions; encourages broad resident participation and information sharing about City activities and issues; and balances community needs with available resources.

## ACCOMPLISHMENTS

- Advocated for the Tri-Valley region in Washington, D.C. with fellow Tri-Valley mayors to promote regional and local projects and learn about funding opportunities directly from federal agencies and lawmakers. (Pillar – A City That Works)
- Continued progress on the Downtown Specific Plan, making progress on the Downtown Hotel, Blackbox Theater, and Blacksmith Square. (Pillar – Inclusive & Inviting Spaces & Places)
- Adopted the 2023-31 Housing Element and received certification from State Housing Community Development Department. (Pillar – A Safe Community that Thrives)
- Authorized the range of Land Use Alternatives to study as part of the General Plan Update (Pillar – Inclusive & Inviting Spaces & Places)
- Engaged the Livermore community through various events, programs, and other outreach opportunities. (Pillar – A City That Works)

## GOALS

- Work to implement the goals and objectives as identified in the 2023-28 Citywide Strategic Plan. (Pillars – All)
- Continue to advocate on behalf of the community's interests, communicating with key lawmakers at the regional, state, and federal levels. (Pillar – A City That Works, Goal 3, Objective 1)
- Continue to collaborate with the cities of Dublin, Pleasanton, and San Ramon, and the Town of Danville on legislative issues, projects, and initiatives that affect Tri-Valley residents and businesses, valuing regional leadership and problem-solving to maintain and improve quality of life. (Pillar – A City That Works, Goal 3, Objective 1)
- Continue to engage with the community and encourage public participation. (Pillar – A City That Works, Goal 1, Objective 1)
- Approve programs for the City's physical, cultural, and socioeconomic development. (Pillars – All)

Residents of Livermore

City Council



**Mayor**  
John Marchand



**Vice Mayor**  
Brittni Kiick



**Council Member**  
Ben Barrientos



**Council Member**  
Evan Branning



**Council Member**  
Bob Carling

## CITY COUNCIL EXPENDITURES WITH FUNDING SOURCES

	Actual FY 2021-22	Projected FY 2022-23	Budget FY 2023-24	Budget FY 2024-25
<b>Expenditure Category</b>				
Wages & Benefits	\$ 79,357	\$ 64,781	\$ 71,544	\$ 71,544
Services & Supplies	179,390	148,971	112,445	167,440
<b>Total Expenditures</b>	<b>\$ 258,747</b>	<b>\$ 213,752</b>	<b>\$ 183,989</b>	<b>\$ 238,984</b>
<b>Funding Sources</b>				
General Fund	\$ 258,747	\$ 213,752	\$ 183,989	\$ 238,984
<b>Total Funding Sources</b>	<b>\$ 258,747</b>	<b>\$ 213,752</b>	<b>\$ 183,989</b>	<b>\$ 238,984</b>
<b>Expenditure by Division</b>				
City Council	\$ 258,747	\$ 213,752	\$ 183,989	\$ 238,984
<b>Total Expenditure by Division</b>	<b>\$ 258,747</b>	<b>\$ 213,752</b>	<b>\$ 183,989</b>	<b>\$ 238,984</b>







**THIS PAGE INTENTIONALLY LEFT BLANK**

## MISSION

The mission of the City Manager's Office is to implement policy decisions and priorities of the City Council, communicate Livermore's vision and values as determined by the City Council and the community, and cultivate a customer service philosophy oriented around civic engagement.

## SERVICES PROVIDED

The City Manager's Office is comprised of four key service areas: Administration, City Clerk's Office, Communications, and Emergency Management. The City Manager's Office is responsible for the operational activities of City departments, implements policies and procedures, and is the liaison between the Mayor and City Council and members of the public. The department monitors and responds to state and federal legislation, engages with the community and provides public information, and implements the City's Emergency Management Program. The City's Clerk's Office is the primary point of contact for the public and staff regarding City records, is responsible for coordinating and conducting municipal elections, and ensures transparency that enables the public to participate in local government.

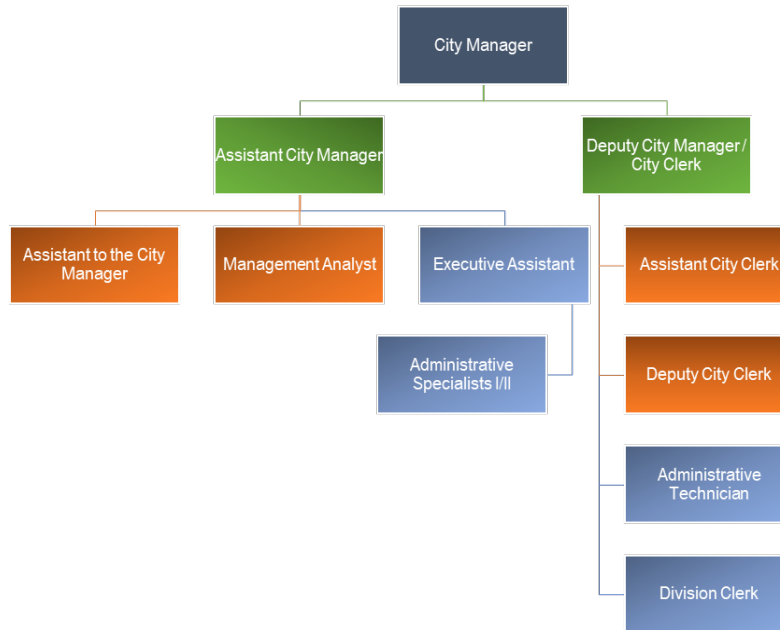
## ACCOMPLISHMENTS

- Led the efforts to create the 2023-2028 Citywide Strategic Plan, the five-year road map to guide the organization's budget and work plan. (Pillar – A City That Works)
- Conducted the National Community Survey in English and Spanish to capture resident opinions, which affirmed once again the community's positive view that Livermore is a great place to live with a high quality of life. (Pillar – A City That Works)
- Engaged City employees through the National Employee Survey to measure opinions regarding job satisfaction, organizational climate, key characteristics of the work environment, employee development, and more. (Pillar – A City That Works)
- Facilitated the change to hybrid, both in person and virtual, City Council meetings to provide the public additional opportunities to participate. (Pillar – A City that Works)
- Successfully activated the City's Emergency Operations Center in response to two storm events in January and March 2023, coordinating close to 35 staff across multiple departments to protect the public and community resources. (Pillar – A Safe Community That Thrives)

## GOALS

- Obtain and maintain accreditation from Emergency Management Accreditation Program (EMAP). (Pillar – A Safe Community That Thrives, Goal 1, Objective 1)
- Create a Resilient Livermore program. (Pillar – A Safe Community That Thrives, Goal 1, Objective 3)
- Survey the community to inform priorities. (Pillar – A City That Works, Goal 1, Objective 3)
- Implement training for advisory body members, staff liaisons, and other appropriate staff. (Pillar – A City That Works, Goal 2, Objective 1)
- Collaborate with the Tri-Valley cities, legislative representatives, and other community partners to advocate for legislation that benefits the community and region. (Pillar – A City That Works, Goal 3, Objective 1)
- Implement new electronic signature and contract lifecycle management software to improve efficiency citywide. (Pillar – A City That Works, Goal 11, Objective 3)

# CITY MANAGER DEPARTMENT



# CITY MANAGER DEPARTMENT

## CITY MANAGER EXPENDITURES WITH FUNDING SOURCES

	Actual FY 2021-22	Projected FY 2022-23	Budget FY 2023-24	Budget FY 2024-25
<b>Expenditure Category</b>				
Wages & Benefits	\$ 2,877,991	\$ 2,912,400	\$ 3,238,198	\$ 3,436,801
Services & Supplies	1,083,958	1,911,159	1,646,546	1,953,645
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,961,949</b>	<b>\$ 4,823,559</b>	<b>\$ 4,884,744</b>	<b>\$ 5,390,446</b>
<b>Funding Sources</b>				
General Fund	\$ 3,888,972	\$ 4,752,787	\$ 4,658,664	\$ 5,339,344
Special Revenue Funds	72,977	70,772	226,080	51,102
<b>Total Funding Sources</b>	<b>\$ 3,961,949</b>	<b>\$ 4,823,559</b>	<b>\$ 4,884,744</b>	<b>\$ 5,390,446</b>
<b>Expenditure by Division</b>				
City Manager	\$ 2,328,709	\$ 2,833,339	\$ 3,121,822	\$ 3,220,148
City Clerk	1,633,240	1,990,220	1,762,922	2,170,298
<b>Total Expenditure by Division</b>	<b>\$ 3,961,949</b>	<b>\$ 4,823,559</b>	<b>\$ 4,884,744</b>	<b>\$ 5,390,446</b>

## DEPARTMENTWIDE PERSONNEL ALLOCATION

<b>Allocation by Division</b>	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
City Manager	7.000	7.000	8.000	8.000
City Clerk	5.000	5.000	5.000	5.000
<b>Allocation by Division Total</b>	<b>12.000</b>	<b>12.000</b>	<b>13.000</b>	<b>13.000</b>
<b>Allocation by Position</b>	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
City Manager	1.000	1.000	1.000	1.000
Administrative Specialist I/II	2.000	2.000	2.000	2.000
Administrative Technician	1.000	1.000	1.000	1.000
Assistant City Clerk	1.000	1.000	1.000	1.000
Assistant City Manager	1.000	1.000	2.000	2.000
City Clerk	1.000			
Deputy City Clerk	1.000	1.000	1.000	1.000
Deputy City Manager				
Deputy City Manager/City Clerk		1.000	1.000	1.000
Division Clerk	1.000	1.000	1.000	1.000
Executive Assistant	1.000	1.000	1.000	1.000
Management Analyst I			1.000	1.000
Management Analyst II	2.000	2.000	1.000	1.000
<b>Allocation by Position Total</b>	<b>12.000</b>	<b>12.000</b>	<b>13.000</b>	<b>13.000</b>



## MISSION

The mission of the City Attorney's Office is to oversee the City of Livermore's governance, operation, and public policy to identify and then manage legal issues. The City Attorney's Office aims to preserve public resources and the community's confidence in the City's governance and operation by ensuring the City fulfills its legal obligations and makes well informed policy decisions.

## SERVICES PROVIDED

The City Attorney's Office includes the Risk Management Division. The department is an integral part of the City's administrative support, responsible for researching and staying current on laws, policies, and industry trends that affect the City, the review and approval of forms for all legal documents pertaining to the City's business, and defending and prosecuting all civil actions and administrative proceedings involving the City. The Risk Management Division administers the City's worker's compensation program, insurance program, liability program, workplace safety program, and serves as the City's ADA/Section 504 Coordinator.

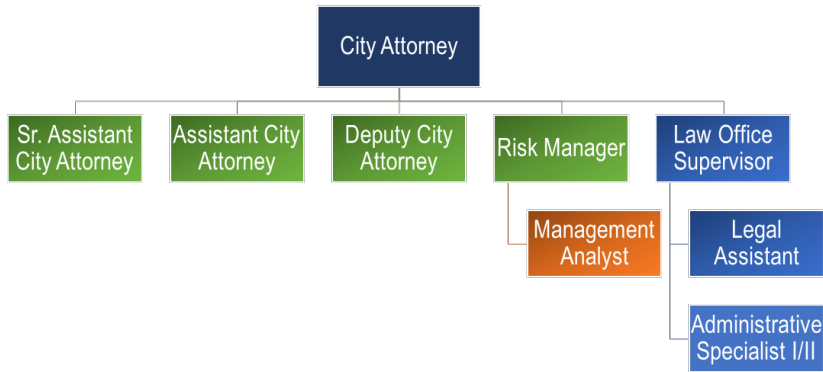
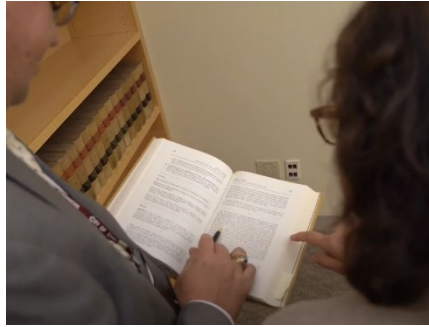
## ACCOMPLISHMENTS

- Prepared for and attended just under 30 City Council meetings, and 20 Planning Commission, and other advisory body meetings. (Pillar – A City That Works)
- Reviewed, revised, and approved over 10 ordinances, 250 resolutions and 650 agreements. (Pillar – A City That Works)
- Drafted and helped staff negotiate agreements for the disposition of properties for a hotel, cultural amenities, housing, and commercial uses for the City Council's downtown plan, as well as an amendment to the agreement for the Stockmen's Park easement. (Pillar – A City That Works)
- Upheld the City's land use authority and governance by successfully defending several lawsuits that challenged the City's exercise of its decision-making authority. (Pillar – A City That Works)
- 100% of contracts reviewed for insurance and indemnity within five business days of receipt by Risk Management and 90% of liability claims reviewed and resolved without resulting in litigation. (Pillar – A Safe Community That Thrives)

## GOALS

- Develop, oversee, implement, and manage an effective and efficient risk management program. (Pillar – A Safe Community That Thrives, Goal 15, Objectives 1-5)
- Identify and recommend changes to policies, processes, and programs to help businesses come to Livermore and stay and succeed in Livermore, in coordination with other City departments. (Pillar – Economy That Prospers, Goal 1, Objective 2)
- Assess work plans of advisory bodies to ensure alignment with the Strategic Plan and other guiding documents, and City Council direction. (Pillar – A City That Works, Goal 2, Objective 4)
- Assess the employee safety and the Injury and Illness Prevention Program and develop practical measures to reduce injuries and workers' compensation costs. (Pillar – A City That Works, Goal 10, Objective 3)
- Uphold the integrity of Livermore's Municipal Code, Development Code, and regulations, including assisting staff with preparing ordinances and regulations, prosecuting municipal code violations and abating public nuisances, and researching and preparing legislative updates for City officials. (Pillar – A City That Works, Goal 15, Objectives 1-3)

# CITY ATTORNEY DEPARTMENT





# CITY ATTORNEY DEPARTMENT

## DEPARTMENTWIDE EXPENDITURES WITH FUNDING SOURCES

	Actual FY 2021-22	Projected FY 2022-23	Budget FY 2023-24	Budget FY 2024-25
<b>Expenditure Category</b>				
Wages & Benefits	\$ 2,426,115	\$ 2,381,131	\$ 2,863,271	\$ 2,907,174
Services & Supplies	5,713,836	7,118,741	6,855,921	8,023,543
<b>Total Expenditures</b>	<b>\$ 8,139,951</b>	<b>\$ 9,499,872</b>	<b>\$ 9,719,192</b>	<b>\$ 10,930,717</b>
<b>Funding Sources</b>				
General Fund	\$ 2,138,236	\$ 2,080,414	\$ 2,484,810	\$ 2,615,082
Internal Service Funds	6,001,715	7,419,458	7,234,382	8,315,635
<b>Total Funding Sources</b>	<b>\$ 8,139,951</b>	<b>\$ 9,499,872</b>	<b>\$ 9,719,192</b>	<b>\$ 10,930,717</b>
<b>Expenditure by Division</b>				
City Attorney	\$ 2,138,236	\$ 2,080,414	\$ 2,484,810	\$ 2,615,082
Risk Management	6,001,715	7,419,458	7,234,382	8,315,635
<b>Total Expenditure by Division</b>	<b>\$ 8,139,951</b>	<b>\$ 9,499,872</b>	<b>\$ 9,719,192</b>	<b>\$ 10,930,717</b>

## DEPARTMENTWIDE PERSONNEL ALLOCATION

	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
<b>Allocation by Division</b>				
City Attorney	5.500	5.500	6.500	6.500
Risk Management	3.500	3.500	3.500	3.500
<b>Allocation by Division Total</b>	<b>9.000</b>	<b>9.000</b>	<b>10.000</b>	<b>10.000</b>

	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
<b>Allocation by Position</b>				
Administrative Specialist I/II	1.000	1.000	1.000	1.000
Assistant City Attorney	2.000	1.000	2.000	2.000
City Attorney	1.000	1.000	1.000	1.000
Deputy City of Attorney		1.000	1.000	1.000
Law Office Supervisor	1.000	1.000	1.000	1.000
Legal Assistant	1.000	1.000	1.000	1.000
Management Analyst II (Conf)	1.000	1.000	1.000	1.000
Risk Manager	1.000	1.000	1.000	1.000
Senior Assistant City Attorney	1.000	1.000	1.000	1.000
<b>Allocation by Position Total</b>	<b>9.000</b>	<b>9.000</b>	<b>10.000</b>	<b>10.000</b>



## MISSION

The mission of the Administrative Services Department is to provide resource management to enable the organization to focus on enhancing the quality of life for residents and the community now and in the future.

## SERVICES PROVIDED

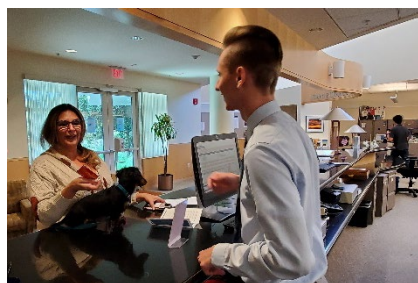
The Administrative Services Department is comprised of four divisions: Finance, Human Resources, Cybersecurity, and Information Technology. The Administrative Services Department is responsible for providing administrative and support services to all the City's operating departments, City Council, advisory bodies, City Manager, employees, and Livermore residents. These services include accounting, budgeting, treasury services, financial reporting, purchasing, payroll, employee and labor relations, benefit administration, recruitment, cyber risk management, and information technology deployment and management.

## ACCOMPLISHMENTS

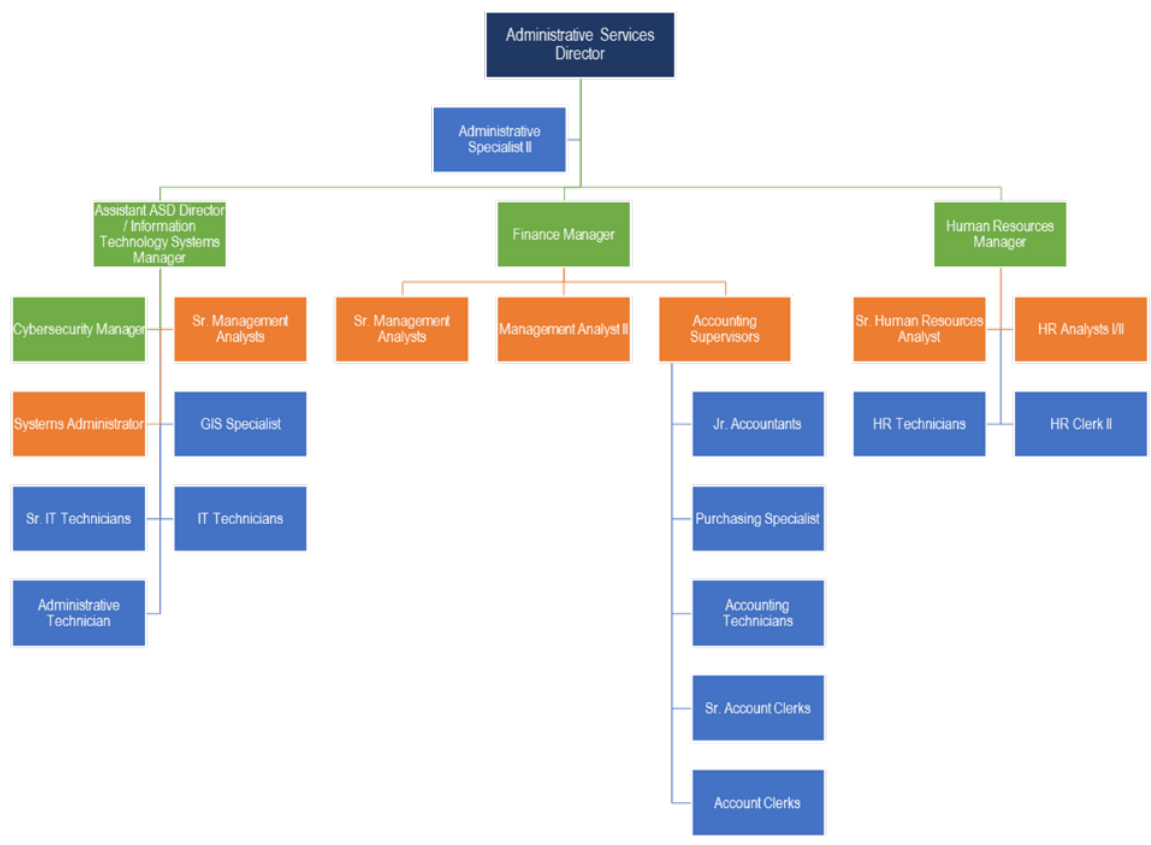
- Issued a Request for Proposal (RFP) for a new Enterprise Resource Planning system to replace the City's financial and human resources system, selected Tyler Technologies, awarded the contract and began implementation. (Pillar – A City That Works)
- Issued Certificates of Participation (COP) to finance the L Street Garage project. (Pillar – A City That Works)
- Introduced AR 47 establishing Remote Work Policy and expanded use of Microsoft Office 365 for Government platform to enable the workforce to work remotely. (Pillar – A City That Works)
- Developed a cybersecurity strategic plan. (Pillar – A City That Works)
- Completed IT Strategic Plan, Staffing Plan, and Security Assessment and Review plans. (Pillar – A City That Works)

## GOALS

- Develop a Succession Planning Program to prepare employees for leadership positions and support career development opportunities. (Pillar – A City That Works, Goal 8, Objective 5)
- Successfully negotiate timely and appropriate Memorandums of Understanding (MOU)s with all bargaining units. (Pillar – A City That Works, Goal 8, Objective 8)
- Develop or enhance employee wellness programs, including both physical and mental health opportunities and outcomes. (Pillar – A City That Works, Goal 10, Objective 1)
- Implement an Enterprise Resource Planning (ERP) system to create workflow approvals, ensure accuracy of payroll and vendor payments, improve data reliability, and improve financial and human resources reporting potential. (Pillar – A City That Works, Goal 11, Objective 5)
- Improve information technology (IT) governance and internal controls to ensure the City's systems are secure. (Pillar – A City That Works, Goal 11, Objective 7)
- Develop a Library Technology Strategic Plan. (Pillar – A City That Works, Goal 11, Objective 8)



# ADMINISTRATIVE SERVICES DEPARTMENT



# ADMINISTRATIVE SERVICES DEPARTMENT

## DEPARTMENTWIDE EXPENDITURES WITH FUNDING SOURCES

	Actual FY 2021-22	Projected FY 2022-23	Budget FY 2023-24	Budget FY 2024-25
<b>Expenditure Category</b>				
Wages & Benefits	\$ 5,778,248	\$ 6,986,620	\$ 7,460,568	\$ 7,573,883
Services & Supplies	3,543,506	7,438,833	5,344,096	5,663,506
Capital Outlay	176,035	650,000	650,000	650,000
<b>Total Expenditures</b>	<b>\$ 9,497,789</b>	<b>\$ 15,075,453</b>	<b>\$ 13,454,664</b>	<b>\$ 13,887,389</b>
<b>Funding Sources</b>				
General Fund	\$ 5,255,073	\$ 6,399,461	\$ 6,427,458	\$ 6,658,061
Special Revenue Funds	3,325	11,000	11,000	11,000
Internal Service Funds	4,239,391	8,664,992	7,016,206	7,218,328
<b>Total Funding Sources</b>	<b>\$ 9,497,789</b>	<b>\$ 15,075,453</b>	<b>\$ 13,454,664</b>	<b>\$ 13,887,389</b>
<b>Expenditure by Division</b>				
Administrative Services	\$ 566,806	\$ 643,164	\$ 699,663	\$ 726,546
Cybersecurity	718,736	937,340	807,880	957,032
Finance	3,080,697	4,075,293	3,747,406	3,892,039
Human Resources	1,610,895	1,692,004	1,991,389	2,050,476
Information Tecnology	3,520,655	7,727,652	6,208,326	6,261,296
<b>Total Expenditure by Division</b>	<b>\$ 9,497,789</b>	<b>\$ 15,075,453</b>	<b>\$ 13,454,664</b>	<b>\$ 13,887,389</b>

# ADMINISTRATIVE SERVICES DEPARTMENT

## DEPARTMENTWIDE PERSONNEL ALLOCATION

<b>Allocation by Division</b>	<b>Positions FY 2021-22</b>	<b>Positions FY 2022-23</b>	<b>Positions FY 2023-24</b>	<b>Positions FY 2024-25</b>
Administrative Services Admin	2.000	2.000	2.000	2.000
Cybersecurity	1.000	1.000	1.000	1.000
Finance	16.500	16.250	17.250	17.250
Human Resources	5.750	6.000	7.000	7.000
Information Technology	9.000	10.000	10.000	10.000
<b>Allocation by Division Total</b>	<b>34.250</b>	<b>35.250</b>	<b>37.250</b>	<b>37.250</b>

<b>Allocation by Position</b>	<b>Positions FY 2021-22</b>	<b>Positions FY 2022-23</b>	<b>Positions FY 2023-24</b>	<b>Positions FY 2024-25</b>
Accounting Supervisor	3.000	3.000	3.000	3.000
Accounting Technician	3.000	3.000	3.000	3.000
Administrative Accounting Technician	2.000			
Administrative Services Director	1.000	1.000	1.000	1.000
Administrative Specialist I/II	1.000	1.000	1.000	1.000
Administrative Technician	1.000	1.000	1.000	1.000
Assistant Administrative Services Director/IT Manager		1.000	1.000	1.000
Assistant Finance Manager	1.000	1.000	1.000	1.000
Cyber Security Manager	1.000	1.000	1.000	1.000
Division Clerk	1.000			
Finance Manager	1.000	1.000	1.000	1.000
GIS Specialist	1.000			
Human Resources Analyst I/II (Conf)	1.000	1.000	2.000	2.000
Human Resources Analyst, Senior (Conf)	1.000	1.000	1.000	1.000
Human Resources Clerk I/II	1.000	1.000	1.000	1.000
Human Resources Manager (Conf)	1.000	1.000	1.000	1.000
Human Resources Technician	1.750	2.000	2.000	2.000
Information Technology Manager	1.000			
Information Technology Technician	2.000	2.000	2.000	2.000
Junior Account Clerk/Account Clerk	3.500	3.250	4.250	4.250
Junior Accountant		2.000	2.000	2.000
Management Analyst II	1.000	2.000	2.000	2.000
IT Engineer/Water SCADA		1.000	1.000	1.000
Purchasing Specialist	1.000	1.000	1.000	1.000
Senior Account Clerk	1.000	1.000	1.000	1.000
Senior Information Technology Technician	2.000	2.000	2.000	2.000
Senior Management Analyst		1.000	1.000	1.000
Systems Administrator	1.000	1.000	1.000	1.000
<b>Allocation by Position Total</b>	<b>34.250</b>	<b>35.250</b>	<b>37.250</b>	<b>37.250</b>

## MISSION

The mission of the Community Development Department is to promote the community's quality of life and economic vitality through land use planning; public infrastructure design and construction; protection of public health and safety related to development and transportation; elimination of blight; development of affordable housing; and delivery of targeted human services to vulnerable families, seniors, children, the homeless, and those with special needs.

## SERVICES PROVIDED

The Community Development Department is comprised of four divisions: Building & Neighborhood Preservation, Planning, Engineering, and Housing & Human Services. The department is responsible for managing the City's growth, infrastructure design and construction, protecting environmental/open space, revitalizing downtown, historic preservation, building safety, accessibility and sustainability, property management, neighborhood preservation, affordable housing, and providing funding and oversight for targeted human services. The department also represents the City in a variety of regional and state policy development efforts including housing and transportation planning, building and fire codes, and the Human Services Needs Assessment.

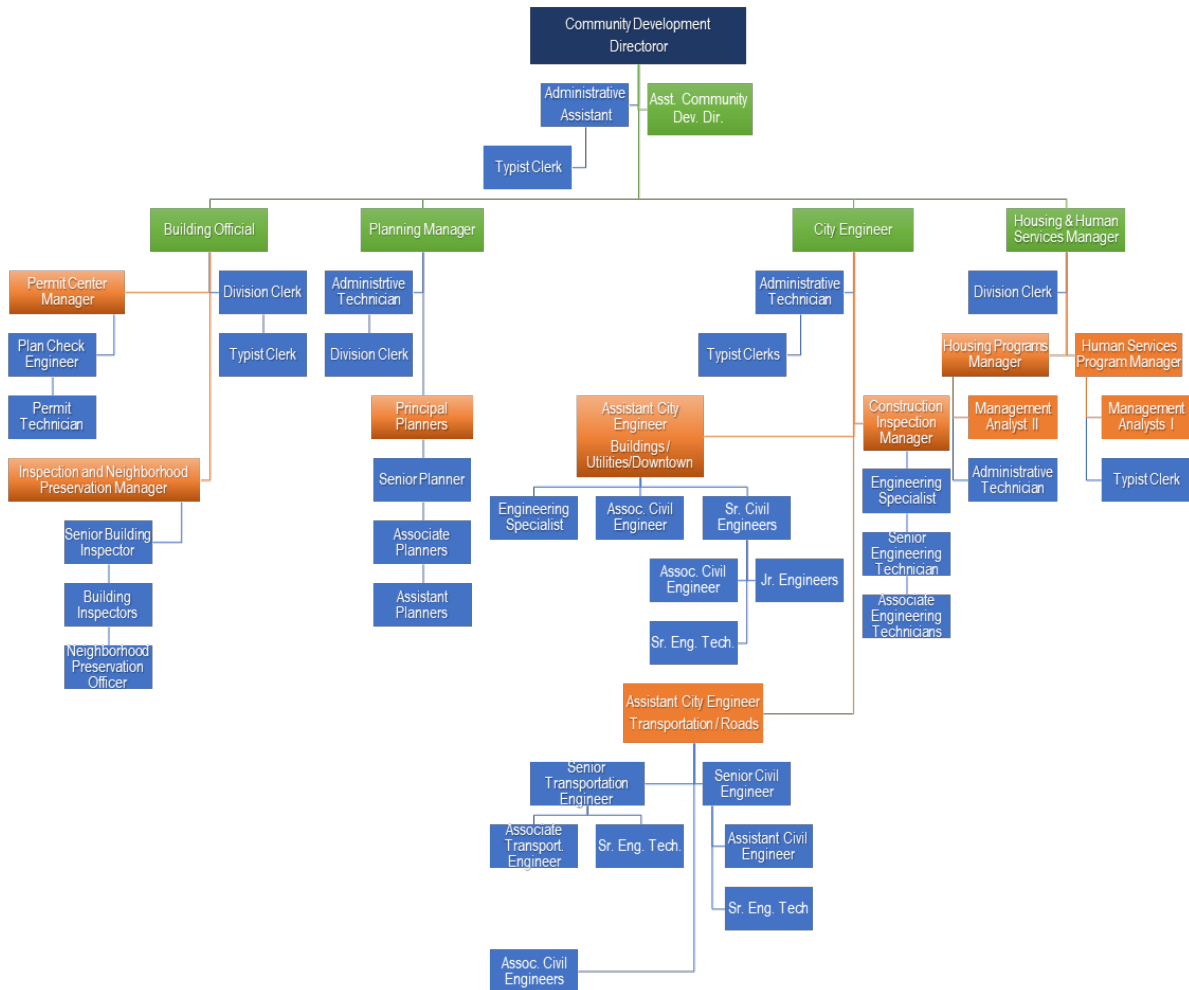
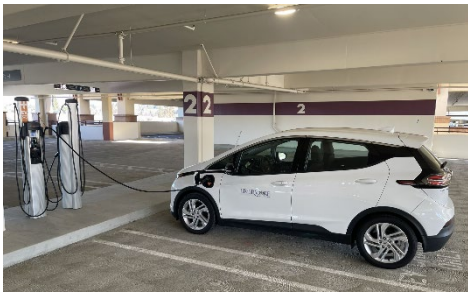
## ACCOMPLISHMENTS

- Adopted the Climate Action Plan. (Pillar – Environmental Legacy)
- Continued implementation of the Downtown Specific Plan by the closing of escrow on parcels of land and entering into development agreements for the Downtown Hotel, Blackbox Theater, and Blacksmith Square. (Pillar – Inclusive & Inviting Spaces & Places)
- Completed and opened Avance which offers 44 units of affordable housing for individuals with developmental disabilities. (Pillar – A Safe Community that Thrives)
- Opened the I Street Garage with 274 parking spaces including 12 EV spaces and signs that display real-time parking availability. (Pillar – Inclusive & Inviting Spaces & Places)
- Completed over 2,736 plan reviews and performed over 21,468 related inspections. (Pillar – A Safe Community that Thrives)

## GOALS

- Implement electronic permit submissions, online payments, and electronic permit issuance. (Pillar – A Safe Community That Thrives, Goal 6, Objective 1)
- Develop an updated sidewalk repair program, focused on both public and private efforts to repair damaged sidewalks. (Pillar – A Safe Community That Thrives, Goal 10, Objective 2)
- Implement the Isabel Neighborhood Specific Plan. (Pillar – Economy That Prospers, Goal 4, Objectives 1-3)
- Implement the updated Climate Action Plan, including facilitating expanded use of solar and incorporating energy efficiency measures into improvements to City-owned property. (Pillar – Environmental Stewardship, Goal 1, Objectives 1-14)
- Continue to implement the Downtown Specific Plan. (Pillar – Inclusive & Inviting Spaces & Places, Goal 3, Objectives 1-4)
- Continue to complete the General Plan Update. (Pillar – Inclusive & Inviting Spaces & Places, Goal 4, Objectives 1-4)
- Develop and implement a comprehensive capital improvement program across all infrastructure categories. (Pillar – A City That Works, Goal 14, Objective 2)

# COMMUNITY DEVELOPMENT DEPARTMENT





## DEPARTMENTWIDE EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Actual FY 2021-22	Projected FY 2022-23	Budget FY 2023-24	Budget FY 2024-25
Wages & Benefits	\$ 11,264,004	\$ 11,162,767	\$ 14,232,510	\$ 14,893,554
Services & Supplies	15,086,367	17,567,094	13,062,783	13,087,022
Capital Outlay	-	400,000	350,000	350,000
<b>Total Expenditures</b>	<b>\$ 26,350,371</b>	<b>\$ 29,129,861</b>	<b>\$ 27,645,293</b>	<b>\$ 28,330,576</b>
<b>Funding Sources</b>				
General Fund	\$ 19,154,923	\$ 18,269,875	\$ 20,253,814	\$ 21,710,966
Special Revenue Funds	7,163,128	9,092,151	7,136,979	6,584,110
Capital Project Funds	-	1,739,835	190,000	-
Permanent Funds	32,320	28,000	64,500	35,500
<b>Total Funding Sources</b>	<b>\$ 26,350,371</b>	<b>\$ 29,129,861</b>	<b>\$ 27,645,293</b>	<b>\$ 28,330,576</b>
<b>Expenditure by Division</b>				
Building & Safety	\$ 3,531,850	\$ 4,036,255	\$ 4,013,616	\$ 4,695,517
Community Development	3,066,406	1,109,428	1,630,576	1,697,485
Engineering	5,631,773	5,708,100	7,701,455	8,283,139
Housing & Human Services	9,616,900	13,433,448	8,933,866	8,315,473
Planning	4,503,442	4,842,630	5,365,780	5,338,962
<b>Total Expenditure by Division</b>	<b>\$ 26,350,371</b>	<b>\$ 29,129,861</b>	<b>\$ 27,645,293</b>	<b>\$ 28,330,576</b>



# COMMUNITY DEVELOPMENT DEPARTMENT

## DEPARTMENTWIDE PERSONNEL ALLOCATION

<b>Allocation by Division</b>	<b>Positions FY 2021-22</b>	<b>Positions FY 2022-23</b>	<b>Positions FY 2023-24</b>	<b>Positions FY 2024-25</b>
Community Development Admin	3.800	4.000	5.000	5.000
Housing & Human Services	8.200	9.000	9.000	9.000
Engineering	28.500	28.500	29.500	29.500
Planning	12.000	12.000	12.000	13.000
Building	14.000	14.000	15.000	16.000
<b>Allocation by Division Total</b>	<b>66.500</b>	<b>67.500</b>	<b>70.500</b>	<b>72.500</b>

<b>Allocation by Position</b>	<b>Positions FY 2021-22</b>	<b>Positions FY 2022-23</b>	<b>Positions FY 2023-24</b>	<b>Positions FY 2024-25</b>
Administrative Assistant	1.000	1.000	1.000	1.000
Administrative Clerk I/II	3.500	4.500	4.500	4.500
Administrative Technician	3.000	3.000	4.000	4.000
Assistant City Engineer	2.000	2.000	2.000	2.000
Assistant Community Development Director	1.000			
Associate Civil Engineer	6.000	5.000	6.000	6.000
Associate Transportation Engineer		1.000	1.000	1.000
Associate/Assistant Planner	5.000	5.000	5.000	5.000
Building Inspector I/II/III	2.000	2.000	3.000	3.000
Building Official	1.000	1.000	1.000	1.000
City Engineer	1.000	1.000	1.000	1.000
Community Development Director	1.000	1.000	1.000	1.000
Construction Inspection Manager	1.000	1.000	1.000	1.000
Division Clerk	3.000	3.000	3.000	3.000
Engineering Specialist	2.000	2.000	2.000	2.000
Housing & Human Services Manager		1.000	1.000	1.000
Housing Programs Manager	1.000	1.000	1.000	1.000
Human Services Programs Manager	1.000	1.000	1.000	1.000
Inspection & Neighborhood Preservation Manager	1.000	1.000	1.000	1.000
Junior Civil Engineer/Assistant Civil Engineer	3.000	3.000	3.000	3.000
Management Analyst I	2.000	2.000	2.000	2.000
Management Analyst II	1.000	2.000	2.000	2.000
Neighborhood Preservation Officer	2.000	2.000	2.000	3.000
Permit Center Manager	1.000	1.000	1.000	1.000
Permit Technician I/II	3.000	3.000	3.000	3.000
Plan Check Engineer	1.000	1.000	1.000	1.000
Planning Manager	1.000	1.000	1.000	1.000
Principal Planner	2.000	2.000	2.000	3.000
Senior Building Inspector	1.000	1.000	1.000	1.000
Senior Civil Engineer	3.000	3.000	3.000	3.000
Senior Management Analyst		1.000	1.000	1.000
Senior Planner	2.000	2.000	2.000	2.000
Senior Transportation Engineer	1.000	1.000	1.000	1.000
Senior/Associate/Assistant Engineering Tech	7.000	6.000	6.000	6.000
Typist Clerk	1.000			
<b>Allocation by Position Total</b>	<b>66.500</b>	<b>67.500</b>	<b>70.500</b>	<b>72.500</b>

## MISSION

The mission of the Livermore-Pleasanton Fire Department is to provide exceptional and equitable public safety services that protect and enhance life, property, and the environment in collaboration with the communities served.

## SERVICES PROVIDED

The department, through the Fire Prevention Bureau, is responsible for minimizing fire risk through positive fire code enforcement and weed abatement. The Operations Bureau prepares for and responds to all emergency fire, medical, rescue and hazardous materials incidents, and conducts annual fire safety inspections for businesses and public education to the broader community. Five of the department's ten fire companies are based in Livermore's five fire stations. Each station is strategically located to provide the best possible response time to emergency incidents. The department provides training to community members under its Community Emergency Response Team (CERT) program to improve their safety and self-reliance in emergencies. Lastly, the department plays a key role in the citywide Emergency Operations Plan.

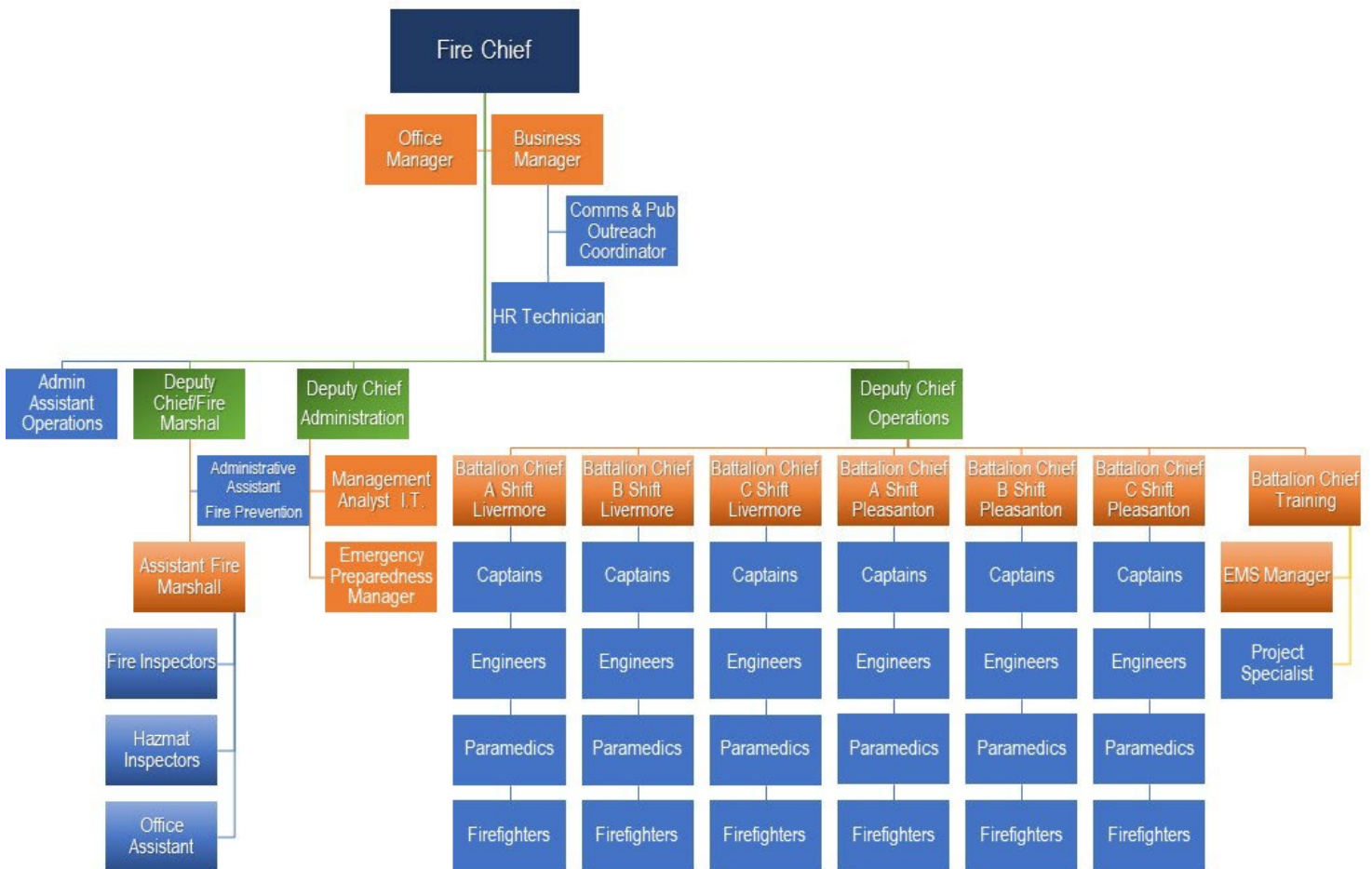
## ACCOMPLISHMENTS

- Held first Livermore-Pleasanton Fire Department Fire Academy to receive funding and college credit for training in partnership with Las Positas College. (Pillar – A City That Works)
- Replaced self-contained breathing apparatus (SCBA), which had reached the end of their service life. (Pillar – A Safe Community That Thrives)
- Adopted and began implementing a new LPFD Strategic Plan. (Pillar – A City That Works)
- With partner agencies, implemented Zonehaven, a communitywide emergency evacuation program. (Pillar – A Safe Community That Thrives)
- Initiated a Diversity, Equity, and Inclusion Assessment that will result in a DEI Strategy. (Pillar – A City That Works)

## GOALS

- Enhance the Livermore-Pleasanton Community Emergency Response Team (CERT) Program participation to increase the number of trained community members who are emergency response volunteers in the event of a local or regional disaster. (Pillar – A Safe Community That Thrives, Goal 1, Objective 5)
- Ensure effective fire suppression, prevention, emergency medical and disaster services to meet the evolving needs of communities, including completing a community risk assessment. (Pillar – A Safe Community That Thrives, Goal 5, Objectives 1-5)
- Help mitigate wildfire risks by facilitating measures such as building retrofits and fire-safe landscaping standards. (Pillar – Environmental Stewardship, Goal 1, Objective 3)
- Expand partnerships for regional training with other fire departments and community colleges to improve efficiency and minimize and/or reduce fiscal impacts. (Pillar – A City That Works, Goal 8, Objective 4)

# FIRE DEPARTMENT



# FIRE DEPARTMENT

## DEPARTMENTWIDE EXPENDITURES WITH FUNDING SOURCES

	Actual FY 2021-22	Projected FY 2022-23	Budget FY 2023-24	Budget FY 2024-25
<b>Expenditure Category</b>				
Wages & Benefits	\$ 3,855	\$ 5,048	\$ 5,199	\$ 5,355
Services & Supplies	24,300,717	26,157,462	27,838,127	27,804,139
<b>Total Expenditures</b>	<b>\$ 24,304,572</b>	<b>\$ 26,162,510</b>	<b>\$ 27,843,326</b>	<b>\$ 27,809,494</b>
<b>Funding Sources</b>				
General Fund	\$ 24,298,122	\$ 26,138,310	\$ 27,819,126	\$ 27,785,294
Special Revenue Funds	6,450	24,200	24,200	24,200
<b>Total Funding Sources</b>	<b>\$ 24,304,572</b>	<b>\$ 26,162,510</b>	<b>\$ 27,843,326</b>	<b>\$ 27,809,494</b>
<b>Expenditure by Division</b>				
Administrative & Fire Prevention	\$ 5,317,261	\$ 5,295,070	\$ 5,583,207	\$ 5,611,533
Emergency Operations	18,987,311	20,867,440	22,260,119	22,197,961
<b>Total Expenditure by Division</b>	<b>\$ 24,304,572</b>	<b>\$ 26,162,510</b>	<b>\$ 27,843,326</b>	<b>\$ 27,809,494</b>

## DEPARTMENTWIDE PERSONNEL ALLOCATION

	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
<b>Allocation by Department</b>				
Livermore/Pleasanton Fire	63.500	64.000	64.000	64.000
<b>Allocation by Department Total</b>	<b>63.500</b>	<b>64.000</b>	<b>64.000</b>	<b>64.000</b>

	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
<b>Allocation by Position</b>				
Administrative Assistant	1.000	1.000	1.000	1.000
Administrative Manager	0.500	0.500	0.500	0.500
Assistant Fire Marshall	0.500	0.500	0.500	0.500
Battalion Chief	3.000	3.500	3.500	3.500
Deputy Chief	1.500	1.500	1.500	1.500
Emergency Medical Services (EMS) Manager	0.500	0.500	0.500	0.500
Emergency Preparedness Manager	0.500	0.500	0.500	0.500
Fire Captain	15.000	15.000	15.000	15.000
Fire Chief	0.500	0.500	0.500	0.500
Fire Engineer	15.000	15.000	15.000	15.000
Fire Inspector	1.500	1.500	1.500	1.500
Firefighter	6.000	6.000	6.000	6.000
Firefighter/Paramedic	15.000	15.000	15.000	15.000
Hazardous Materials Inspector	1.500	1.500	1.500	1.500
Management Analyst	0.500	0.500	0.500	0.500
Office Assistant	0.500	0.500	0.500	0.500
Office Manager	0.500	0.500	0.500	0.500
<b>Allocation by Position Total</b>	<b>63.500</b>	<b>64.000</b>	<b>64.000</b>	<b>64.000</b>



# GENERAL SERVICES

## MISSION

General Services supports the operations of the City in order to maintain and enable efficient citywide management and administration.

## SERVICES PROVIDED

General Services provides goods and services needed on a citywide basis, which is not provided for in a department. Examples of these services and contractual obligations include County property tax administration, a portion of property and casualty insurance not associated with a specific department, debt service payments related to long-term debt, contribution for maintenance and repairs of general government facilities to the Facilities Replacement Project Internal Service Fund, media relations, City publications, and employee communications and events.

<b>GENERAL SERVICES EXPENDITURES WITH FUNDING SOURCES</b>				
	<b>Actual</b>	<b>Projected</b>	<b>Budget</b>	<b>Budget</b>
	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>
<b>Expenditure Category</b>				
Services & Supplies	\$ 7,708,560	\$ 7,990,174	\$ 10,281,834	\$ 10,437,713
<b>Total Expenditures</b>	<b>\$ 7,756,946</b>	<b>\$ 8,030,174</b>	<b>\$ 10,281,834</b>	<b>\$ 10,437,713</b>
<b>Funding Sources</b>				
General Fund	\$ 3,405,929	\$ 1,456,673	\$ 3,274,834	\$ 3,412,713
Debt Service Funds	4,351,017	6,573,501	7,007,000	7,025,000
<b>Total Funding Sources</b>	<b>\$ 7,756,946</b>	<b>\$ 8,030,174</b>	<b>\$ 10,281,834</b>	<b>\$ 10,437,713</b>
<b>Expenditure by Division</b>				
General Services	\$ 7,756,946	\$ 8,030,174	\$ 10,281,834	\$ 10,437,713
<b>Total Expenditure by Division</b>	<b>\$ 7,756,946</b>	<b>\$ 8,030,174</b>	<b>\$ 10,281,834</b>	<b>\$ 10,437,713</b>



**THIS PAGE INTENTIONALLY LEFT BLANK**



## MISSION

The mission of the Innovation and Economic Development Department is to make Livermore the best possible place to start or grow a business. The department develops and implements programs to foster a vibrant, innovation-driven business community.

## SERVICES PROVIDED

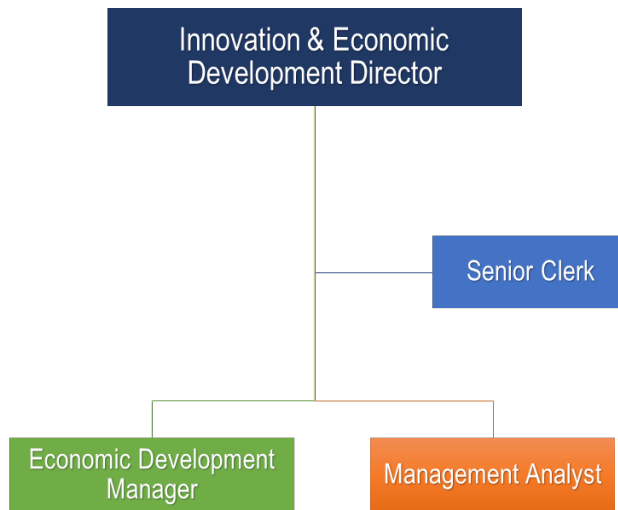
The Innovation and Economic Development Department is the City's primary point of contact with the business community. The department provides services that support and encourage the creation, growth, and attraction of diverse businesses that provide high quality employment opportunities, ensure long-term financial stability, property value stability, and economic diversity and resiliency, and facilitate desirable private and public amenities and services for residents and visitors. The department supports the i-GATE Innovation Hub, which offers R&D facilities for life sciences and deep tech startups through the Daybreak Labs incubator, as well as a supportive ecosystem of services and partners through the Startup Tri-Valley initiative. The department administers funds for the Art in Public Places Fund and manages the City's economic incentive, tourism promotion, and small business assistance programs.

## ACCOMPLISHMENTS

- Continued to support and provide leadership to the i-GATE Innovation Hub, including implementing its strategic plan, hiring a new executive director, and opening its new facility in Livermore for life sciences and deep tech startups. (Pillar – Economy That Prospers)
- Continued to implement the Art in Public Places Program, including three new art projects and management of cultural arts grant programs. (Pillar – Inclusive & Inviting Spaces & Places)
- Completed the Creative Livermore- a Framework for the Future of the Arts and Culture in Livermore and toolkit, to assist the City in guiding investments in the arts. (Pillar – Inclusive & Inviting Spaces & Places)
- Formed and implemented the Livermore Valley Wine Heritage District with the purpose of funding marketing and sales promotions and protection efforts for the Livermore Valley wine industry. (Pillar – Economy That Prospers)
- Continued to administer the City's Incentive Program, assisting three businesses that collectively brought more than \$5.8 million in sales tax revenue in FY 2021-22 and provide more than 3,000 jobs in Livermore. (Pillar – Economy That Prospers)

## GOALS

- Engage with community partners to enhance and grow Livermore's tourism economy. (Pillar – Economy That Prospers, Goal 2, Objective 3)
- Work in collaboration with Community Development to implement the Isabel Neighborhood Specific Plan and the development of high-quality commercial, office and residential uses. (Pillar – Economy That Prospers, Goal 4, Objective 1)
- Collaborate with business and community partners to offer Climate Action programs to the community. (Pillar – Environmental Stewardship, Goal 1, Objective 1)
- Grow Livermore's experience economy, specifically within food, beverage, and entertainment industries. (Pillar – Inclusive & Inviting Spaces & Places, Goal 1, Objective 2)
- Assist the Commission for the Arts in developing goals and objectives for use of the public art fund and associated programs. (Pillar – Inclusive & Inviting Spaces & Places, Goal 2, Objective 3)



## INNOVATION & ECONOMIC DEVELOPMENT EXPENDITURES WITH FUNDING SOURCES

	Actual FY 2021-22	Projected FY 2022-23	Budget FY 2023-24	Budget FY 2024-25
<b>Expenditure Category</b>				
Wages & Benefits	\$ 884,365	\$ 925,561	\$ 1,080,658	\$ 1,097,715
Services & Supplies	2,028,291	1,945,534	2,196,505	2,173,326
Capital Outlay	-	50,000	50,000	50,000
<b>Total Expenditures</b>	<b>\$ 2,912,656</b>	<b>\$ 2,921,095</b>	<b>\$ 3,327,163</b>	<b>\$ 3,321,041</b>
<b>Funding Sources</b>				
General Fund	\$ 2,768,806	\$ 2,715,702	\$ 3,103,334	\$ 3,099,281
Special Revenue Funds	143,850	205,393	223,829	221,760
<b>Total Funding Sources</b>	<b>\$ 2,912,656</b>	<b>\$ 2,921,095</b>	<b>\$ 3,327,163</b>	<b>\$ 3,321,041</b>
<b>Expenditure by Division</b>				
Innovation & Economic Development	\$ 2,912,656	\$ 2,921,095	\$ 3,327,163	\$ 3,321,041
<b>Total Expenditure by Division</b>	<b>\$ 2,912,656</b>	<b>\$ 2,921,095</b>	<b>\$ 3,327,163</b>	<b>\$ 3,321,041</b>

## DEPARTMENTWIDE PERSONNEL ALLOCATION

	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
<b>Allocation by Department</b>				
Innovation & Economic Development	4.000	4.000	4.000	4.000
<b>Allocation by Department Total</b>	<b>4.000</b>	<b>4.000</b>	<b>4.000</b>	<b>4.000</b>

	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
<b>Allocation by Position</b>				
Innovation & Economic Development Director	1.000	1.000	1.000	1.000
Administrative Clerk I/II	1.000	1.000	1.000	1.000
Economic Development Manager	1.000	1.000	1.000	1.000
Management Analyst II	1.000	1.000	1.000	1.000
Senior Management Analyst	1.000	1.000	1.000	1.000
<b>Allocation by Position Total</b>	<b>4.000</b>	<b>4.000</b>	<b>4.000</b>	<b>4.000</b>



## MISSION

The Livermore Public Library connects all people with information, education, and inspiring experiences to support personal growth, enhance quality of life, and build community in Livermore.

## SERVICES PROVIDED

The Livermore Public Library is a vital community education resource, supported by the General Fund of the City of Livermore and valued by Livermore community members. The Library includes three divisions: Youth Services, Adult/Public Services, and Technical Services. The Library currently provides multiple points of service for the convenience of library users including the 56,000 square foot Main (Civic Center) Library and two branch libraries, one in the Rincon area of Livermore and another in Springtown. All locations offer books and audiovisual materials, public computers, wireless internet access, and study spaces. The Civic Center Library features a café, the Friends of the Livermore Library bookstore, and community rooms available for public use. In addition to the many resources available for checkout, the Livermore Public Library provides educational and cultural events and classes, including a literacy tutoring program. The Library also utilizes technology to provide additional resources through the Digital Library, available online 24/7.

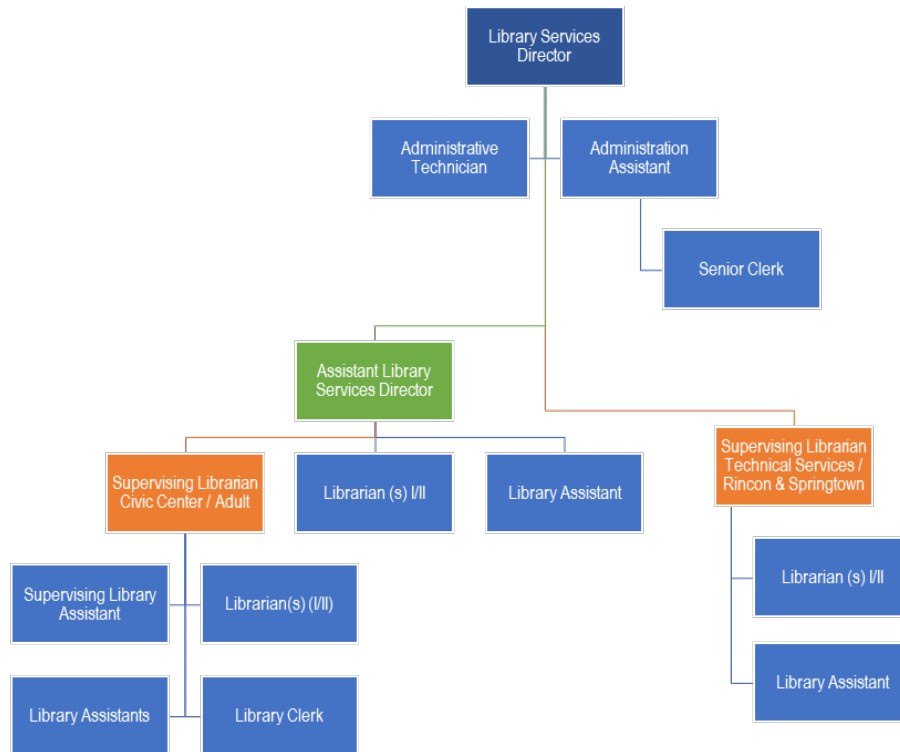
## ACCOMPLISHMENTS

- Added over 40,000 new items to the Library's collection for community use. (Pillar – A Safe Community That Thrives)
- Facilitated over 790,000 uses of the total collection, a 63% increase over the previous year. (Pillar – A Safe Community That Thrives)
- Offered 706 programs, both online and in person, with nearly 20,000 attendees (Pillar – Inclusive & Inviting Spaces & Places)
- Hosted more than 170,000 visitors to our libraries, and fulfilled nearly 20,000 information requests (Pillar – Inclusive & Inviting Spaces & Places)

## GOALS

- Promote literacy in all its forms to help people fulfill their life goals and be more active and engaged community members. (Pillar – A Safe Community That Thrives, Goal 12, Objectives 1-4)
- Update observation technology at all Library locations. (Pillar – Inclusive & Inviting Spaces & Places, Goal 8, Objective 1)
- Affirm equity and inclusion by reflecting the diverse local community in services, programs, and staffing. (Pillar – Inclusive & Inviting Spaces & Places, Goal 9, Objectives 1-5)
- Coordinate across City departments, the Livermore Valley Joint Unified School District, Livermore Area Recreation and Park District, and other community partners to develop and implement a broad youth in government framework. (Pillar – A City That Works, Goal 7, Objective 1)
- Work with the Livermore Area Youth Advisory Commission to develop ideas for additional youth engagement. (Pillar – A City That Works, Goal 7, Objective 2)

# LIBRARY DEPARTMENT



# LIBRARY DEPARTMENT

## LIBRARY SERVICES EXPENDITURES WITH FUNDING SOURCES

	Actual FY 2021-22	Projected FY 2022-23	Budget FY 2023-24	Budget FY 2024-25
<b>Expenditure Category</b>				
Wages & Benefits	\$ 4,538,053	\$ 4,656,832	\$ 5,312,144	\$ 5,601,000
Services & Supplies	1,837,163	2,079,180	1,868,096	2,175,419
<b>Total Expenditures</b>	<b>\$ 6,375,216</b>	<b>\$ 6,736,012</b>	<b>\$ 7,180,240</b>	<b>\$ 7,776,419</b>
<b>Funding Sources</b>				
General Fund	\$ 6,274,432	\$ 6,474,494	\$ 6,910,291	\$ 7,516,634
Special Revenue Funds	100,784	261,518	269,949	259,785
<b>Total Funding Sources</b>	<b>\$ 6,375,216</b>	<b>\$ 6,736,012</b>	<b>\$ 7,180,240</b>	<b>\$ 7,776,419</b>
<b>Expenditure by Division</b>				
Library	\$ 6,375,216	\$ 6,736,012	\$ 7,180,240	\$ 7,776,419
<b>Total Expenditure by Division</b>	<b>\$ 6,375,216</b>	<b>\$ 6,736,012</b>	<b>\$ 7,180,240</b>	<b>\$ 7,776,419</b>

## DEPARTMENTWIDE PERSONNEL ALLOCATION

	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
<b>Allocation by Department</b>				
Library	27.350	27.875	27.875	28.875
<b>Allocation by Department Total</b>	<b>27.350</b>	<b>27.875</b>	<b>27.875</b>	<b>28.875</b>

	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
<b>Allocation by Position</b>				
Administrative Assistant	1.000	1.000	1.000	1.000
Administrative Clerk I/II	1.000	1.000	1.000	1.000
Administrative Technician	1.000	1.000	1.000	1.000
Assistant Library Services Director	1.000	1.000	1.000	1.000
Librarian I/Librarian II	9.500	10.000	10.000	10.000
Library Assistant	7.850	8.875	8.875	8.875
Library Clerk	2.000	1.000	1.000	1.000
Library Services Director	1.000	1.000	1.000	1.000
Supervising Librarian	2.000	2.000	2.000	3.000
Supervising Library Assistant	1.000	1.000	1.000	1.000
<b>Allocation by Position Total</b>	<b>27.350</b>	<b>27.875</b>	<b>27.875</b>	<b>28.875</b>





## MISSION

The mission of the Livermore Police Department is “Service with Honor; Protection with Purpose,” and the department takes pride in maintaining a high quality of life through a dynamic partnership with the community. The Livermore Police Department is committed to serving the community with the highest level of professionalism. Priorities include Public Safety and Crime Prevention; Accountability and Public Trust; Community Engagement; Quality Service; Innovation and Best Practices; and Employee Development, Wellness, and Succession Planning.

## SERVICES PROVIDED

The Livermore Police Department includes three divisions: Operations, Support Services and Special Operations. The Livermore Police Department is responsible for enforcing laws, maintaining public order and managing public safety. The department has several specialized units including Animal Control, Crime Prevention, Criminal Investigations Bureau, Homeless Liaison Unit, K9 Unit, Professional Standards and Training, School Resource Officers that work closely with the school district, and the Traffic Unit. Horizons Family Counseling serves youth and families of the Tri-Valley through counseling, education, and support services. The department also benefits from the generous dedication of over 100 volunteers.

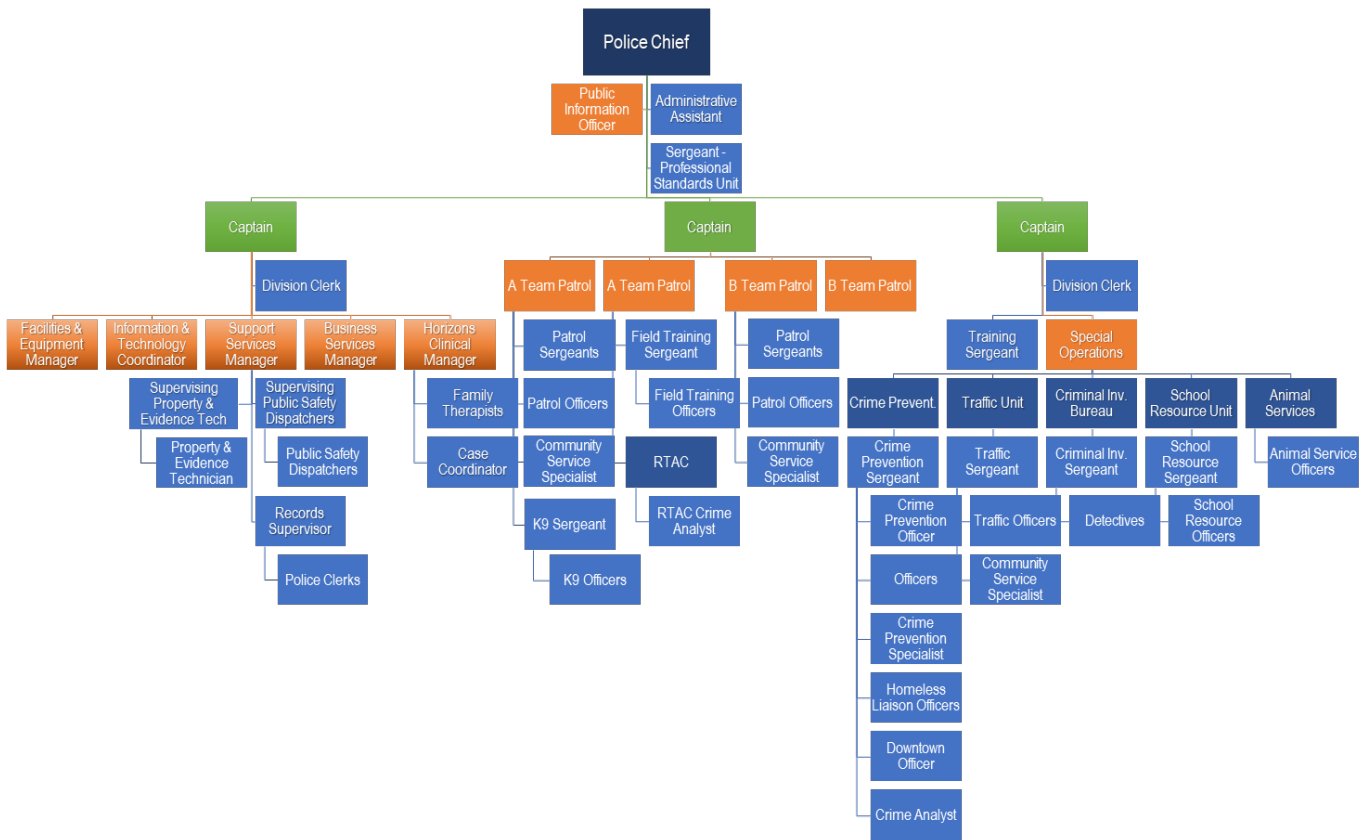
## ACCOMPLISHMENTS

- Responded to more than 56,500 incidents including more than 22,700 calls for service and made approximately 1,900 property crime arrests. (Pillar - A Safe Community That Thrives)
- Incorporated the new Real Time Crime Center to respond and assist patrol officers in identifying suspects and vehicles during crimes in progress. (Pillar – A Safe Community That Thrives)
- Answered over 86,000 phone calls and 18,300 wireless 911 calls. Pillar – A Safe Community That Thrives)
- Expanded the Press Information Unit, increasing social media crime prevention posts, and public service announcements. (Pillar – A Safe Community That Thrives)
- Expand school-based services to six Livermore elementary schools to provide more mental health services to students. (Pillar – A Safe Community That Thrives)

## GOALS

- Evaluate and implement evidence-based crime reduction initiatives and strategies that will reduce crime, reduce fatal and injury collisions, and provide opportunities to improve quality of life. (Pillar – A Safe Community That Thrives, Goal 2, Objective 1)
- Hire a mental health clinician to work with officers in the field. (Pillar – A Safe Community That Thrives, Goal 2, Objective 3)
- Ensure that all officers complete crisis intervention team (CIT) training. (Pillar – A Safe Community That Thrives, Goal 2, Objective 4)
- Conduct a full review of the professional standards scope of work and appropriate staffing levels. (Pillar – A Safe Community That Thrives, Goal 3, Objective 2)
- Develop new programs that focus on youth engagement and relationship building. (Pillar – A Safe Community That Thrives, Goal 4, Objective 2)
- Review and evaluate technology to improve safety and improve operational and administrative effectiveness. (Pillar – A City That Works, Goal 11, Objective 9)

# POLICE DEPARTMENT



# POLICE DEPARTMENT

## DEPARTMENTWIDE EXPENDITURES WITH FUNDING SOURCES

	Actual FY 2021-22	Projected FY 2022-23	Budget FY 2023-24	Budget FY 2024-25
<b>Expenditure Category</b>				
Wages & Benefits	\$ 34,839,575	\$ 35,438,800	\$ 39,757,175	\$ 41,059,824
Services & Supplies	6,720,232	7,144,284	8,162,304	8,642,402
Capital Outlay	36,857	731,320	163,000	163,630
<b>Total Expenditures</b>	<b>\$ 41,596,664</b>	<b>\$ 43,314,404</b>	<b>\$ 48,082,479</b>	<b>\$ 49,865,856</b>
<b>Funding Sources</b>				
General Fund	\$ 40,217,787	\$ 41,174,116	\$ 46,203,001	\$ 48,167,171
Special Revenue Funds	1,378,877	2,140,288	1,879,478	1,698,685
<b>Total Funding Sources</b>	<b>\$ 41,596,664</b>	<b>\$ 43,314,404</b>	<b>\$ 48,082,479</b>	<b>\$ 49,865,856</b>
<b>Expenditure by Division</b>				
Police	\$ 40,662,974	\$ 42,130,630	\$ 46,867,156	\$ 48,624,016
Horizons	933,690	1,183,774	1,215,323	1,241,840
<b>Total Expenditure by Division</b>	<b>\$ 41,596,664</b>	<b>\$ 43,314,404</b>	<b>\$ 48,082,479</b>	<b>\$ 49,865,856</b>

# POLICE DEPARTMENT

## DEPARTMENTWIDE PERSONNEL ALLOCATION

<b>Allocation by Division</b>	<b>Positions FY 2021-22</b>	<b>Positions FY 2022-23</b>	<b>Positions FY 2023-24</b>	<b>Positions FY 2024-25</b>
Horizons	4.000	5.250	5.250	5.250
Police	141.500	142.000	143.000	146.000
<b>Allocation by Division Total</b>	<b>145.500</b>	<b>147.250</b>	<b>148.250</b>	<b>151.250</b>

<b>Allocation by Position</b>	<b>Positions FY 2021-22</b>	<b>Positions FY 2022-23</b>	<b>Positions FY 2023-24</b>	<b>Positions FY 2024-25</b>
Administrative Assistant	1.000	1.000	1.000	1.000
Administrative Clerk I/II (Special Funded)	0.750	0.750	0.750	0.750
Animal Control Officer	2.000	2.000	2.000	2.000
Community Service Spec. (Limited Duration)	1.000	1.000	1.000	1.000
Community Service Specialists	2.500	2.000	2.000	2.000
Crime & Intelligence Analyst	2.000	3.000	3.000	3.000
Crime & Intelligence Analyst, Supervising				1.000
Crime Prevention Specialist	1.000	1.000	1.000	1.000
Crisis Intervention Specialist		1.000	1.000	1.000
Division Clerk	2.000	2.000	2.000	2.000
Family Therapist (Special Funded)	2.250	2.500	2.500	2.500
Information Technology Coordinator	1.000	1.000	1.000	1.000
Police Business Services Manager	1.000	1.000	1.000	1.000
Police Captain	3.000	3.000	3.000	3.000
Police Chief	1.000	1.000	1.000	1.000
Police Clerk	5.000	5.000	6.000	6.000
Police Facility & Equipment Manager	1.000	1.000	1.000	1.000
Police Identification Technician				
Police Lieutenant	5.000	5.000	5.000	5.000
Police Media & Community Relations Analyst	1.000	1.000	1.000	1.000
Police Officer	71.000	71.000	71.000	71.000
Police Officer (Special Funded)	2.000	2.000	2.000	4.000
Police Sergeant	14.000	14.000	14.000	14.000
Police Support Services Manager	1.000	1.000	1.000	1.000
Property & Evidence Specialist	2.000	2.000	2.000	2.000
Property & Evidence Specialist, Supervising	1.000	1.000	1.000	1.000
Public Safety Dispatcher	14.000	14.000	14.000	14.000
Senior Police Clerk	1.000	1.000	1.000	1.000
Senior Public Safety Dispatcher	3.000	3.000	3.000	3.000
Supervising Police Clerk	1.000	1.000	1.000	1.000
Supervising Public Safety Dispatcher	2.000	2.000	2.000	2.000
Youth & Family Services Manager - Clinical (SF)	1.000	1.000	1.000	1.000
<b>Allocation by Position Total</b>	<b>145.500</b>	<b>147.250</b>	<b>148.250</b>	<b>151.250</b>

## MISSION

The mission of the Public Works Department is to provide responsive, timely, and cost-effective service. The department is responsible for critical infrastructure and is dedicated to enhancing the environment and contributing to the civic vitality and economic growth of the City.

## SERVICES PROVIDED

The Public Works Department is comprised of three divisions: Maintenance, Water Resources, and the Livermore Municipal Airport. The department also manages the City's Environmental Services and Asset Management programs. Public Works maintains the City's streets, signs, traffic signals, streetlights, and public landscaping. It is also responsible for the municipal airport, City facilities, and vehicle and equipment fleet. Public Works oversees the operation, maintenance, and periodic replacement of the City's potable water system, sewer collection system, storm drain system, wastewater treatment, and recycled water system, and administers the franchise solid waste and recycling contract.

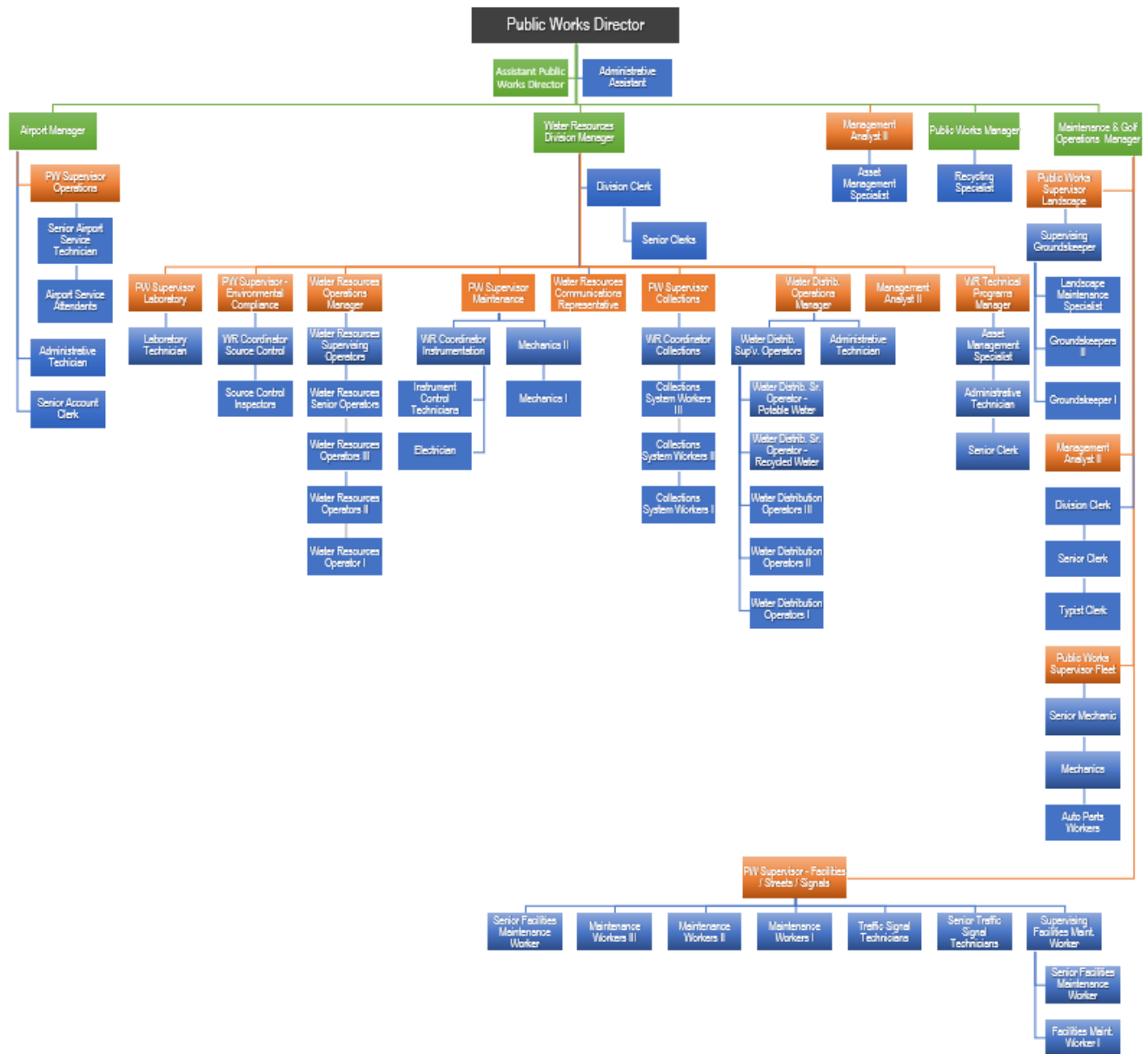
## ACCOMPLISHMENTS

- Migrated asset data into NEXGEN, the enterprise asset and work order management software, and developed a user training program. (Pillar – A City That Works)
- Implemented SB 1383 compliance including the Organic Reduction and Recycling Ordinance, coordinating with the Alameda County Department of Environmental Health for food generator inspections, and conducting required residential route inspections, and establishing the City's first Compost Hub to meet procurement requirements. (Pillar – Environmental Stewardship)
- Fixed Base Operator completed the second phase of development, which included a 43,333 square-foot office/hangar. (Pillar – Economy That Prospers)
- Fleet successfully upgraded, implemented, and trained staff on the new enterprise web-based version of the AssetWorks Fleet Anywhere software. (Pillar – A City That Works)
- Completed an update to the City's Stormwater Master Plan. (Pillar – A Safe Community That Thrives)

## GOALS

- Operate and maintain municipal water systems that provide safe, efficient delivery of potable and recycled water, collect and treat wastewater, and comply with all federal, state and local regulations. (Pillar – A Safe Community That Thrives, Goal 11, Objectives 1-4)
- Establish drought-friendly landscaping by reducing turf, increasing mulch placement, and implementing irrigation designs that protect legacy trees while adapting to restrictive watering mandates. (Pillar – Environmental Stewardship, Goal 1, Objective 13)
- Manage the City's solid waste contract and develop and implement the City's recycling program ensuring compliance with state and local regulations and including educating and partnering with local food operators to divert food waste. (Pillar – Environmental Stewardship, Goal 2, Objectives 1-4)
- Acquire and maintain the City's vehicle fleet and equipment, with an emphasis on switching to zero-emission technology. (Pillar – A City That Works, Goal 14, Objective 4)
- Develop and maintain airport runways, taxiways, aprons, and aircraft facilities, including airport property leases. (Pillar – A City That Works, Goal 14, Objective 5)
- Launch a digital software application that allows residents, staff and the visiting public to report issues with City facilities, assets or operations. (Pillar – A City That Works, Goal 14, Objective 7)

# PUBLIC WORKS DEPARTMENT



# PUBLIC WORKS DEPARTMENT

## DEPARTMENTWIDE EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Actual FY 2021-22	Projected FY 2022-23	Budget FY 2023-24	Budget FY 2024-25
Wages & Benefits	\$ 20,049,243	\$ 22,152,602	\$ 23,760,396	\$ 24,154,649
Services & Supplies	40,086,902	45,130,922	46,713,661	48,945,675
Capital Outlay	876,300	5,711,544	4,136,803	2,979,479
<b>Total Expenditures</b>	<b>\$ 61,012,445</b>	<b>\$ 72,995,068</b>	<b>\$ 74,610,860</b>	<b>\$ 76,079,803</b>

### Funding Sources

General Fund	\$ 8,673,759	\$ 9,185,053	\$ 10,083,776	\$ 10,163,775
Special Revenue Funds	4,839,724	5,870,784	5,709,144	5,604,885
Enterprise Funds	41,820,387	46,950,884	49,252,518	51,623,453
Internal Service Funds	5,678,575	10,988,347	9,565,422	8,687,690
<b>Total Funding Sources</b>	<b>\$ 61,012,445</b>	<b>\$ 72,995,068</b>	<b>\$ 74,610,860</b>	<b>\$ 76,079,803</b>

### Expenditure by Division

Airport	\$ 2,912,958	\$ 3,572,102	\$ 3,603,371	\$ 3,751,985
Maintenance	16,502,134	22,812,937	21,839,488	21,075,069
Public Works Administration	2,689,924	3,231,247	3,518,854	3,381,281
Water Resources	38,907,429	43,378,782	45,649,147	47,871,468
<b>Total Expenditure by Division</b>	<b>\$ 61,012,445</b>	<b>\$ 72,995,068</b>	<b>\$ 74,610,860</b>	<b>\$ 76,079,803</b>



## DEPARTMENTWIDE PERSONNEL ALLOCATION

Allocation by Division	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
Airport	8.500	8.500	8.500	8.500
Maintenance	39.500	39.500	39.500	39.500
Public Works Administration	6.000	6.000	6.000	6.000
Water Resources	60.500	61.500	62.500	62.500
<b>Allocation by Division Total</b>	<b>114.500</b>	<b>115.500</b>	<b>116.500</b>	<b>116.500</b>

# PUBLIC WORKS DEPARTMENT

## DEPARTMENTWIDE PERSONNEL ALLOCATION (Continued)

Allocation by Position	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
Director of Public Works	1.000	1.000	1.000	1.000
Administrative Assistant	1.000	1.000	1.000	1.000
Administrative Clerk I/II	1.000	1.000	1.000	1.000
Administrative Clerk I/II		1.500	1.500	1.500
Administrative Technician	3.000	3.000	3.000	3.000
Airport Manager	1.000	1.000	1.000	1.000
Airport Service Attendant	3.500	3.500	3.500	3.500
Asset Management Analyst	1.000	1.000	1.000	1.000
Asset Management Specialist	1.000	1.000	1.000	1.000
Division Clerk	2.000	2.000	2.000	2.000
Electrician	1.000	1.000	1.000	1.000
Facilities Maintenance Wrkr I/Trainee	2.000	2.000	2.000	2.000
Groundskeeper I	2.000	2.000	2.000	2.000
Groundskeeper II	4.000	4.000	4.000	4.000
Landscape Maintenance Specialist	4.000	4.000	4.000	4.000
Maintenance & Golf Operations Manager	1.000	1.000	1.000	1.000
Maintenance Worker I	4.000	4.000	4.000	4.000
Maintenance Worker II	3.000	3.000	3.000	3.000
Maintenance Worker III	1.000	1.000	1.000	1.000
Management Analyst II	3.000	2.000	2.000	2.000
Mechanic	4.000	4.000	4.000	4.000
New Class (Watershed Programs Manager)		1.000	1.000	1.000
Parts & Inventory Control Worker	1.000	1.000	1.000	1.000
Parts and Invetory Control Worker	1.000	1.000	1.000	1.000
Public Works Manager	1.000	1.000	1.000	1.000
Public Works Supervisor	8.000	8.000	8.000	8.000
Recycling Specialist	1.000	1.000	1.000	1.000
Senior Account Clerk	1.000	1.000	1.000	1.000
Senior Airport Service Attendant	1.000	1.000	1.000	1.000
Senior Clerk	1.000			
Senior Facilities Maintenance Worker	1.000	1.000	1.000	1.000
Senior Management Analyst		1.000	1.000	1.000
Senior Mechanic	1.000	1.000	1.000	1.000
Senior Traffic Signal Technician	1.000	1.000	1.000	1.000
Supervising Facilities Maintenance Worker	1.000	1.000	1.000	1.000
Supervising Groundskeeper	1.000	1.000	1.000	1.000
Traffic Signal Technician/Trainee	2.000	2.000	2.000	2.000
Typist Clerk	0.500			
Water Distribution Operations Manager	1.000	1.000	1.000	1.000
Water Distribution Operator III	1.000	2.000	2.000	2.000
Water Distribution Senior Operator	1.000	2.000	2.000	2.000
Water Distribution Supervising Operator	1.000	1.000	1.000	1.000
Water Resources Division Manager	1.000	1.000	1.000	1.000
WD Operator Trainee/I/II	5.000	3.000	3.000	3.000
WR Communications Representative	1.000	1.000	1.000	1.000
WR Coordinator	4.000	3.000	3.000	3.000
WR Coordinator - Electrial & Instrumentation		1.000	1.000	1.000
WR Instrument Control Technician	3.000	3.000	3.500	3.500
WR Lab Technician	2.500	2.500	3.000	3.000
WR Mechanic I	2.000	2.000	2.000	2.000
WR Mechanic II	2.000	2.000	2.000	2.000
WR Operations Manager	1.000	1.000	1.000	1.000
WR Operator Trainee/Grade I/Grade II/Grade III	10.000	10.000	10.000	10.000
WR Source Control Inspector	3.000	3.000	3.000	3.000
WR Supervising Operator	2.000	2.000	2.000	2.000
WR Technical Programs Manager	1.000	1.000	1.000	1.000
WW Collection Systems Worker Trainee/I/II	7.000	7.000	7.000	7.000
<b>Allocation by Position Total</b>	<b>114.500</b>	<b>115.500</b>	<b>116.500</b>	<b>116.500</b>



# REVENUES

## Revenue Sources by Fund

Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b>General Fund</b>					
<b><u>Property Taxes</u></b>					
001	30010 Current Year - Secured	\$ 49,651,261	\$ 53,460,180	\$ 57,219,065	\$ 59,678,715
001	30020 Current Year - Unsecured	1,804,093	1,866,630	1,983,294	2,062,626
001	30030 Prior Year - Secured	388,446	320,000	340,000	353,600
001	30040 Prior Year - Unsecured	26,050	30,000	31,875	33,150
001	30050 Unitary Utility Tax	426,785	425,000	425,683	442,710
001	30060 Supplemental Secured Roll Current	1,255,702	1,104,505	1,300,000	1,350,000
001	30080 ERAF	(12,400,588)	(13,268,630)	(14,097,919)	(14,661,836)
001	30090 RPTTF	(1,455,990)	(1,542,620)	(1,639,034)	(1,704,595)
001	30150 Aircraft Taxes	237,422	250,000	265,142	275,748
001	30210 Other Property Taxes	821,796	790,750	790,750	795,000
	<b>Total Property Taxes</b>	<b>\$ 40,754,977</b>	<b>\$ 43,435,815</b>	<b>\$ 46,618,856</b>	<b>\$ 48,625,118</b>
<b><u>Sales Taxes</u></b>					
001	30300 Sales & Use Tax	\$ 39,907,361	\$ 39,047,000	\$ 40,838,113	\$ 41,903,316
	<b>Total Sales Taxes</b>	<b>\$ 39,907,361</b>	<b>\$ 39,047,000</b>	<b>\$ 40,838,113</b>	<b>\$ 41,903,316</b>
<b><u>Franchise Taxes</u></b>					
001	30500 Franchise Tax - Electric	\$ 655,474	\$ 675,000	\$ 655,000	\$ 655,000
001	30510 Franchise Tax - Gas	319,897	328,000	335,000	350,000
001	30520 Franchise Tax - Cable TV	1,249,947	1,300,000	1,275,000	1,370,000
001	30530 Franchise Tax - Garbage	3,686,782	3,900,000	4,000,000	4,200,000
	<b>Total Franchise Taxes</b>	<b>\$ 5,912,100</b>	<b>\$ 6,203,000</b>	<b>\$ 6,265,000</b>	<b>\$ 6,575,000</b>
<b><u>Business License Taxes</u></b>					
001	30600 Business License Tax	\$ 7,469,970	\$ 9,400,000	\$ 10,000,000	\$ 10,500,000
001	306001 Business License Penalty	170,245	41,000	190,000	200,000
001	30602 Business License Registration	36,127	31,000	31,000	35,000
	<b>Total Business License Taxes</b>	<b>\$ 7,676,342</b>	<b>\$ 9,472,000</b>	<b>\$ 10,221,000</b>	<b>\$ 10,735,000</b>
<b><u>Other Taxes</u></b>					
001	30650 Real Property Transfer Tax	\$ 1,500,454	\$ 1,900,800	\$ 1,250,000	\$ 1,300,000
001	30670 Transient Occupancy Tax	3,210,941	3,650,000	4,000,000	4,363,812
001	30680 Short Term Rental	-	-	60,000	63,000
001	30710 Business License Construction Tax	62,286	300,000	400,000	400,000
001	30720 Industrial Construction Tax	19,688	150,000	200,000	200,000
	<b>Total Other Taxes</b>	<b>\$ 4,793,369</b>	<b>\$ 6,000,800</b>	<b>\$ 5,910,000</b>	<b>\$ 6,326,812</b>
<b><u>Licenses And Permits</u></b>					
001	31010 Animal Licenses	\$ 44,633	\$ 46,000	\$ 43,000	\$ 44,000
001	31140 Building Permits	1,535,013	1,600,000	1,700,000	1,700,000
001	31150 Plumbing Gas Permits	151,239	140,000	140,000	140,000
001	31160 Electrical Permits	402,960	300,000	350,000	350,000
001	31170 Mechanical Permits	224,465	235,000	240,000	240,000
001	31300 Street And Curb Permits	170,760	150,000	175,000	180,000
001	31310 Transportation Permit	30,411	25,000	30,000	30,000
001	31460 Police Permits	59,077	60,000	80,000	60,000
001	31470 Fire Code Permits	741,781	450,000	315,000	325,000
001	31480 Hazmat Permits	876,303	475,000	415,000	430,000
001	31495 Short Term Rental Permit	-	-	15,000	15,000
	<b>Total License And Permits</b>	<b>\$ 4,236,642</b>	<b>\$ 3,481,000</b>	<b>\$ 3,503,000</b>	<b>\$ 3,514,000</b>

# REVENUES

## Revenue Sources by Fund

Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b><u>Fines And Forfeitures</u></b>					
001	32100 Vehicle Code Fines	\$ 396,177	\$ 270,000	\$ 285,000	\$ 300,000
001	32150 Parking Citations	47,848	85,000	85,000	85,000
	<b>Total Fines And Forfeitures</b>	<b>\$ 444,025</b>	<b>\$ 355,000</b>	<b>\$ 370,000</b>	<b>\$ 385,000</b>
<b><u>Use Of Money And Property</u></b>					
001	30200 Penalty & Interest On Delinquent Tax	\$ 163,098	\$ 50,000	\$ 50,000	\$ 50,000
001	33100 Interest Income	1,743,583	750,000	2,500,000	2,750,000
001	33300 Interest Earned Trustee	60	-	-	-
001	33400 Rental Of City Owned Prop	2,884,619	2,931,813	3,050,265	3,145,260
001	33410 Misc Rental Income	318,543	90,155	87,841	87,841
001	33430 Multi Services Center Rentals	22,754	27,312	25,000	27,500
001	33450 Cell Tower Rent	42,778	47,274	65,275	86,900
	<b>Total Use Of Money And Property</b>	<b>\$ 5,175,435</b>	<b>\$ 3,896,554</b>	<b>\$ 5,778,381</b>	<b>\$ 6,147,501</b>
<b><u>Intergovernmental Revenues</u></b>					
001	34150 State MVIL	\$ 105,378	\$ 100,000	\$ 100,000	\$ 100,000
001	34151 VLF Compensation Fund	9,740,455	10,376,507	11,171,236	11,785,654
001	34300 Homeowner Prop Tax Relief Reimbursement	199,531	207,601	210,000	213,000
001	34350 Public Safety Aug Fund	688,981	670,000	680,000	690,000
001	34390 State Highway Property Rental	899	900	1,000	1,000
001	34500 Grant Federal	5,503,089	-	-	-
001	34600 Grant State	129,580	568,658	290,000	140,000
001	34780 EMT Service Area	385,248	390,000	400,000	410,000
001	34860 Post Reimbursement	47,088	50,000	50,000	50,000
001	34870 State Mandated Costs Reimbursement	36,027	500	-	-
	<b>Total Intergovernmental Revenues</b>	<b>\$ 16,836,276</b>	<b>\$ 12,364,166</b>	<b>\$ 12,902,236</b>	<b>\$ 13,389,654</b>
<b><u>Other In-Lieu Taxes</u></b>					
001	34910 Housing Authority In Lieu Tax	\$ 7,783	\$ 7,980	\$ 7,500	\$ 7,500
	<b>Total Other In-Lieu Taxes</b>	<b>\$ 7,783</b>	<b>\$ 7,980</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>
<b><u>Charges For Current Services</u></b>					
001	35050 Use And Variance Permits	\$ 786,901	\$ 800,000	\$ 700,000	\$ 700,000
001	35051 Outdoor Dining Maintenance	-	3,500	20,000	20,000
001	35052 Tobacco License Registration	108	37	-	-
001	35053 Tobacco License Fee	61,047	62,000	50,000	50,000
001	35100 Sale Of Reports & Publication	350	300	-	-
001	35110 Residential Building Records Report	131,627	120,000	90,000	90,000
001	35200 Sale Of Police Reports	18,416	30,000	30,000	30,000
001	35210 Special Police Services	37,172	50,000	50,000	441,878
001	35225 Property & Evidence Fees	-	500	500	500
001	35230 Police Vehicle Fees	69,835	100,000	75,000	75,000
001	35235 Police Misc Fees	18,109	17,000	18,000	18,000
001	35240 Police Emergency Response	10,731	10,000	10,000	10,000
001	35300 Animal Shelter Fees & Charges	-	500	500	500

# REVENUES

## Revenue Sources by Fund

Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
001	35350 Engineering Inspection Fees	\$ 796,171	\$ 300,000	\$ 700,000	\$ 715,000
001	35360 Engineering & Filing Fee	880,351	330,000	450,000	470,000
001	35450 Weed Abatement	-	6,765	5,000	5,000
001	35556 Urban Forestry Revenues	650	10,000	5,000	5,000
001	35590 Fire Inspection Fees	194,030	324,730	200,000	210,000
001	355901 Fire Plan Check Fees	5,166	2,080	-	-
001	35600 Library Fees	5,108	30,000	20,000	20,000
001	35650 Plan Check Fees	671,826	269,000	700,000	700,000
001	35660 Interfund Charges	3,211,592	3,307,941	3,473,340	3,577,548
001	35700 Assessment District Administration Fee	111,186	110,000	120,000	123,000
001	35705 Bond Monitoring Fee	45,580	45,580	45,000	45,000
001	35890 Citation Revenue	2,717	2,000	2,000	2,000
001	36775 Admin Fee- RDA Dissolution	24,475	19,345	25,000	25,000
001	36780 Administrative Cost Recovery	247,971	400,000	525,000	530,000
001	36829 Fire VA Contract Services	-	1,143,542	692,091	719,775
001	36861 SB 1383 Fees	101,540	100,000	200,000	200,000
001	36915 EDD Art Admin Fee Contribution	13,964	19,000	15,000	15,000
001	38410 Electric Vehicle Chg Fee	2,432	7,000	6,400	6,600
	<b>Total Charges For Current Services</b>	<b>\$ 7,449,055</b>	<b>\$ 7,620,820</b>	<b>\$ 8,227,831</b>	<b>\$ 8,804,801</b>
	<b>Other Revenue</b>				
001	35620 Library Merchandise	149	500	300	300
001	36770 Police Arrest Recovery	-	500	500	500
001	36781 Damage To City Property- Streets	57,186	25,000	25,000	25,000
001	36782 Damage To City Property- Landscape	1,372	2,500	2,500	2,500
001	367901 Police Hosted Trainings	-	1,000	500	500
001	36800 Cash Over (Short)	26	-	-	-
001	36810 Sale Of Surplus Property	63,691	250	-	-
001	36860 Miscellaneous Revenue	111,427	15,000	50,000	50,000
001	36910 Contribution Outside Sources	-	25,000	-	-
001	36970 Police Miscellaneous Revenue	36,592	25,000	30,000	30,000
001	36971 Police Cardroom Revenue	380,076	405,840	420,000	438,000
	<b>Total Other Revenue</b>	<b>\$ 650,519</b>	<b>\$ 500,590</b>	<b>\$ 528,800</b>	<b>\$ 546,800</b>
	<b>Total General Fund Revenue</b>	<b>\$ 133,843,884</b>	<b>\$ 132,384,725</b>	<b>\$ 141,170,717</b>	<b>\$ 146,960,502</b>
	<b>Enterprise Funds</b>				
	<b>Airport</b>				
210	33100 Interest Income	\$ 65,649	\$ 21,346	\$ 82,218	\$ 88,542
210	33400 Rental Of Property	149,831	151,332	155,875	160,552
210	33440 Cattlemen's Lease Revenue	136,013	100,000	150,000	150,000
210	35880 Lighting Conversion Rebate	3,880	-	-	-
210	381001 Fuel Flowage Fee	125,399	103,100	102,000	102,000
210	38200 Tie Down Fees	19,928	9,250	9,250	9,250
210	38210 Tee Hangars & Shelters	2,500,087	2,585,120	2,726,160	2,809,500

# REVENUES

## Revenue Sources by Fund

Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
210	38220 Transit Parking Fees	\$ 5,786	\$ 6,000	\$ 4,000	\$ 4,000
210	38230 Operational Use Fees	45,253	43,000	40,000	40,000
210	38300 Rental Of City Owned Prop	373,332	399,448	424,520	436,952
210	38400 F.B.O. Rent	386,019	397,340	371,010	383,590
210	38410 Electric Vehicle Chg Fee	1,549	900	1,200	1,300
210	38890 Lt Charges	19,080	4,000	15,000	10,000
210	38900 Miscellaneous	13,963	15,000	5,000	5,000
210	38950 Lease Of Airfield	305,607	318,880	339,980	350,190
	<b>Total Airport</b>	<b>\$ 4,151,376</b>	<b>\$ 4,154,716</b>	<b>\$ 4,426,213</b>	<b>\$ 4,550,876</b>
<b><u>Airport Grant Fund</u></b>					
212	34500 Grant Federal	\$ -	\$ 8,145,000	\$ -	\$ -
	<b>Total Airport Grant</b>	<b>\$ -</b>	<b>\$ 8,145,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>Storm Water</u></b>					
220	35530 Urban Runoff	1,140,869	1,146,378	1,152,110	1,157,870
220	35890 Citation Revenue	-	-	-	-
220	36780 Administrative Cost Rvry	4,486	4,000	4,000	4,000
220	36860 Miscellaneous Revenue	134	-	-	-
	<b>Total Storm Water</b>	<b>\$ 1,145,489</b>	<b>\$ 1,150,378</b>	<b>\$ 1,156,110</b>	<b>\$ 1,161,870</b>
<b><u>Storm Drain</u></b>					
221	33100 Interest Income	\$ 80,348	\$ 24,680	\$ 86,838	\$ 93,518
221	36400 Off-Tract Drainage Fees	119,944	100,000	100,000	16,000
	<b>Total Storm Drain</b>	<b>\$ 200,292</b>	<b>\$ 124,680</b>	<b>\$ 186,838</b>	<b>\$ 109,518</b>
<b><u>FEMA Storm Drain Reimbursement</u></b>					
222	34500 Grant Federal	682,911	140,000	2,315,000	3,444,000
222	34600 Grant State	182,381	35,000	-	-
	<b>Total FEMA Storm Drain Reimbursement</b>	<b>\$ 865,292</b>	<b>\$ 175,000</b>	<b>\$ 2,315,000</b>	<b>\$ 3,444,000</b>
<b><u>Sewer</u></b>					
230	33100 Interest Income	\$ 298,102	\$ 80,491	\$ 294,965	\$ 335,154
230	33400 Rental Of Property	750	750	750	750
230	34960 Loan Payment	-	-	-	100,000
230	35490 Source Control Fees	222,648	197,564	206,256	215,332
230	35500 Swr Svc Chg - Commercial	4,380,943	4,599,990	4,829,990	5,071,489
230	35505 Swr Svc Chg -Residential	1,082,445	858,996	901,946	947,043
230	35510 Swr Svc Chg- Res Tax Roll	21,960,069	23,058,072	24,210,976	25,421,525
230	35890 Citation Revenue	-	3,000	-	-
230	36780 Administrative Cost Recovery	48,434	21,000	21,000	21,000
230	36860 Miscellaneous Revenue	4,230	2,000	2,000	2,000
	<b>Total Sewer</b>	<b>\$ 27,997,621</b>	<b>\$ 28,821,863</b>	<b>\$ 30,467,883</b>	<b>\$ 32,114,293</b>
<b><u>Sewer Replacement</u></b>					
239	33100 Interest Income	\$ 334,941	\$ 107,623	\$ 462,798	\$ 498,397
	<b>Total Sewer Replacement</b>	<b>\$ 334,941</b>	<b>\$ 107,623</b>	<b>\$ 462,798</b>	<b>\$ 498,397</b>

# REVENUES

## Revenue Sources by Fund

Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b><u>Sewer Connection Fees</u></b>					
241	33100 Interest Income	\$ 162,261	\$ 62,589	\$ 171,266	\$ 184,441
241	36100 Sewer Connection Fees	689,915	400,000	1,000,000	2,000,000
	<b>Total Sewer Connection Fees</b>	<b>\$ 852,176</b>	<b>\$ 462,589</b>	<b>\$ 1,171,266</b>	<b>\$ 2,184,441</b>
<b><u>LAVWMA</u></b>					
242	33100 Interest Income	\$ 24,024	\$ 8,968	\$ 35,720	\$ 38,467
	<b>Total LAVWMA</b>	<b>\$ 24,024</b>	<b>\$ 8,968</b>	<b>\$ 35,720</b>	<b>\$ 38,467</b>
<b><u>Water</u></b>					
250	33100 Interest Income	\$ 132,766	\$ 44,418	\$ 149,233	\$ 160,712
250	33450 Cell Tower Rent	38,733	39,900	40,000	40,000
250	36780 Administrative Cost Recovery	2,808	8,000	5,000	5,000
250	36860 Miscellaneous Revenue	351	5,000	3,000	3,000
250	37100 Sale Of Water	16,393,606	16,229,670	17,008,366	17,646,180
250	37110 Sale Of Water - Const	95,613	50,000	51,250	52,531
250	37120 Sale Of Water - Recycled	1,145,631	1,122,207	1,131,580	1,157,040
250	37600 Sale Of Water Mtr-Taxable	1,510	2,500	5,000	5,000
250	37610 Misc Sales-Taxable	1,245	2,500	2,500	2,500
	<b>Total Water</b>	<b>\$ 17,812,263</b>	<b>\$ 17,504,195</b>	<b>\$ 18,395,929</b>	<b>\$ 19,071,963</b>
<b><u>Water Connection Fees</u></b>					
251	33100 Interest Income	\$ 12,059	\$ 5,326	\$ 10,672	\$ 11,493
251	36910 Contribution Outside Services	-	-	450,000	-
251	37700 Water Connection Fees	4,839	47,000	300,000	300,000
	<b>Total Water Connection Fees</b>	<b>\$ 16,898</b>	<b>\$ 52,326</b>	<b>\$ 760,672</b>	<b>\$ 311,493</b>
<b><u>Water Replacement</u></b>					
259	33100 Interest Income	\$ 246,661	\$ 80,937	\$ 305,373	\$ 328,863
	<b>Total Water Replacement</b>	<b>\$ 246,661</b>	<b>\$ 80,937</b>	<b>\$ 305,373</b>	<b>\$ 328,863</b>
	<b>Total Enterprise Funds</b>	<b>\$ 53,647,033</b>	<b>\$ 60,788,275</b>	<b>\$ 59,683,802</b>	<b>\$ 63,814,181</b>
<b>Capital Project Funds</b>					
<b><u>Developer Deposits</u></b>					
302	33100 Interest Income	\$ -	\$ 6,176	\$ 3,012	\$ 4,015
	<b>Total Developer Deposits</b>	<b>\$ -</b>	<b>\$ 6,176</b>	<b>\$ 3,012</b>	<b>\$ 4,015</b>
<b><u>Vasco/Ace Connector Rd</u></b>					
304	33300 Interest Earned Trustee	\$ 87	\$ 769	\$ -	\$ -
	<b>Total Vasco/Ace Connector Rd</b>	<b>\$ 87</b>	<b>\$ 769</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>Traffic Impact Fee</u></b>					
306	33100 Interest Income	\$ 268,223	\$ 95,249	\$ 309,448	\$ 333,252
306	35540 Interchange Improvement	878,009	1,200,000	3,200,000	900,000
	<b>Total Traffic Impact Fee</b>	<b>\$ 1,146,232</b>	<b>\$ 1,295,249</b>	<b>\$ 3,509,448</b>	<b>\$ 1,233,252</b>

# REVENUES

## Revenue Sources by Fund

Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b><u>2022 COP Construction Fund</u></b>					
320	33300 Interest Earned Trustee	\$ -	\$ 650,000	\$ 1,000,000	\$ 300,000
320	36920 Proceeds from Debt	-	40,930,127	-	-
	<b>Total Debt Construction Fund</b>	<b>\$ -</b>	<b>\$ 41,580,127</b>	<b>\$ 1,000,000</b>	<b>\$ 300,000</b>
<b><u>Tri Valley Transportation Council 20% Fee</u></b>					
321	33100 Interest Income	\$ 41,600	\$ 15,162	\$ 43,312	\$ 46,644
321	35560 TVTC 20% Fee	43,248	200,000	4,811,700	5,139,000
	<b>Total Tri Valley Transportation Council 20% Fee</b>	<b>\$ 84,848</b>	<b>\$ 215,162</b>	<b>\$ 4,855,012</b>	<b>\$ 5,185,644</b>
<b><u>Downtown Revitalization Fee</u></b>					
331	35680 Downtown Revitalization Fee	\$ -	\$ 200,000	\$ 400,000	\$ 400,000
	<b>Total Downtown Revitalization Fee</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>
<b><u>Human Services Facilities Fee</u></b>					
333	35690 HHS- Facilities Fee	\$ 18,896	\$ 120,000	\$ 50,000	\$ 50,000
	<b>Total HHS- Human Services Facilities Fee</b>	<b>\$ 18,896</b>	<b>\$ 120,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b><u>Park Fee- AB 1600</u></b>					
337	33100 Interest Income	\$ 63,447	\$ 32,571	\$ 49,395	\$ 53,195
337	35750 Park Fee - AB 1600	289,438	1,200,000	3,400,000	6,500,000
	<b>Total Park Fee- AB 1600</b>	<b>\$ 352,885</b>	<b>\$ 1,232,571</b>	<b>\$ 3,449,395</b>	<b>\$ 6,553,195</b>
<b><u>Transferable Development Credits</u></b>					
339	36202 Transferable Development Credits	\$ -	\$ 2,689,955	\$ 3,139,645	\$ 7,055,955
	<b>Total Transferable Development Credits</b>	<b>\$ -</b>	<b>\$ 2,689,955</b>	<b>\$ 3,139,645</b>	<b>\$ 7,055,955</b>
<b><u>EI Charro Infrastructure Capital Fund</u></b>					
340	36780 Administrative Cost Recovery	\$ 887	\$ -	\$ -	\$ -
	<b>Total EI Charro Infrastructure Capital Fund</b>	<b>\$ 887</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>Solid Waste And Recycling Impact Fee</u></b>					
344	35555 SW&R Refuse Vehicle Impr	\$ 1,119,062	\$ 2,321,828	\$ 1,235,445	\$ 1,272,508
344	35557 SW&R Nbhd Prsvtn Prgm Support	186,766	387,502	206,190	212,375
	<b>Total Solid Waste And Recycling Impact Fee</b>	<b>\$ 1,305,828</b>	<b>\$ 2,709,330</b>	<b>\$ 1,441,635</b>	<b>\$ 1,484,883</b>
	<b>Total Capital Project Funds</b>	<b>\$ 2,909,663</b>	<b>\$ 50,049,339</b>	<b>\$ 17,848,147</b>	<b>\$ 22,266,944</b>
<b>Debt Service Funds</b>					
<b><u>2022 COP Series B</u></b>					
422	36920 Proceeds from Debt	\$ -	\$ 668,829	\$ -	\$ -
	<b>Total 2022 COP</b>	<b>\$ -</b>	<b>\$ 668,829</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>Total Debt Service Funds</b>	<b>\$ -</b>	<b>\$ 668,829</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Permanent Funds</b>					
<b><u>Doolan Canyon Preserved Endowment</u></b>					
500	33300 Interest Earned Trustee	\$ (69,252)	\$ 66,244	\$ 33,660	\$ 33,660
	<b>Total Doolan Canyon Preserved Endowment</b>	<b>\$ (69,252)</b>	<b>\$ 66,244</b>	<b>\$ 33,660</b>	<b>\$ 33,660</b>

# REVENUES

## Revenue Sources by Fund

Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b><u>Doolan Canyon N. Open Space</u></b>					
505	33300 Interest Earned Trustee	\$ -	\$ -	\$ 36,500	\$ 7,500
	<b>Total Doolan Canyon N. Open Space</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 36,500</b>	<b>\$ 7,500</b>
	<b>Total Permanent Funds</b>	<b>\$ (69,252)</b>	<b>\$ 66,244</b>	<b>\$ 70,160</b>	<b>\$ 41,160</b>
<b>Special Revenue Funds</b>					
<b><u>Host Community Impact Fee</u></b>					
600	38700 HCIF - Altamont	448,660	450,000	450,000	450,000
600	38705 HCIF - Vasco	68,558	70,000	70,000	70,000
	<b>Total Host Community Impact Fee</b>	<b>\$ 517,218</b>	<b>\$ 520,000</b>	<b>\$ 520,000</b>	<b>\$ 520,000</b>
<b><u>City Street Sweeping</u></b>					
602	35550 Street Sweeping Fee	\$ 671,301	\$ 1,392,816	\$ 741,117	\$ 763,350
602	35870 MSC Use By LARPD	789	1,000	-	-
	<b>Total City Street Sweeping</b>	<b>\$ 672,090</b>	<b>\$ 1,393,816</b>	<b>\$ 741,117</b>	<b>\$ 763,350</b>
<b><u>Cop Ahead AB3229 Grant</u></b>					
603	33100 Interest Income	\$ 6,323	\$ 2,725	\$ 4,836	\$ 5,208
603	34600 Police- Grant State Cops Ahead AB 3229	225,258	250,000	240,000	250,000
	<b>Total LPD - Cop Ahead AB3229 Grant</b>	<b>\$ 231,581</b>	<b>\$ 252,725</b>	<b>\$ 244,836</b>	<b>\$ 255,208</b>
<b><u>State Grant- HHS</u></b>					
605	34600 Grant State	\$ -	\$ 913,492	\$ 381,000	\$ 281,000
	<b>Total State Grant- HHS</b>	<b>\$ -</b>	<b>\$ 913,492</b>	<b>\$ 381,000</b>	<b>\$ 281,000</b>
<b><u>State Grant Fund</u></b>					
607	34600 Grant State	\$ 189,168	\$ 1,062,075	\$ 1,344,270	\$ 1,530,000
	<b>Total State Grant Fund</b>	<b>\$ 189,168</b>	<b>\$ 1,062,075</b>	<b>\$ 1,344,270</b>	<b>\$ 1,530,000</b>
<b><u>Public Art Fee</u></b>					
608	34935 Public Art Fee- Other In Lieu Taxes	\$ 125,679	\$ 190,000	\$ 150,000	\$ 150,000
	<b>Total Public Art Fee</b>	<b>\$ 125,679</b>	<b>\$ 190,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>
<b><u>Housing Successor Agency</u></b>					
609	33100 Interest Income	\$ 31,288	\$ 9,629	\$ 20,234	\$ 21,790
609	33300 Interest Earned Trustee	23,911	35,000	-	-
609	34960 Loan Payments	110,366	105,000	-	-
	<b>Total Housing Successor Agency</b>	<b>\$ 165,565</b>	<b>\$ 149,629</b>	<b>\$ 20,234</b>	<b>\$ 21,790</b>
<b><u>Horizons Youth Services</u></b>					
610	34500 Grant Federal	\$ 32,909	\$ -	\$ -	\$ -
610	35241 Donations	932	3,000	3,000	3,000
610	36410 Counseling 601 Services	586,189	555,000	700,000	700,000
610	36420 Contribution 602	137	-	-	-
610	36910 Contribution Outside Srcs	30,000	15,000	135,000	135,000
610	369106 Contribution Outside Srcs- Police	162	3,000	500	500
	<b>Total Horizons Youth Services</b>	<b>\$ 650,329</b>	<b>\$ 576,000</b>	<b>\$ 838,500</b>	<b>\$ 838,500</b>

# REVENUES

## Revenue Sources by Fund

Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b><u>Low Income Housing Fund</u></b>					
611	33100 Interest Income	\$ 80,862	\$ 41,838	\$ 71,237	\$ 76,717
611	33300 Int Earned Trustee	27,172	50,000	-	-
611	33400 Rntl Of City Owned Property	23,992	62,605	58,500	58,500
611	34960 Loan Payment	550,832	100,000	100,000	100,000
611	36360 Low Income Housing Fee	1,195,114	1,300,000	400,000	400,000
611	36860 Miscellaneous Revenue	-	10,000	-	-
611	36910 Low Income Housing Contr Outside	45,115	-	-	-
	<b>Total Low Income Housing Fund</b>	<b>\$ 1,923,087</b>	<b>\$ 1,564,443</b>	<b>\$ 629,737</b>	<b>\$ 635,217</b>
<b><u>Alameda County - Measure D</u></b>					
612	33100 Interest Income	\$ 2,789	\$ 999	\$ 2,474	\$ 2,665
612	36250 Measure D Revenue	259,592	570,000	293,550	302,356
	<b>Total Alameda County - Measure D</b>	<b>\$ 262,381</b>	<b>\$ 570,999</b>	<b>\$ 296,024</b>	<b>\$ 305,021</b>
<b><u>Community Development Block Grant (CDBG)</u></b>					
613	33300 Interest Earned Trustee	\$ 24,192	\$ 3,959	\$ 1,500	\$ 1,500
613	33400 Rental Of Property	-	-	-	-
613	34500 Grant Federal	736,670	432,000	383,624	383,624
613	34960 HHS-Loan Payment	46,803	1,500	1,500	1,500
613	36860 Miscellaneous Revenue	150	-	-	-
	<b>Total Community Dev Block Grant (CDBG)</b>	<b>\$ 807,815</b>	<b>\$ 437,459</b>	<b>\$ 386,624</b>	<b>\$ 386,624</b>
<b><u>Landscape Maintenance Districts</u></b>					
614	33100 Interest Income	\$ -	\$ 33,299	\$ 117,807	\$ 126,869
614	36200 Special Assessments	3,609,310	3,853,899	3,969,516	4,088,601
	<b>Total Landscape Maintenance Districts</b>	<b>\$ 3,609,310</b>	<b>\$ 3,887,198</b>	<b>\$ 4,087,323</b>	<b>\$ 4,215,470</b>
<b><u>Federal Grant</u></b>					
615	33100 Interest Income	\$ -	\$ -	\$ 620,000	\$ 1,500,000
	<b>Total Federal Grant</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 620,000</b>	<b>\$ 1,500,000</b>
<b><u>Used Oil Recycling Grant</u></b>					
617	34600 Used Oil Recycling State Grant	\$ 11,801	\$ 24,200	\$ 24,200	\$ 24,200
	<b>Total Used Oil Recycling Grant</b>	<b>\$ 11,801</b>	<b>\$ 24,200</b>	<b>\$ 24,200</b>	<b>\$ 24,200</b>
<b><u>Asset Seizure - Adjudicated</u></b>					
619	33100 Police- Interest Income	\$ 4,052	\$ 7,367	\$ 12,003	\$ 12,926
619	34500 Grants Federal	-	10,000	-	-
619	36910 Contribution Outside Sources	22,017	10,000	50,000	50,000
	<b>Total LPD - Asset Seizure - Adjudicated</b>	<b>\$ 26,069</b>	<b>\$ 27,367</b>	<b>\$ 62,003</b>	<b>\$ 62,926</b>
<b><u>Social Opportunity Endowment</u></b>					
620	33100 HHS- SOEF Interest Income	\$ 1,766	\$ 885	\$ 1,240	\$ 1,335
	<b>Total HHS-Social Opportunity Endowment</b>	<b>\$ 1,766</b>	<b>\$ 885</b>	<b>\$ 1,240</b>	<b>\$ 1,335</b>
<b><u>Bullet Proof Vest Reimbursement Grant</u></b>					
621	34500 Grant Federal	\$ 17,691	\$ 15,000	\$ 15,000	\$ 15,000
	<b>Total BJA - Bullet Proof Vest Reimbursement Grant</b>	<b>\$ 17,691</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>



# REVENUES

## Revenue Sources by Fund

Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b><u>CalHOME Reuse Grant</u></b>					
622	33300 Interest Earned Trustee	\$ 13,723	\$ 10,000	\$ -	\$ -
622	34960 Loan Payment	47,916	40,000	40,000	40,000
	<b>Total Calhome Reuse Grant</b>	<b>\$ 61,639</b>	<b>\$ 50,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>
<b><u>CHFA Homebuyer Assistance</u></b>					
624	34650 Grant Local Government	\$ -	\$ 120,000	\$ 1,326,000	\$ 14,150,000
	<b>Total HHS-CHFA Homebuyer Assistance</b>	<b>\$ -</b>	<b>\$ 120,000</b>	<b>\$ 1,326,000</b>	<b>\$ 14,150,000</b>
<b><u>Treasury Asset Seizure</u></b>					
625	33100 Interest Income	\$ 8,152	\$ -	\$ 5,434	\$ 5,852
	<b>Total DOJ Asset Seizure</b>	<b>\$ 8,152</b>	<b>\$ -</b>	<b>\$ 5,434</b>	<b>\$ 5,852</b>
<b><u>CHFA Homebuyer Assistance</u></b>					
626	33300 Interest Earned Trustee	\$ 83	\$ 100	\$ -	\$ -
626	34960 Loan Payment	2,345	1,000	1,000	1,000
	<b>Total HHS-CHFA Homebuyer Assistance</b>	<b>\$ 2,428</b>	<b>\$ 1,100</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
<b><u>DOJ Asset Seizure</u></b>					
627	33100 Interest Income	\$ 12,557	\$ -	\$ 8,371	\$ 9,014
	<b>Total DOJ Asset Seizure</b>	<b>\$ 12,557</b>	<b>\$ -</b>	<b>\$ 8,371</b>	<b>\$ 9,014</b>
<b><u>Mortgage Assistance</u></b>					
628	33300 Interest Earned Trustee	\$ 10,083	\$ 5,000	\$ -	\$ -
628	34960 Loan Payment	98,469	40,000	60,000	60,000
	<b>Total HHS-Mortgage Assistance</b>	<b>\$ 108,552</b>	<b>\$ 45,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>
<b><u>CA Beverage Container Grant</u></b>					
630	34600 Beverage Container State Grant	\$ 49,845	\$ 44,000	\$ 22,000	\$ 22,000
	<b>Total Ca Beverage Container Grant</b>	<b>\$ 49,845</b>	<b>\$ 44,000</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>
<b><u>HUD EDI Special Grant Federal</u></b>					
633	33300 Interest Earned Trustee	\$ 416	\$ 200	\$ -	\$ -
633	34960 Loan Payment	27,920	500	90,000	90,000
	<b>Total HHS-Hud EDI Special Grant Federal</b>	<b>\$ 28,336</b>	<b>\$ 700</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>
<b><u>LPD - Federal Grants</u></b>					
635	34500 Grant Federal	\$ 120,677	\$ 148,629	\$ 131,381	\$ 35,635
635	369106 Outside Contribution-Every 15 Min	1,400	5,000	-	-
	<b>Total LPD- Federal Grants</b>	<b>\$ 122,077</b>	<b>\$ 153,629</b>	<b>\$ 131,381</b>	<b>\$ 35,635</b>
<b><u>California Begin Program</u></b>					
637	33300 Interest Earned Trustee	\$ 16,295	\$ 5,000	\$ -	\$ -
637	34960 Loan Payment	44,406	30,000	90,000	120,000
	<b>Total HHS-California Begin Program</b>	<b>\$ 60,701</b>	<b>\$ 35,000</b>	<b>\$ 90,000</b>	<b>\$ 120,000</b>
<b><u>Vehicle Impound Program</u></b>					
641	35230 Vehicle Impound Prgm Fees	\$ 30,175	\$ 30,000	\$ 30,000	\$ 30,000
	<b>Total LPD - Vehicle Impound Program</b>	<b>\$ 30,175</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>

# REVENUES

## Revenue Sources by Fund

Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b><u>Open Space Acquisition and Management</u></b>					
642	33100 Interest Income	\$ 33,661	\$ 10,350	\$ 38,857	\$ 41,846
642	36810 Sale Of Surplus Property	2,500	250,000	4,000,000	-
	<b>Total Open Space</b>	<b>\$ 36,161</b>	<b>\$ 260,350</b>	<b>\$ 4,038,857</b>	<b>\$ 41,846</b>
<b><u>CASP Certificate &amp; Training</u></b>					
645	30604 Earned Rev SB1186 ADA	\$ 14,295	\$ 15,500	\$ 15,000	\$ 15,000
645	33100 Interest Income	-	-	1,261	1,358
	<b>Total CASP Cert &amp; Training</b>	<b>\$ 14,295</b>	<b>\$ 15,500</b>	<b>\$ 16,261</b>	<b>\$ 16,358</b>
<b><u>Gas Taxes</u></b>					
650	33100 Interest Income	\$ 79,821	\$ 14,989	\$ 111,160	\$ 119,711
650	34190 State Gas Tax - 2105	504,440	475,000	575,447	621,483
650	34200 State Gas Tax - 2106	297,710	277,000	320,931	346,605
650	34210 State Gas Tax - 2107	602,823	600,000	691,188	746,483
650	34220 State Gas Tax - 2107.5	-	7,500	7,500	7,500
650	34230 State Gas Tax- 2103	719,254	665,000	868,989	938,508
	<b>Total Gas Taxes</b>	<b>\$ 2,204,048</b>	<b>\$ 2,039,489</b>	<b>\$ 2,575,215</b>	<b>\$ 2,780,290</b>
<b><u>Gas Tax-SB1</u></b>					
651	33100 Interest Income	\$ 45,122	\$ -	\$ 57,598	\$ 62,029
651	34195 State Gas Tax- 2107-SB1	1,816,614	1,660,000	2,167,817	2,341,242
	<b>Total Gas Tax-SB1</b>	<b>\$ 1,861,736</b>	<b>\$ 1,660,000</b>	<b>\$ 2,225,415</b>	<b>\$ 2,403,271</b>
<b><u>Federal Street Grants</u></b>					
656	34500 Grant Federal Streets	\$ 104,740	\$ -	\$ -	\$ -
	<b>Total Federal Street Grants</b>	<b>\$ 104,740</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>PEG Capital Fees</u></b>					
665	36902 PEG Capital Fee- Cable TV	\$ 250,634	\$ 250,000	\$ 250,000	\$ 250,000
	<b>Total Peg Capital Fees</b>	<b>\$ 250,634</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>
<b><u>Solid Waste &amp; Recycling</u></b>					
667	35551 SW&R Monitor & Enforcement	240,128	498,218	335,101	273,054
	<b>Total Solid Waste &amp; Recycling</b>	<b>\$ 240,128</b>	<b>\$ 498,218</b>	<b>\$ 335,101</b>	<b>\$ 273,054</b>
<b><u>Federal Home Grant Program</u></b>					
671	34500 Grant Federal	119,010	177,907	152,413	152,413
	<b>Total HHS-Federal Home Grant Program</b>	<b>\$ 119,010</b>	<b>\$ 177,907</b>	<b>\$ 152,413</b>	<b>\$ 152,413</b>
<b><u>Library Donations Fund</u></b>					
672	35630 Library- Gift Donation Fund	\$ 58,192	\$ 80,000	\$ 100,000	\$ 100,000
	<b>Total Library Donations Fund</b>	<b>\$ 58,192</b>	<b>\$ 80,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b><u>Library Foundation Grant</u></b>					
673	34600 Grant State	\$ 66,584	\$ 80,000	\$ 90,000	\$ 90,000
673	35640 Library- PLP Revenue	7,402	34,000	47,000	47,000
	<b>Total Library Foundation Grant</b>	<b>\$ 73,986</b>	<b>\$ 114,000</b>	<b>\$ 137,000</b>	<b>\$ 137,000</b>

# REVENUES

## Revenue Sources by Fund

Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b><u>MTC - Federal TDA</u></b>					
674	34600 Grant State	\$ -	\$ 580,000	\$ 580,000	\$ -
	<b>Total Mtc - Federal TDA</b>	<b>\$ -</b>	<b>\$ 580,000</b>	<b>\$ 580,000</b>	<b>\$ -</b>
<b><u>Livermore's Promise Grant</u></b>					
676	34600 Grant State	\$ 28,238	\$ -	\$ -	\$ -
	<b>Total Livermore's Promise Grant</b>	<b>\$ 28,238</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>Measure B-Bike/Pedestrian</u></b>					
677	33100 Interest Income	\$ 4,483	\$ 3,007	\$ 5,788	\$ 6,233
677	34980 Bike & Pedestrian Path Revenue	277,061	250,000	-	-
	<b>Total Measure B-Bike/Pedestrian</b>	<b>\$ 281,544</b>	<b>\$ 253,007</b>	<b>\$ 5,788</b>	<b>\$ 6,233</b>
<b><u>Measure B-Local Streets and Roads</u></b>					
678	33100 Interest Income	\$ 23,300	\$ 7,948	\$ 28,261	\$ 30,435
678	36950 Local Streets and Roads	1,032,815	900,000	-	-
	<b>Total Measure B-Local Streets and Roads</b>	<b>\$ 1,056,115</b>	<b>\$ 907,948</b>	<b>\$ 28,261</b>	<b>\$ 30,435</b>
<b><u>State Street Grants</u></b>					
680	34600 Grant State	\$ -	\$ 1,380,000	\$ 1,080,000	\$ -
	<b>Total State Street Grants</b>	<b>\$ -</b>	<b>\$ 1,380,000</b>	<b>\$ 1,080,000</b>	<b>\$ -</b>
<b><u>Local Vehicle Registration Fee</u></b>					
681	33100 Interest Income	\$ 10,472	\$ 1,927	\$ 15,775	\$ 16,988
681	34750 Local Vehicle Registration Fee	405,050	300,000	369,539	380,625
	<b>Total Local Vehicle Registration Fee</b>	<b>\$ 415,522</b>	<b>\$ 301,927</b>	<b>\$ 385,314</b>	<b>\$ 397,613</b>
<b><u>Police Donations Fund</u></b>					
683	32410 Police- Pal Program	\$ -	\$ 500	\$ -	\$ -
683	32420 Police- Misc Donations	1,350	2,500	3,000	3,000
683	32440 Police- Occupant Protection	-	500	500	500
683	32450 K-9 Donation	31	500	500	500
683	32460 CPA Alumni Assoc Donation	1,500	2,500	500	500
683	32470 Youth Programs Donation	-	500	500	500
683	32490 Strike Night Dinner	-	500	500	500
	<b>Total Police Donations Fund</b>	<b>\$ 2,881</b>	<b>\$ 7,500</b>	<b>\$ 5,500</b>	<b>\$ 5,500</b>
<b><u>Measure BB-Bike/Pedestrian</u></b>					
687	33100 Interest Income	\$ 5,816	\$ 2,608	\$ 10,694	\$ 11,517
687	34980 Bike/Pedestrian Path Revenue	379,562	220,000	551,332	567,872
	<b>Total Measure BB-Bike/Pedestrian</b>	<b>\$ 385,378</b>	<b>\$ 222,608</b>	<b>\$ 562,026</b>	<b>\$ 579,389</b>
<b><u>Measure BB-Local Streets And Roads</u></b>					
688	33100 Interest Income	\$ 29,786	\$ 7,708	\$ 53,344	\$ 57,447
688	36950 Measure BB Local Streets And Roads	1,556,219	800,000	2,304,537	2,373,673
	<b>Total Measure BB-Local Streets and Roads</b>	<b>\$ 1,586,005</b>	<b>\$ 807,708</b>	<b>\$ 2,357,881</b>	<b>\$ 2,431,120</b>

# REVENUES

## Revenue Sources by Fund

Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b><u>EI Charro Maintenance CFD2012-1</u></b>					
696	33100 Interest Income	\$ -	\$ -	\$ 29,648	\$ 31,929
696	36200 Speical Assessments	-	438,189	451,335	464,875
	<b>Total EI Charro Maint CFD2012-1</b>	<b>\$ -</b>	<b>\$ 438,189</b>	<b>\$ 480,983</b>	<b>\$ 496,804</b>
<b><u>Other Maintenance CFD's</u></b>					
697	33100 Interest Income	\$ -	\$ -	\$ 21,571	\$ 23,231
697	36200 Speical Assessments	-	277,946	277,946	277,946
	<b>Total Other Maint CFD's</b>	<b>\$ -</b>	<b>\$ 277,946</b>	<b>\$ 299,517</b>	<b>\$ 301,177</b>
<b><u>Surplus Ad Closeout</u></b>					
698	36910 Contribution Outside Services	\$ 9,044	\$ 9,044	\$ -	\$ -
	<b>Total Surplus Ad Closeout</b>	<b>\$ 9,044</b>	<b>\$ 9,044</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>Special Revenue Funds</b>	<b>\$ 18,423,669</b>	<b>\$ 22,346,058</b>	<b>\$ 27,781,826</b>	<b>\$ 36,471,645</b>
<b>Internal Service Funds</b>					
<b><u>Risk Management - Liability</u></b>					
700	36880 Claims Settlement	\$ 74,823	\$ -	\$ -	\$ -
700	36960 Interdepartmental Revenue	4,000,000	4,450,000	4,499,990	4,499,989
	<b>Total Risk Management - Liability</b>	<b>\$ 4,074,823</b>	<b>\$ 4,450,000</b>	<b>\$ 4,499,990</b>	<b>\$ 4,499,989</b>
<b><u>Risk Management - Workers Comp Insurance</u></b>					
710	36780 Administrative Cost Recovery	\$ 2,388	\$ -	\$ -	\$ -
710	36880 Claims Settlement	-	5,000	-	-
710	36960 Interdepartmental Revenue	1,009,855	1,865,006	1,474,566	1,521,020
	<b>Total Risk Management - Workers Comp Insurance</b>	<b>\$ 1,012,243</b>	<b>\$ 1,870,006</b>	<b>\$ 1,474,566</b>	<b>\$ 1,521,020</b>
<b><u>Information Technology</u></b>					
720	35710 GIS Service Chg Recovery	\$ 490,000	\$ 490,000	\$ 519,972	\$ 519,972
720	36960 Interdepartmental Revenue	4,980,000	4,980,000	1,500,024	5,500,020
	<b>Total Information Technology</b>	<b>\$ 5,470,000</b>	<b>\$ 5,470,000</b>	<b>\$ 2,019,996</b>	<b>\$ 6,019,992</b>
<b><u>Cyber Security</u></b>					
725	36960 Interdepartmental Revenue	\$ 1,115,000	\$ 1,115,000	\$ 330,060	\$ 950,088
	<b>Total Cybersecurity</b>	<b>\$ 1,115,000</b>	<b>\$ 1,115,000</b>	<b>\$ 330,060</b>	<b>\$ 950,088</b>
<b><u>Fleet &amp; Equipment Services</u></b>					
730	36780 Administrative Cost Rvry	-	100	-	-
730	36783 Fleet- Damage To City Prop	7,785	80,000	1,000	1,000
730	36810 Sale Of Surplus Property	6,824	2,500	10,000	10,000
730	36811 Sale of Surplus Vehicles	20,815	75,000	75,000	75,000
730	36840 Fleet- Outside Billing	399,829	350,000	390,000	400,000
730	36860 Miscellaneous Revenue	-	250	250	250
730	36960 Interdepartmental Revenue	3,932,224	4,052,039	4,603,992	4,694,484
730	38100 Sale Of Gasoline	506,397	400,000	500,000	520,000
	<b>Total Fleet &amp; Equipment Services</b>	<b>\$ 4,873,874</b>	<b>\$ 4,959,889</b>	<b>\$ 5,580,242</b>	<b>\$ 5,700,734</b>

# REVENUES

## Revenue Sources by Fund

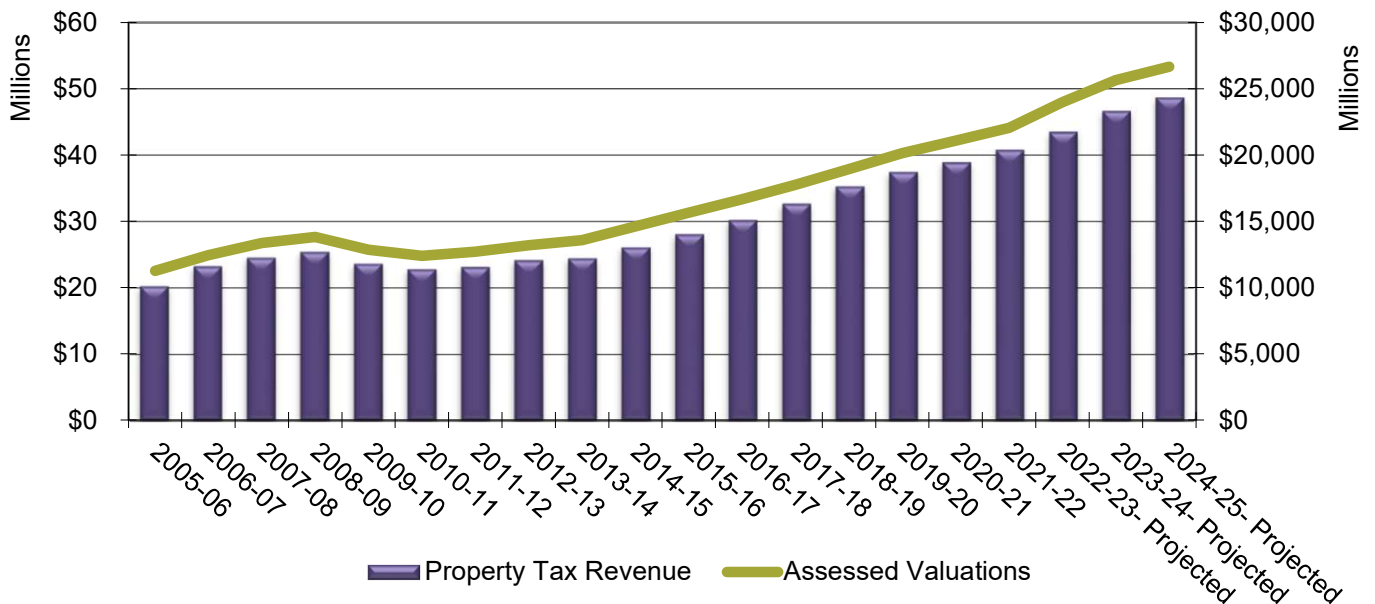
Fund	Account No. & Description	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b><u>Facilities Rehabilitation Program</u></b>					
740	35715 Energy Saving Prog Recovery	\$ 355,712	\$ 553,268	\$ -	\$ -
740	35717 Contra Revenue	-	(553,268)	-	-
740	35870 MSC Use By LARPD	115,608	376,000	125,000	125,000
740	36960 Interdepartmental Revenue	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>
<b>Total Facilities Rehab Program</b>		<b>\$ 2,471,320</b>	<b>\$ 2,376,000</b>	<b>\$ 2,125,000</b>	<b>\$ 2,125,000</b>
<b>Total Internal Service Funds</b>		<b>\$ 19,017,260</b>	<b>\$ 20,240,895</b>	<b>\$ 16,029,854</b>	<b>\$ 20,816,823</b>
		<b>\$ 227,772,257</b>	<b>\$ 286,544,365</b>	<b>\$ 262,584,506</b>	<b>\$ 290,371,255</b>
<b>Less Internal Service Funds</b>		<b><u>19,017,260</u></b>	<b><u>20,240,895</u></b>	<b><u>16,029,854</u></b>	<b><u>20,816,823</u></b>
		<b><u>\$ 208,754,997</u></b>	<b><u>\$ 266,303,470</u></b>	<b><u>\$ 246,554,652</u></b>	<b><u>\$ 269,554,432</u></b>

# REVENUES

## PROPERTY TAX

Property tax has historically been one of the top two largest revenue sources for the City's General Fund, along with sales tax revenue. During FY 2012-13, the local real estate market started to rebound from the recession resulting in an increase in property tax and assessed valuation. In FY 2016-17 and FY 2017-18, property tax revenues grew mainly due to the improved real estate market, additional development, and recapture of remaining assessed valuation reductions experienced during the economic downturn. From FY 2018-19 to FY 2021-22, property tax revenue grew due to development and rising home prices as housing demand exceeded available inventory. The City has projected increases of 7.3% for FY 2023-24 and 4.3% for FY 2024-25 based upon estimates provided by the County Assessor.

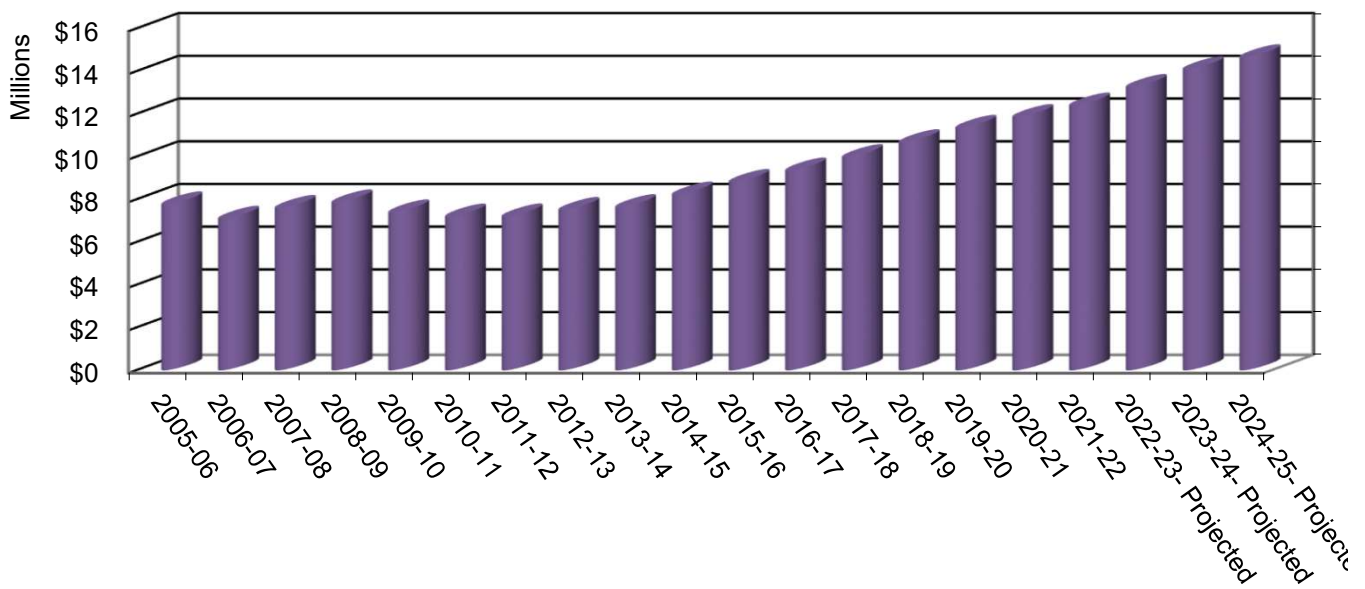
**Property Tax Revenue vs. Assessed Valuations**



## EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) LOSS HISTORY

ERAF is the mechanism by which the State of California uses local entity property tax revenue to meet the State's statutory requirement to fund education. The City is anticipating additional ERAF losses of between \$14.1 million and \$14.7 million in each of the fiscal years covered in the current Financial Plan. The cumulative loss of property tax revenue to the City of Livermore since the inception of ERAF in fiscal year 1992-93 is a staggering \$190.1 million through FY 2021-22 with additional ERAF losses of the former Redevelopment Agency totaling an additional \$2.7 million.

ERAF Takeaways by the State

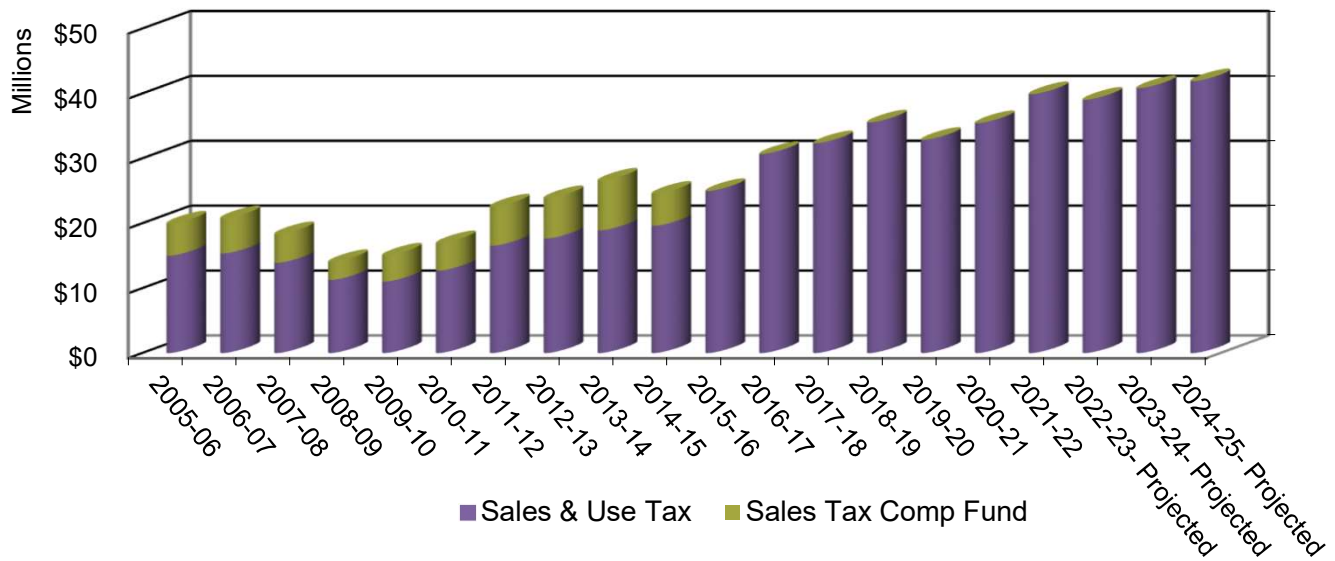


# REVENUES

## SALES TAX

Sales tax has historically been one of the top two largest revenue sources for the City's General Fund, along with property tax revenue. Sales tax revenue is volatile and fluctuates with economic trends. The City receives a 1% share of all taxable sales generated within its borders. Sales taxes are imposed on the total retail price of tangible personal property and are authorized under the Constitution, Article XIII §29, Cal. §7200, §37101. The California Department of Tax and Fee Administration, under the 1955 Bradley-Burns Uniform Local Sales and Use Tax Law, administers sales taxes. On March 2, 2004, California voters approved Prop 57, the California Economic Recovery Bond Act. The measure authorized \$15 billion in state bonds, which were to be repaid without any increase in taxes. This was implemented via the "Triple Flip" of sales taxes and reduced the City's sales tax rate by 1/4 of one cent as of July 1, 2004. In turn, these monies were returned to the City by Alameda County through the Sales and Use Tax Compensation Fund (SUTCF). The state bonds were paid off in full in FY 2015-16 that eliminated the "Triple Flip" sales tax for property tax exchange. Sales tax growth in FY 2016-17 reflects the restoration of the full 1% rate on taxable sales with the conclusion of the "Triple Flip" in FY 2015-16. The City experienced a decline of 7.6% in sales tax revenue for FY 2019-20 due to the statewide shelter-in-place directive in response to the COVID-19 pandemic. Sales tax began to rebound in FY 2020-21 as restrictions were lifted and the economy began to recover. Sales tax revenue is projected to grow by 4.5% in FY 2023-24 and 2.5% in FY 2024-25.

Sales and Use Tax and Sales Tax Comp Fund Revenues

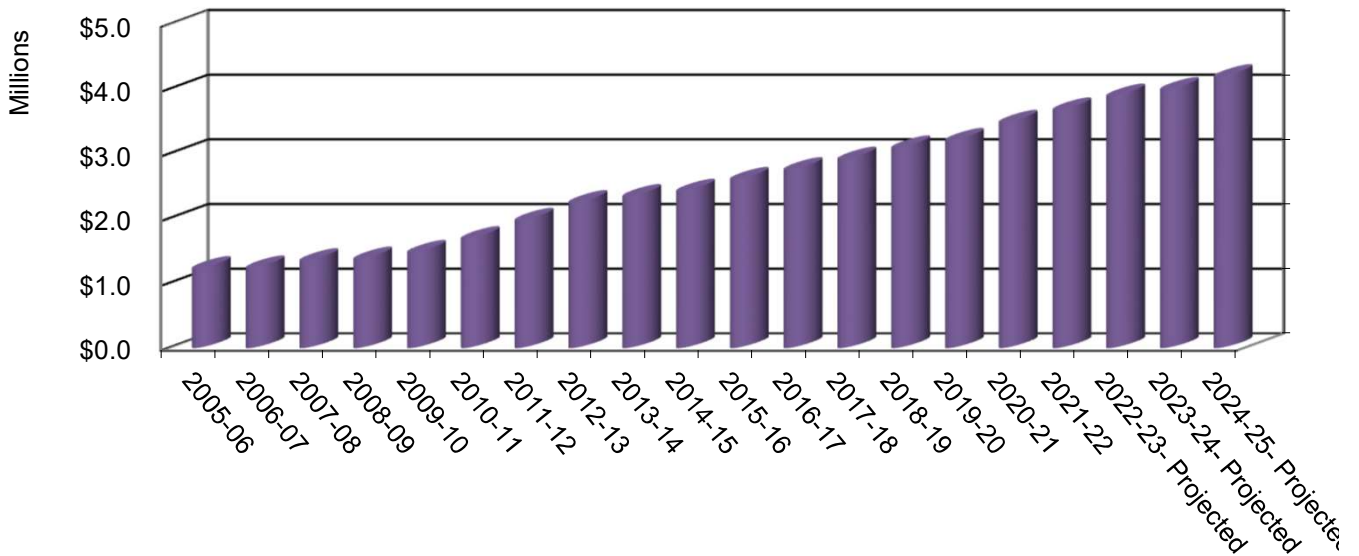




## GARBAGE FRANCHISE FEE

Franchise fee revenues are based on franchisee gross revenues, which are largely a function of rates and customer usage. With an increased focus on recycling, new revenue growth will likely be coming primarily from fee increases and new development adding to the customer base. Waste Management, also known as the Livermore Dublin Disposal Company, was the City's service provider through June 2010. The City received 10% of gross revenues. In July 1, 2010 the City entered into a new franchise agreement with Livermore Sanitation Inc. The new agreement increased franchise fees from 10% to 11% of gross revenue in FY 2010-11. In addition, the relatively high post-recession growth in this revenue source is attributed to the rate increase, new development, and expansion of customer base. In December 2022, Livermore Sanitation, Inc. was purchased by Waste Connections, Inc. Projected revenue increases reflect higher than average CPI indices used to calculate annual rate adjustments.

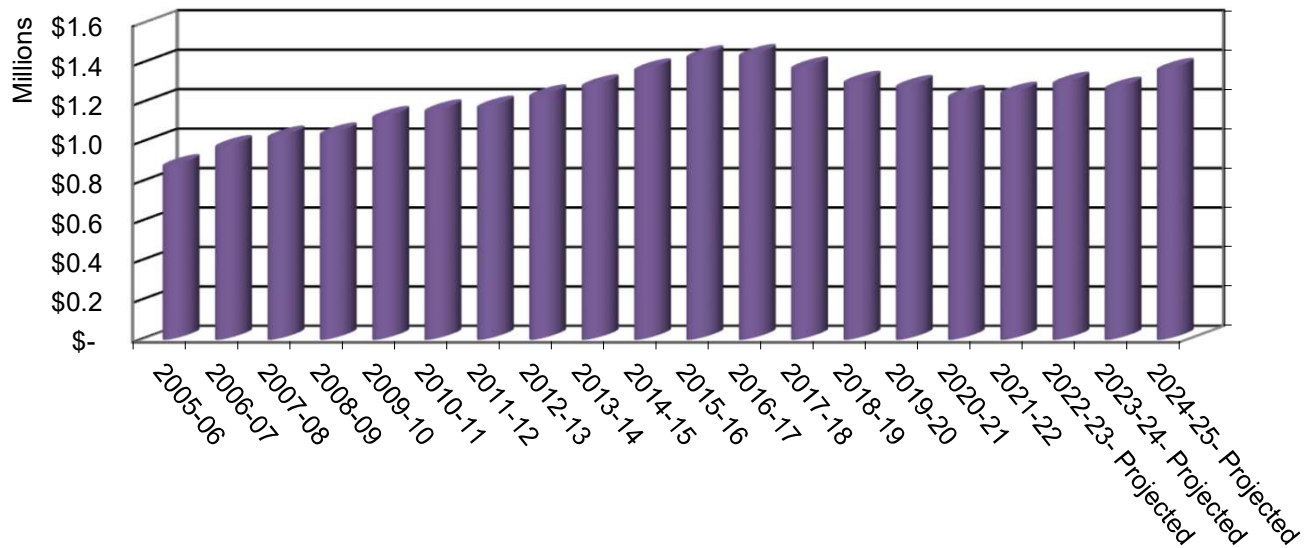
Garbage Franchise Revenue



## CABLE TELEVISION FRANCHISE FEE

Franchise fee revenues are based on franchisee gross revenues, which are largely a function of rates and customer usage. With more alternatives available for cable television, new revenue growth will likely be coming primarily from increases in the rates and customer base. Prior to January 2007, the City of Livermore was the local franchising authority for cable television. With the passage of the Digital Infrastructure and Video Competition Act of 2006 (DIVCA), the California Public Utilities Commission became the sole cable television franchising authority. DirecTV and Comcast both now hold franchise agreements for the City of Livermore cable television services with the state. DIVCA still requires both franchise holders to pay the City 5% of their gross revenues on a quarterly basis from providing services in the City. FY 2000-01 contains a one-time adjustment of \$403,170 to reflect GASB 33 revenues for the January – June 2001 period. This revenue source started declining in FY 2017-18 due to an increase in entertainment options afforded by changes in technology. Projected revenue is forecast to be flat as the franchisees are now offering streaming services so customer moves to other entertainment options should be offset by rate increases.

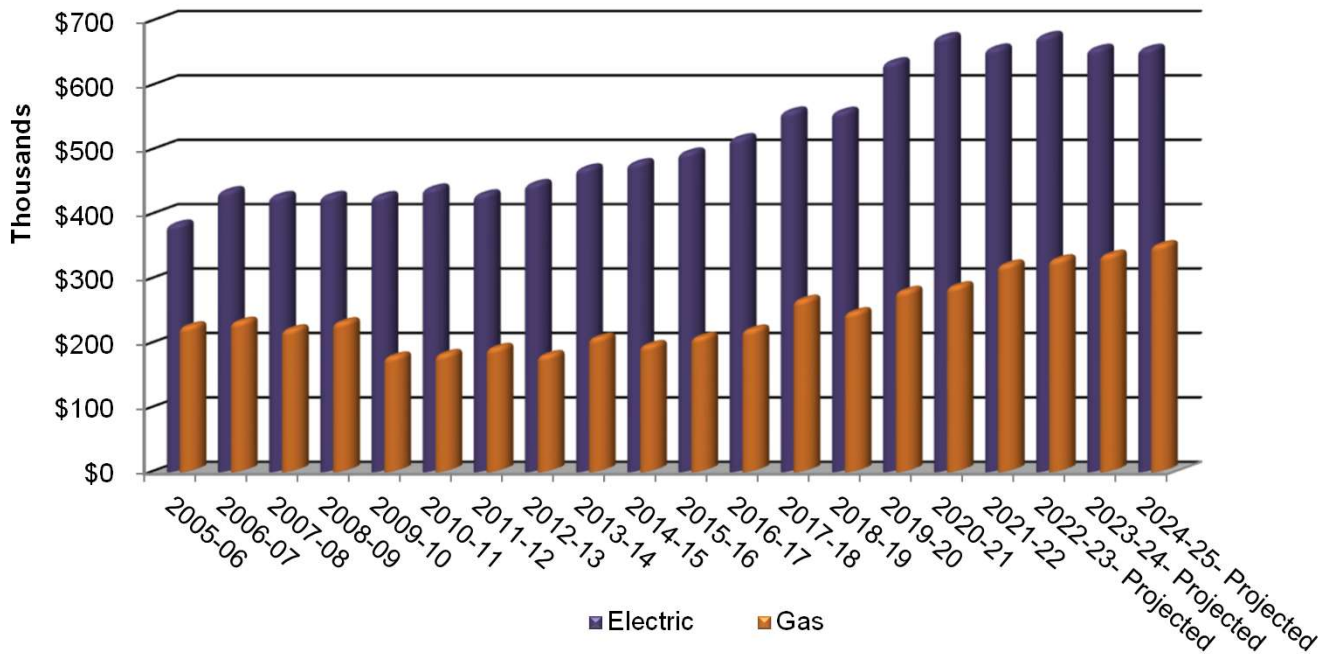
Cable Franchise Revenue



## ELECTRIC AND GAS FRANCHISE TAXES

For general law cities, the Broughton Act restricts city collection of franchise payments to 2% of gross annual receipts. The Franchise Act of 1937 has a 2% cap, but includes a minimum fee of .5% for electric franchises or 1% for gas franchises operating within the city limits. Pacific Gas and Electric (PG&E) is the City of Livermore service provider. These Franchise Taxes remain a stable revenue source for the City's General Fund.

**Electric and Gas Franchise Revenues**

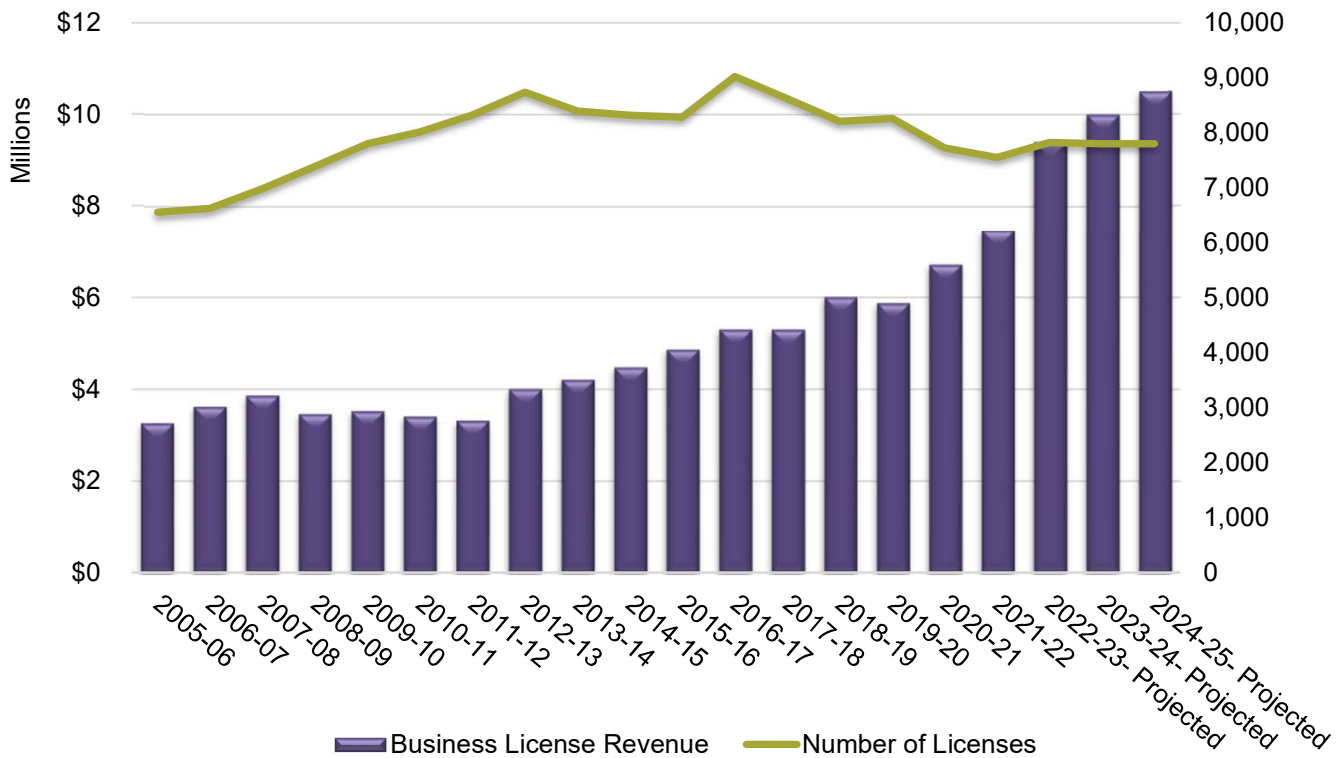


# REVENUES

## BUSINESS LICENSE TAX

The recession had a negative impact on business license tax revenue beginning in fiscal year 2008-09 which lasted five years. Additionally, fiscal year 2011-12 was impacted by the loss of one of the City's traditionally larger business license tax generators which moved outside of the City. Business license revenues began to recover beginning in FY 2012-13 but then declined starting in FY 2019-20 due to the shelter-in-place directive in response to the COVID-19 pandemic. The effect of the COVID-19 pandemic shelter in place directive is also reflected in the dip in business licenses in FY 2020-21 and FY 2021-22 as many retail shops and restaurants closed. Large revenue growth from FY2020-21 to FY 2022-23 reflects gradual recovery from the pandemic business restrictions and the addition of new business license generators. Business license revenue projected for FY 2023-24 and FY 2024-25 reflects a return to an average annual growth rate.

**Business License Revenue vs. Number of Licenses**

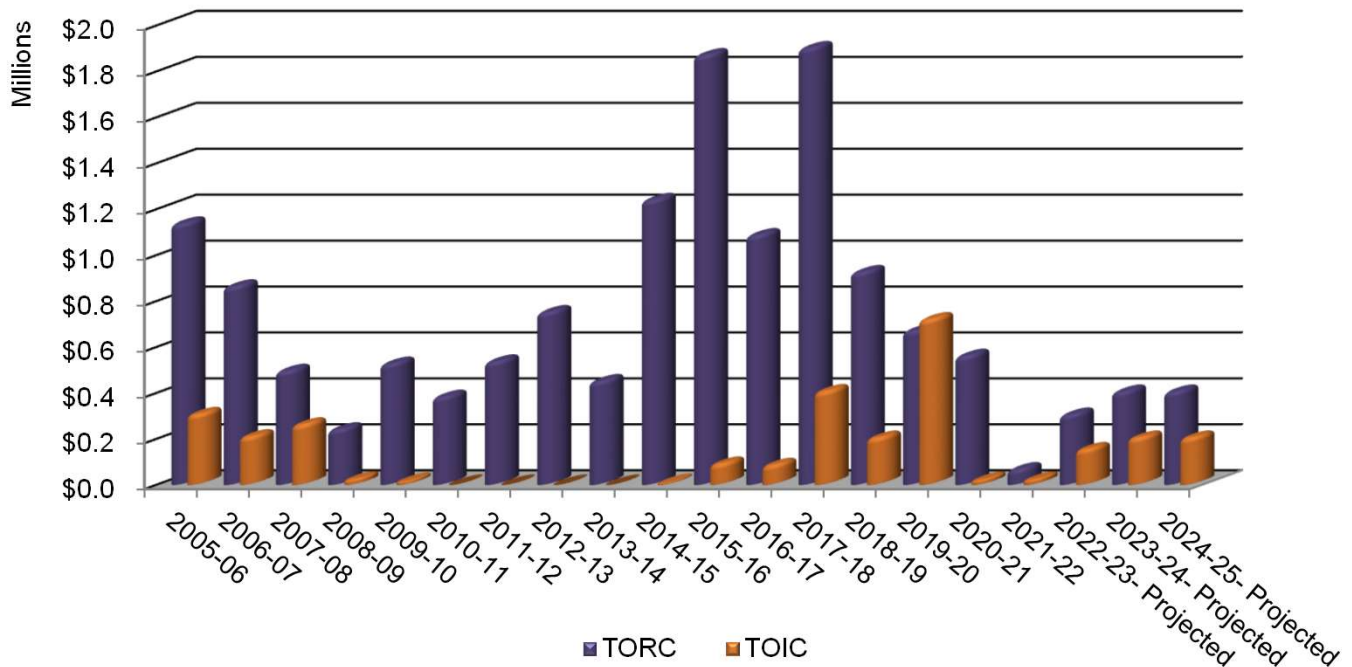


# REVENUES

## TAX ON RESIDENTIAL CONSTRUCTION (TORC) / INDUSTRIAL CONSTRUCTION (TOIC)

In 1982, the TORC tax was imposed under Livermore Municipal Code (LMC) §3.08.640 upon the construction of residential units in the city. The tax rate is 1.75% of the cost of construction and not less than \$650/unit. In 1995 a refund of four prior years of revenues was made in the amount of \$1,428,887 in settlement of a lawsuit by developers based on violations of the special tax provisions of the California Constitution. In 1984, the TOIC tax was imposed under LMC §3.08.750 upon the construction of industrial units in the city. The tax rate is 1.75% of the cost of construction. Starting FY 2005-06, the development of residential and industrial properties was severely impacted by the economy resulting in much lower revenue levels since the height of the real estate market. Development increased from FY 2014-15 through FY 2017-18, although they still fluctuated from year to year. Beginning in FY 2018-19, revenue declined sharply due to fewer development projects, the COVID-19 pandemic, supply chain issues, and high inflation. During the projected budget cycle, the City anticipates a mild recovery due to anticipated new development in the pipeline.

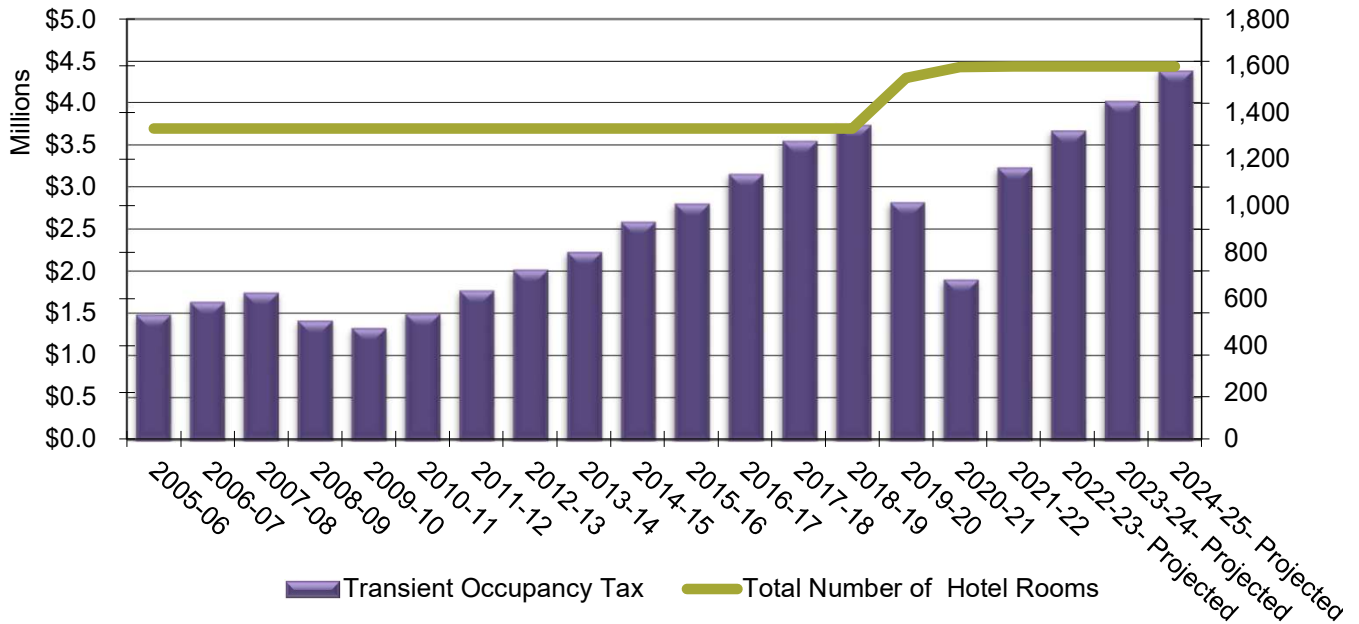
**Tax on Residential (TORC) / Industrial Construction Revenue (TOIC)**



## TRANSIENT OCCUPANCY TAX (TOT)

Transient Occupancy Tax is imposed on persons staying 30 days or less in a lodging facility. The tax is authorized under Revenue and Taxation Code §7280-7281. The tax rate in Livermore is 8% and was changed from 6.5% on October 1, 1983. The recession economic recovery, fueled by commercial and residential development, began in FY 2012-13 and had a positive impact on hotel room stays. Revenue growth was trending steadily upward due to a combination of higher occupancy levels and higher room rates until FY 2019-20. Sharp declines were experienced in FY 2019-20 and FY 2020-21 due to the statewide shelter-in-place directive in response to the COVID-19 pandemic. Gradual revenue recovery to the FY 2018-19 level began in FY 2021-22 and is projected for the remainder of the budget cycle due to a combination of the opening of two new hotels in the fall of 2020 and loosening of COVID-19 pandemic restrictions.

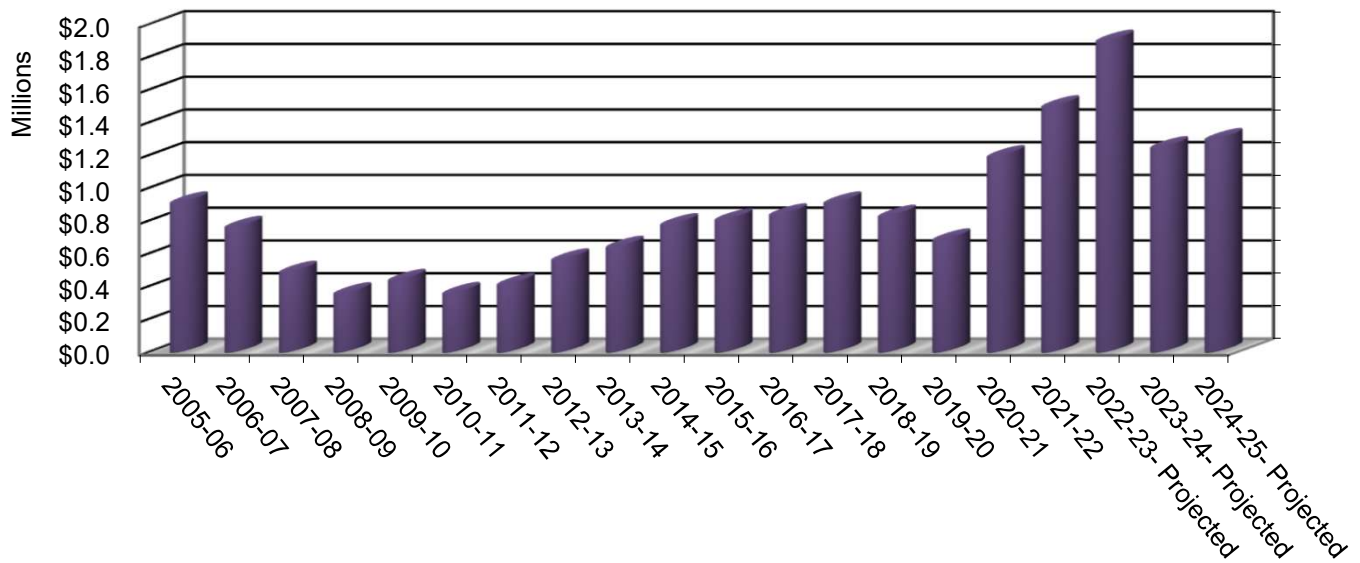
**Transient Occupancy Tax Revenues vs Total Number of Hotel Rooms**



## DOCUMENTARY TRANSFER TAX

The Documentary Transfer Tax is imposed on any real estate transfer of ownership and is authorized under the Revenue and Taxation Code §11911-11929. These taxes are collected by Alameda County at the rate of \$1.10 per \$1,000 of valuation. As a general law city, Livermore receives one-half of the amounts collected and the County keeps the other half. The large increase in FY 2004-05 was due to the California housing boom occurring at that time, and also includes the effects of increased local building, as well as increased sales prices of existing properties. This revenue source has fluctuated during recent years and that trend is projected to continue during the budget cycle as low housing inventory reduces the number of transactions while home sales prices have soared.

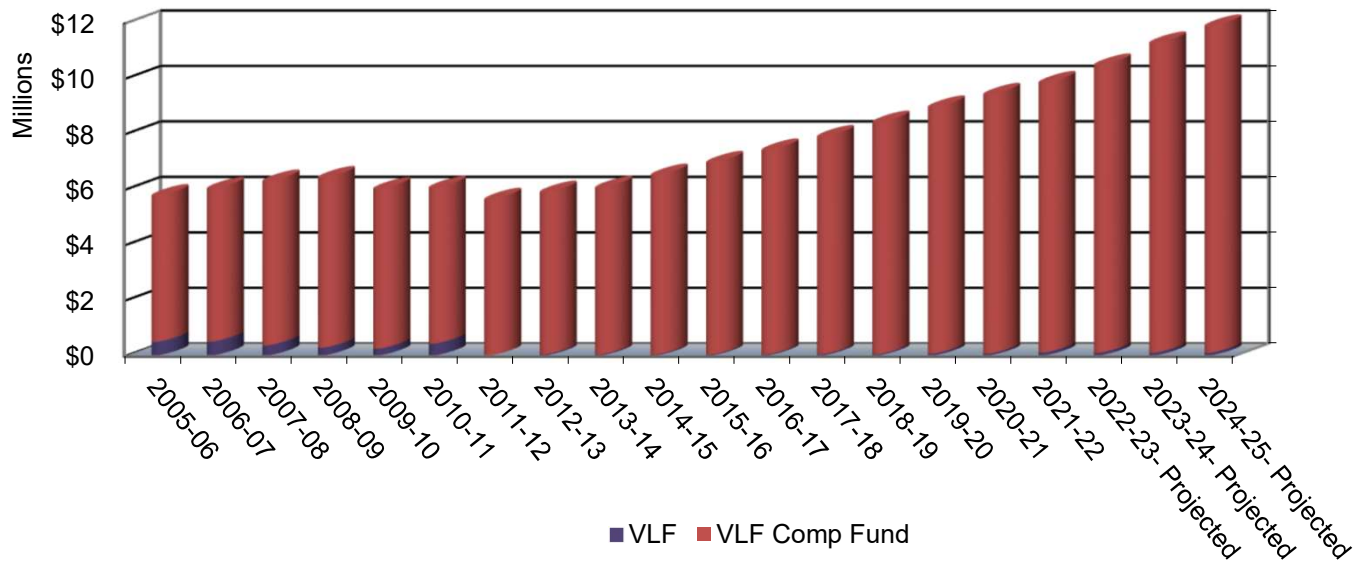
Documentary Transfer Tax Revenue



## MOTOR VEHICLE LICENSE FEE

The State Revenue and Taxation code imposes an annual license fee of 2% of the market value of motor vehicles in lieu of a local motor vehicle property tax. Due to the State budget act of 2004, the timing of the payments and the method of calculation has changed dramatically. The majority of Motor Vehicle In-Lieu Tax revenue was replaced by Property Tax In-Lieu of Vehicle License Fee revenue, although for reporting purposes, it is still considered Motor Vehicle In-Lieu Tax revenue. In an effort to balance their budget, the State of California passed SB89 which, effective July 1, 2011, eliminates the allocation of the non-Property Tax In-Lieu portion of Vehicle License Fee revenue to Cities. This results in a reduction of revenue for the City of approximately \$450,000 per year.

Vehicle License Fee (VLF) and VLF Comp Fund Revenues



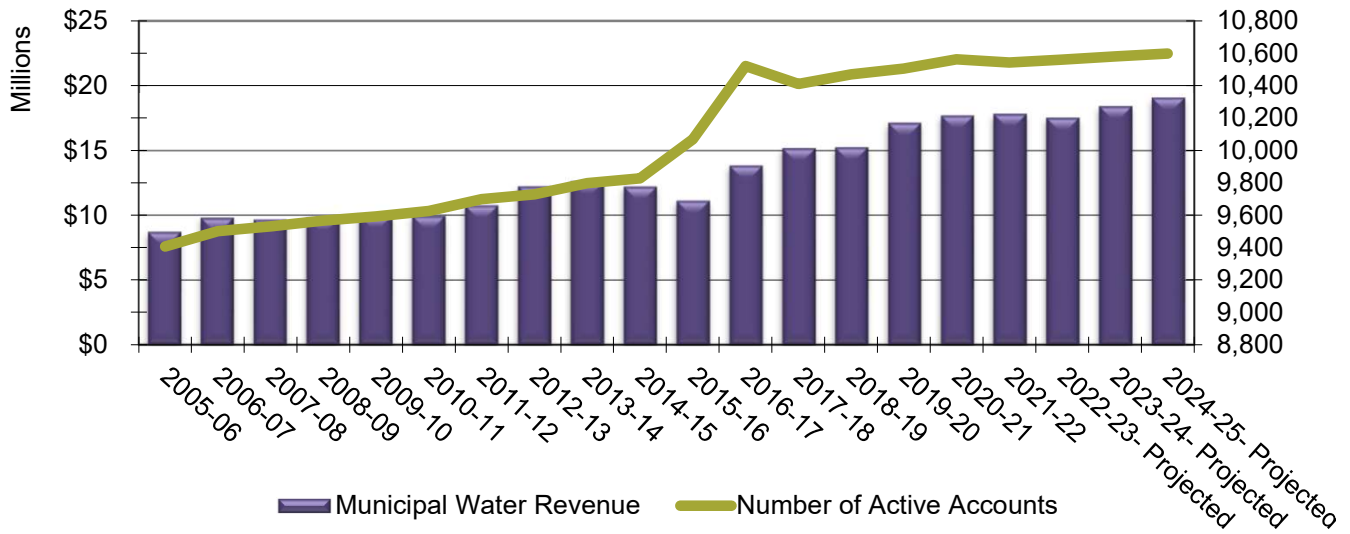


# REVENUES

## WATER REVENUE

Water services for the entire City of Livermore are provided by two water retailers. The Livermore Municipal Water (LMW) utility serves approximately one-third of the City and California Water Service Company serves the balance of the City. The LMW utility purchases treated potable water from wholesaler Zone 7 Water Agency, and then distributes the water to customers in the LMW service area. LMW has a combined residential and commercial customer base of approximately 10,600 accounts. Each potable water bill consists of the following components: a flat rate City meter service charge (based on the size of meter), a City consumption charge (based on the amount of water used), a pass-through Zone 7 meter charge, and a pass-through Zone 7 consumption charge. Effective January 1, 2017, the wholesale rate structure was changed by Zone 7 to include fixed and volume-based components. The LMW utility passes through both the wholesale fixed charge to customers according to size of meter on their property, and the wholesale volume-based rate. LMW residential customers are billed for consumption based on two tiers, while the commercial accounts are billed for consumption based on a uniform unit charge. The LMW utility also provides recycled water that is used for irrigation, fire protection, and for some dual-plumbed domestic uses (toilets). This recycled water is produced at the City's Water Reclamation Plant and therefore recycled customers do not pay any Zone 7 charges. Recycled water customers are billed the same meter charge as potable customers.

**Municipal Water Revenue vs. Number of Active Accounts**

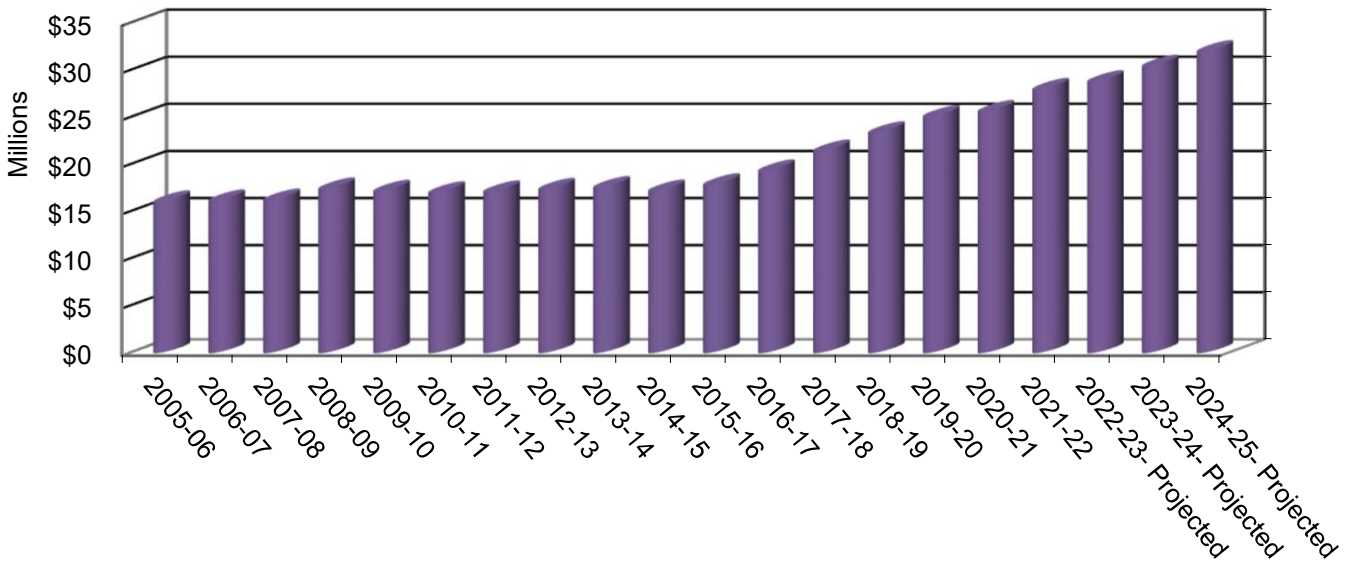


# REVENUES

## SEWER REVENUES

Sewer revenues are generated for collection, treatment, and disposal of wastewater. The City of Livermore Sewer Enterprise serves all residential and business customers within the City limits. All service charges are based on the strength and quantity of sewage generated by the customer. Commercial accounts are billed monthly based on the amount of water used and their industrial classification. Residential customers are billed annually via the Alameda County Property Tax Roll. Residential charges are based on expected usage and strength of sewage of the class as a whole and customers pay a "flat rate" each year. Starting on July 1, 2023, Single Family Residential property owners pay \$818.76 per year which equates to \$68.23 per month. Multiple Family Residential and Condominium property owners pay \$669.96 per year which equates to \$55.83 per month. Commercial accounts pay a fixed monthly service charge of \$30.87 plus a rate based on the amount of water consumed which ranges from \$5.16 per CCF (100 cubic feet) to \$11.64 per CCF depending on the industrial classification. In addition to these rates, the City also collects sewer service charges from certain industrial customers and permit fees from permitted commercial and industrial customers.

Sewer Revenue

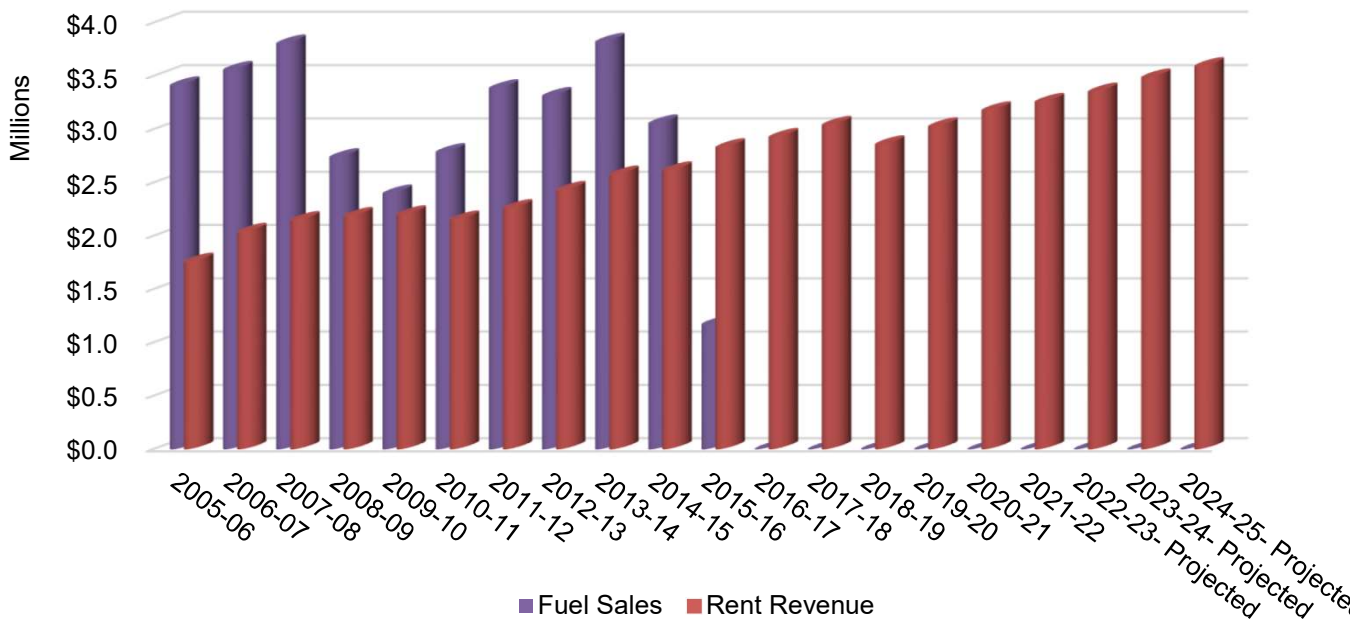


# REVENUES

## AIRPORT REVENUES

Airport Rent revenues are primarily comprised of short and medium term hangar and tie-down space rents as well as Fixed Base Operator (FBO) ground rent. Approximately 20% of lease revenue is received from non-aviation businesses located on Airport property. The Airport leases 393 hangar units and has approximately 150 aircraft tie-down spaces available. Approximately 460 aircraft are currently based at the Airport and all hangar units are occupied. Due to demand for hangar space, staff maintains a hangar waiting list. When the full-service FBO took over fuel sales in mid FY 2015-16, the Airport started collecting Fuel Flowage Fees, which account for approximately 2% of revenues.

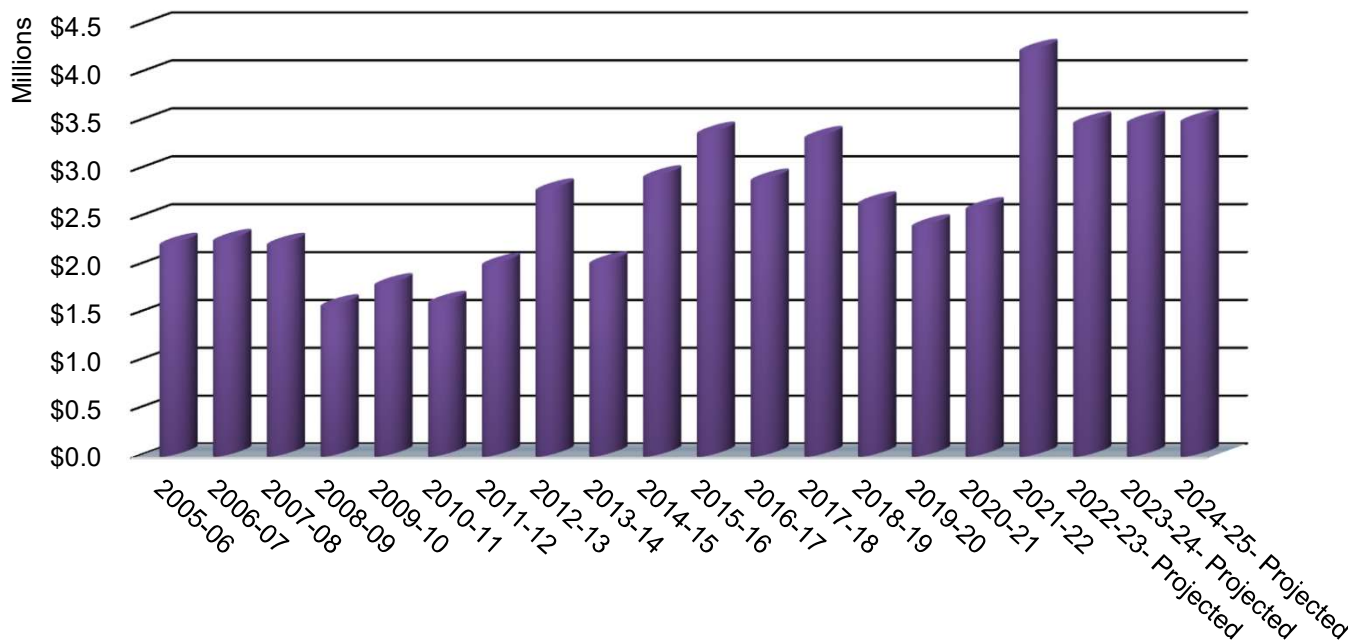
Airport Revenues



## LICENSES & PERMITS

The California Constitution gives cities authority to charge for license and permit fees as a means of recovering the cost from regulation. The fees that make up the Licenses & Permits are as follows: Animal Licenses, Building Permits, Plumbing Permits, Electrical Permits, Mechanical Permits, Street and Curb Permits, Transportation Permits, Police Permits, Fire Code Permits, and Hazmat Permits. For the City, the Building Permits make up about 50% of License and Permit revenue collected. Revenues grew from FY 2014-15 to FY 2017-18 as the economy came out of the Great Recession and both residential and commercial development surged. The revenue spike in FY 2021-22 reflects a one-time catch up of more than one year of fire code and hazmat permits delayed by the COVID-19 pandemic and a process conversion. The projected years are fairly flat due to a slowdown in development activity.

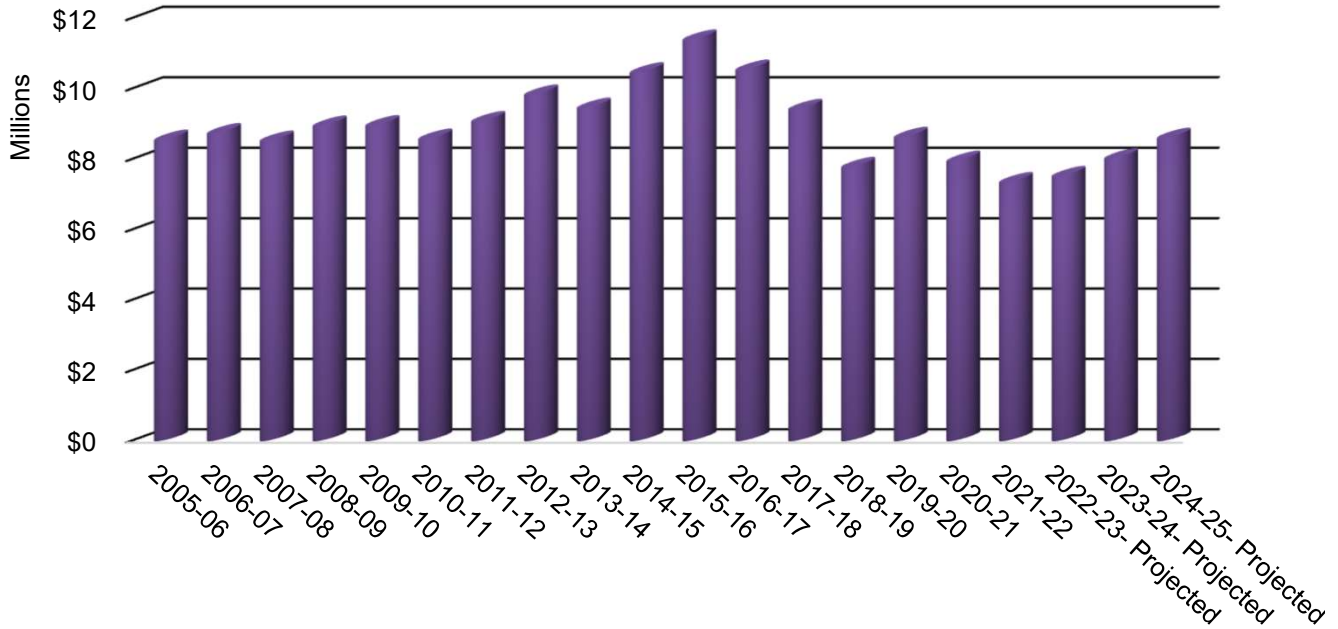
Licenses and Permits



## CHARGES FOR CURRENT SERVICES

Charges for services are revenues that arise from charges to customers or applicants who purchase, use, or directly benefit from the goods, services, or privileges provided. The fees are usually set through a cost recovery study done by the City. The majority of the City's charges for current services are from the following categories: Use and Variance Permits, Engineering Inspection & Filing fees, Fire Inspection fees, Plan Check Fees, Administrative Cost Recovery, Fire Contract Services, and Interfund Charges for CIP projects. The increase in revenue in FY 2015-16 is primarily composed of increases in Engineering Inspection & Filing fees, planning and permit fees related to the residential and commercial development surge. Since FY 2017-18, the City experienced a drop in revenues as the economy started to slow.

Charges for Current Services

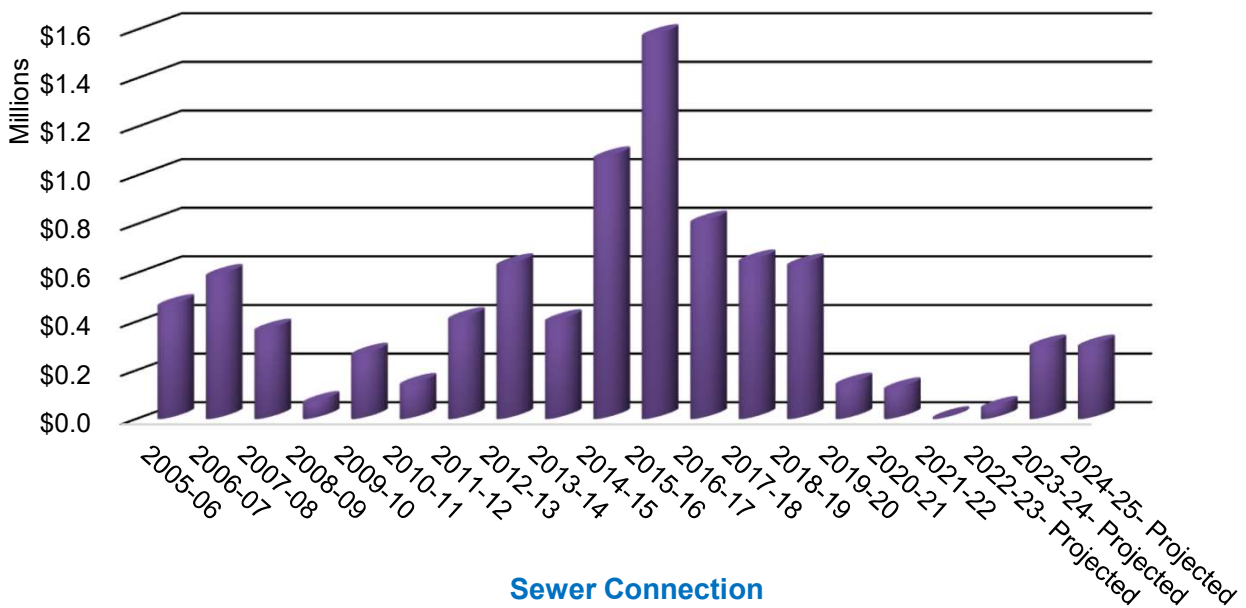


# REVENUES

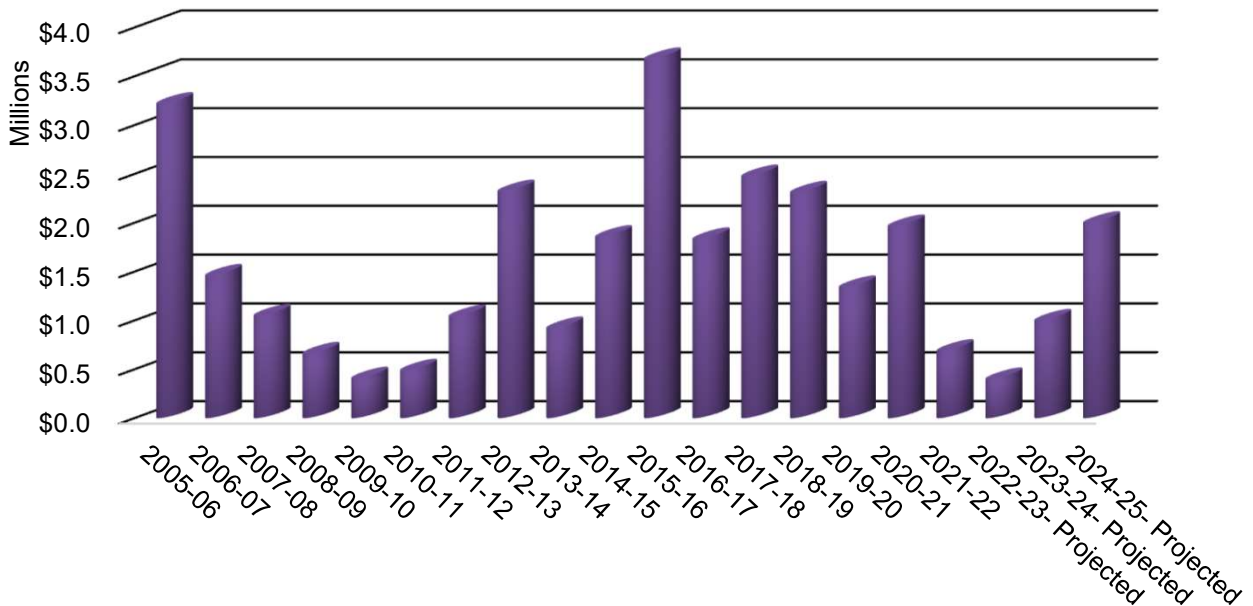
## WATER AND SEWER CONNECTION FEES

The Water connection fees provide water storage facilities and transmission system improvements that are needed to serve new developments and connections to the potable or recycled water system of the City. Fees are charged based on the size of the meter being installed. Fees are developed during the utility master planning process. The Sewer connection fees provide for the construction and expansion of the City's wastewater system, inclusive of the treatment plant, disposal system and collection system trunk lines. It includes treatment for wastewater to recycled water as well as treatment for disposal. Fees are charged based on a single family, multiple family or commercial building. Annual growth rates for both water and sewer connection fees are subject to the cyclical nature of development and the economy.

**Water Connection**



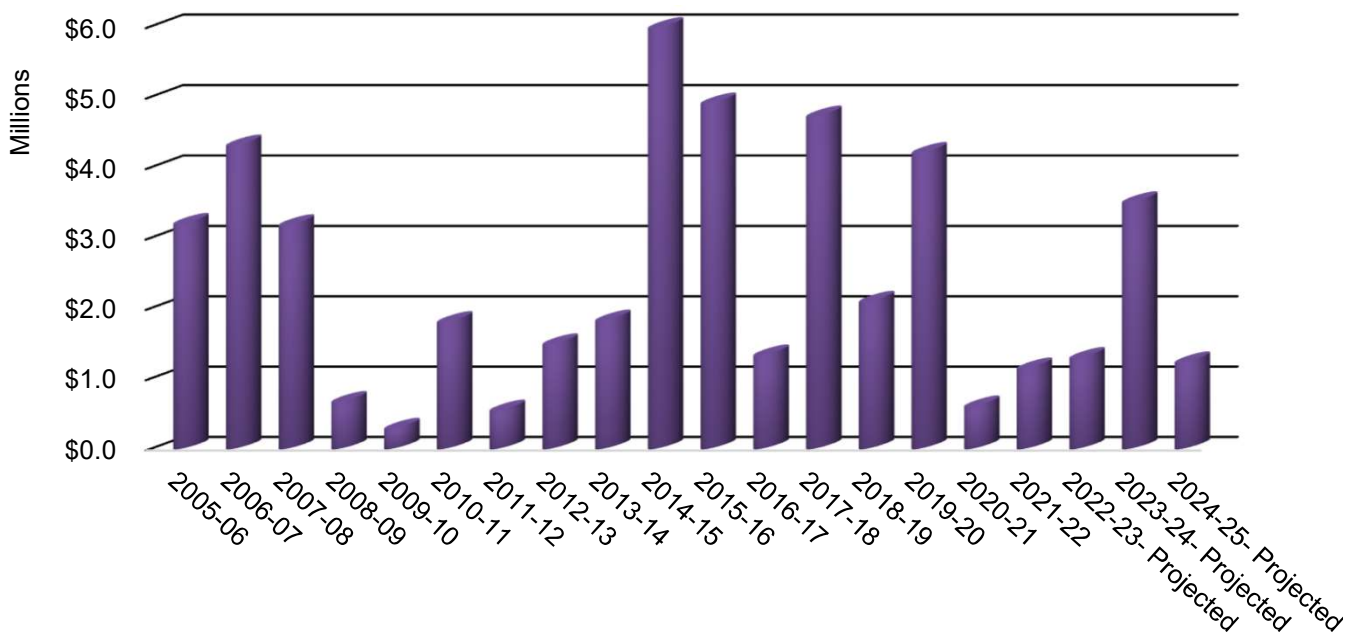
**Sewer Connection**



## TRAFFIC IMPACT FEE

Established to account for construction of interchange and local street improvement projects identified in the City's Traffic Impact Fee Study. Rates are charged to developers on new construction and vary by type of project. The projected revenues are based on how many units the City expects to be built in the upcoming years per the Engineering Department. FY 2019-20 revenue increased due to the development of a large supply distribution center. In FY 2023-24, revenue is projected to increase due to planned residential multi-family housing, hotel and commercial development projects.

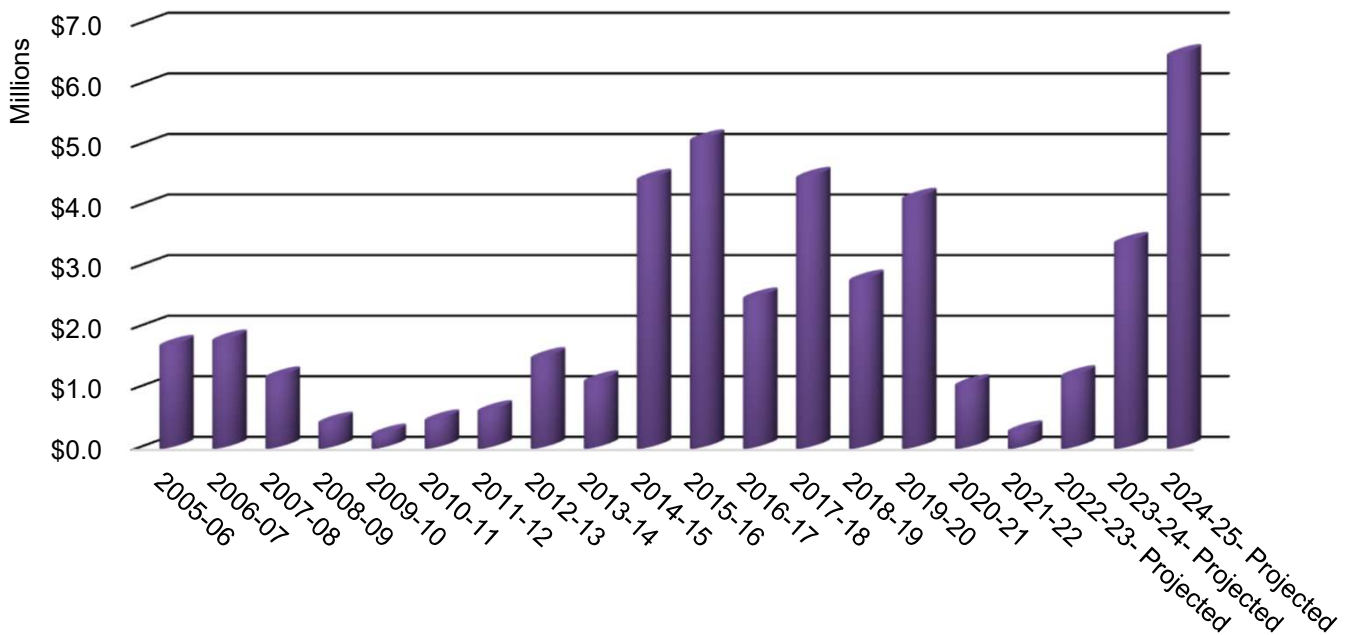
Traffic Impact Fee



## PARK FEE – AB 1600

Established to account for acquisition and construction of trail and park facilities necessary to accommodate new development. Projects are included in the City’s General Plan, City and Livermore Area Recreation and Park District (LARPD) Trails Master Plan, and LARPD’s Park Master Plan. The revenue is generated from fees charged to developers. Fees vary based on type of project that is being constructed. Annual growth rates are subject to the cyclical nature of development and the economy.

Park Fee - AB1600

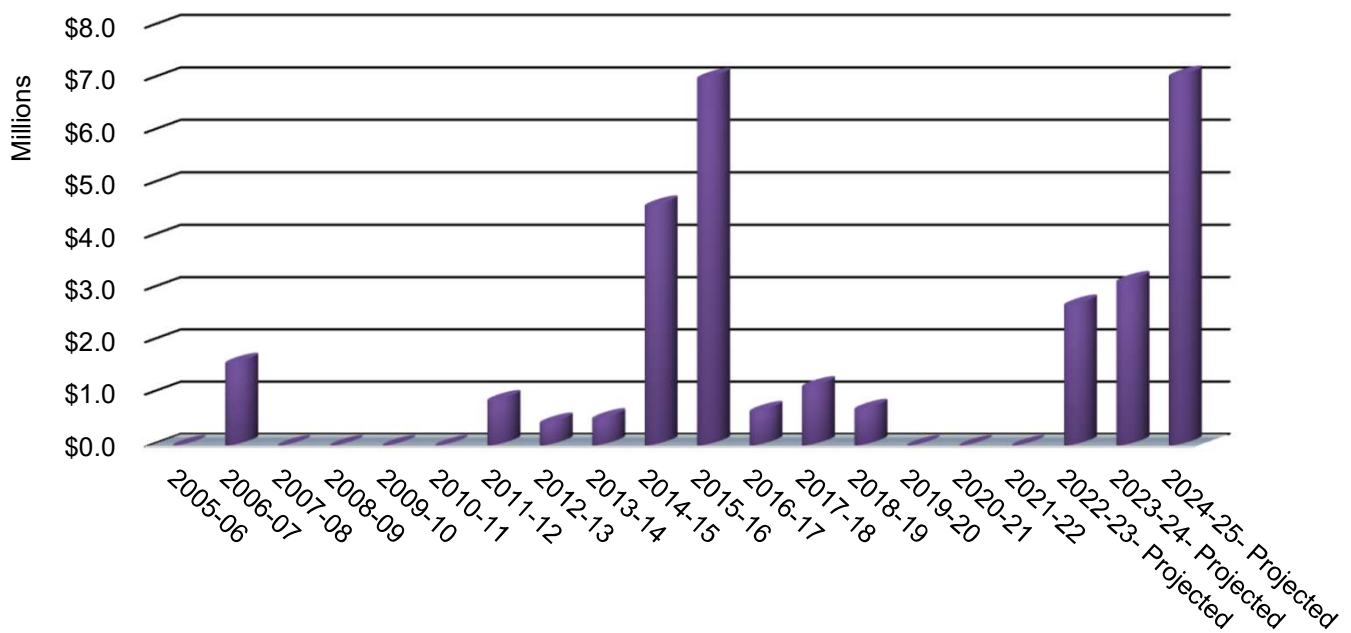




## TRANSFERABLE DEVELOPMENT CREDITS

A revenue fund established in 2003 per Livermore Municipal code 3.27 to account for in lieu fees paid by residential developers. The in lieu fees finance open space acquisition in fee title or conservation easement for permanent protection of agriculture and other open space lands in the north Livermore area. Annual revenue is subject to the cyclical nature of development and the economy. Projected revenue reflects several projects with land use entitlements approved in FY 2021-22 and FY 2022-23, including Lassen Road townhomes, Triad East/West, Shea, Cornerstone and Harridge.

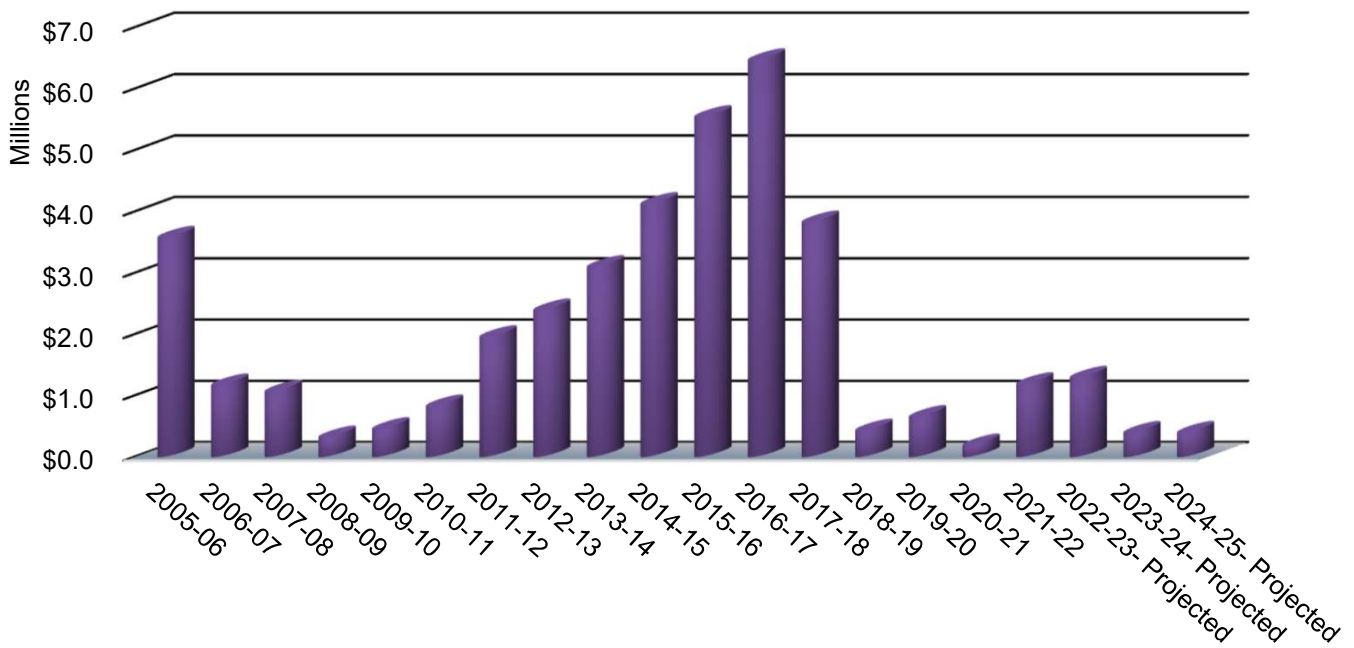
Transferable Development Credits



## LOW INCOME HOUSING FEE

Low Income Housing fee is collected from developers during construction of residential and commercial projects. The fee provides for land acquisition, construction and acquisition of residential units, which are affordable to low-income households. Fees vary based on type of project that is being constructed. Annual growth rates are subject to the cyclical nature of development and the economy.

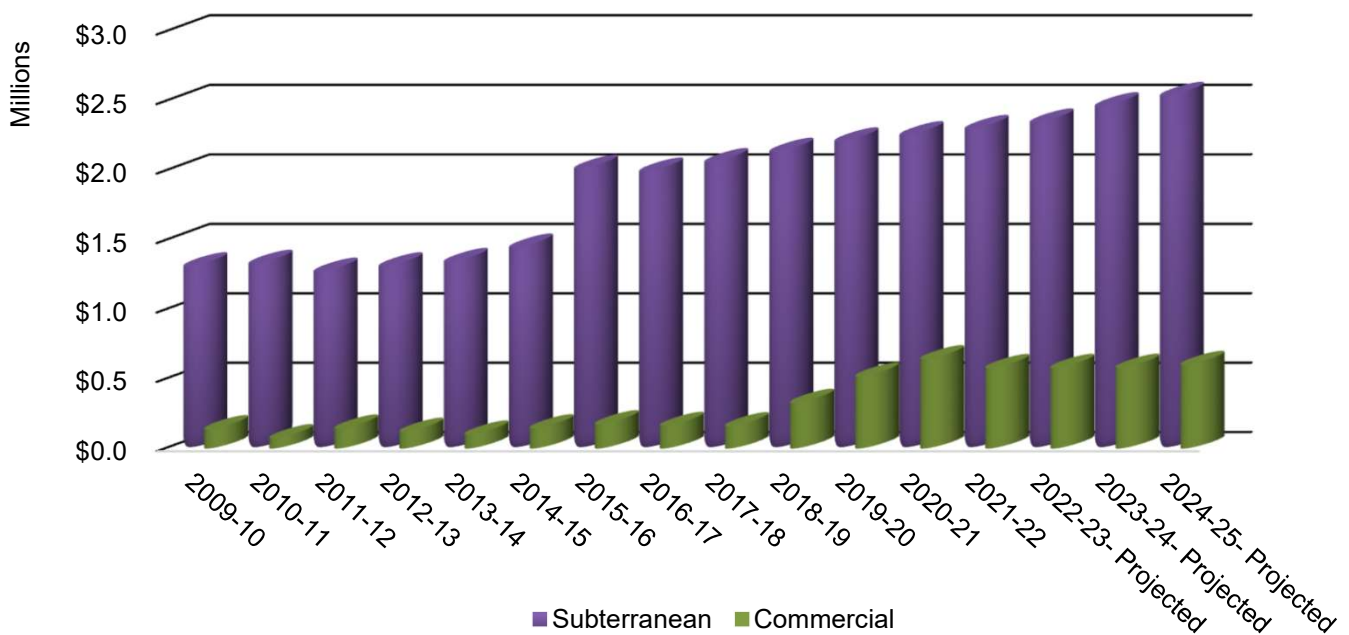
Low Income Housing Fee



## RENTAL OF CITY OWNED PROPERTY

Over 80% of the revenue comes from subterranean property use. The General Fund is charging the utilities (Water, Sewer & Stormwater) a rent for the cost of the City of Livermore's right of way (ROW) applicable to the City's underground utilities based upon a study done in July 2009 by MGT of American, Inc. The rents are adjusted annually by CPI. The remaining revenue comes from monthly rental income from commercial properties that the City owns, primarily Las Positas Golf Course. The golf course lease began during FY 2018-19.

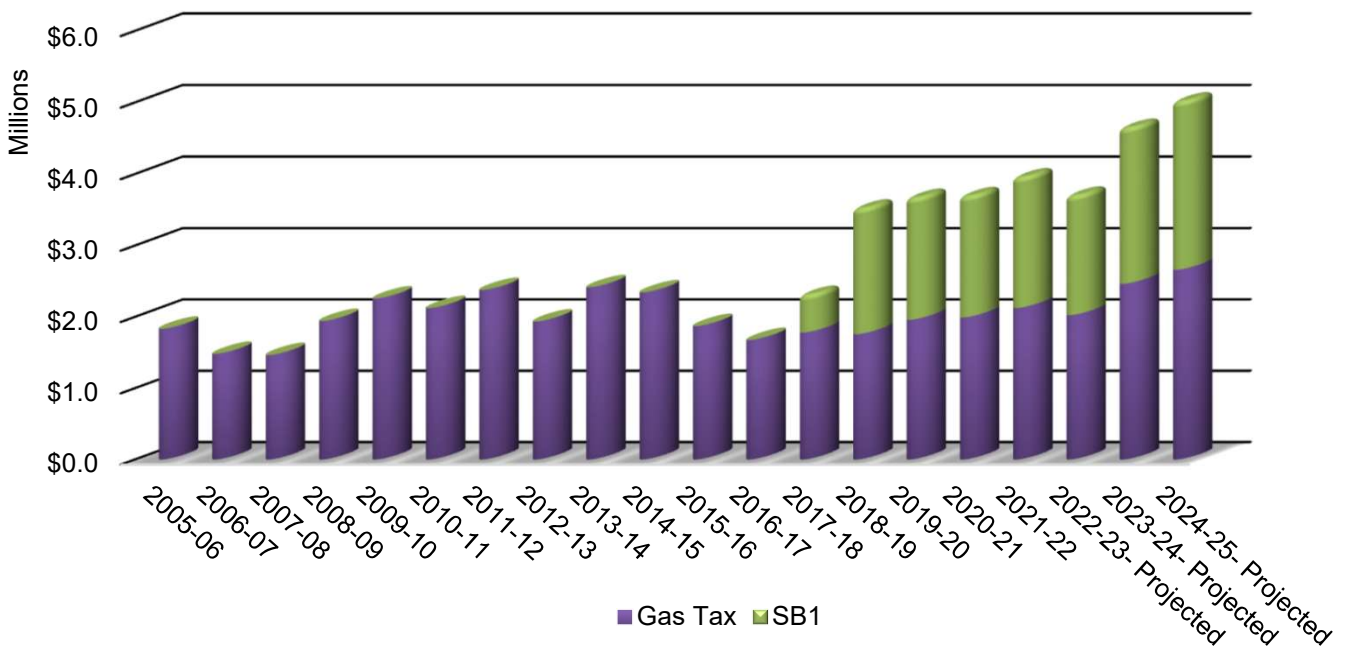
**Subterranean and Commercial Rent**



## STATE GAS TAX

Gas Tax Revenue comes from the State and is apportioned to the City. It can be used for local street/road construction and maintenance. The State sets the Gas Tax rates and imposes per-gallon excise taxes on gasoline and diesel fuel, sales taxes on gasoline and diesel fuel and registration taxes on motor vehicles with allocations dedicated to transportation purposes. The City has authority to decide which projects to use the money for, as long as it meets the general criteria set out by the State. Gas tax revenues are projected by the State.

Gas Tax Revenue



# EXPENDITURES

## General Fund Expenditures

Department, Division and Budget Unit (Short Key)	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b>CITY COUNCIL</b>				
1101 CITY COUNCIL	\$ 258,747	\$ 213,752	\$ 183,989	\$ 238,984
<b>CITY COUNCIL TOTAL</b>	<b>\$ 258,747</b>	<b>\$ 213,752</b>	<b>\$ 183,989</b>	<b>\$ 238,984</b>
<b>CITY MANAGER DEPARTMENT</b>				
1103 CITY MANAGER ADMINISTRATION	\$ 1,918,691	\$ 1,840,863	\$ 1,779,044	\$ 1,900,491
1104 COMMUNICATION & PUBLIC OUTREACH	-	565,151	708,417	860,930
1107 EMERGENCY OPERATIONS	337,041	356,553	408,281	407,625
<b>CITY MANAGER DIVISION TOTAL</b>	<b>\$ 2,255,732</b>	<b>\$ 2,762,567</b>	<b>\$ 2,895,742</b>	<b>\$ 3,169,046</b>
1301 CITY CLERK	\$ 1,263,252	\$ 1,281,378	\$ 1,389,090	\$ 1,465,824
1302 RECORDS MANAGEMENT	264,261	374,919	340,166	270,691
1303 CITY ELECTIONS	105,727	333,923	33,666	433,783
<b>CITY CLERK DIVISION TOTAL</b>	<b>\$ 1,633,240</b>	<b>\$ 1,990,220</b>	<b>\$ 1,762,922</b>	<b>\$ 2,170,298</b>
<b>CITY MANAGER DEPARTMENT TOTAL</b>	<b>\$ 3,888,972</b>	<b>\$ 4,752,787</b>	<b>\$ 4,658,664</b>	<b>\$ 5,339,344</b>
<b>CITY ATTORNEY DEPARTMENT</b>				
1201 CITY ATTORNEY ADMINISTRATION	\$ 2,138,236	\$ 2,080,414	\$ 2,484,810	\$ 2,615,082
<b>CITY ATTORNEY DEPARTMENT TOTAL</b>	<b>\$ 2,138,236</b>	<b>\$ 2,080,414</b>	<b>\$ 2,484,810</b>	<b>\$ 2,615,082</b>
<b>ADMINISTRATIVE SERVICES DEPARTMENT</b>				
1801 ADMINISTRATIVE SERVICES ADMINISTRATION	\$ 566,806	\$ 643,164	\$ 699,663	\$ 726,546
<b>ADMINISTRATIVE SERVICES ADMINISTRATION TOTAL</b>	<b>\$ 566,806</b>	<b>\$ 643,164</b>	<b>\$ 699,663</b>	<b>\$ 726,546</b>
1403 GENERAL ACCOUNTING	\$ 1,658,824	\$ 2,813,613	\$ 2,476,685	\$ 2,592,077
1404 BUSINESS LICENSES	320,009	254,896	290,321	296,109
1405 PAYROLL SERVICES	339,896	304,726	283,966	291,042
1406 ACCOUNTS PAYABLE	360,706	313,654	277,031	283,699
1407 LIVERMORE WINE HERITAGE DISTRICT	583	-	5,000	5,000
1409 PURCHASING	397,354	377,404	403,403	413,112
<b>FINANCE DIVISION TOTAL</b>	<b>\$ 3,077,372</b>	<b>\$ 4,064,293</b>	<b>\$ 3,736,406</b>	<b>\$ 3,881,039</b>
1701 HUMAN RESOURCES	\$ 1,610,895	\$ 1,692,004	\$ 1,991,389	\$ 2,050,476
<b>HUMAN RESOURCES DIVISION TOTAL</b>	<b>\$ 1,610,895</b>	<b>\$ 1,692,004</b>	<b>\$ 1,991,389</b>	<b>\$ 2,050,476</b>
<b>ADMINISTRATIVE SERVICES DEPARTMENT TOTAL</b>	<b>\$ 5,255,073</b>	<b>\$ 6,399,461</b>	<b>\$ 6,427,458</b>	<b>\$ 6,658,061</b>
<b>GENERAL SERVICES DEPARTMENT</b>				
1450 GENERAL SERVICES	\$ 3,405,929	\$ 1,456,673	\$ 3,274,834	\$ 3,412,713
<b>GENERAL SERVICES DEPARTMENT TOTAL</b>	<b>\$ 3,405,929</b>	<b>\$ 1,456,673</b>	<b>\$ 3,274,834</b>	<b>\$ 3,412,713</b>
<b>LIBRARY DEPARTMENT</b>				
1901 LIBRARY ADMINISTRATION	\$ 2,096,743	\$ 2,192,250	\$ 2,176,331	\$ 2,526,432
1902 LIBRARY PUBLIC SERVICES	2,344,054	2,410,877	2,598,330	2,857,781
1903 LIBRARY TECHNOLOGYNICAL SERVICES	1,504,533	1,531,397	1,579,367	1,615,985
1904 SPRINGTOWN BRANCH	42,908	67,164	53,052	53,063
1905 RINCON BRANCH	286,194	272,806	503,211	463,373
<b>LIBRARY DEPARTMENT TOTAL</b>	<b>\$ 6,274,432</b>	<b>\$ 6,474,494</b>	<b>\$ 6,910,291</b>	<b>\$ 7,516,634</b>

# EXPENDITURES

## General Fund Expenditures

Department, Division and Budget Unit (Short Key)	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b>COMMUNITY DEVELOPMENT DEPARTMENT</b>				
2001 COMMUNITY DEVELOPMENT ADMINISTRATION	\$ 3,066,406	\$ 1,109,428	\$ 1,630,576	\$ 1,697,485
<b>COMMUNITY DEVELOPMENT ADMINISTRATION TOTAL</b>	<b>\$ 3,066,406</b>	<b>\$ 1,109,428</b>	<b>\$ 1,630,576</b>	<b>\$ 1,697,485</b>
2002 COMMUNITY DEVELOPMENT HOUSING	\$ 2,436,259	\$ 2,519,055	\$ 2,449,653	\$ 2,403,500
2004 LIVERMORE VILLAGE MAINTENANCE	18,417	97,343	94,710	94,490
5010 MULTISERVICE CENTER	154,382	352,589	347,924	358,773
<b>HOUSING &amp; HUMAN SERVICES DIVISION TOTAL</b>	<b>\$ 2,609,058</b>	<b>\$ 2,968,987</b>	<b>\$ 2,892,287</b>	<b>\$ 2,856,763</b>
8050 BUILDING ADMINISTRATION	\$ 1,169,354	\$ 1,266,256	\$ 950,068	\$ 1,456,228
8051 INSPECTION & ENFORCEMENT	788,217	1,102,045	1,202,907	1,178,610
8052 PERMIT PROC & PLAN REVIEW	1,067,767	1,056,705	1,126,186	1,144,355
8053 NEIGHBORHOOD PRESERVATION	506,512	611,249	734,455	916,324
<b>BUILDING DIVISION TOTAL</b>	<b>\$ 3,531,850</b>	<b>\$ 4,036,255</b>	<b>\$ 4,013,616</b>	<b>\$ 4,695,517</b>
8150 PLANNING ADMINISTRATION	\$ 1,235,784	\$ 1,223,907	\$ 976,368	\$ 1,388,701
8151 CURRENT PLANNING	762,649	705,985	819,840	972,719
8152 ADVANCE PLANNING	2,416,658	2,709,213	3,482,072	2,919,042
<b>PLANNING DIVISION TOTAL</b>	<b>\$ 4,415,091</b>	<b>\$ 4,639,105</b>	<b>\$ 5,278,280</b>	<b>\$ 5,280,462</b>
8101 ENGINEERING ADMINISTRATION	\$ 1,511,840	\$ 1,548,685	\$ 1,048,032	\$ 1,706,884
8103 TRAFFIC OPERATIONS & BIKES AND PEDESTRIANS	549,690	851,769	738,544	742,799
8104 BART JPA & REGIONAL TRANSPORTATION	376,099	81,321	48,497	53,697
8105 DESIGN ENGINEERING	1,044,601	602,658	792,617	828,897
	-	-	1,283,969	1,275,326
8107 CONSTRUCTION ENGINEERING	861,114	681,838	827,270	850,733
8108 DEVELOPMENTAL ENGINEERING	963,229	1,726,585	1,677,159	1,696,233
8109 WATER ENGINEERING	110,850	9,597	9,385	10,923
8110 WATER RES. ENGINEERING	115,095	13,647	13,582	15,247
<b>ENGINEERING DIVISION TOTAL</b>	<b>\$ 5,532,518</b>	<b>\$ 5,516,100</b>	<b>\$ 6,439,055</b>	<b>\$ 7,180,739</b>
<b>TOTAL COMMUNITY DEVELOPMENT DEPARTMENT</b>	<b>\$ 19,154,923</b>	<b>\$ 18,269,875</b>	<b>\$ 20,253,814</b>	<b>\$ 21,710,966</b>
<b>INNOVATION &amp; ECONOMIC DEVELOPMENT DEPARTMENT</b>				
5001 ECONOMIC DEVELOPMENT	\$ 2,317,198	\$ 1,187,435	\$ 1,748,774	\$ 1,742,402
5002 I-GATE	330,003	269,345	8,654	9,587
5003 CULTURAL ARTS	117,510	115,076	17,060	18,446
5004 ECONOMIC INCENTIVE PROGRAM	4,095	1,143,846	1,328,846	1,328,846
<b>INNOVATION &amp; ECONOMIC DEV DEPARTMENT TOTAL</b>	<b>\$ 2,768,806</b>	<b>\$ 2,715,702</b>	<b>\$ 3,103,334</b>	<b>\$ 3,099,281</b>
<b>POLICE DEPARTMENT</b>				
6001 MANAGEMENT SUPPORT SERVICES	\$ 4,102,737	\$ 4,307,432	\$ 5,443,607	\$ 5,553,187
6002 COMMUNICATIONS	3,846,709	3,637,601	4,075,269	4,168,079
6003 RECORDS & SUPPORT	1,050,362	1,104,920	1,397,532	1,377,262
6004 PROPERTY & EVIDENCE	516,342	608,645	620,760	742,866
6005 FACILITY MAINTENANCE	-	-	372,614	580,070
6007 TRAFFIC	1,854,434	1,679,600	1,778,599	1,833,397
6008 PATROL	20,191,562	20,660,709	22,570,073	23,210,379
6009 SPECIAL OPERATIONS	1,206,057	1,092,835	1,974,561	2,033,581
6010 POLICE INFORMATION TECHNOLOGY	1,837,901	2,037,538	2,028,477	2,290,599
6011 VEHICLE ABATEMENT	180,618	155,772	172,343	176,660
6012 ANIMAL CONTROL	721,181	684,757	836,725	875,484
6014 SCHOOL RELATED - POLICE	667,763	1,005,908	833,601	1,060,086
6015 CRIMINAL INVESTIGATIONS	4,042,121	4,198,399	4,098,840	4,265,521
<b>POLICE DEPARTMENT TOTAL</b>	<b>\$ 40,217,787</b>	<b>\$ 41,174,116</b>	<b>\$ 46,203,001</b>	<b>\$ 48,167,171</b>

# EXPENDITURES

## General Fund Expenditures

Department, Division and Budget Unit (Short Key)	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
<b>PUBLIC WORKS DEPARTMENT</b>				
7201 PUBLIC WORKS ADMINISTRATION	\$ 353,284	\$ 330,047	\$ 429,659	\$ 458,061
7202 ENERGY/ENVIRONMENTAL PROGRAM	7,000	304,141	297,200	312,200
7203 ASSET MANAGEMENT	756,017	842,247	1,204,798	1,115,152
7204 SB-1383 CAL RECYCLE GRANT	900	129,580	87,580	-
7408 LAS POSITAS GOLF COURSE	155,851	145,557	146,205	146,471
8201 SPRINGTOWN OPEN SPACE	42,161	35,528	58,808	59,002
<b>PUBLIC WORKS ADMINISTRATION TOTAL</b>	<b>\$ 1,315,213</b>	<b>\$ 1,787,100</b>	<b>\$ 2,224,250</b>	<b>\$ 2,090,886</b>
7102 LANDSCAPE AREA MAINTENANCE	\$ 2,126,547	\$ 2,443,701	\$ 2,754,354	\$ 2,721,011
7103 STREET TREE MAINTENANCE	566,316	523,566	734,888	745,765
7301 STREET LIGHTING	2,006,997	1,832,199	1,604,158	1,670,552
<b>STREET LIGHTING TOTAL</b>	<b>\$ 4,699,860</b>	<b>\$ 4,799,466</b>	<b>\$ 5,093,400</b>	<b>\$ 5,137,328</b>
7401 MAINTENANCE ADMINISTRATION	\$ 961,336	\$ 962,917	\$ 992,402	\$ 1,032,368
7402 STREET MAINTENANCE	1,563,778	1,498,055	1,637,606	1,746,830
7403 TRAFFIC CONTROL	133,572	137,515	136,118	156,363
<b>MAINTENANCE TOTAL</b>	<b>\$ 2,658,686</b>	<b>\$ 2,598,487</b>	<b>\$ 2,766,126</b>	<b>\$ 2,935,561</b>
<b>TOTAL PUBLIC WORKS DEPARTMENT</b>	<b>\$ 8,673,759</b>	<b>\$ 9,185,053</b>	<b>\$ 10,083,776</b>	<b>\$ 10,163,775</b>
<b>FIRE DEPARTMENT</b>				
8001 FIRE ADMINISTRATION	\$ 3,993,145	\$ 3,828,425	\$ 3,979,912	\$ 4,013,564
8002 FIRE INSPECTION	1,317,666	1,442,445	1,579,095	1,573,769
8003 EMERGENCY MEDICAL SERVICES	139,889	141,667	154,488	154,362
8005 FIRE SUPPRESSION	18,847,422	20,725,773	22,105,631	22,043,599
<b>FIRE DEPARTMENT TOTAL</b>	<b>\$ 24,298,122</b>	<b>\$ 26,138,310</b>	<b>\$ 27,819,126</b>	<b>\$ 27,785,294</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 116,334,786</b>	<b>\$ 118,860,637</b>	<b>\$ 131,403,097</b>	<b>\$ 136,707,305</b>

# EXPENDITURES

## Citywide Expenditures

Fund	Short Key	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
001	001 GENERAL FUND	\$ 116,334,786	\$ 118,860,637	\$ 131,403,097	\$ 136,707,305
	<b>TOTAL GENERAL FUND</b>	<b>\$ 116,334,786</b>	<b>\$ 118,860,637</b>	<b>\$ 131,403,097</b>	<b>\$ 136,707,305</b>
210	2109 AIRPORT DEBT SVC - COP	\$ 144,245	\$ 309,512	\$ 309,826	\$ 309,214
210	2110 AIRPORT ADMINISTRATION	1,378,934	1,590,008	1,579,254	1,728,013
210	2120 AIRFIELD & FACILITIES MNT	821,561	1,017,118	1,006,304	994,485
210	2130 PRODUCT EXPENSE	-	12,542	11,952	12,780
210	2140 HANGAR & TIEDOWN	568,218	642,922	696,035	707,493
	<b>TOTAL AIRPORT FUND</b>	<b>\$ 2,912,958</b>	<b>\$ 3,572,102</b>	<b>\$ 3,603,371</b>	<b>\$ 3,751,985</b>
220	2200 STORM WATER ADMIN	\$ 1,896,999	\$ 2,276,652	\$ 2,506,920	\$ 2,657,768
220	2210 STORMWATER MNTNC	628,621	527,411	629,746	628,045
220	2221 STREAM MAINTENANCE	515,397	392,576	572,574	581,700
	<b>TOTAL STORM WATER FUND</b>	<b>\$ 3,041,017</b>	<b>\$ 3,196,639</b>	<b>\$ 3,709,240</b>	<b>\$ 3,867,513</b>
221	2211 STORM DRAIN OPERATING	\$ 123,621	\$ 11,206	\$ 7,291	\$ 6,294
	<b>TOTAL STORM DRAIN FUND</b>	<b>\$ 123,621</b>	<b>\$ 11,206</b>	<b>\$ 7,291</b>	<b>\$ 6,294</b>
230	2300 SEWER ADMIN	\$ 5,116,261	\$ 4,958,587	\$ 4,812,946	\$ 5,300,308
230	2310 COLLECTION SYS MAINT	2,065,253	2,262,543	2,376,862	2,452,773
230	2321 SEWER CUSTOMER ACCOUNTS	586,589	629,381	698,252	725,411
230	2322 WRP OPERATIONS	4,750,627	5,502,043	5,989,904	6,018,575
230	2323 PLANT MAINTENANCE	1,916,432	3,039,216	3,299,415	3,392,620
230	2324 RECYCLED WATER PRODUCTION	306,052	512,322	444,086	463,659
230	2330 SOURCE CONTROL	320,886	641,232	563,185	600,042
230	2340 WRP LABORATORY	708,295	752,320	892,748	911,674
	<b>TOTAL SEWER FUND</b>	<b>\$ 15,770,395</b>	<b>\$ 18,297,644</b>	<b>\$ 19,077,398</b>	<b>\$ 19,865,062</b>
239	2391 RENWL & REPLCMT- MAINT	\$ 72,263	\$ 375,968	\$ 274,804	\$ 281,883
239	2392 RENWL & REPLCMT - COLLECT	283,039	384,773	387,480	388,962
	<b>TOTAL SEWER REPLACEMENT FUND</b>	<b>\$ 355,302</b>	<b>\$ 760,741</b>	<b>\$ 662,284</b>	<b>\$ 670,845</b>
241	2411 SEWER CONNECTION OPS	\$ 45,369	\$ 61,350	\$ 21,706	\$ 21,706
	<b>TOTAL SEWER CONNECTION FEE FUND</b>	<b>\$ 45,369</b>	<b>\$ 61,350</b>	<b>\$ 21,706</b>	<b>\$ 21,706</b>
242	2420 LAVWMA	\$ 3,805,256	\$ 3,269,440	\$ 3,552,701	\$ 3,730,243
	<b>TOTAL LAVWMA FUND</b>	<b>\$ 3,805,256</b>	<b>\$ 3,269,440</b>	<b>\$ 3,552,701</b>	<b>\$ 3,730,243</b>
250	2500 ADMINISTRATIVE & GEN EXP	\$ 3,051,908	\$ 2,973,049	\$ 2,993,715	\$ 3,303,641
250	2509 WATER DEBT SVC- COP	106,600	346,816	346,639	346,527
250	2510 SOURCE OF WATER SUPPLY	9,501,191	10,378,337	11,048,962	11,715,487
250	2520 WATER PUMPING	322,639	387,436	415,837	440,187
250	2530 WATER TRANS & DIST	1,812,293	2,194,685	2,158,378	2,227,487
250	2540 WATER CUSTOMER ACCOUNTS	724,075	778,920	891,707	916,757
	<b>TOTAL WATER FUND</b>	<b>\$ 15,518,706</b>	<b>\$ 17,059,243</b>	<b>\$ 17,855,238</b>	<b>\$ 18,950,086</b>
251	2511 WATER CONNECTION OPS	\$ 4,435	\$ 132,066	\$ 164,357	\$ 160,500
	<b>TOTAL WATER CONNECTION FEES FUND</b>	<b>\$ 4,435</b>	<b>\$ 132,066</b>	<b>\$ 164,357</b>	<b>\$ 160,500</b>
259	2591 RENWL&REPLCMT-WATER	\$ 243,328	\$ 590,453	\$ 598,932	\$ 599,219
	<b>TOTAL WATER REPLACEMENT FUND</b>	<b>\$ 243,328</b>	<b>\$ 590,453</b>	<b>\$ 598,932</b>	<b>\$ 599,219</b>
306	3061 TRAFFIC IMPACT FEE OPS NON CIP	\$ -	\$ -	\$ 80,000	\$ -
	<b>TOTAL TRAFFIC IMPACT FEE FUND</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ -</b>
320	3201 2022 COP CONSTRUCTION FUND	\$ -	\$ -	\$ -	\$ -
	<b>TOTAL 2022 COP CONSTRUCTION FUND</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# EXPENDITURES

## Citywide Expenditures

Fund	Short Key	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
333	3331 HUMAN SVC FACILITY-1	\$ -	\$ 1,620,135	\$ 30,000	\$ -
	3332 HUMAN SVC FACILITY-2	-	119,700	-	-
	<b>TOTAL OTHER CAPITAL PROJECTS FUND</b>	<b>\$ -</b>	<b>\$ 1,739,835</b>	<b>\$ 30,000</b>	<b>\$ -</b>
337	3371 PARK FEE OPERATING	\$ -	\$ -	\$ 80,000	\$ -
	<b>PARK FEE-AB1600 FUND</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ -</b>
416	4160 2020 COP SERIES A	\$ 475,000	\$ 497,300	\$ 530,000	\$ 550,000
	<b>TOTAL 2020 COP SERIES A FUND</b>	<b>\$ 475,000</b>	<b>\$ 497,300</b>	<b>\$ 530,000</b>	<b>\$ 550,000</b>
417	4170 2020 COP SERIES B	\$ 3,876,017	\$ 3,882,372	\$ 3,885,000	\$ 3,885,000
	<b>TOTAL 2020 COP SERIES DS FUND</b>	<b>\$ 3,876,017</b>	<b>\$ 3,882,372</b>	<b>\$ 3,885,000</b>	<b>\$ 3,885,000</b>
422	4221 2022 COP DEBT SERVICE	\$ -	\$ 2,193,829	\$ 2,592,000	\$ 2,590,000
	<b>TOTAL 2022 COP DS FUND</b>	<b>\$ -</b>	<b>\$ 2,193,829</b>	<b>\$ 2,592,000</b>	<b>\$ 2,590,000</b>
500	5030 DOOLAN CANYON PRESERVE ENDOWMENT	\$ 32,320	\$ 28,000	\$ 28,000	\$ 28,000
	<b>TOTAL DOOLAN CANYON PRESERVE ENDOWMENT FUND</b>	<b>\$ 32,320</b>	<b>\$ 28,000</b>	<b>\$ 28,000</b>	<b>\$ 28,000</b>
505	5050 DOOLAN CANYON N OPEN SPACE	\$ -	\$ -	\$ 36,500	\$ 7,500
	<b>TOTAL DOOLAN CANYON N OPEN SPACE FUND</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 36,500</b>	<b>\$ 7,500</b>
600	6990 HOST COMMUNITY IMPACT FEE	\$ 40,229	\$ 30,514	\$ 135,720	\$ 37,735
	<b>TOTAL HOST COMMUNITY IMPACT FEE FUND</b>	<b>\$ 40,229</b>	<b>\$ 30,514</b>	<b>\$ 135,720</b>	<b>\$ 37,735</b>
602	6020 CITY STREET SWEEPING	\$ 725,374	\$ 671,052	\$ 494,700	\$ 529,186
	<b>TOTAL CITY STREET SWEEPING FUND</b>	<b>\$ 725,374</b>	<b>\$ 671,052</b>	<b>\$ 494,700</b>	<b>\$ 529,186</b>
603	6013 COPS AHEAD GRANT AB3229	\$ 177,036	\$ 196,960	\$ 266,525	\$ 274,129
	<b>TOTAL COPS AHEAD GRANT AB 3229 FUND</b>	<b>\$ 177,036</b>	<b>\$ 196,960</b>	<b>\$ 266,525</b>	<b>\$ 274,129</b>
605	6013 COPS AHEAD GRANT AB3229	\$ 61,375	\$ 432,677	\$ 300,000	\$ 200,000
605	6013 COPS AHEAD GRANT AB3229	-	-	-	-
605	6013 COPS AHEAD GRANT AB3229	-	419,440	81,000	81,000
	<b>TOTAL STATE GRANT - HHS FUND</b>	<b>\$ 61,375</b>	<b>\$ 852,117</b>	<b>\$ 381,000</b>	<b>\$ 281,000</b>
607	6073 CA DOJ TOBACCO GRANT	\$ 185,607	\$ 211,038	\$ -	\$ -
607	6074 CALTRANS GRANT	42,475	152,525	-	-
607	6075 WELLNESS GRANT	-	-	64,000	-
607	6076 USFWL HCP GRANT Q2230009	-	-	325,000	325,000
	<b>TOTAL STATE GRANT FUND</b>	<b>\$ 228,082</b>	<b>\$ 363,563</b>	<b>\$ 389,000</b>	<b>\$ 325,000</b>
608	6081 PUBLIC ART PROJECTS	\$ 136,650	\$ 155,115	\$ 158,320	\$ 156,235
608	6082 OUTREACH PROGRAMS	4,500	34,278	49,509	49,525
608	6083 MINIGRANTS	2,700	16,000	16,000	16,000
	<b>TOTAL PUBLIC ART FEE FUND</b>	<b>\$ 143,850</b>	<b>\$ 205,393</b>	<b>\$ 223,829</b>	<b>\$ 221,760</b>
609	6091 SUCCESSOR L/M ACTIVITIES	\$ 604,562	\$ 1,458,360	\$ 500,715	\$ 715
	<b>TOTAL HOUSING SUCCESSOR AGENCY FUND</b>	<b>\$ 604,562</b>	<b>\$ 1,458,360</b>	<b>\$ 500,715</b>	<b>\$ 715</b>
610	61101 YOUTH SVCS - GRANT	\$ 4,970	\$ 14,500	\$ 26,000	\$ 26,000
610	61102 YOUTH SVCS - CITY	928,720	1,169,274	1,188,323	1,214,840
610	6114 HORIZON-DONATION PGMS	-	-	1,000	1,000
	<b>TOTAL HORIZONS FUND</b>	<b>\$ 933,690</b>	<b>\$ 1,183,774</b>	<b>\$ 1,215,323</b>	<b>\$ 1,241,840</b>

# EXPENDITURES

## Citywide Expenditures

Fund	Short Key	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
611	6119 PROPERTY MANAGEMENT	\$ 17,233	\$ 540,862	\$ 397,154	\$ 397,160
611	61120 HSG ACQUIS SERVICE	80,164	158,166	131,732	131,809
611	61123 TVH DOMESTIC VIOL SHELTER	-	24,000	24,000	24,000
611	61124 TVH HOMELESS SHELTER	232,103	30,000	30,000	30,000
611	61125 SENIOR HOUSING REHAB SVC	-	-	100,000	100,000
611	61126 HOUSING COUNSELING	20,148	21,357	500	510
611	61127 HSG RENTAL ASSISTANCE	33,203	25,343	25,480	25,490
611	61128 LOAN ACQUISITION	4,337,970	4,272,469	3,215,050	3,174,860
611	61130 HOMELESS SERVICES	125,556	130,000	130,000	130,000
	<b>TOTAL LOW INCOME HOUSING FUND</b>	<b>\$ 4,846,377</b>	<b>\$ 5,202,197</b>	<b>\$ 4,053,916</b>	<b>\$ 4,013,829</b>
612	6120 MEASURE D	\$ 313,635	\$ 433,117	\$ 423,636	\$ 426,811
	<b>TOTAL WASTE MANAGEMENT FUND</b>	<b>\$ 313,635</b>	<b>\$ 433,117</b>	<b>\$ 423,636</b>	<b>\$ 426,811</b>
613	61301 ADMIN EXP FOR CDBG PROG	\$ 92,377	\$ 188,725	\$ 170,057	\$ 171,845
613	61302 SECTION 108 LOAN REPAYMT	740,582	300,375	266,320	262,986
613	61303 HSG REHAB PROG HOMEOWNERS	440,651	189,800	57,545	57,545
	<b>TOTAL CDBG GRANT FUND</b>	<b>\$ 1,273,610</b>	<b>\$ 678,900</b>	<b>\$ 493,922</b>	<b>\$ 492,376</b>
614	61408 LANDSCAPE DISTRICTS	\$ 828,450	\$ 1,152,661	\$ 1,212,064	\$ 1,241,739
614	61410 DOWNTOWN LMD	362,387	345,548	370,749	376,658
614	999999 LMD BUDGET	1,658,348	1,796,097	1,860,022	1,916,212
	<b>TOTAL LMD FUND</b>	<b>\$ 2,849,185</b>	<b>\$ 3,294,306</b>	<b>\$ 3,442,835</b>	<b>\$ 3,534,609</b>
615	6151 FEMA	\$ -	\$ -	\$ 300,000	\$ 300,000
	<b>TOTAL COVID-19 FEDERAL GRANT FUND</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>
617	8007 USED OIL RECYCLING	\$ 6,450	\$ 24,200	\$ 24,200	\$ 24,200
	<b>TOTAL USED OIL RECYCLING GRANT FUND</b>	<b>\$ 6,450</b>	<b>\$ 24,200</b>	<b>\$ 24,200</b>	<b>\$ 24,200</b>
619	6030 FED ASSET SEIZURE ADJDCTD	\$ -	\$ 132,000	\$ -	\$ -
619	6031 NON FED ASSET SEZR ADJUD	-	1,715	2,400	2,449
	<b>TOTAL ASSET SEIZURE FUND</b>	<b>\$ -</b>	<b>\$ 133,715</b>	<b>\$ 2,400</b>	<b>\$ 2,449</b>
620	6200 SOEF	\$ 65,418	\$ 81,266	\$ 1,920	\$ 1,808
	<b>SOCIAL OPPTORTUNITY ENDOWMENT FUND</b>	<b>\$ 65,418</b>	<b>\$ 81,266</b>	<b>\$ 1,920</b>	<b>\$ 1,808</b>
621	6210 BLLTPRF VEST REIMB	\$ 17,691	\$ 15,000	\$ 15,000	\$ 15,000
	<b>BULLETPROOF VEST GRANT FUND</b>	<b>\$ 17,691</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>
622	6162 CALHOME STATE GRANT	\$ 1,019	\$ 1,000	\$ 1,200	\$ 1,200
622	6172 CALHOME REUSE	20,000	121,474	183,360	242,105
	<b>CALHOME REUSE GRANT FUND</b>	<b>\$ 21,019</b>	<b>\$ 122,474</b>	<b>\$ 184,560</b>	<b>\$ 243,305</b>
625	6250 TREASURY ASSET SEIZURE	\$ -	\$ 175,000	\$ 75,000	\$ -
	<b>TOTAL TREASURY ASSET SEIZURE</b>	<b>\$ -</b>	<b>\$ 175,000</b>	<b>\$ 75,000</b>	<b>\$ -</b>
626	6170 FIRST TIME HOME HOMEBUYERS ASSISTANCE	\$ 93	\$ 305	\$ 307	\$ 307
	<b>TOTAL HOMEBUYER ASSISTANCE FUND</b>	<b>\$ 93</b>	<b>\$ 305</b>	<b>\$ 307</b>	<b>\$ 307</b>
627	6270 DOY ASSET SEIZURE	\$ -	\$ -	\$ 100,000	\$ 100,000
	<b>TOTAL DOJ ASSET SEIZURE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
628	6280 HHS - MGE ASST - DPA LOAN	\$ 2,357	\$ 65,618	\$ 66,464	\$ 66,525
	<b>TOTAL MORTGAGE ASSISTANCE FUND</b>	<b>\$ 2,357</b>	<b>\$ 65,618</b>	<b>\$ 66,464</b>	<b>\$ 66,525</b>

# EXPENDITURES

## Citywide Expenditures

Fund	Short Key	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
630	6129 BEVERAGE CONTAINER	\$ 27,019	\$ 16,000	\$ 22,000	\$ 22,000
	<b>TOTAL CA BEVERAGE CONTAINER GRANT FUND</b>	<b>\$ 27,019</b>	<b>\$ 16,000</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>
633	6331 HHS-EDI GRANT DPA	\$ 107	\$ 58,100	\$ 90,150	\$ 90,150
633	6333 HHS-NSP ADMINISTRATION	-	-	-	-
	<b>TOTAL HUD EDI SPECIAL GRANT FUND</b>	<b>\$ 107</b>	<b>\$ 58,100</b>	<b>\$ 90,150</b>	<b>\$ 90,150</b>
635	6350 PD - CHP - EVRY 15 MIN	\$ -	\$ 3,000	\$ -	\$ -
635	6353 PD-OJP TECHNOLOGY GRANT	-	-	-	10,635
635	63531 PD-JAG 2017	-	9,821	9,821	-
635	63533 PD-JAG 2019	-	11,676	11,680	-
635	63534 PD-JAG 2021	-	12,286	11,880	-
635	6354 PD-STEP FY 2020-21	21,369	-	-	-
635	6355 TRIVALLEY TRAFFIC ENFORCE	(10)	129,910	2,565	-
635	6356 STEP GRANT PT19058	23,036	16,457	-	-
635	6357 PD-STEP FY 2019-20	-	-	75,990	25,330
635	6359 STOP GRANT (BJA)	9,382	-	-	-
	<b>TOTAL LPD - FEDERAL GRANTS FUND</b>	<b>\$ 53,777</b>	<b>\$ 183,150</b>	<b>\$ 111,936</b>	<b>\$ 35,965</b>
637	6714 CALIF BEGIN PROGRAM	\$ 10,498	\$ 30,100	\$ 91,000	\$ 121,000
	<b>TOTAL CALIF BEGIN PROGRAM FUND</b>	<b>\$ 10,498</b>	<b>\$ 30,100</b>	<b>\$ 91,000</b>	<b>\$ 121,000</b>
641	6410 VEHICLE IMPOUND (VIP)	\$ 6,772	\$ 20,290	\$ 20,290	\$ 20,290
	<b>TOTAL VEHICLE IMPOUND PROGRAM FUND</b>	<b>\$ 6,772</b>	<b>\$ 20,290</b>	<b>\$ 20,290</b>	<b>\$ 20,290</b>
642	6420 ALTAMONT OPEN SPACE	\$ 13,556	\$ 23,000	\$ 23,000	\$ 23,000
	<b>TOTAL OPEN SPACE ACQUISITION &amp; MAINTENCE FUN</b>	<b>\$ 13,556</b>	<b>\$ 23,000</b>	<b>\$ 23,000</b>	<b>\$ 23,000</b>
645	6450 CASP CERT & TRAINING FUND	\$ 3,325	\$ 11,000	\$ 11,000	\$ 11,000
	<b>TOTAL CASP FUND</b>	<b>\$ 3,325</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>
<b>650</b>	<b>6511 GAS TAXES OPERATING</b>	<b>\$ 48,504</b>	<b>\$ 142,000</b>	<b>\$ 252,000</b>	<b>\$ 252,000</b>
	<b>TOTAL GAS TAXES FUND</b>	<b>\$ 48,504</b>	<b>\$ 142,000</b>	<b>\$ 252,000</b>	<b>\$ 252,000</b>
665	6651 COMMUNITY TELEVISION	\$ 44,739	\$ 70,772	\$ 226,080	\$ 51,102
	<b>TOTAL PEG CAPITAL FEES FUND</b>	<b>\$ 44,739</b>	<b>\$ 70,772</b>	<b>\$ 226,080</b>	<b>\$ 51,102</b>
666	6124 IMPORT MITIGATION	\$ 22,805	\$ 26,765	\$ 12,190	\$ 5,500
	<b>TOTAL IMPORT MITIGATION FUND</b>	<b>\$ 22,805</b>	<b>\$ 26,765</b>	<b>\$ 12,190</b>	<b>\$ 5,500</b>
667	6125 SW&RECYCLING CONTRACT MANAGEMENT	\$ 285,878	\$ 297,213	\$ 342,078	\$ 306,898
	<b>TOTAL SOLID WASTE &amp; RECYCLING FUND</b>	<b>\$ 285,878</b>	<b>\$ 297,213</b>	<b>\$ 342,078</b>	<b>\$ 306,898</b>
671	6710 ECHO HOMELESS - HOME	\$ 111,368	\$ 175,189	\$ 147,625	\$ 147,695
671	6715 HOUSING REHAB PROGRAM	11,058	-	-	-
	<b>TOTAL FEDERAL HOME PROGRAM FUND</b>	<b>\$ 122,426</b>	<b>\$ 175,189</b>	<b>\$ 147,625</b>	<b>\$ 147,695</b>
672	6738 LIBRARY GIFT BOOKS	\$ 78,205	\$ 141,607	\$ 134,581	\$ 124,410
	<b>TOTAL LIBRARY DONATIONS FUND FUND</b>	<b>\$ 78,205</b>	<b>\$ 141,607</b>	<b>\$ 134,581</b>	<b>\$ 124,410</b>
673	6732 PUBLIC LIBRARY FUND	\$ -	\$ 37,489	\$ 47,350	\$ 47,357
673	6733 STATE LITERACY	22,579	82,422	88,018	88,018
	<b>TOTAL LIBRARY FOUNDATION GRANT FUND</b>	<b>\$ 22,579</b>	<b>\$ 119,911</b>	<b>\$ 135,368</b>	<b>\$ 135,375</b>
676	6760 LIVERMORES PROMISE	\$ 28,238	\$ -	\$ -	\$ -
	<b>TOTAL LIVERMORE'S PROMISE GRANT FUND</b>	<b>\$ 28,238</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# EXPENDITURES

## Citywide Expenditures

Fund	Short Key	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
677	6771 MEASURE B - BIKE AND PEDESTRIAN	\$ 161,458	\$ 267,500	\$ -	\$ -
	<b>TOTAL MEASURE B-BIKE/PEDESTRIAN FUND</b>	<b>\$ 161,458</b>	<b>\$ 267,500</b>	<b>\$ -</b>	<b>\$ -</b>
678	6781 MEASURE B PASS THRU	\$ 70,600	\$ 280,200	\$ 260,950	\$ 150,750
	<b>TOTAL MEASURE B-2000 PASS THRU FUND</b>	<b>\$ 70,600</b>	<b>\$ 280,200</b>	<b>\$ 260,950</b>	<b>\$ 150,750</b>
681	6811 LOCAL VEHICLE REG FEE	\$ 1,500	\$ -	\$ 1,500	\$ 1,500
	<b>TOTAL LOCAL VEHICLE REG FEE FUND</b>	<b>\$ 1,500</b>	<b>\$ -</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>
683	6831 POLICE - MISC DONATIONS	\$ -	\$ 5,086	\$ 1,120	\$ 1,122
683	6833 POLICE - OCCUPANT PROTECT	-	1,017	1,024	1,024
683	6834 POLICE - K-9	-	5,086	120	122
683	6835 POLICE - CPA ALUMNI	4,304	5,086	5,120	5,122
683	6836 POLICE - YOUTH PROGRAMS	-	5,086	1,120	1,122
683	6838 POLICE-STRIKE NGT DINNER	-	-	500	500
	<b>TOTAL POLICE DONATIONS FUND FUND</b>	<b>\$ 4,304</b>	<b>\$ 21,361</b>	<b>\$ 9,004</b>	<b>\$ 9,012</b>
687	6871 MEASURE BB BIKE/PED - OPERATING	\$ 780	\$ -	\$ 750	\$ 750
	<b>TOTAL MEASURE BB-BIKE/PEDESTRIAN FUND</b>	<b>\$ 780</b>	<b>\$ -</b>	<b>\$ 750</b>	<b>\$ 750</b>
688	6881 MEASURE BB STREET/RD - OPERATING	\$ 48,471	\$ 50,000	\$ 223,150	\$ 223,150
	<b>TOTAL MEASURE BB-LOCAL STREET &amp; ROAD FUND</b>	<b>\$ 48,471</b>	<b>\$ 50,000</b>	<b>\$ 223,150</b>	<b>\$ 223,150</b>
696	6960 - 2012-1 EL CHARRO CFD MAINTENANCE	\$ -	\$ 1,979	\$ 2,104	\$ 2,105
696	6961 - ROAD A MEDIAN/PLANTERS	18,502	17,006	17,602	18,129
696	69610 - JACKLONDBLVD-BOX CULVERTS	456	9,415	9,755	10,047
696	69611 - JACKLONDBLVD-ROAD SWALES	13,051	5,811	6,273	6,201
696	69612 - MULTI-USE TRAILS	12,512	17,102	17,911	18,187
696	69613 - INTERCHANGE LANDSCAPING	6,768	5,969	6,185	6,369
696	69614 - JACKLOND RD MEDIANPLANTER	3,966	4,584	4,750	4,891
696	69615 - MITIGATION DITCH	284	11,463	11,878	12,233
696	69616 - ENTRY FEATURES JLB ELCHAR	6	2,132	2,209	2,275
696	6962 - ROAD B MEDIAN/PLANTERS	10	86	89	93
696	6963 - PARK AROUND HMP BASIN 2	41,179	41,061	42,524	43,792
696	6964 - NO. BANK LANDSCAPING & SWALE	13,464	20,883	21,640	22,284
696	6965 - MITIGATION CREEK BUFFER	27,705	56,516	58,749	60,492
696	6966 - HMP OUTFALLS	167	3,731	3,866	3,982
696	6967 - HMP BASIN 1	11,892	68,699	71,188	73,308
696	6968 - HMP BASIN 2	6,150	59,837	62,005	63,851
696	6969 - SOUTHERN CONVEYANCE FACILITY	13,590	35,692	36,985	38,086
	<b>TOTAL EL CHARRO MAINTENCE CFD FUND</b>	<b>\$ 169,702</b>	<b>\$ 361,966</b>	<b>\$ 375,713</b>	<b>\$ 386,325</b>
697	6971 BRISA 2015-1 MAINTENANCE CFD	\$ 129,851	\$ 108,639	\$ 112,599	\$ 115,890
697	6972 SAGE 2016-1 MAINTENANCE CFD	41,973	81,533	84,619	87,076
697	69731 AUBURN GROVE MAINTENANCE CFD PHASE 1	2,015	1,979	2,104	2,105
	<b>TOTAL OTHER MAINTENANCE CFDS FUND</b>	<b>\$ 173,839</b>	<b>\$ 192,151</b>	<b>\$ 199,322</b>	<b>\$ 205,071</b>
700	7710 RISK MANAGEMENT	\$ 3,932,490	\$ 4,552,093	\$ 4,661,296	\$ 5,528,640
	<b>TOTAL RISK MANAGEMENT-LIABILITY FUND</b>	<b>\$ 3,932,490</b>	<b>\$ 4,552,093</b>	<b>\$ 4,661,296</b>	<b>\$ 5,528,640</b>
710	7720 WORKERS COMPENSATION	\$ 2,069,225	\$ 2,867,365	\$ 2,573,086	\$ 2,786,995
	<b>TOTAL RISK MANAGEMENT-W/C INSUR FUND</b>	<b>\$ 2,069,225</b>	<b>\$ 2,867,365</b>	<b>\$ 2,573,086</b>	<b>\$ 2,786,995</b>
720	7760 INFORMATION TECHNOLOGY	\$ 3,128,896	\$ 7,106,294	\$ 5,605,437	\$ 5,651,911
720	7761 GIS	391,759	621,358	602,889	609,385
	<b>TOTAL INFORMATION TECHNOLOGY FUND</b>	<b>\$ 3,520,655</b>	<b>\$ 7,727,652</b>	<b>\$ 6,208,326</b>	<b>\$ 6,261,296</b>

# EXPENDITURES

## Citywide Expenditures

Fund	Short Key	FY 2021-22 Actual	FY 2022-23 Projected	FY 2023-24 Budget	FY 2024-25 Budget
725	7250 CYBER SECURITY	\$ 718,736	\$ 937,340	\$ 807,880	\$ 957,032
	<b>TOTAL CYBERSECURITY FUND</b>	<b>\$ 718,736</b>	<b>\$ 937,340</b>	<b>\$ 807,880</b>	<b>\$ 957,032</b>
730	7771 FLEET & EQT SERVICES	\$ 3,449,861	\$ 7,715,467	\$ 5,744,705	\$ 4,733,225
730	7772 OUTSIDE AG FLEET & EQ SVC	297,108	300,392	327,158	332,632
	<b>TOTAL FLEET &amp; EQT SERVICES FUND</b>	<b>\$ 3,746,969</b>	<b>\$ 8,015,859</b>	<b>\$ 6,071,863</b>	<b>\$ 5,065,857</b>
740	7791 FACILITIES REHAB	\$ 983,335	\$ 2,020,533	\$ 2,076,509	\$ 2,163,522
740	7792 CITY BUILDING MAINTENANCE	648,172	609,107	954,090	994,952
740	7793 MAINTENANCE SERVICE CNTR	236,434	252,385	353,810	354,115
740	7794 DOWNTOWN PARKNG STRUCTURE	63,665	90,463	109,150	109,244
	<b>TOTAL FACILITIES REHAB PROGRAM FUND</b>	<b>\$ 1,931,606</b>	<b>\$ 2,972,488</b>	<b>\$ 3,493,559</b>	<b>\$ 3,621,833</b>
<b>TOTAL ALL FUNDS</b>		<b>\$ 192,167,306</b>	<b>\$ 218,901,760</b>	<b>\$ 227,213,784</b>	<b>\$ 234,068,438</b>

# EXPENDITURES

## General Fund Expense by Major Category FY 2021-22 Actual

Department/ Division	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b>City Council Department</b>				
1101 CITY COUNCIL	\$ 79,357	\$ 179,390	\$ -	\$ 258,747
<b>CITY COUNCIL DEPARTMENT TOTAL</b>	<b>\$ 79,357</b>	<b>\$ 179,390</b>	<b>\$ -</b>	<b>\$ 258,747</b>
<b>City Manager Department</b>				
1103 CITY MANAGER ADMINISTRATION	\$ 1,712,343	\$ 206,348	\$ -	\$ 1,918,691
1104 COMMUNICATION & PUBLIC OUTREACH	-	-	-	-
1107 EMERGENCY OPERATIONS	222,112	114,929	-	337,041
<b>CITY MANAGER DEPARTMENT TOTAL</b>	<b>\$ 1,934,455</b>	<b>\$ 321,277</b>	<b>\$ -</b>	<b>\$ 2,255,732</b>
<b>City Attorney Department</b>				
1201 CITY ATTORNEY ADMIN	\$ 1,685,327	\$ 452,909	\$ -	\$ 2,138,236
<b>CITY ATTORNEY DEPARTMENT TOTAL</b>	<b>\$ 1,685,327</b>	<b>\$ 452,909</b>	<b>\$ -</b>	<b>\$ 2,138,236</b>
<b>Administrative Services Department</b>				
<b>Administrative Services Admin</b>				
1801 ADMINISTRATIVE SVCS ADMIN	\$ 496,382	\$ 70,424	\$ -	\$ 566,806
<b>ADMINISTRATIVE SERVICES ADMIN TOTAL</b>	<b>\$ 496,382</b>	<b>\$ 70,424</b>	<b>\$ -</b>	<b>\$ 566,806</b>
<b>City Clerk Division</b>				
1301 CITY CLERK	\$ 943,536	\$ 319,716	\$ -	\$ 1,263,252
1302 RECORDS MANAGEMENT	-	264,261	-	264,261
1303 CITY ELECTIONS	-	105,727	-	105,727
<b>CITY CLERK DIVISION TOTAL</b>	<b>\$ 943,536</b>	<b>\$ 689,704</b>	<b>\$ -</b>	<b>\$ 1,633,240</b>
<b>Finance Division</b>				
1403 GENERAL ACCOUNTING	\$ 1,011,892	\$ 646,932	\$ -	\$ 1,658,824
1404 BUSINESS LICENSES	21,924	298,085	-	320,009
1405 PAYROLL SERVICES	325,463	14,433	-	339,896
1406 ACCOUNTS PAYABLE	340,255	20,451	-	360,706
1407 LIVERMORE WINE HERITAGE DISTRICT	-	583	-	583
1409 PURCHASING	375,999	21,355	-	397,354
<b>FINANCE DIVISION TOTAL</b>	<b>\$ 2,075,533</b>	<b>\$ 1,001,839</b>	<b>\$ -</b>	<b>\$ 3,077,372</b>
<b>Human Resources</b>				
1701 HUMAN RESOURCES	\$ 1,258,804	\$ 352,091	\$ -	\$ 1,610,895
<b>HUMAN RESOURCES DIVISION TOTAL</b>	<b>\$ 1,258,804</b>	<b>\$ 352,091</b>	<b>\$ -</b>	<b>\$ 1,610,895</b>
<b>ADMINISTRATIVE SERVICES DEPARTMENT TOTAL</b>	<b>\$ 4,774,255</b>	<b>\$ 2,114,058</b>	<b>\$ -</b>	<b>\$ 6,888,313</b>
<b>General Services Department</b>				
1450 GENERAL SERVICES	\$ 3	\$ 3,357,543	\$ 48,383	\$ 3,405,929
<b>GENERAL SERVICES TOTAL</b>	<b>\$ 3</b>	<b>\$ 3,357,543</b>	<b>\$ 48,383</b>	<b>\$ 3,405,929</b>
<b>Library Department</b>				
1901 LIBRARY ADMINISTRATION	\$ 1,134,375	\$ 962,368	\$ -	\$ 2,096,743
1902 LIBRARY PUBLIC SERVICES	2,228,367	115,687	-	2,344,054
1903 LIBRARY TECHNICAL SVCS	969,408	535,125	-	1,504,533
1904 SPRINGTOWN BRANCH	-	42,908	-	42,908
1905 RINCON BRANCH	205,903	80,291	-	286,194
<b>LIBRARY DEPARTMENT TOTAL</b>	<b>\$ 4,538,053</b>	<b>\$ 1,736,379</b>	<b>\$ -</b>	<b>\$ 6,274,432</b>

# EXPENDITURES

## General Fund Expense by Major Category FY 2021-22 Actual

Department/ Division	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b><u>Community Development Department</u></b>				
<b><u>Community Development Admin</u></b>				
2001 COMMUNITY DEVELOPMNT ADM	\$ 912,058	\$ 2,154,348	\$ -	\$ 3,066,406
<b>COMMUNITY DEVELOPMENT TOTAL</b>	<b>\$ 912,058</b>	<b>\$ 2,154,348</b>	<b>\$ -</b>	<b>\$ 3,066,406</b>
<b><u>Housing &amp; Human Services Division</u></b>				
2002 COMMNTY DVLPMNT HOUSING	\$ 1,253,663	\$ 1,182,596	\$ -	\$ 2,436,259
2004 LVRMR VLLG MAINTENANCE	-	18,417	-	18,417
5010 MULTISERVICE CENTER	67,018	87,364	-	154,382
<b>HOUSING &amp; HUMAN SERVICES DIVISION TOTAL</b>	<b>\$ 1,320,681</b>	<b>\$ 1,288,377</b>	<b>\$ -</b>	<b>\$ 2,609,058</b>
<b><u>Building Division</u></b>				
8050 BUILDING ADMINISTRATION	\$ 528,484	\$ 640,870	\$ -	\$ 1,169,354
8051 INSPECTION & ENFORCEMENT	718,507	69,710	-	788,217
8052 PERMIT PROC & PLAN REVW	782,724	285,043	-	1,067,767
8053 NEIGHBORHOOD PRESERVATION	470,050	36,462	-	506,512
<b>BUILDING DIVISION TOTAL</b>	<b>\$ 2,499,765</b>	<b>\$ 1,032,085</b>	<b>\$ -</b>	<b>\$ 3,531,850</b>
<b><u>Planning Division</u></b>				
8150 PLANNING ADMINISTRATION	\$ 627,664	\$ 608,120	\$ -	\$ 1,235,784
8151 CURRENT PLANNING	713,513	49,136	-	762,649
8152 ADVANCE PLANNING	1,384,049	1,032,609	-	2,416,658
<b>PLANNING DIVISION TOTAL</b>	<b>\$ 2,725,226</b>	<b>\$ 1,689,865</b>	<b>\$ -</b>	<b>\$ 4,415,091</b>
<b><u>Engineering Division</u></b>				
8101 ENGINEERING ADMIN	\$ 537,736	\$ 974,104	\$ -	\$ 1,511,840
8103 TRAFFIC OPS & BIKE PED	527,949	21,741	-	549,690
8104 BART JPA & REGIONAL TRANS	359,715	16,384	-	376,099
8105 DESIGN ENGINEERING	872,177	172,424	-	1,044,601
8106 ENGINEERING EMRGNCY RSPNS	-	-	-	-
8107 CONSTRUCTION ENGINEERING	635,646	225,468	-	861,114
8108 DEVELOPMENTAL ENGINEERING	569,570	393,659	-	963,229
8109 WATER ENGINEERING	108,208	2,642	-	110,850
8110 WATER RES. ENGINEERING	112,351	2,744	-	115,095
<b>ENGINEERING DIVISION TOTAL</b>	<b>\$ 3,723,352</b>	<b>\$ 1,809,166</b>	<b>\$ -</b>	<b>\$ 5,532,518</b>
<b>COMMUNITY DEVELOPMENT DEPARTMENT TOTAL</b>	<b>\$ 11,181,082</b>	<b>\$ 7,973,841</b>	<b>\$ -</b>	<b>\$ 19,154,923</b>
<b><u>Innovation &amp; Economic Development Department</u></b>				
5001 ECONOMIC DEVELOPMENT	\$ 686,787	\$ 1,630,411	\$ -	\$ 2,317,198
5002 I-GATE	86,090	243,913	-	330,003
5003 CULTURAL ARTS	111,488	6,022	-	117,510
5004 ECONOMIC INCENTIVE PROGRAM	-	4,095	-	4,095
<b>INNOVATION &amp; ECONOMIC DEV DEPARTMENT TOTAL</b>	<b>\$ 884,365</b>	<b>\$ 1,884,441</b>	<b>\$ -</b>	<b>\$ 2,768,806</b>

# EXPENDITURES

## General Fund Expense by Major Category FY 2021-22 Actual

Department/ Division	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b>Police</b>				
6001 MANAGEMENT SUPPORT SVCS	\$ 3,207,134	\$ 895,603	\$ -	\$ 4,102,737
6002 COMMUNICATIONS	3,608,087	238,622	-	3,846,709
6003 RECORDS & SUPPORT	993,661	56,701	-	1,050,362
6004 PROPERTY & EVIDENCE	367,820	148,522	-	516,342
6005 FACILITY MAINTENANCE	-	-	-	-
6007 TRAFFIC	1,650,651	203,783	-	1,854,434
6008 PATROL	17,940,081	2,251,481	-	20,191,562
6009 SPECIAL OPERATIONS	1,158,606	47,451	-	1,206,057
6010 POLICE INFORMATION TECH	-	1,837,901	-	1,837,901
6011 VEHICLE ABATEMENT	173,634	6,984	-	180,618
6012 ANIMAL CONTROL	324,525	396,656	-	721,181
6014 SCHOOL RELATED - POLICE	444,752	223,011	-	667,763
6015 CRIMINAL INVESTIGATIONS	3,763,742	278,379	-	4,042,121
<b>POLICE DEPARTMENT TOTAL</b>	<b>\$ 33,632,693</b>	<b>\$ 6,585,094</b>	<b>\$ -</b>	<b>\$ 40,217,787</b>
<b>Public Works Department</b>				
<b>Public Works Admin</b>				
7201 PUBLIC WORKS ADMIN	\$ 289,005	\$ 64,279	\$ -	\$ 353,284
7202 ENERGY/ENVIRONMENTAL PGM	7,000	-	-	7,000
7203 ASSET MANAGEMENT	433,573	322,444	-	756,017
7204 SB-1383 CAL RECYCLE GRANT	-	900	-	900
7408 LAS POSITAS GOLF COURSE	16,040	139,811	-	155,851
8201 SPRINGTOWN OPEN SPACE	-	42,161	-	42,161
<b>PUBLIC WORKS ADMIN TOTAL</b>	<b>\$ 745,618</b>	<b>\$ 569,595</b>	<b>\$ -</b>	<b>\$ 1,315,213</b>
<b>Maintenance Division</b>				
7102 LANDSCAPE AREA MAINTENANCE	\$ 658,601	\$ 1,467,946	\$ -	\$ 2,126,547
7103 STREET TREE MAINTENANCE	271,121	295,195	-	566,316
7301 STREET LIGHTING	519,256	1,487,741	-	2,006,997
7401 MAINTENANCE ADMIN	845,712	115,624	-	961,336
7402 STREET MAINTENANCE	1,057,903	505,875	-	1,563,778
7403 TRAFFIC CONTROL	38,373	95,199	-	133,572
<b>MAINTENANCE DIVISION TOTAL</b>	<b>\$ 3,390,966</b>	<b>\$ 3,967,580</b>	<b>\$ -</b>	<b>\$ 7,358,546</b>
<b>PUBLIC WORKS DEPARTMENT TOTAL</b>	<b>\$ 4,136,584</b>	<b>\$ 4,537,175</b>	<b>\$ -</b>	<b>\$ 8,673,759</b>
<b>Fire Department</b>				
8001 FIRE ADMINISTRATION	\$ 3,855	\$ 3,989,290	\$ -	\$ 3,993,145
8002 FIRE INSPECTION	-	1,317,666	-	1,317,666
8003 EMERGENCY MEDICAL SVCS	-	139,889	-	139,889
8005 FIRE SUPPRESSION	-	18,847,422	-	18,847,422
<b>FIRE DEPARTMENT TOTAL</b>	<b>\$ 3,855</b>	<b>\$ 24,294,267</b>	<b>\$ -</b>	<b>\$ 24,298,122</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 62,850,029</b>	<b>\$ 53,436,374</b>	<b>\$ 48,383</b>	<b>\$ 116,334,786</b>



# EXPENDITURES

## General Fund Expense by Major Category FY 2022-23 Projected

Department/ Division	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b><u>City Council Department</u></b>				
1101 CITY COUNCIL	\$ 64,781	\$ 148,971	\$ -	\$ 213,752
<b>CITY COUNCIL DEPARTMENT TOTAL</b>	<b>\$ 64,781</b>	<b>\$ 148,971</b>	<b>\$ -</b>	<b>\$ 213,752</b>
<b><u>City Manager Department</u></b>				
1103 CITY MANAGER ADMIN	\$ 1,604,868	\$ 235,995	\$ -	\$ 1,840,863
1104 COMMUNICATION & PUBLIC OUTREACH	161,201	403,950	-	565,151
1107 EMERGENCY OPERATIONS	201,574	154,979	-	356,553
<b>CITY MANAGER DEPARTMENT TOTAL</b>	<b>\$ 1,967,643</b>	<b>\$ 794,924</b>	<b>\$ -</b>	<b>\$ 2,762,567</b>
<b><u>City Attorney Department</u></b>				
1201 CITY ATTORNEY ADMIN	\$ 1,587,381	\$ 493,033	\$ -	\$ 2,080,414
<b>CITY ATTORNEY DEPARTMENT TOTAL</b>	<b>\$ 1,587,381</b>	<b>\$ 493,033</b>	<b>\$ -</b>	<b>\$ 2,080,414</b>
<b><u>Administrative Services Department</u></b>				
<b><u>Administrative Services Admin</u></b>				
1801 ADMINISTRATIVE SVCS ADMIN	\$ 519,509	\$ 123,655	\$ -	\$ 643,164
<b>ADMINISTRATIVE SERVICES ADMIN TOTAL</b>	<b>\$ 519,509</b>	<b>\$ 123,655</b>	<b>\$ -</b>	<b>\$ 643,164</b>
<b><u>City Clerk Division</u></b>				
1301 CITY CLERK	\$ 944,757	\$ 336,621	\$ -	\$ 1,281,378
1302 RECORDS MANAGEMENT	-	374,919	-	374,919
1303 CITY ELECTIONS	-	333,923	-	333,923
<b>CITY CLERK DIVISION TOTAL</b>	<b>\$ 944,757</b>	<b>\$ 1,045,463</b>	<b>\$ -</b>	<b>\$ 1,990,220</b>
<b><u>Finance Division</u></b>				
1403 GENERAL ACCOUNTING	\$ 1,857,700	\$ 955,913	\$ -	\$ 2,813,613
1404 BUSINESS LICENSES	19,309	235,587	-	254,896
1405 PAYROLL SERVICES	291,145	13,581	-	304,726
1406 ACCOUNTS PAYABLE	295,731	17,923	-	313,654
1407 LIVERMORE WINE HERITAGE DISTRICT	-	-	-	-
1409 PURCHASING	347,137	30,267	-	377,404
<b>FINANCE DIVISION TOTAL</b>	<b>\$ 2,811,022</b>	<b>\$ 1,253,271</b>	<b>\$ -</b>	<b>\$ 4,064,293</b>
<b><u>Human Resources</u></b>				
1701 HUMAN RESOURCES	\$ 1,377,900	\$ 314,104	\$ -	\$ 1,692,004
<b>HUMAN RESOURCES DIVISION TOTAL</b>	<b>\$ 1,377,900</b>	<b>\$ 314,104</b>	<b>\$ -</b>	<b>\$ 1,692,004</b>
<b>ADMINISTRATIVE SERVICES DEPARTMENT TOTAL</b>	<b>\$ 5,653,188</b>	<b>\$ 2,736,493</b>	<b>\$ -</b>	<b>\$ 8,389,681</b>
<b><u>General Services Department</u></b>				
1450 GENERAL SERVICES	\$ -	\$ 1,416,673	\$ 40,000	\$ 1,456,673
<b>GENERAL SERVICES TOTAL</b>	<b>\$ -</b>	<b>\$ 1,416,673</b>	<b>\$ 40,000</b>	<b>\$ 1,456,673</b>
<b><u>Library Department</u></b>				
1901 LIBRARY ADMINISTRATION	\$ 1,222,740	\$ 969,510	\$ -	\$ 2,192,250
1902 LIBRARY PUBLIC SERVICES	2,279,384	131,493	-	2,410,877
1903 LIBRARY TECHNICAL SVCS	940,830	590,567	-	1,531,397
1904 SPRINGTOWN BRANCH	-	67,164	-	67,164
1905 RINCON BRANCH	173,878	98,928	-	272,806
<b>LIBRARY DEPARTMENT TOTAL</b>	<b>\$ 4,616,832</b>	<b>\$ 1,857,662</b>	<b>\$ -</b>	<b>\$ 6,474,494</b>

# EXPENDITURES

## General Fund Expense by Major Category FY 2022-23 Projected

Department/ Division	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b><u>Community Development Department</u></b>				
<b><u>Community Development Admin</u></b>				
2001 COMMUNITY DEVELOPMNT ADM	\$ 875,849	\$ 233,579	\$ -	\$ 1,109,428
<b>COMMUNITY DEVELOPMENT TOTAL</b>	<b>\$ 875,849</b>	<b>\$ 233,579</b>	<b>\$ -</b>	<b>\$ 1,109,428</b>
<b><u>Housing &amp; Human Services Division</u></b>				
2002 COMMNTY DVLPMNT HOUSING	\$ 1,343,310	\$ 1,175,745	\$ -	\$ 2,519,055
2004 LVRMR VLLG MAINTENANCE	-	97,343	-	97,343
5010 MULTISERVICE CENTER	113,503	239,086	-	352,589
<b>HOUSING &amp; HUMAN SERVICES DIVISION TOTAL</b>	<b>\$ 1,456,813</b>	<b>\$ 1,512,174</b>	<b>\$ -</b>	<b>\$ 2,968,987</b>
<b><u>Building Division</u></b>				
8050 BUILDING ADMINISTRATION	\$ 556,128	\$ 710,128	\$ -	\$ 1,266,256
8051 INSPECTION & ENFORCEMENT	909,572	192,473	-	1,102,045
8052 PERMIT PROC & PLAN REVW	806,815	249,890	-	1,056,705
8053 NEIGHBORHOOD PRESERVATION	560,843	50,406	-	611,249
<b>BUILDING DIVISION TOTAL</b>	<b>\$ 2,833,358</b>	<b>\$ 1,202,897</b>	<b>\$ -</b>	<b>\$ 4,036,255</b>
<b><u>Planning Division</u></b>				
8150 PLANNING ADMINISTRATION	\$ 607,548	\$ 616,359	\$ -	\$ 1,223,907
8151 CURRENT PLANNING	653,339	52,646	-	705,985
8152 ADVANCE PLANNING	1,346,645	1,362,568	-	2,709,213
<b>PLANNING DIVISION TOTAL</b>	<b>\$ 2,607,532</b>	<b>\$ 2,031,573</b>	<b>\$ -</b>	<b>\$ 4,639,105</b>
<b><u>Engineering Division</u></b>				
8101 ENGINEERING ADMIN	\$ 595,008	\$ 953,677	\$ -	\$ 1,548,685
8103 TRAFFIC OPS & BIKE PED	826,527	25,242	-	851,769
8104 BART JPA & REGIONAL TRANS	63,489	17,832	-	81,321
8105 DESIGN ENGINEERING	399,429	203,229	-	602,658
8106 ENGINEERING EMRGNCY RSPNS	-	-	-	-
8107 CONSTRUCTION ENGINEERING	509,763	172,075	-	681,838
8108 DEVELOPMENTAL ENGINEERING	836,337	890,248	-	1,726,585
8109 WATER ENGINEERING	3,995	5,602	-	9,597
8110 WATER RES. ENGINEERING	7,970	5,677	-	13,647
<b>ENGINEERING DIVISION TOTAL</b>	<b>\$ 3,242,518</b>	<b>\$ 2,273,582</b>	<b>\$ -</b>	<b>\$ 5,516,100</b>
<b>COMMUNITY DEVELOPMENT DEPARTMENT TOTAL</b>	<b>\$ 11,016,070</b>	<b>\$ 7,253,805</b>	<b>\$ -</b>	<b>\$ 18,269,875</b>
<b><u>Innovation &amp; Economic Development Department</u></b>				
5001 ECONOMIC DEVELOPMENT	\$ 562,574	\$ 624,861	\$ -	\$ 1,187,435
5002 I-GATE	262,093	7,252	-	269,345
5003 CULTURAL ARTS	100,894	14,182	-	115,076
5004 ECONOMIC INCENTIVE PROGRAM	-	1,143,846	-	1,143,846
<b>INNOVATION &amp; ECONOMIC DEV DEPARTMENT TOTAL</b>	<b>\$ 925,561</b>	<b>\$ 1,790,141</b>	<b>\$ -</b>	<b>\$ 2,715,702</b>

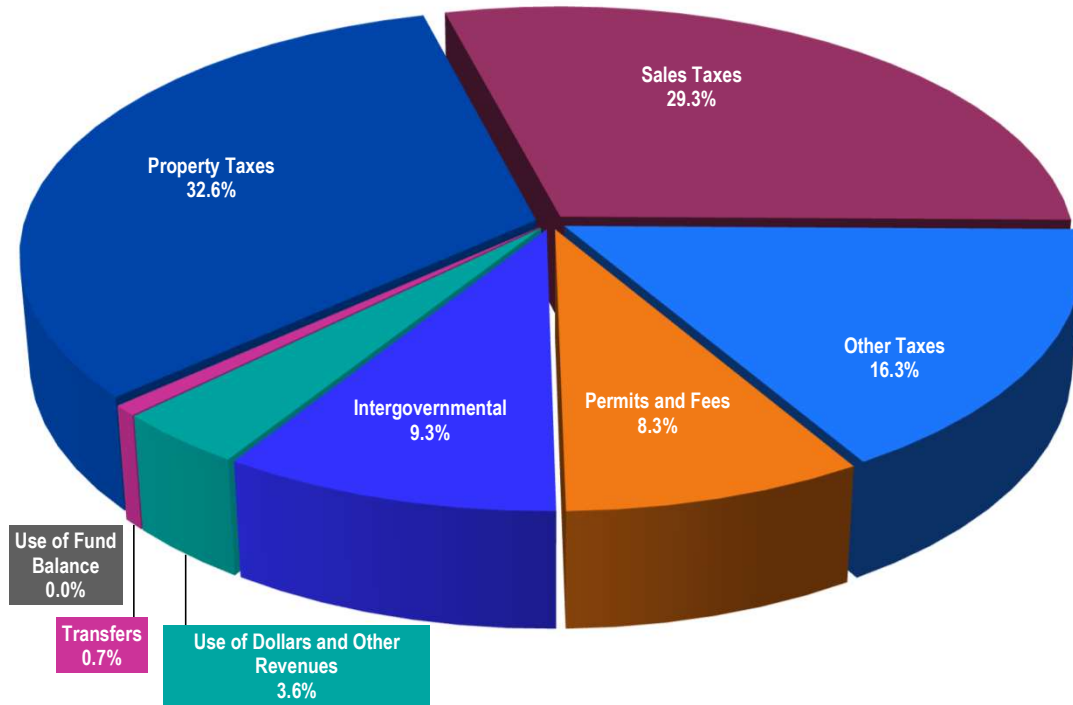
# EXPENDITURES

## General Fund Expense by Major Category FY 2022-23 Projected

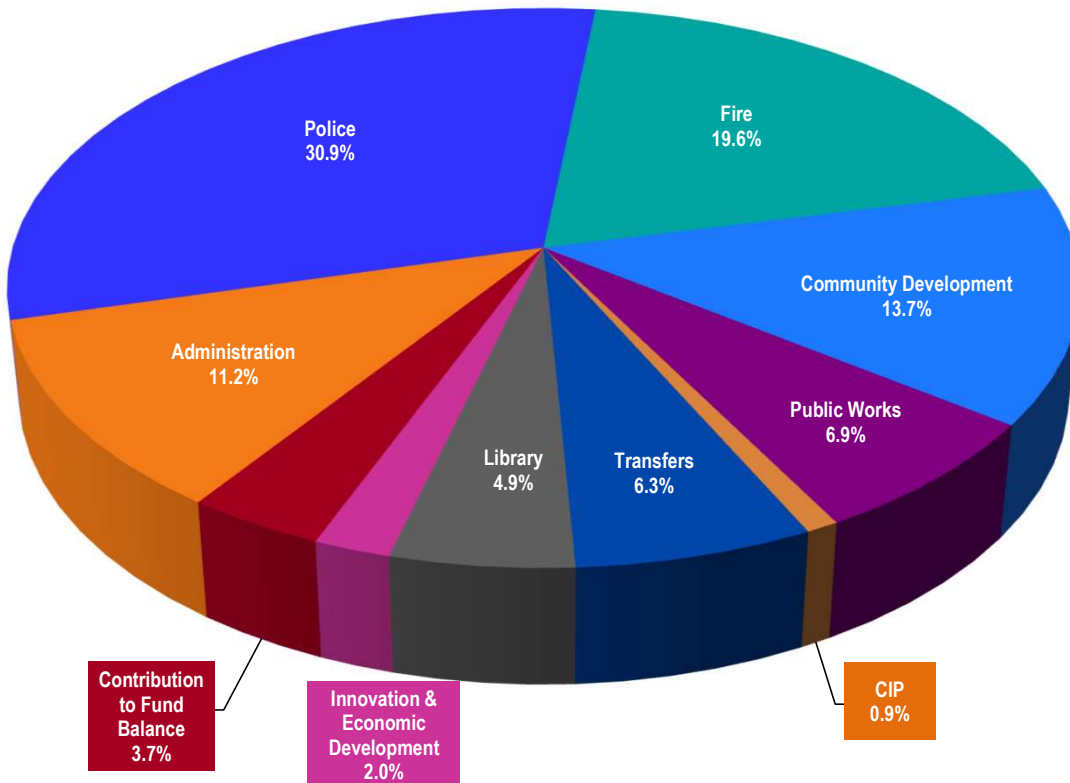
Department/ Division	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b>Police</b>				
6001 MANAGEMENT SUPPORT SVCS	\$ 3,265,014	\$ 1,042,418	\$ -	\$ 4,307,432
6002 COMMUNICATIONS	3,454,404	183,197	-	3,637,601
6003 RECORDS & SUPPORT	1,020,807	59,113	25,000	1,104,920
6004 PROPERTY & EVIDENCE	433,666	174,979	-	608,645
6005 FACILITY MAINTENANCE	-	-	-	-
6007 TRAFFIC	1,468,338	211,262	-	1,679,600
6008 PATROL	17,991,888	2,385,501	283,320	20,660,709
6009 SPECIAL OPERATIONS	1,046,461	46,374	-	1,092,835
6010 POLICE INFORMATION TECH	-	1,926,538	111,000	2,037,538
6011 VEHICLE ABATEMENT	150,256	5,516	-	155,772
6012 ANIMAL CONTROL	315,542	369,215	-	684,757
6014 SCHOOL RELATED - POLICE	769,168	236,740	-	1,005,908
6015 CRIMINAL INVESTIGATIONS	3,965,475	232,924	-	4,198,399
<b>POLICE DEPARTMENT TOTAL</b>	<b>\$ 33,881,019</b>	<b>\$ 6,873,777</b>	<b>\$ 419,320</b>	<b>\$ 41,174,116</b>
<b>Public Works Department</b>				
<b>Public Works Admin</b>				
7201 PUBLIC WORKS ADMIN	\$ 253,189	\$ 76,858	\$ -	\$ 330,047
7202 ENERGY/ENVIRONMENTAL PGM	77,063	227,078	-	304,141
7203 ASSET MANAGEMENT	392,089	450,158	-	842,247
7204 SB-1383 CAL RECYCLE GRANT	-	129,580	-	129,580
7408 LAS POSITAS GOLF COURSE	14,017	131,540	-	145,557
8201 SPRINGTOWN OPEN SPACE	-	35,528	-	35,528
<b>PUBLIC WORKS ADMIN TOTAL</b>	<b>\$ 736,358</b>	<b>\$ 1,050,742</b>	<b>\$ -</b>	<b>\$ 1,787,100</b>
<b>Maintenance Division</b>				
7102 LANDSCAPE AREA MAINT	\$ 606,735	\$ 1,836,966	\$ -	\$ 2,443,701
7103 STREET TREE MAINTENANCE	206,403	317,163	-	523,566
7301 STREET LIGHTING	516,114	1,316,085	-	1,832,199
7401 MAINTENANCE ADMIN	785,854	177,063	-	962,917
7402 STREET MAINTENANCE	996,794	501,261	-	1,498,055
7403 TRAFFIC CONTROL	35,863	101,652	-	137,515
<b>MAINTENANCE DIVISION TOTAL</b>	<b>\$ 3,147,763</b>	<b>\$ 4,250,190</b>	<b>\$ -</b>	<b>\$ 7,397,953</b>
<b>PUBLIC WORKS DEPARTMENT TOTAL</b>	<b>\$ 3,884,121</b>	<b>\$ 5,300,932</b>	<b>\$ -</b>	<b>\$ 9,185,053</b>
<b>Fire Department</b>				
8001 FIRE ADMINISTRATION	\$ 5,048	\$ 3,823,377	\$ -	\$ 3,828,425
8002 FIRE INSPECTION	-	1,442,445	-	1,442,445
8003 EMERGENCY MEDICAL SVCS	-	141,667	-	141,667
8005 FIRE SUPPRESSION	-	20,725,773	-	20,725,773
<b>FIRE DEPARTMENT TOTAL</b>	<b>\$ 5,048</b>	<b>\$ 26,133,262</b>	<b>\$ -</b>	<b>\$ 26,138,310</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 63,601,644</b>	<b>\$ 54,799,673</b>	<b>\$ 459,320</b>	<b>\$ 118,860,637</b>

# EXPENDITURES

**General Fund Sources By Category**  
**FY 2022-23 Projected**  
**\$133,307,644**



**General Fund Budget Use Categories**  
**FY 2022-23 Projected**  
**\$133,307,644**



# EXPENDITURES

## General Fund Expense by Major Category FY 2023-24 Budget

Department/ Division	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b><u>City Council Department</u></b>				
1101 CITY COUNCIL	\$ 71,544	\$ 112,445	\$ -	\$ 183,989
<b>CITY COUNCIL DEPARTMENT TOTAL</b>	<b>\$ 71,544</b>	<b>\$ 112,445</b>	<b>\$ -</b>	<b>\$ 183,989</b>
<b><u>City Manager Department</u></b>				
1103 CITY MANAGER ADMIN	\$ 1,624,654	\$ 154,390	\$ -	\$ 1,779,044
1104 COMMUNICATION & PUBLIC OUTREACH	267,567	440,850	-	708,417
1107 EMERGENCY OPERATIONS	226,392	181,889	-	408,281
<b>CITY MANAGER DEPARTMENT TOTAL</b>	<b>\$ 2,118,613</b>	<b>\$ 777,129</b>	<b>\$ -</b>	<b>\$ 2,895,742</b>
<b><u>City Attorney Department</u></b>				
1201 CITY ATTORNEY ADMIN	\$ 2,068,170	\$ 416,640	\$ -	\$ 2,484,810
<b>CITY ATTORNEY DEPARTMENT TOTAL</b>	<b>\$ 2,068,170</b>	<b>\$ 416,640</b>	<b>\$ -</b>	<b>\$ 2,484,810</b>
<b><u>Administrative Services Department</u></b>				
<b><u>Administrative Services Admin</u></b>				
1801 ADMINISTRATIVE SVCS ADMIN	\$ 587,775	\$ 111,888	\$ -	\$ 699,663
<b>ADMINISTRATIVE SERVICES ADMIN TOTAL</b>	<b>\$ 587,775</b>	<b>\$ 111,888</b>	<b>\$ -</b>	<b>\$ 699,663</b>
<b><u>City Clerk Division</u></b>				
1301 CITY CLERK	\$ 1,119,585	\$ 269,505	\$ -	\$ 1,389,090
1302 RECORDS MANAGEMENT	-	340,166	-	340,166
1303 CITY ELECTIONS	-	33,666	-	33,666
<b>CITY CLERK DIVISION TOTAL</b>	<b>\$ 1,119,585</b>	<b>\$ 643,337</b>	<b>\$ -</b>	<b>\$ 1,762,922</b>
<b><u>Finance Division</u></b>				
1403 GENERAL ACCOUNTING	\$ 1,693,879	\$ 782,806	\$ -	\$ 2,476,685
1404 BUSINESS LICENSES	19,888	270,433	-	290,321
1405 PAYROLL SERVICES	271,068	12,898	-	283,966
1406 ACCOUNTS PAYABLE	259,725	17,306	-	277,031
1407 LIVERMORE WINE HERITAGE DISTRICT	-	5,000	-	5,000
1409 PURCHASING	374,909	28,494	-	403,403
<b>FINANCE DIVISION TOTAL</b>	<b>\$ 2,619,469</b>	<b>\$ 1,116,937</b>	<b>\$ -</b>	<b>\$ 3,736,406</b>
<b><u>Human Resources</u></b>				
1701 HUMAN RESOURCES	\$ 1,737,517	\$ 253,872	\$ -	\$ 1,991,389
<b>HUMAN RESOURCES DIVISION TOTAL</b>	<b>\$ 1,737,517</b>	<b>\$ 253,872</b>	<b>\$ -</b>	<b>\$ 1,991,389</b>
<b>ADMINISTRATIVE SERVICES DEPARTMENT TOTAL</b>	<b>\$ 6,064,346</b>	<b>\$ 2,126,034</b>	<b>\$ -</b>	<b>\$ 8,190,380</b>
<b><u>General Services Department</u></b>				
1450 GENERAL SERVICES	\$ -	\$ 3,274,834	\$ -	\$ 3,274,834
<b>GENERAL SERVICES TOTAL</b>	<b>\$ -</b>	<b>\$ 3,274,834</b>	<b>\$ -</b>	<b>\$ 3,274,834</b>
<b><u>Library Department</u></b>				
1901 LIBRARY ADMINISTRATION	\$ 1,548,695	\$ 627,636	\$ -	\$ 2,176,331
1902 LIBRARY PUBLIC SERVICES	2,454,637	143,693	-	2,598,330
1903 LIBRARY TECHNICAL SVCS	911,765	667,602	-	1,579,367
1904 SPRINGTOWN BRANCH	-	53,052	-	53,052
1905 RINCON BRANCH	359,029	144,182	-	503,211
<b>LIBRARY DEPARTMENT TOTAL</b>	<b>\$ 5,274,126</b>	<b>\$ 1,636,165</b>	<b>\$ -</b>	<b>\$ 6,910,291</b>

# EXPENDITURES

## General Fund Expense by Major Category FY 2023-24 Budget

Department/ Division	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b><u>Community Development Department</u></b>				
<b><u>Community Development Admin</u></b>				
2001 COMMUNITY DEVELOPMNT ADM	\$ 1,375,789	\$ 254,787	\$ -	\$ 1,630,576
<b>COMMUNITY DEVELOPMENT TOTAL</b>	<b>\$ 1,375,789</b>	<b>\$ 254,787</b>	<b>\$ -</b>	<b>\$ 1,630,576</b>
<b><u>Housing &amp; Human Services Division</u></b>				
2002 COMMNTY DVLPMNT HOUSING	\$ 1,486,593	\$ 963,060	\$ -	\$ 2,449,653
2004 LVRMR VLLG MAINTENANCE	-	94,710	-	94,710
5010 MULTISERVICE CENTER	124,820	223,104	-	347,924
<b>HOUSING &amp; HUMAN SERVICES DIVISION TOTAL</b>	<b>\$ 1,611,413</b>	<b>\$ 1,280,874</b>	<b>\$ -</b>	<b>\$ 2,892,287</b>
<b><u>Building Division</u></b>				
8050 BUILDING ADMINISTRATION	\$ 665,207	\$ 284,861	\$ -	\$ 950,068
8051 INSPECTION & ENFORCEMENT	1,030,953	171,954	-	1,202,907
8052 PERMIT PROC & PLAN REVW	897,615	228,571	-	1,126,186
8053 NEIGHBORHOOD PRESERVATION	602,161	132,294	-	734,455
<b>BUILDING DIVISION TOTAL</b>	<b>\$ 3,195,936</b>	<b>\$ 817,680</b>	<b>\$ -</b>	<b>\$ 4,013,616</b>
<b><u>Planning Division</u></b>				
8150 PLANNING ADMINISTRATION	\$ 684,575	\$ 291,793	\$ -	\$ 976,368
8151 CURRENT PLANNING	770,307	49,533	-	819,840
8152 ADVANCE PLANNING	1,556,324	1,925,748	-	3,482,072
<b>PLANNING DIVISION TOTAL</b>	<b>\$ 3,011,206</b>	<b>\$ 2,267,074</b>	<b>\$ -</b>	<b>\$ 5,278,280</b>
<b><u>Engineering Division</u></b>				
8101 ENGINEERING ADMIN	\$ 622,046	\$ 425,986	\$ -	\$ 1,048,032
8103 TRAFFIC OPS & BIKE PED	709,744	28,800	-	738,544
8104 BART JPA & REGIONAL TRANS	36,505	11,992	-	48,497
8105 DESIGN ENGINEERING	655,867	136,750	-	792,617
8106 ENGINEERING EMRGNCY RSPNS	1,217,169	66,800	-	1,283,969
8107 CONSTRUCTION ENGINEERING	599,399	227,871	-	827,270
8108 DEVELOPMENTAL ENGINEERING	1,044,597	632,562	-	1,677,159
8109 WATER ENGINEERING	4,094	5,291	-	9,385
8110 WATER RES. ENGINEERING	8,188	5,394	-	13,582
<b>ENGINEERING DIVISION TOTAL</b>	<b>\$ 4,897,609</b>	<b>\$ 1,541,446</b>	<b>\$ -</b>	<b>\$ 6,439,055</b>
<b>COMMUNITY DEVELOPMENT DEPARTMENT TOTAL</b>	<b>\$ 14,091,953</b>	<b>\$ 6,161,861</b>	<b>\$ -</b>	<b>\$ 20,253,814</b>
<b><u>Innovation &amp; Economic Development Department</u></b>				
5001 ECONOMIC DEVELOPMENT	\$ 1,077,036	\$ 671,738	\$ -	\$ 1,748,774
5002 I-GATE	-	8,654	-	8,654
5003 CULTURAL ARTS	3,622	13,438	-	17,060
5004 ECONOMIC INCENTIVE PROGRAM	-	1,328,846	-	1,328,846
<b>INNOVATION &amp; ECONOMIC DEV DEPARTMENT TOTAL</b>	<b>\$ 1,080,658</b>	<b>\$ 2,022,676</b>	<b>\$ -</b>	<b>\$ 3,103,334</b>

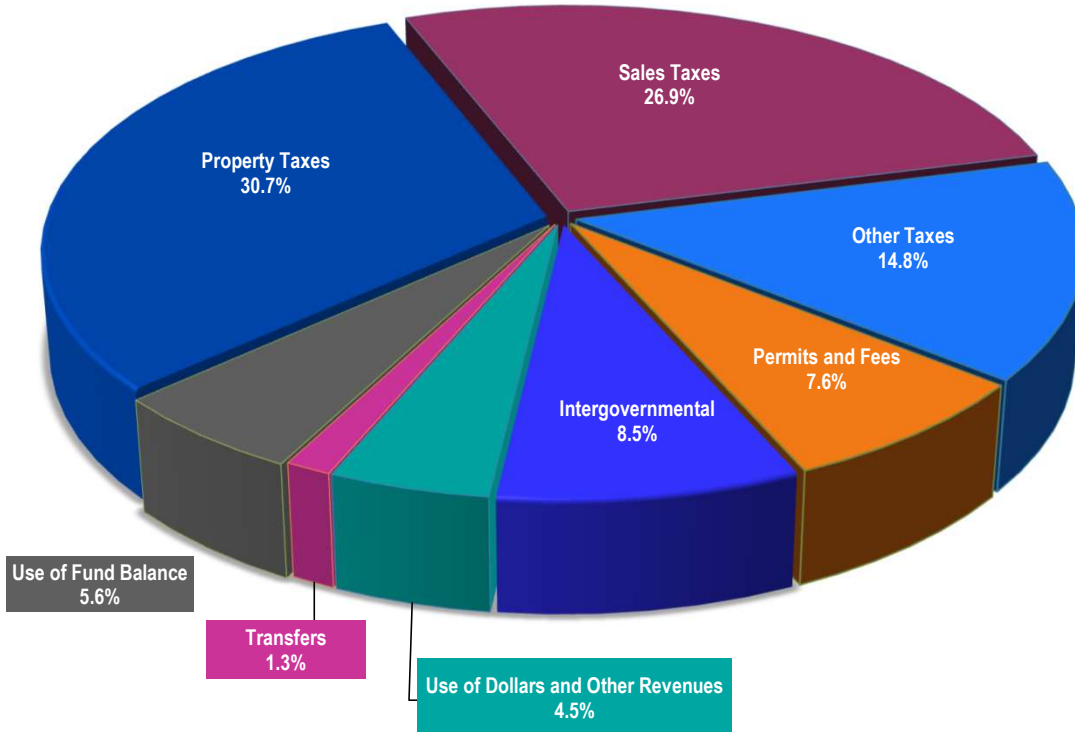
# EXPENDITURES

## General Fund Expense by Major Category FY 2023-24 Budget

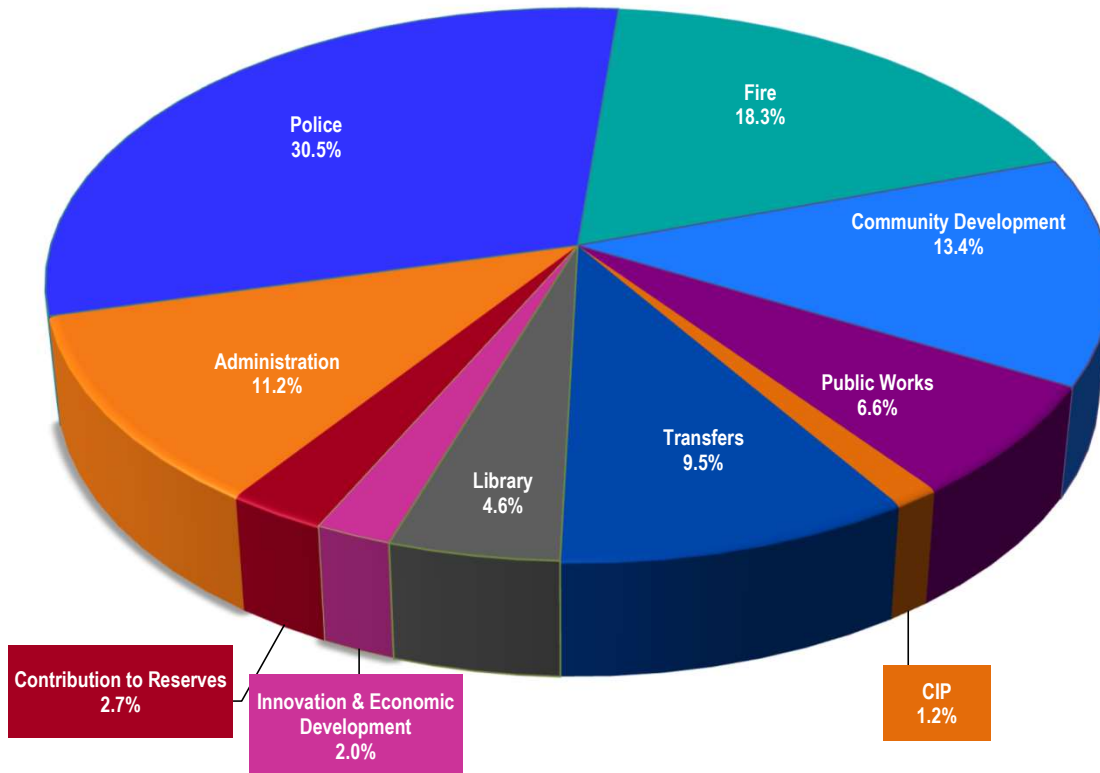
Department/ Division	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b>Police</b>				
6001 MANAGEMENT SUPPORT SVCS	\$ 4,102,458	\$ 1,341,149	\$ -	\$ 5,443,607
6002 COMMUNICATIONS	3,810,384	264,885	-	4,075,269
6003 RECORDS & SUPPORT	1,289,676	107,856	-	1,397,532
6004 PROPERTY & EVIDENCE	405,463	215,297	-	620,760
6005 FACILITY MAINTENANCE	370,114	2,500	-	372,614
6007 TRAFFIC	1,562,487	216,112	-	1,778,599
6008 PATROL	19,983,888	2,573,185	13,000	22,570,073
6009 SPECIAL OPERATIONS	1,879,510	95,051	-	1,974,561
6010 POLICE INFORMATION TECH	-	2,013,477	15,000	2,028,477
6011 VEHICLE ABATEMENT	167,588	4,755	-	172,343
6012 ANIMAL CONTROL	355,424	481,301	-	836,725
6014 SCHOOL RELATED - POLICE	595,535	238,066	-	833,601
6015 CRIMINAL INVESTIGATIONS	3,832,786	266,054	-	4,098,840
<b>POLICE DEPARTMENT TOTAL</b>	<b>\$ 38,355,313</b>	<b>\$ 7,819,688</b>	<b>\$ 28,000</b>	<b>\$ 46,203,001</b>
<b>Public Works Department</b>				
<b>Public Works Admin</b>				
7201 PUBLIC WORKS ADMIN	\$ 277,354	\$ 152,305	\$ -	\$ 429,659
7202 ENERGY/ENVIRONMENTAL PGM	82,200	215,000	-	297,200
7203 ASSET MANAGEMENT	519,364	685,434	-	1,204,798
7204 SB-1383 CAL RECYCLE GRANT	-	87,580	-	87,580
7408 LAS POSITAS GOLF COURSE	15,300	130,905	-	146,205
8201 SPRINGTOWN OPEN SPACE	-	58,808	-	58,808
<b>PUBLIC WORKS ADMIN TOTAL</b>	<b>\$ 894,218</b>	<b>\$ 1,330,032</b>	<b>\$ -</b>	<b>\$ 2,224,250</b>
<b>Maintenance Division</b>				
7102 LANDSCAPE AREA MAINT	\$ 651,628	\$ 2,102,726	\$ -	\$ 2,754,354
7103 STREET TREE MAINTENANCE	261,109	473,779	-	734,888
7301 STREET LIGHTING	542,419	1,061,739	-	1,604,158
7401 MAINTENANCE ADMIN	861,047	131,355	-	992,402
7402 STREET MAINTENANCE	1,147,316	490,290	-	1,637,606
7403 TRAFFIC CONTROL	38,884	97,234	-	136,118
<b>MAINTENANCE DIVISION TOTAL</b>	<b>\$ 3,502,403</b>	<b>\$ 4,357,123</b>	<b>\$ -</b>	<b>\$ 7,859,526</b>
<b>PUBLIC WORKS DEPARTMENT TOTAL</b>	<b>\$ 4,396,621</b>	<b>\$ 5,687,155</b>	<b>\$ -</b>	<b>\$ 10,083,776</b>
<b>Fire Department</b>				
8001 FIRE ADMINISTRATION	\$ 5,199	\$ 3,974,713	\$ -	\$ 3,979,912
8002 FIRE INSPECTION	-	1,579,095	-	1,579,095
8003 EMERGENCY MEDICAL SVCS	-	154,488	-	154,488
8005 FIRE SUPPRESSION	-	22,105,631	-	22,105,631
<b>FIRE DEPARTMENT TOTAL</b>	<b>\$ 5,199</b>	<b>\$ 27,813,927</b>	<b>\$ -</b>	<b>\$ 27,819,126</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 73,526,543</b>	<b>\$ 57,848,554</b>	<b>\$ 28,000</b>	<b>\$ 131,403,097</b>

# EXPENDITURES

**General Fund Sources By Category**  
**FY 2023-24 Budget**  
**\$145,424,367**



**General Fund Budget Use Categories**  
**FY 2023-24 Budget**  
**\$145,424,367**





# EXPENDITURES

## General Fund Expense by Major Category FY 2024-25 Budget

Department/ Division	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b><u>City Council Department</u></b>				
1101 CITY COUNCIL	\$ 71,544	\$ 167,440	\$ -	\$ 238,984
<b>CITY COUNCIL DEPARTMENT TOTAL</b>	<b>\$ 71,544</b>	<b>\$ 167,440</b>	<b>\$ -</b>	<b>\$ 238,984</b>
<b><u>City Manager Department</u></b>				
1103 CITY MANAGER ADMIN	\$ 1,650,873	\$ 249,618	\$ -	\$ 1,900,491
1104 COMMUNICATION & PUBLIC OUTREACH	419,655	441,275	-	860,930
1107 EMERGENCY OPERATIONS	229,441	178,184	-	407,625
<b>CITY MANAGER DEPARTMENT TOTAL</b>	<b>\$ 2,299,969</b>	<b>\$ 869,077</b>	<b>\$ -</b>	<b>\$ 3,169,046</b>
<b><u>City Attorney Department</u></b>				
1201 CITY ATTORNEY ADMIN	\$ 2,099,624	\$ 515,458	\$ -	\$ 2,615,082
<b>CITY ATTORNEY DEPARTMENT TOTAL</b>	<b>\$ 2,099,624</b>	<b>\$ 515,458</b>	<b>\$ -</b>	<b>\$ 2,615,082</b>
<b><u>Administrative Services Department</u></b>				
<b><u>Administrative Services Admin</u></b>				
1801 ADMINISTRATIVE SVCS ADMIN	\$ 596,606	\$ 129,940	\$ -	\$ 726,546
<b>ADMINISTRATIVE SERVICES ADMIN TOTAL</b>	<b>\$ 596,606</b>	<b>\$ 129,940</b>	<b>\$ -</b>	<b>\$ 726,546</b>
<b><u>City Clerk Division</u></b>				
1301 CITY CLERK	\$ 1,136,832	\$ 328,992	\$ -	\$ 1,465,824
1302 RECORDS MANAGEMENT	-	270,691	-	270,691
1303 CITY ELECTIONS	-	433,783	-	433,783
<b>CITY CLERK DIVISION TOTAL</b>	<b>\$ 1,136,832</b>	<b>\$ 1,033,466</b>	<b>\$ -</b>	<b>\$ 2,170,298</b>
<b><u>Finance Division</u></b>				
1403 GENERAL ACCOUNTING	\$ 1,717,655	\$ 874,422	\$ -	\$ 2,592,077
1404 BUSINESS LICENSES	20,485	275,624	-	296,109
1405 PAYROLL SERVICES	275,336	15,706	-	291,042
1406 ACCOUNTS PAYABLE	263,245	20,454	-	283,699
1407 LIVERMORE WINE HERITAGE DISTRICT	-	5,000	-	5,000
1409 PURCHASING	380,842	32,270	-	413,112
<b>FINANCE DIVISION TOTAL</b>	<b>\$ 2,657,563</b>	<b>\$ 1,223,476</b>	<b>\$ -</b>	<b>\$ 3,881,039</b>
<b><u>Human Resources</u></b>				
1701 HUMAN RESOURCES	\$ 1,763,584	\$ 286,892	\$ -	\$ 2,050,476
<b>HUMAN RESOURCES DIVISION TOTAL</b>	<b>\$ 1,763,584</b>	<b>\$ 286,892</b>	<b>\$ -</b>	<b>\$ 2,050,476</b>
<b>ADMINISTRATIVE SERVICES DEPARTMENT TOTAL</b>	<b>\$ 6,154,585</b>	<b>\$ 2,673,774</b>	<b>\$ -</b>	<b>\$ 8,828,359</b>
<b><u>General Services Department</u></b>				
1450 GENERAL SERVICES	\$ -	\$ 3,412,713	\$ -	\$ 3,412,713
<b>GENERAL SERVICES TOTAL</b>	<b>\$ -</b>	<b>\$ 3,412,713</b>	<b>\$ -</b>	<b>\$ 3,412,713</b>
<b><u>Library Department</u></b>				
1901 LIBRARY ADMINISTRATION	\$ 1,587,255	\$ 939,177	\$ -	\$ 2,526,432
1902 LIBRARY PUBLIC SERVICES	2,684,477	173,304	-	2,857,781
1903 LIBRARY TECHNICAL SVCS	925,942	690,043	-	1,615,985
1904 SPRINGTOWN BRANCH	-	53,063	-	53,063
1905 RINCON BRANCH	365,308	98,065	-	463,373
<b>LIBRARY DEPARTMENT TOTAL</b>	<b>\$ 5,562,982</b>	<b>\$ 1,953,652</b>	<b>\$ -</b>	<b>\$ 7,516,634</b>

# EXPENDITURES

## General Fund Expense by Major Category FY 2024-25 Budget

Department/ Division	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b><u>Community Development Department</u></b>				
<b><u>Community Development Admin</u></b>				
2001 COMMUNITY DEVELOPMNT ADM	\$ 1,395,997	\$ 301,488	\$ -	\$ 1,697,485
<b>COMMUNITY DEVELOPMENT TOTAL</b>	<b>\$ 1,395,997</b>	<b>\$ 301,488</b>	<b>\$ -</b>	<b>\$ 1,697,485</b>
<b><u>Housing &amp; Human Services Division</u></b>				
2002 COMMNTY DVLPMNT HOUSING	\$ 1,507,504	\$ 895,996	\$ -	\$ 2,403,500
2004 LVRMR VLLG MAINTENANCE	-	94,490	-	94,490
5010 MULTISERVICE CENTER	126,377	232,396	-	358,773
<b>HOUSING &amp; HUMAN SERVICES DIVISION TOTAL</b>	<b>\$ 1,633,881</b>	<b>\$ 1,222,882</b>	<b>\$ -</b>	<b>\$ 2,856,763</b>
<b><u>Building Division</u></b>				
8050 BUILDING ADMINISTRATION	\$ 675,141	\$ 781,087	\$ -	\$ 1,456,228
8051 INSPECTION & ENFORCEMENT	1,048,696	129,914	-	1,178,610
8052 PERMIT PROC & PLAN REVW	913,005	231,350	-	1,144,355
8053 NEIGHBORHOOD PRESERVATION	808,493	107,831	-	916,324
<b>BUILDING DIVISION TOTAL</b>	<b>\$ 3,445,335</b>	<b>\$ 1,250,182</b>	<b>\$ -</b>	<b>\$ 4,695,517</b>
<b><u>Planning Division</u></b>				
8150 PLANNING ADMINISTRATION	\$ 694,761	\$ 693,940	\$ -	\$ 1,388,701
8151 CURRENT PLANNING	915,027	57,692	-	972,719
8152 ADVANCE PLANNING	1,710,433	1,208,609	-	2,919,042
<b>PLANNING DIVISION TOTAL</b>	<b>\$ 3,320,221</b>	<b>\$ 1,960,241</b>	<b>\$ -</b>	<b>\$ 5,280,462</b>
<b><u>Engineering Division</u></b>				
8101 ENGINEERING ADMIN	\$ 633,140	\$ 1,073,744	\$ -	\$ 1,706,884
8103 TRAFFIC OPS & BIKE PED	708,963	33,836	-	742,799
8104 BART JPA & REGIONAL TRANS	36,962	16,735	-	53,697
8105 DESIGN ENGINEERING	660,700	168,197	-	828,897
8106 ENGINEERING EMRGNCY RSPNS	1,236,026	39,300	-	1,275,326
8107 CONSTRUCTION ENGINEERING	610,180	240,553	-	850,733
8108 DEVELOPMENTAL ENGINEERING	1,057,153	639,080	-	1,696,233
8109 WATER ENGINEERING	4,217	6,706	-	10,923
8110 WATER RES. ENGINEERING	8,434	6,813	-	15,247
<b>ENGINEERING DIVISION TOTAL</b>	<b>\$ 4,955,775</b>	<b>\$ 2,224,964</b>	<b>\$ -</b>	<b>\$ 7,180,739</b>
<b>COMMUNITY DEVELOPMENT DEPARTMENT TOTAL</b>	<b>\$ 14,751,209</b>	<b>\$ 6,959,757</b>	<b>\$ -</b>	<b>\$ 21,710,966</b>
<b><u>Innovation &amp; Economic Development Department</u></b>				
5001 ECONOMIC DEVELOPMENT	\$ 1,093,984	\$ 648,418	\$ -	\$ 1,742,402
5002 I-GATE	-	9,587	-	9,587
5003 CULTURAL ARTS	3,731	14,715	-	18,446
5004 ECONOMIC INCENTIVE PROGRAM	-	1,328,846	-	1,328,846
<b>INNOVATION &amp; ECONOMIC DEV DEPARTMENT TOTAL</b>	<b>\$ 1,097,715</b>	<b>\$ 2,001,566</b>	<b>\$ -</b>	<b>\$ 3,099,281</b>

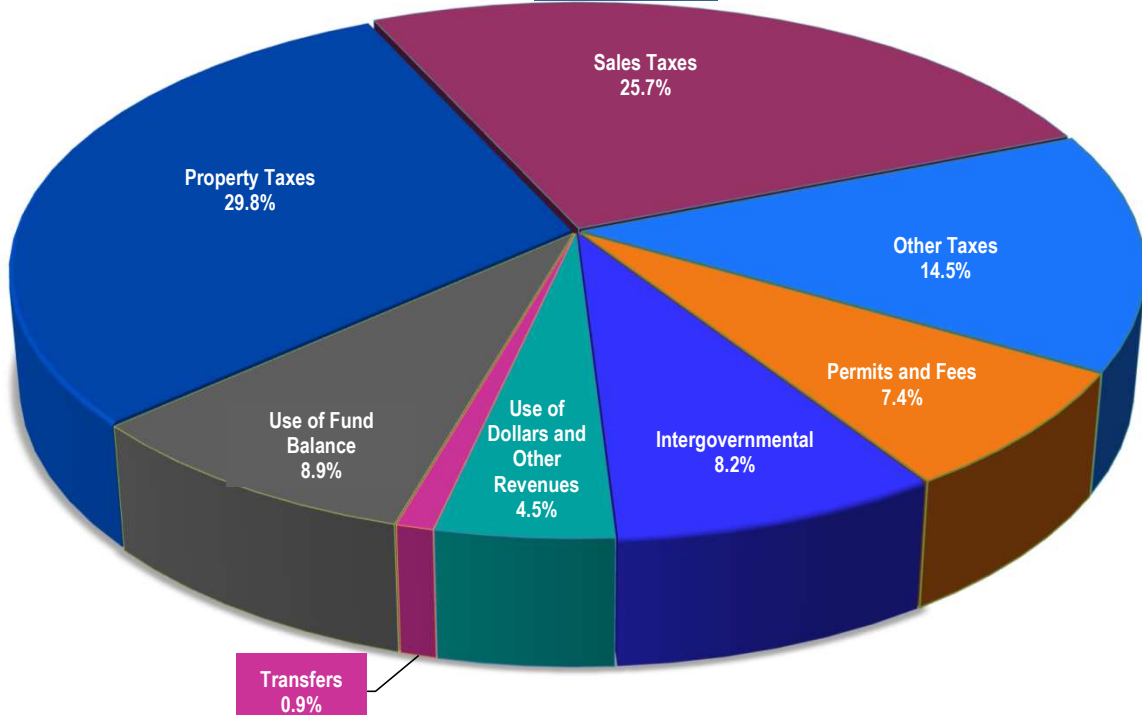
# EXPENDITURES

## General Fund Expense by Major Category FY 2024-25 Budget

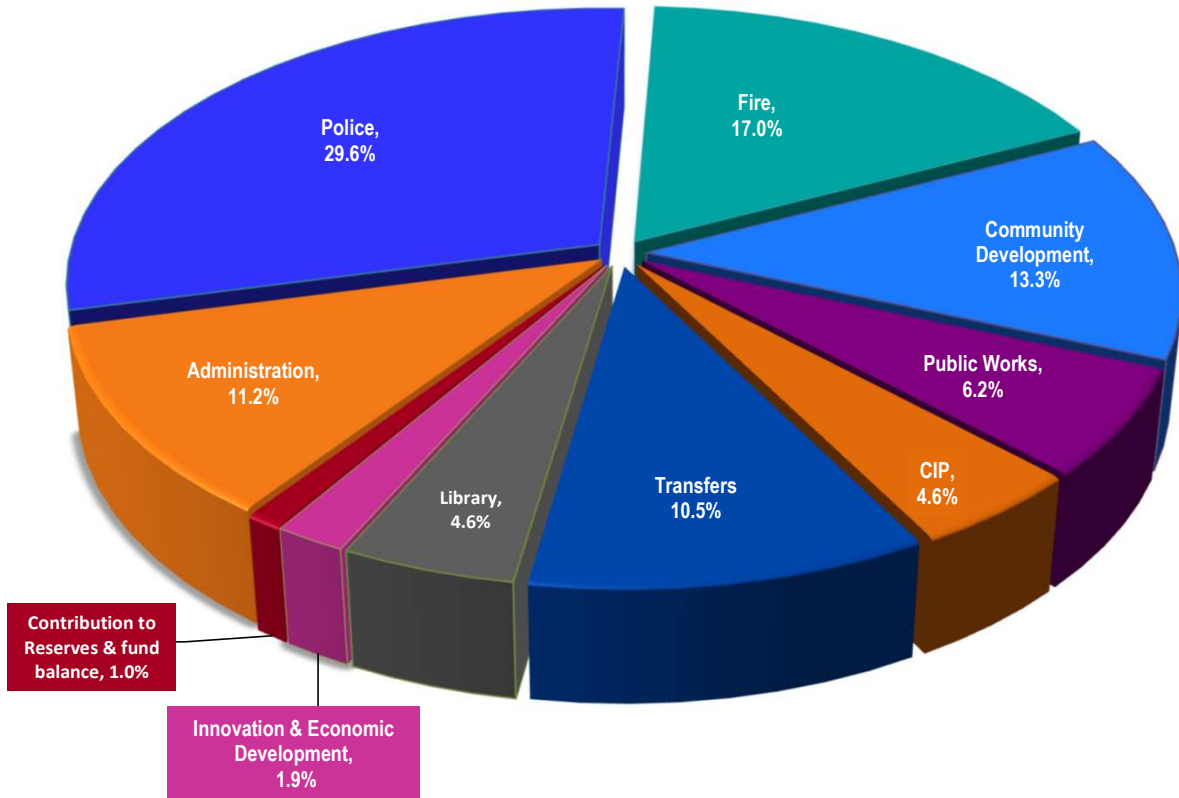
Department/ Division	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b><u>Police</u></b>				
6001 MANAGEMENT SUPPORT SVCS	\$ 4,166,854	\$ 1,386,333	\$ -	\$ 5,553,187
6002 COMMUNICATIONS	3,879,079	289,000	-	4,168,079
6003 RECORDS & SUPPORT	1,312,205	65,057	-	1,377,262
6004 PROPERTY & EVIDENCE	497,183	234,653	11,030	742,866
6005 FACILITY MAINTENANCE	577,570	2,500	-	580,070
6007 TRAFFIC	1,606,217	227,180	-	1,833,397
6008 PATROL	20,440,386	2,758,893	11,100	23,210,379
6009 SPECIAL OPERATIONS	1,928,832	104,749	-	2,033,581
6010 POLICE INFORMATION TECH	-	2,275,599	15,000	2,290,599
6011 VEHICLE ABATEMENT	170,312	6,348	-	176,660
6012 ANIMAL CONTROL	360,329	515,155	-	875,484
6014 SCHOOL RELATED - POLICE	814,847	245,239	-	1,060,086
6015 CRIMINAL INVESTIGATIONS	3,921,413	292,608	51,500	4,265,521
<b>POLICE DEPARTMENT TOTAL</b>	<b>\$ 39,675,227</b>	<b>\$ 8,403,314</b>	<b>\$ 88,630</b>	<b>\$ 48,167,171</b>
<b><u>Public Works Department</u></b>				
<b><u>Public Works Admin</u></b>				
7201 PUBLIC WORKS ADMIN	\$ 282,477	\$ 175,584	\$ -	\$ 458,061
7202 ENERGY/ENVIRONMENTAL PGM	82,200	230,000	-	312,200
7203 ASSET MANAGEMENT	526,491	588,661	-	1,115,152
7204 SB-1383 CAL RECYCLE GRANT	-	-	-	-
7408 LAS POSITAS GOLF COURSE	15,480	130,991	-	146,471
8201 SPRINGTOWN OPEN SPACE	-	59,002	-	59,002
<b>PUBLIC WORKS ADMIN TOTAL</b>	<b>\$ 906,648</b>	<b>\$ 1,184,238</b>	<b>\$ -</b>	<b>\$ 2,090,886</b>
<b><u>Maintenance Division</u></b>				
7102 LANDSCAPE AREA MAINT	\$ 664,546	\$ 2,056,465	\$ -	\$ 2,721,011
7103 STREET TREE MAINTENANCE	265,685	480,080	-	745,765
7301 STREET LIGHTING	552,081	1,118,471	-	1,670,552
7401 MAINTENANCE ADMIN	874,003	158,365	-	1,032,368
7402 STREET MAINTENANCE	1,167,953	578,877	-	1,746,830
7403 TRAFFIC CONTROL	39,640	116,723	-	156,363
<b>MAINTENANCE DIVISION TOTAL</b>	<b>\$ 3,563,908</b>	<b>\$ 4,508,981</b>	<b>\$ -</b>	<b>\$ 8,072,889</b>
<b>PUBLIC WORKS DEPARTMENT TOTAL</b>	<b>\$ 4,470,556</b>	<b>\$ 5,693,219</b>	<b>\$ -</b>	<b>\$ 10,163,775</b>
<b><u>Fire Department</u></b>				
8001 FIRE ADMINISTRATION	\$ 5,355	\$ 4,008,209	\$ -	\$ 4,013,564
8002 FIRE INSPECTION	-	1,573,769	-	1,573,769
8003 EMERGENCY MEDICAL SVCS	-	154,362	-	154,362
8005 FIRE SUPPRESSION	-	22,043,599	-	22,043,599
<b>FIRE DEPARTMENT TOTAL</b>	<b>\$ 5,355</b>	<b>\$ 27,779,939</b>	<b>\$ -</b>	<b>\$ 27,785,294</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 76,188,766</b>	<b>\$ 60,429,909</b>	<b>\$ 88,630</b>	<b>\$ 136,707,305</b>

# EXPENDITURES

**General Fund Sources By Category**  
**FY 2024-25 Budget**  
**\$162,982,968**



**General Fund Budget Use Categories**  
**FY 2024-25 Budget**  
**\$162,982,968**



# EXPENDITURES

## Citywide Expenditures by Major Category FY 2021-22 Actual

	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b>General Government</b>				
001 GENERAL FUND	\$ 62,850,029	\$ 53,436,374	\$ 48,383	\$ 116,334,786
<b>Enterprise Funds</b>				
210 AIRPORT	\$ 1,356,520	\$ 1,556,438	\$ -	\$ 2,912,958
220 STORM WATER	776,906	2,264,111	-	3,041,017
221 STORM DRAIN	-	123,621	-	123,621
222 FEMA STORM REIMB	-	-	-	-
230 SEWER	7,334,893	8,424,758	10,744	15,770,395
239 SEWER REPLACEMENT	-	302,222	53,080	355,302
240 STORMWATER USER	-	-	-	-
241 SEWER CONNECTION FEES	-	45,369	-	45,369
242 LAVWMA	-	3,805,256	-	3,805,256
250 WATER	2,789,248	12,729,458	-	15,518,706
251 WATER CONNECTION FEES	-	4,435	-	4,435
259 WATER REPLACEMENT	-	230,429	12,899	243,328
<b>Total Enterprise Funds</b>	<b>\$ 12,257,567</b>	<b>\$ 29,486,097</b>	<b>\$ 76,723</b>	<b>\$ 41,820,387</b>
<b>Capital Projects Funds</b>				
306 TRAFFIC IMPACT FEE (TIF)	\$ -	\$ -	\$ -	\$ -
320 2022 COP CONSTRUCTION FUND	-	-	-	-
321 TVTC 20% FEE	-	-	-	-
322 ISABEL INTERCHANGE	-	-	-	-
333 HHS - HS FACILITIES FEE	-	-	-	-
337 PARK FEE - AB 1600	-	-	-	-
347 OTHER CAPITAL PROJECTS	-	-	-	-
<b>Total Capital Projects Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Special Revenue Funds</b>				
600 HOST COMMUNITY IMPACT FEE	\$ -	\$ 40,229	\$ -	\$ 40,229
602 CITY STREET SWEEPING	193,380	531,994	-	725,374
603 LPD - COPS AHEAD AB 3229	125,179	15,000	36,857	177,036
604 SO LIV VAL SPEC PLAN FEE	-	-	-	-
605 STATE GRANT - HHS FUND	-	61,375	-	61,375
606 NUISANCE ABATEMENT	-	-	-	-
607 STATE GRANT	185,607	42,475	-	228,082
608 PUBLIC ART FEE	-	143,850	-	143,850
609 HOUSING SUCCESSOR AGENCY	-	604,562	-	604,562
610 LPD - HORIZONS	850,826	82,864	-	933,690
611 LOW INCOME HOUSING FUND	-	4,846,377	-	4,846,377
612 ALAMEDA CO - MSR D	178,917	134,718	-	313,635
613 HHS-HCD CDBG	82,922	1,190,688	-	1,273,610
614 MAINTENANCE DISTRICT L&LD	986,593	1,862,592	-	2,849,185
615 FEMA GRANT FUNDING	-	-	-	-
617 USED OIL RECYCLING GRANT	-	6,450	-	6,450
619 LPD - ASST SZR - ADJCTD	-	-	-	-
620 HHS-SOCIAL OP. ENDOWMT	-	65,418	-	65,418
621 BJA - BLLTPRF VEST REIMB	-	17,691	-	17,691
622 HHS-CALHOME REUSE	-	21,019	-	21,019
624 HHS-HOUSING ACQ ADMIN	-	-	-	-
625 TREASURY ASSET SEIZURE	-	-	-	-
626 HHS-CHFA HOMEBYR ASST	-	93	-	93
627 DOJ ASSET SEIZURE	-	-	-	-
628 HHS-MORTGAGE ASSITANCE	-	2,357	-	2,357
629 HHS-CHFA HELP FUNDS	-	-	-	-
630 CA BEVERAGE CONTAINER GRT	-	27,019	-	27,019

# EXPENDITURES

## Citywide Expenditures by Major Category FY 2021-22 Actual

	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
633 HHS-HUD EDI SPCL GRNT FED	\$ -	\$ 107	\$ -	\$ 107
635 LPD - FEDERAL GRANTS	38,498	15,279	-	53,777
637 HHS - CALIF BEGIN PROGRAM	-	10,498	-	10,498
641 PD-VEHICLE IMPOUND PROG	6,772	-	-	6,772
642 ALTMNT OPEN SPACE	-	13,556	-	13,556
645 CASP CERT & TRAINING FUND	-	3,325	-	3,325
650 GAS TAXES	-	48,504	-	48,504
665 PEG CAPITAL FEES	-	44,739	-	44,739
666 IMPORT MITIGATION	-	22,805	-	22,805
667 SOLID WASTE & RECYCLING	249,345	36,533	-	285,878
671 HHS-FEDERAL HOME PRGM	-	122,426	-	122,426
672 LIBRARY DONATIONS FUND	-	78,205	-	78,205
673 LIBRARY FOUNDATION GRANT	-	22,579	-	22,579
674 MTC - FEDERAL TDA GRANT	-	-	-	-
676 LIVERMORE'S PROMISE GRANT	-	28,238	-	28,238
677 MEASURE B-BIKE/PEDESTRIAN	-	161,458	-	161,458
678 MEASURE B-2000 PASS-THRU	-	70,600	-	70,600
681 LOCAL VEHICLE REG FEE	-	1,500	-	1,500
683 POLICE DONATIONS FUND	-	4,304	-	4,304
687 MEASURE BB-BIKE/PED	-	780	-	780
688 MEASURE BB-LOCAL ST & RD	-	48,471	-	48,471
695 BART TO LIVERMORE	-	-	-	-
696 EL CHARRO MAINT CFD2012-1	-	169,702	-	169,702
697 OTHER MAINT CFD'S	-	173,839	-	173,839
<b>Total Special Revenue Funds</b>	<b>\$ 2,898,039</b>	<b>\$ 10,774,219</b>	<b>\$ 36,857</b>	<b>\$ 13,709,115</b>
<b><u>Permanent Funds</u></b>				
500 DOOLAN CANYON PRESRVE ENDOWMENT	\$ -	\$ 32,320	\$ -	\$ 32,320
505 DOOLAN CANYON N OPEN SPACE	-	-	-	-
<b>Total Permanent Funds</b>	<b>\$ -</b>	<b>\$ 32,320</b>	<b>\$ -</b>	<b>\$ 32,320</b>
<b><u>Debt Service Funds</u></b>				
416 2020 COP SERIES A	\$ -	\$ 475,000	\$ -	\$ 475,000
417 2020 COP SERIES B	-	3,876,017	-	3,876,017
422 2022 COP	-	-	-	-
<b>Total Debt Service Funds</b>	<b>\$ -</b>	<b>\$ 4,351,017</b>	<b>\$ -</b>	<b>\$ 4,351,017</b>
<b>Total of All Funds Except Internal Service Funds</b>	<b>\$ 78,005,635</b>	<b>\$ 98,080,027</b>	<b>\$ 161,963</b>	<b>\$ 176,247,625</b>
<b><u>Internal Service Funds</u></b>				
700 RISK MANAGEMENT-LIABILITY	\$ 394,605	\$ 3,537,885	\$ -	\$ 3,932,490
710 RISK MANAGEMENT-W/C INSUR	346,183	1,723,042	-	2,069,225
720 INFORMATION TECHNOLOGY	1,697,546	1,647,074	176,035	3,520,655
725 CYBER SECURITY	249,983	468,753	-	718,736
730 FLEET & EQT SERVICES	1,368,607	1,578,785	799,577	3,746,969
740 FACILITIES REHAB PGM	678,250	1,253,356	-	1,931,606
<b>Total of Internal Service Funds</b>	<b>\$ 4,735,174</b>	<b>\$ 10,208,895</b>	<b>\$ 975,612</b>	<b>\$ 15,919,681</b>
<b>Total of All Funds</b>	<b>\$ 82,740,809</b>	<b>\$ 108,288,922</b>	<b>\$ 1,137,575</b>	<b>\$ 192,167,306</b>

# EXPENDITURES

## Citywide Expenditures by Major Category FY 2022-23 Projected

	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b>General Government</b>				
001 GENERAL FUND	\$ 63,601,644	\$ 54,799,673	\$ 459,320	\$ 118,860,637
<b>Enterprise Funds</b>				
210 AIRPORT	\$ 1,545,071	\$ 2,027,031	\$ -	\$ 3,572,102
220 STORM WATER	1,000,533	2,181,106	15,000	3,196,639
221 STORM DRAIN	-	11,206	-	11,206
222 FEMA STORM REIMB	-	-	-	-
230 SEWER	8,615,498	9,647,146	35,000	18,297,644
239 SEWER REPLACEMENT	-	388,241	372,500	760,741
240 STORMWATER USER	-	-	-	-
241 SEWER CONNECTION FEES	-	61,350	-	61,350
242 LAVWMA	-	3,269,440	-	3,269,440
250 WATER	3,091,003	13,968,240	-	17,059,243
251 WATER CONNECTION FEES	-	132,066	-	132,066
259 WATER REPLACEMENT	-	510,453	80,000	590,453
<b>Total Enterprise Funds</b>	<b>\$ 14,252,105</b>	<b>\$ 32,196,279</b>	<b>\$ 502,500</b>	<b>\$ 46,950,884</b>
<b>Capital Projects Funds</b>				
306 TRAFFIC IMPACT FEE (TIF)	\$ -	\$ -	\$ -	\$ -
320 2022 COP CONSTRUCTION FUND	-	-	-	-
321 TVTC 20% FEE	-	-	-	-
322 ISABEL INTERCHANGE	-	-	-	-
333 HHS - HS FACILITIES FEE	-	1,739,835	-	1,739,835
337 PARK FEE - AB 1600	-	-	-	-
347 OTHER CAPITAL PROJECTS	-	-	-	-
<b>Total Capital Projects Funds</b>	<b>\$ -</b>	<b>\$ 1,739,835</b>	<b>\$ -</b>	<b>\$ 1,739,835</b>
<b>Special Revenue Funds</b>				
600 HOST COMMUNITY IMPACT FEE	\$ -	\$ 30,514	\$ -	\$ 30,514
602 CITY STREET SWEEPING	190,288	480,764	-	671,052
603 LPD - COPS AHEAD AB 3229	146,960	25,000	25,000	196,960
604 SO LIV VAL SPEC PLAN FEE	-	-	-	-
605 STATE GRANT - HHS FUND	-	852,117	-	852,117
606 NUISANCE ABATEMENT	-	-	-	-
607 STATE GRANT	211,038	152,525	-	363,563
608 PUBLIC ART FEE	-	155,393	50,000	205,393
609 HOUSING SUCCESSOR AGENCY	-	1,458,360	-	1,458,360
610 LPD - HORIZONS	1,072,382	111,392	-	1,183,774
611 LOW INCOME HOUSING FUND	-	4,802,197	400,000	5,202,197
612 ALAMEDA CO - MSR D	176,705	256,412	-	433,117
613 HHS-HCD CDBG	146,697	532,203	-	678,900
614 MAINTENANCE DISTRICT L&LD	1,240,638	2,053,668	-	3,294,306
615 FEMA GRANT FUNDING	-	-	-	-
617 USED OIL RECYCLING GRANT	-	24,200	-	24,200
619 LPD - ASST SZR - ADJDCTD	-	1,715	132,000	133,715
620 HHS-SOCIAL OP. ENDOWMT	-	81,266	-	81,266
621 BJA - BLLTPRF VEST REIMB	-	15,000	-	15,000
622 HHS-CALHOME REUSE	-	122,474	-	122,474
624 HHS-HOUSING ACQ ADMIN	-	-	-	-
625 TREASURY ASSET SEIZURE	-	50,000	125,000	175,000
626 HHS-CHFA HOMEBYR ASST	-	305	-	305
627 DOJ ASSET SEIZURE	-	-	-	-
628 HHS-MORTGAGE ASSISTANCE	-	65,618	-	65,618
629 HHS-CHFA HELP FUNDS	-	-	-	-
630 CA BEVERAGE CONTAINER GRT	-	16,000	-	16,000

# EXPENDITURES

## Citywide Expenditures by Major Category FY 2022-23 Projected

	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
633 HHS-HUD EDI SPCL GRNT FED	\$ -	\$ 58,100	\$ -	\$ 58,100
635 LPD - FEDERAL GRANTS	107,111	46,039	30,000	183,150
637 HHS - CALIF BEGIN PROGRAM	-	30,100	-	30,100
641 PD-VEHICLE IMPOUND PROG	20,290	-	-	20,290
642 ALTMNT OPEN SPACE	-	23,000	-	23,000
645 CASP CERT & TRAINING FUND	-	11,000	-	11,000
650 GAS TAXES	-	142,000	-	142,000
665 PEG CAPITAL FEES	-	70,772	-	70,772
666 IMPORT MITIGATION	-	26,765	-	26,765
667 SOLID WASTE & RECYCLING	253,751	43,462	-	297,213
671 HHS-FEDERAL HOME PRGM	-	175,189	-	175,189
672 LIBRARY DONATIONS FUND	-	141,607	-	141,607
673 LIBRARY FOUNDATION GRANT	40,000	79,911	-	119,911
674 MTC - FEDERAL TDA GRANT	-	-	-	-
676 LIVERMORE'S PROMISE GRANT	-	-	-	-
677 MEASURE B-BIKE/PEDESTRIAN	-	267,500	-	267,500
678 MEASURE B-2000 PASS-THRU	-	280,200	-	280,200
681 LOCAL VEHICLE REG FEE	-	-	-	-
683 POLICE DONATIONS FUND	-	21,361	-	21,361
687 MEASURE BB-BIKE/PED	-	-	-	-
688 MEASURE BB-LOCAL ST & RD	-	50,000	-	50,000
695 BART TO LIVERMORE	-	-	-	-
696 EL CHARRO MAINT CFD2012-1	-	361,966	-	361,966
697 OTHER MAINT CFD'S	-	192,151	-	192,151
<b>Total Special Revenue Funds</b>	<b>\$ 3,605,860</b>	<b>\$ 13,308,246</b>	<b>\$ 762,000</b>	<b>\$ 17,676,106</b>
<b>Permanent Funds</b>				
500 DOOLN CNYN PRESRV ENDWMNT	\$ -	\$ 28,000	\$ -	\$ 28,000
505 DOOLAN CANYON N OPEN SPACE	-	-	-	-
<b>Total Permanent Funds</b>	<b>\$ -</b>	<b>\$ 28,000</b>	<b>\$ -</b>	<b>\$ 28,000</b>
<b>Debt Service Funds</b>				
416 2020 COP SERIES A	\$ -	\$ 497,300	\$ -	\$ 497,300
417 2020 COP SERIES B	-	3,882,372	-	3,882,372
422 2022 COP	-	2,193,829	-	2,193,829
<b>Total Debt Service Funds</b>	<b>\$ -</b>	<b>\$ 6,573,501</b>	<b>\$ -</b>	<b>\$ 6,573,501</b>
<b>Total of All Funds Except Internal Service Funds</b>	<b>\$ 81,459,609</b>	<b>\$ 108,645,534</b>	<b>\$ 1,723,820</b>	<b>\$ 191,828,963</b>
<b>Internal Service Funds</b>				
700 RISK MANAGEMENT-LIABILITY	\$ 428,712	\$ 4,123,381	\$ -	\$ 4,552,093
710 RISK MANAGEMENT-W/C INSUR	365,038	2,502,327	-	2,867,365
720 INFORMATION TECHNOLOGY	2,005,490	5,072,162	650,000	7,727,652
725 CYBER SECURITY	272,699	664,641	-	937,340
730 FLEET & EQT SERVICES	1,446,522	1,640,293	4,929,044	8,015,859
740 FACILITIES REHAB PGM	708,472	1,984,016	280,000	2,972,488
<b>Total of Internal Service Funds</b>	<b>\$ 5,226,933</b>	<b>\$ 15,986,820</b>	<b>\$ 5,859,044</b>	<b>\$ 27,072,797</b>
<b>Total of All Funds</b>	<b>\$ 86,686,542</b>	<b>\$ 124,632,354</b>	<b>\$ 7,582,864</b>	<b>\$ 218,901,760</b>



# EXPENDITURES

## Citywide Expenditures by Major Category FY 2023-24 Budget

	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b>General Government</b>				
001 GENERAL FUND	\$ 73,526,543	\$ 57,848,554	\$ 28,000	\$ 131,403,097
<b>Enterprise Funds</b>				
210 AIRPORT	\$ 1,602,385	\$ 2,000,986	\$ -	\$ 3,603,371
220 STORM WATER	1,291,004	2,403,236	15,000	3,709,240
221 STORM DRAIN	-	7,291	-	7,291
222 FEMA STORM REIMB	-	-	-	-
230 SEWER	9,064,578	9,972,820	40,000	19,077,398
239 SEWER REPLACEMENT	-	387,284	275,000	662,284
240 STORMWATER USER	-	-	-	-
241 SEWER CONNECTION FEES	-	21,706	-	21,706
242 LAVWMA	-	3,552,701	-	3,552,701
250 WATER	3,260,980	14,594,258	-	17,855,238
251 WATER CONNECTION FEES	-	164,357	-	164,357
259 WATER REPLACEMENT	-	518,932	80,000	598,932
<b>Total Enterprise Funds</b>	<b>\$ 15,218,947</b>	<b>\$ 33,623,571</b>	<b>\$ 410,000</b>	<b>\$ 49,252,518</b>
<b>Capital Projects Funds</b>				
306 TRAFFIC IMPACT FEE (TIF)	\$ -	\$ 80,000	\$ -	\$ 80,000
320 2022 COP CONSTRUCTION FUND	-	-	-	-
321 TVTC 20% FEE	-	-	-	-
322 ISABEL INTERCHANGE	-	-	-	-
333 HHS - HS FACILITIES FEE	-	30,000	-	30,000
337 PARK FEE - AB 1600	-	80,000	-	80,000
347 OTHER CAPITAL PROJECTS	-	-	-	-
<b>Total Capital Projects Funds</b>	<b>\$ -</b>	<b>\$ 190,000</b>	<b>\$ -</b>	<b>\$ 190,000</b>
<b>Special Revenue Funds</b>				
600 HOST COMMUNITY IMPACT FEE	\$ -	\$ 135,720	\$ -	\$ 135,720
602 CITY STREET SWEEPING	194,926	299,774	-	494,700
603 LPD - COPS AHEAD AB 3229	216,525	25,000	25,000	266,525
604 SO LIV VAL SPEC PLAN FEE	-	-	-	-
605 STATE GRANT - HHS FUND	-	381,000	-	381,000
606 NUISANCE ABATEMENT	-	-	-	-
607 STATE GRANT	-	389,000	-	389,000
608 PUBLIC ART FEE	-	173,829	50,000	223,829
609 HOUSING SUCCESSOR AGENCY	-	500,715	-	500,715
610 LPD - HORIZONS	1,095,807	119,516	-	1,215,323
611 LOW INCOME HOUSING FUND	-	3,703,916	350,000	4,053,916
612 ALAMEDA CO - MSR D	178,312	245,324	-	423,636
613 HHS-HCD CDBG	140,557	353,365	-	493,922
614 MAINTENANCE DISTRICT L&LD	1,323,722	2,119,113	-	3,442,835
615 FEMA GRANT FUNDING	-	300,000	-	300,000
617 USED OIL RECYCLING GRANT	-	24,200	-	24,200
619 LPD - ASST SZR - ADJDCTD	-	2,400	-	2,400
620 HHS-SOCIAL OP. ENDOWMT	-	1,920	-	1,920
621 BJA - BLLTPRF VEST REIMB	-	15,000	-	15,000
622 HHS-CALHOME REUSE	-	184,560	-	184,560
624 HHS-HOUSING ACQ ADMIN	-	-	-	-
625 TREASURY ASSET SEIZURE	-	15,000	60,000	75,000
626 HHS-CHFA HOMEBYR ASST	-	307	-	307
627 DOJ ASSET SEIZURE	-	50,000	50,000	100,000
628 HHS-MORTGAGE ASSISTANCE	-	66,464	-	66,464
629 HHS-CHFA HELP FUNDS	-	-	-	-
630 CA BEVERAGE CONTAINER GRT	-	22,000	-	22,000

# EXPENDITURES

## Citywide Expenditures by Major Category FY 2023-24 Budget

	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
633 HHS-HUD EDI SPCL GRNT FED	\$ -	\$ 90,150	\$ -	\$ 90,150
635 LPD - FEDERAL GRANTS	69,240	42,696	-	111,936
637 HHS - CALIF BEGIN PROGRAM	-	91,000	-	91,000
641 PD-VEHICLE IMPOUND PROG	20,290	-	-	20,290
642 ALTMNT OPEN SPACE	-	23,000	-	23,000
645 CASP CERT & TRAINING FUND	-	11,000	-	11,000
650 GAS TAXES	-	252,000	-	252,000
665 PEG CAPITAL FEES	-	226,080	-	226,080
666 IMPORT MITIGATION	-	12,190	-	12,190
667 SOLID WASTE & RECYCLING	255,494	86,584	-	342,078
671 HHS-FEDERAL HOME PRGM	-	147,625	-	147,625
672 LIBRARY DONATIONS FUND	-	134,581	-	134,581
673 LIBRARY FOUNDATION GRANT	38,018	97,350	-	135,368
674 MTC - FEDERAL TDA GRANT	-	-	-	-
676 LIVERMORE'S PROMISE GRANT	-	-	-	-
677 MEASURE B-BIKE/PEDESTRIAN	-	-	-	-
678 MEASURE B-2000 PASS-THRU	-	260,950	-	260,950
681 LOCAL VEHICLE REG FEE	-	1,500	-	1,500
683 POLICE DONATIONS FUND	-	9,004	-	9,004
687 MEASURE BB-BIKE/PED	-	750	-	750
688 MEASURE BB-LOCAL ST & RD	-	223,150	-	223,150
695 BART TO LIVERMORE	-	-	-	-
696 EL CHARRO MAINT CFD2012-1	-	375,713	-	375,713
697 OTHER MAINT CFD'S	-	199,322	-	199,322
<b>Total Special Revenue Funds</b>	<b>\$ 3,532,891</b>	<b>\$ 11,412,768</b>	<b>\$ 535,000</b>	<b>\$ 15,480,659</b>
<b><u>Permanent Funds</u></b>				
500 DOOLN CNYN PRESRV ENDWMNT	\$ -	\$ 28,000	\$ -	\$ 28,000
505 DOOLAN CANYON N OPEN SPACE	-	36,500	-	36,500
<b>Total Permanent Funds</b>	<b>\$ -</b>	<b>\$ 64,500</b>	<b>\$ -</b>	<b>\$ 64,500</b>
<b><u>Debt Service Funds</u></b>				
416 2020 COP SERIES A	\$ -	\$ 530,000	\$ -	\$ 530,000
417 2020 COP SERIES B	-	3,885,000	-	3,885,000
422 2022 COP	-	2,592,000	-	2,592,000
<b>Total Debt Service Funds</b>	<b>\$ -</b>	<b>\$ 7,007,000</b>	<b>\$ -</b>	<b>\$ 7,007,000</b>
<b>Total of All Funds Except Internal Service Funds</b>	<b>\$ 92,278,381</b>	<b>\$ 110,146,393</b>	<b>\$ 973,000</b>	<b>\$ 203,397,774</b>
<b><u>Internal Service Funds</u></b>				
700 RISK MANAGEMENT-LIABILITY	\$ 413,042	\$ 4,248,254	\$ -	\$ 4,661,296
710 RISK MANAGEMENT-W/C INSUR	382,059	2,191,027	-	2,573,086
720 INFORMATION TECHNOLOGY	2,243,125	3,315,201	650,000	6,208,326
725 CYBER SECURITY	272,682	535,198	-	807,880
730 FLEET & EQT SERVICES	1,463,581	1,561,479	3,046,803	6,071,863
740 FACILITIES REHAB PGM	728,793	2,084,766	680,000	3,493,559
<b>Total of Internal Service Funds</b>	<b>\$ 5,503,282</b>	<b>\$ 13,935,925</b>	<b>\$ 4,376,803</b>	<b>\$ 23,816,010</b>
<b>Total of All Funds</b>	<b>\$ 97,781,663</b>	<b>\$ 124,082,318</b>	<b>\$ 5,349,803</b>	<b>\$ 227,213,784</b>

# EXPENDITURES

## Citywide Expenditures by Major Category FY 2024-25 Budget

	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
<b>General Government</b>				
001 GENERAL FUND	\$ 76,188,766	\$ 60,429,909	\$ 88,630	\$ 136,707,305
<b>Enterprise Funds</b>				
210 AIRPORT	\$ 1,636,967	\$ 2,115,018	\$ -	\$ 3,751,985
220 STORM WATER	1,309,819	2,542,694	15,000	3,867,513
221 STORM DRAIN	-	6,294	-	6,294
222 FEMA STORM REIMB	-	-	-	-
230 SEWER	9,207,533	10,602,529	55,000	19,865,062
239 SEWER REPLACEMENT	-	395,845	275,000	670,845
240 STORMWATER USER	-	-	-	-
241 SEWER CONNECTION FEES	-	21,706	-	21,706
242 LAVWMA	-	3,730,243	-	3,730,243
250 WATER	3,316,401	15,633,685	-	18,950,086
251 WATER CONNECTION FEES	-	160,500	-	160,500
259 WATER REPLACEMENT	-	519,219	80,000	599,219
<b>Total Enterprise Funds</b>	<b>\$ 15,470,720</b>	<b>\$ 35,727,733</b>	<b>\$ 425,000</b>	<b>\$ 51,623,453</b>
<b>Capital Projects Funds</b>				
306 TRAFFIC IMPACT FEE (TIF)	\$ -	\$ -	\$ -	\$ -
320 2022 COP CONSTRUCTION FUND	-	-	-	-
321 TVTC 20% FEE	-	-	-	-
322 ISABEL INTERCHANGE	-	-	-	-
333 HHS - HS FACILITIES FEE	-	-	-	-
337 PARK FEE - AB 1600	-	-	-	-
347 OTHER CAPITAL PROJECTS	-	-	-	-
<b>Total Capital Projects Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Special Revenue Funds</b>				
600 HOST COMMUNITY IMPACT FEE	\$ -	\$ 37,735	\$ -	\$ 37,735
602 CITY STREET SWEEPING	198,741	330,445	-	529,186
603 LPD - COPS AHEAD AB 3229	224,129	25,000	25,000	274,129
604 SO LIV VAL SPEC PLAN FEE	-	-	-	-
605 STATE GRANT - HHS FUND	-	281,000	-	281,000
606 NUISANCE ABATEMENT	-	-	-	-
607 STATE GRANT	-	325,000	-	325,000
608 PUBLIC ART FEE	-	171,760	50,000	221,760
609 HOUSING SUCCESSOR AGENCY	-	715	-	715
610 LPD - HORIZONS	1,117,098	124,742	-	1,241,840
611 LOW INCOME HOUSING FUND	-	3,663,829	350,000	4,013,829
612 ALAMEDA CO - MSR D	181,463	245,348	-	426,811
613 HHS-HCD CDBG	142,345	350,031	-	492,376
614 MAINTENANCE DISTRICT L&LD	1,346,014	2,188,595	-	3,534,609
615 FEMA GRANT FUNDING	-	300,000	-	300,000
617 USED OIL RECYCLING GRANT	-	24,200	-	24,200
619 LPD - ASST SZR - ADJCTD	-	2,449	-	2,449
620 HHS-SOCIAL OP. ENDOWMT	-	1,808	-	1,808
621 BJA - BLLTPRF VEST REIMB	-	15,000	-	15,000
622 HHS-CALHOME REUSE	-	243,305	-	243,305
624 HHS-HOUSING ACQ ADMIN	-	-	-	-
625 TREASURY ASSET SEIZURE	-	-	-	-
626 HHS-CHFA HOMEBYR ASST	-	307	-	307
627 DOJ ASSET SEIZURE	-	50,000	50,000	100,000
628 HHS-MORTGAGE ASSITANCE	-	66,525	-	66,525
629 HHS-CHFA HELP FUNDS	-	-	-	-
630 CA BEVERAGE CONTAINER GRT	-	22,000	-	22,000

# EXPENDITURES

## Citywide Expenditures by Major Category FY 2024-25 Budget

	Wages & Benefits	Services & Supplies	Capital Outlay	Total Expenditures
633 HHS-HUD EDI SPCL GRNT FED	\$ -	\$ 90,150	\$ -	\$ 90,150
635 LPD - FEDERAL GRANTS	23,080	12,885	-	35,965
637 HHS - CALIF BEGIN PROGRAM	-	121,000	-	121,000
641 PD-VEHICLE IMPOUND PROG	20,290	-	-	20,290
642 ALTMNT OPEN SPACE	-	23,000	-	23,000
645 CASP CERT & TRAINING FUND	-	11,000	-	11,000
650 GAS TAXES	-	252,000	-	252,000
665 PEG CAPITAL FEES	-	51,102	-	51,102
666 IMPORT MITIGATION	-	5,500	-	5,500
667 SOLID WASTE & RECYCLING	258,903	47,995	-	306,898
671 HHS-FEDERAL HOME PRGM	-	147,695	-	147,695
672 LIBRARY DONATIONS FUND	-	124,410	-	124,410
673 LIBRARY FOUNDATION GRANT	38,018	97,357	-	135,375
674 MTC - FEDERAL TDA GRANT	-	-	-	-
676 LIVERMORE'S PROMISE GRANT	-	-	-	-
677 MEASURE B-BIKE/PEDESTRIAN	-	-	-	-
678 MEASURE B-2000 PASS-THRU	-	150,750	-	150,750
681 LOCAL VEHICLE REG FEE	-	1,500	-	1,500
683 POLICE DONATIONS FUND	-	9,012	-	9,012
687 MEASURE BB-BIKE/PED	-	750	-	750
688 MEASURE BB-LOCAL ST & RD	-	223,150	-	223,150
695 BART TO LIVERMORE	-	-	-	-
696 EL CHARRO MAINT CFD2012-1	-	386,325	-	386,325
697 OTHER MAINT CFD'S	-	205,071	-	205,071
<b>Total Special Revenue Funds</b>	<b>\$ 3,550,081</b>	<b>\$ 10,430,446</b>	<b>\$ 475,000</b>	<b>\$ 14,455,527</b>
<b>Permanent Funds</b>				
500 DOOLN CNYN PRESRV ENDWMNT	\$ -	\$ 28,000	\$ -	\$ 28,000
505 DOOLAN CANYON N OPEN SPACE	-	7,500	-	7,500
<b>Total Permanent Funds</b>	<b>\$ -</b>	<b>\$ 35,500</b>	<b>\$ -</b>	<b>\$ 35,500</b>
<b>Debt Service Funds</b>				
416 2020 COP SERIES A	\$ -	\$ 550,000	\$ -	\$ 550,000
417 2020 COP SERIES B	-	3,885,000	-	3,885,000
422 2022 COP	-	2,590,000	-	2,590,000
<b>Total Debt Service Funds</b>	<b>\$ -</b>	<b>\$ 7,025,000</b>	<b>\$ -</b>	<b>\$ 7,025,000</b>
<b>Total of All Funds Except Internal Service Funds</b>	<b>\$ 95,209,567</b>	<b>\$ 113,648,588</b>	<b>\$ 988,630</b>	<b>\$ 209,846,785</b>
<b>Internal Service Funds</b>				
700 RISK MANAGEMENT-LIABILITY	\$ 419,754	\$ 5,108,886	\$ -	\$ 5,528,640
710 RISK MANAGEMENT-W/C INSUR	387,796	2,399,199	-	2,786,995
720 INFORMATION TECHNOLOGY	2,279,688	3,331,608	650,000	6,261,296
725 CYBER SECURITY	276,442	680,590	-	957,032
730 FLEET & EQT SERVICES	1,488,811	1,702,567	1,874,479	5,065,857
740 FACILITIES REHAB PGM	739,441	2,202,392	680,000	3,621,833
<b>Total of Internal Service Funds</b>	<b>\$ 5,591,932</b>	<b>\$ 15,425,242</b>	<b>\$ 3,204,479</b>	<b>\$ 24,221,653</b>
<b>Total of All Funds</b>	<b>\$ 100,801,499</b>	<b>\$ 129,073,830</b>	<b>\$ 4,193,109</b>	<b>\$ 234,068,438</b>



# FUND BALANCES

## Available Funds, Uses of Funds, and Fund Balances FY 2021-22 Actual

Fund Number	Fund Name	Available Funds			
		Fund Balance / Working Capital 7/1/21	Revenue	Incoming Transfers	Total Available
001	General Fund	\$ 852,860	\$ 133,843,884	\$ 784,767	\$ 135,481,511
	Permanent Funds	678,860	(69,252)	-	609,608
	Enterprise Funds	112,491,143	53,647,033	15,813,877	181,952,053
	Special Revenue Funds	64,561,567	18,423,669	966,593	83,951,829
	Capital Improvement Program Funds	52,741,213	2,909,663	33,849	55,684,725
	Debt Service Funds	32	-	4,350,985	4,351,017
<b>City Operating and Capital Improvement</b>		<b>\$ 231,325,675</b>	<b>\$ 208,754,997</b>	<b>\$ 21,950,071</b>	<b>\$ 462,030,743</b>
<b>Internal Service Funds</b>					
700	Risk Management - Liability	\$ 2,888,570	\$ 4,074,823	\$ -	\$ 6,963,393
710	Risk Management - W/C Insurance	5,540,612	1,012,243	-	6,552,855
720	Information Technology	5,745,718	5,470,000	-	11,215,718
725	Cyber Security	162,541	1,115,000	-	1,277,541
730	Fleet & Eq Services	5,566,565	4,873,874	-	10,440,439
740	Facilities Rehab Program	7,855,989	2,471,320	-	10,327,309
<b>Internal Service Funds</b>		<b>\$ 27,759,995</b>	<b>\$ 19,017,260</b>	<b>\$ -</b>	<b>\$ 46,777,255</b>
<b>Total Operating and Capital Improvement</b>		<b>\$ 259,085,670</b>	<b>\$ 227,772,257</b>	<b>\$ 21,950,071</b>	<b>\$ 508,807,998</b>
<b>Less: Internal Service Funds</b>		<b>(27,759,995)</b>	<b>(19,017,260)</b>	<b>-</b>	<b>(46,777,255)</b>
<b>Net City Total</b>		<b>\$ 231,325,675</b>	<b>\$ 208,754,997</b>	<b>\$ 21,950,071</b>	<b>\$ 462,030,743</b>
<b>Enterprise Funds</b>					
210	Airport	\$ 5,026,876	\$ 4,151,376	\$ -	\$ 9,178,252
212	Airport Grant Fund	-	-	-	-
220	Storm Water	161,458	1,145,489	1,767,363	3,074,310
221	Storm Drain	6,733,442	200,292	-	6,933,734
222	FEMA Storm Reimbursement	2,617,835	865,292	-	3,483,127
230	Sewer	18,420,170	27,997,621	-	46,417,791
239	Sewer Replacement	29,165,308	334,941	8,000,000	37,500,249
240	Stormwater User	-	-	-	-
241	Sewer Connection Fees	13,483,458	852,176	-	14,335,634
242	LAVWMA	5,193,780	24,024	3,805,257	9,023,061
250	Water	9,534,547	17,812,263	241,257	27,588,067
251	Water Connection Fees	1,220,568	16,898	-	1,237,466
259	Water Replacement	20,933,701	246,661	2,000,000	23,180,362
<b>Total Enterprise Funds</b>		<b>\$ 112,491,143</b>	<b>\$ 53,647,033</b>	<b>\$ 15,813,877</b>	<b>\$ 181,952,053</b>
<b>Special Revenue Funds</b>					
600	Host Community Impact Fee	\$ 1,354,495	\$ 517,218	\$ -	\$ 1,871,713
602	City Street Sweeping	101,833	672,090	-	773,923
603	LPD-COPS Ahead AB 3229 Grant	594,167	231,581	-	825,748
604	South Livermore Valley Specific Plan	340,388	-	-	340,388
605	Alameda County Tobacco Control Grant	-	-	-	-
606	Nuisance Abatement	-	-	-	-
607	State Grant	(104,812)	189,168	-	84,356
608	Public Art Fee	840,635	125,679	-	966,314
609	Housing Successor Agency	3,249,198	165,565	-	3,414,763
610	LPD-Horizons	110,957	650,329	450,558	1,211,844
611	Low Income Housing Fund	19,163,322	1,923,087	-	21,086,409
612	Alameda County-Measure D	295,404	262,381	-	557,785
613	HHS-HCD Comm. Dev. Block Grant (CDBG)	474,368	807,815	516,035	1,798,218
614	Maintenance District L&LD	8,670,673	3,609,310	-	12,279,983
615	Federal Grants FEMA	-	-	-	-

# FUND BALANCES

Uses of Funds						Fund Balance /
Operating Expenditures	Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Working Capital	6/30/22
\$ 116,334,786	\$ 12,774,298	\$ 6,372,427	\$ -	\$ 135,481,511	\$ -	
32,320	-	-	-	32,320	577,288	
41,820,387	3,884,899	14,046,514	-	59,751,800	122,200,253	
13,709,115	4,215,648	1,508,631	-	19,433,394	64,518,435	
-	10,489,855	94,814	-	10,584,669	45,100,056	
4,351,017	-	-	-	4,351,017	-	
<b>\$ 176,247,625</b>	<b>\$ 31,364,700</b>	<b>\$ 22,022,386</b>	<b>\$ -</b>	<b>\$ 229,634,711</b>	<b>\$ 232,396,032</b>	
\$ 3,932,490	\$ -	\$ -	\$ -	\$ 3,932,490	\$ 3,030,903	
2,069,225	-	-	-	2,069,225	4,483,630	
3,520,655	-	-	-	3,520,655	7,695,063	
718,736	-	-	-	718,736	558,805	
3,746,969	-	-	-	3,746,969	6,693,470	
1,931,606	431,642	-	-	2,363,248	7,964,061	
<b>\$ 15,919,681</b>	<b>\$ 431,642</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,351,323</b>	<b>\$ 30,425,932</b>	
\$ 192,167,306	\$ 31,796,342	\$ 22,022,386	\$ -	\$ 245,986,034	\$ 262,821,964	
(15,919,681)	(431,642)	-	-	(16,351,323)	(30,425,932)	
<b>\$ 176,247,625</b>	<b>\$ 31,364,700</b>	<b>\$ 22,022,386</b>	<b>\$ -</b>	<b>\$ 229,634,711</b>	<b>\$ 232,396,032</b>	
\$ 2,912,958	\$ 423,679	\$ -	\$ -	\$ 3,336,637	\$ 5,841,615	
-	-	-	-	-	-	
3,041,017	53,512	-	-	3,094,529	(20,219)	
123,621	-	-	-	123,621	6,810,113	
-	237,716	-	-	237,716	3,245,411	
15,770,395	-	10,633,634	-	26,404,029	20,013,762	
355,302	2,378,028	-	-	2,733,330	34,766,919	
-	-	-	-	-	-	
45,369	585,419	1,171,623	-	1,802,411	12,533,223	
3,805,256	-	-	-	3,805,256	5,217,805	
15,518,706	-	2,000,000	-	17,518,706	10,069,361	
4,435	55,614	241,257	-	301,306	936,160	
243,328	150,931	-	-	394,259	22,786,103	
<b>\$ 41,820,387</b>	<b>\$ 3,884,899</b>	<b>\$ 14,046,514</b>	<b>\$ -</b>	<b>\$ 59,751,800</b>	<b>\$ 122,200,253</b>	
\$ 40,229	\$ -	\$ 475,000	\$ -	\$ 515,229	\$ 1,356,484	
725,374	-	-	-	725,374	48,549	
177,036	345,000	-	-	522,036	303,712	
-	41,127	-	-	41,127	299,261	
61,375	-	-	-	61,375	(61,375)	
-	-	-	-	-	-	
228,082	-	-	-	228,082	(143,726)	
143,850	34,690	-	-	178,540	787,774	
604,562	-	-	-	604,562	2,810,201	
933,690	-	-	-	933,690	278,154	
4,846,377	464,431	903,915	-	6,214,723	14,871,686	
313,635	-	-	-	313,635	244,150	
1,273,610	-	-	-	1,273,610	524,608	
2,849,185	-	-	-	2,849,185	9,430,798	
-	-	-	-	-	-	

# FUND BALANCES

## Available Funds, Uses of Funds, and Fund Balances FY 2021-22 Actual

Fund Number	Fund Name	Available Funds			
		Fund Balance / Working Capital 7/1/21	Revenue	Incoming Transfers	Total Available
616	Special Project Commitment Fund	\$ -	\$ -	\$ -	\$ -
617	Used Oil Recycling Grant	(5,351)	11,801	-	6,450
618	HHS-Bond Admin Fee Rev	-	-	-	-
619	LPD-Asset Seizure-Adjudicated	358,524	26,069	-	384,593
620	HHS-Social Opportunity Endowment	164,515	1,766	-	166,281
621	BJA-Bulletproof Vest Reimb Grant	-	17,691	-	17,691
622	HHS-CalHome Reuse Grant	431,210	61,639	-	492,849
623	HHS-Valley Care Senior Proj	-	-	-	-
624	HHS-Housing Acq Admin	-	-	-	-
625	HHS-Neighborhood Preservation Prog	409,848	8,152	-	418,000
626	HHS-CHFA Homebuyer Assistance	57,701	2,428	-	60,129
627	HHS-Housing Acquisition	631,336	12,557	-	643,893
628	HHS-Mortgage Assitance	1,223,795	108,552	-	1,332,347
629	HHS-CHFA Grant Help Funds	-	-	-	-
630	Calif Beverage Container Grant	-	49,845	-	49,845
633	HHS-HUD EDI Special Grant Fed	94,172	28,336	-	122,508
635	LPD-Federal Grants	(24,441)	122,077	-	97,636
637	HHS-Calif BEGIN Grant Program	60,653	60,701	-	121,354
638	HHS-Local Housing Trust-State	-	-	-	-
641	LPD-Vehicle Impound Prog	143,162	30,175	-	173,337
642	Altamount Open Space Grant	2,439,012	36,161	-	2,475,173
645	CASp Certification and Training Fund	-	14,295	-	14,295
650	Gas Taxes	5,942,285	2,204,048	-	8,146,333
651	Gas Tax - SB1	3,120,776	1,861,736	-	4,982,512
652	Gas Tax-2107	-	-	-	-
653	Gas Tax-2106	-	-	-	-
655	Vasco Road/LLNL Widening	-	-	-	-
656	Federal Street Grants	(104,740)	104,740	-	-
657	Measure B Local	-	-	-	-
659	Gas Tax-2103	-	-	-	-
660	Tri-Valley Tran Council Rte 84 Corridor Improvmt	-	-	-	-
661	Traffic Funds-Clean Air	-	-	-	-
663	Local St & Rd-Prop 1B	-	-	-	-
664	Recycled Product Procurement	-	-	-	-
665	PEG Capital Fees	1,065,783	250,634	-	1,316,417
666	Import Mitigation	49,570	-	-	49,570
667	Solid Waste & Recycling	116,189	240,128	-	356,317
671	HHS-Federal HOME Grant Program	58,738	119,010	-	177,748
672	Library Donations Fund	298,580	58,192	-	356,772
673	Library Foundation Grant	77,579	73,986	-	151,565
674	MTC-TDA Grant	-	-	-	-
676	Livermore's Promise Grant	-	28,238	-	28,238
677	Measure B-Bike/Pedestrian	358,379	281,544	-	639,923
678	Measure B-Streets & Roads	2,291,659	1,056,115	-	3,347,774
679	Measure B Isabel Interchange Grant	32,865	-	-	32,865
680	State Street Grants	-	-	-	-
681	Local Vehicle Registration Fee	797,607	415,522	-	1,213,129
683	Police Donations Fund	47,845	2,881	-	50,726
687	Measure BB-Bike/Pedestrian	453,791	385,378	-	839,169
688	Measure BB-Local St & Rd	2,280,925	1,586,005	-	3,866,930
691	Measure B-Isabel Widening Grant	-	-	-	-
692	Brownfield Program	-	-	-	-
693	State Prop 50 Water Grant	-	-	-	-
695	BART to Livermore	-	-	-	-
696	EI Charro Maint CFD 2012-1	2,438,043	-	-	2,438,043
697	Other Maint CFD's	1,811,710	-	-	1,811,710
698	Surplus AD Closeout	2,349,219	9,044	-	2,358,263
<b>Total Special Revenue Funds</b>		<b>\$ 64,561,567</b>	<b>\$ 18,423,669</b>	<b>\$ 966,593</b>	<b>\$ 83,951,829</b>



# FUND BALANCES

Uses of Funds					Fund Balance /
Operating Expenditures	Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Working Capital 6/30/22
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6,450	-	-	-	6,450	-
-	-	-	-	-	-
-	186,489	-	-	186,489	198,104
65,418	-	-	-	65,418	100,863
17,691	-	-	-	17,691	-
21,019	-	-	-	21,019	471,830
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	418,000
93	-	-	-	93	60,036
-	-	-	-	-	643,893
2,357	-	-	-	2,357	1,329,990
-	-	-	-	-	-
27,019	-	-	-	27,019	22,826
107	-	-	-	107	122,401
53,777	-	-	-	53,777	43,859
10,498	-	-	-	10,498	110,856
-	-	-	-	-	-
6,772	-	-	-	6,772	166,565
13,556	-	-	-	13,556	2,461,617
3,325	-	10,970	-	14,295	-
48,504	286,235	110,561	-	445,300	7,701,033
-	1,119,802	-	-	1,119,802	3,862,710
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
44,739	-	-	-	44,739	1,271,678
22,805	-	-	-	22,805	26,765
285,878	-	-	-	285,878	70,439
122,426	-	8,185	-	130,611	47,137
78,205	-	-	-	78,205	278,567
22,579	-	-	-	22,579	128,986
-	-	-	-	-	-
28,238	-	-	-	28,238	-
161,458	46,159	-	-	207,617	432,306
70,600	1,180,462	-	-	1,251,062	2,096,712
-	-	-	-	-	32,865
-	-	-	-	-	-
1,500	72,859	-	-	74,359	1,138,770
4,304	-	-	-	4,304	46,422
780	85,600	-	-	86,380	752,789
48,471	297	-	-	48,768	3,818,162
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
169,702	-	-	-	169,702	2,268,341
173,839	-	-	-	173,839	1,637,871
-	352,497	-	-	352,497	2,005,766
\$ 13,709,115	\$ 4,215,648	\$ 1,508,631	\$ -	\$ 19,433,394	\$ 64,518,435

# FUND BALANCES

## Available Funds, Uses of Funds, and Fund Balances FY 2021-22 Actual

Fund Number	Fund Name	Available Funds			Total Available
		Fund Balance / Working Capital 7/1/21	Revenue	Incoming Transfers	
<b>Capital Improvement Program Funds</b>					
302	Developers' Deposit	\$ (5,900)	\$ -	\$ -	\$ (5,900)
303	Public Utility Undergrounding	788,475	-	-	788,475
304	Vasco/Ace-Connector Rd	69,144	87	-	69,231
306	Traffic Impact Fee (TIF)	22,467,002	1,146,232	-	23,613,234
320	2022 COP Construction Fund	-	-	-	-
321	Tri-Valley Transp Council 20% Fee	3,730,970	84,848	-	3,815,818
322	Isabel/I-580 Interchange	-	-	-	-
331	Downtown Revitalization Fee	(3,874,396)	-	-	(3,874,396)
333	HHS-Human Services Facilities Fee	2,584,411	18,896	-	2,603,307
335	Parking In Lieu Fee	162,065	-	-	162,065
336	Former Rte 84-Repair Funds	-	-	-	-
337	Park Fee-AB 1600	8,736,102	352,885	-	9,088,987
339	Transferable Development Credits	14,557,752	-	-	14,557,752
340	El Charro Infrastructure Construction Fund	-	887	33,849	34,736
341	El Charro Specific Plan Funding	33,849	-	-	33,849
343	Shea Community Facilities District Const. Fund	-	-	-	-
344	Solid Waste & Recycling Impact Fee	3,491,739	1,305,828	-	4,797,567
346	LCPFA 2011 COP Construction Fund	-	-	-	-
347	Other Capital Projects	-	-	-	-
<b>Total Capital Improvement Program Funds</b>		<b>\$ 52,741,213</b>	<b>\$ 2,909,663</b>	<b>\$ 33,849</b>	<b>\$ 55,684,725</b>
<b>Debt Service Funds</b>					
416	2020 COP Series A	\$ -	\$ -	\$ 475,000	\$ 475,000
417	2020 COP Series B	32	-	3,875,985	3,876,017
422	2022 COP Debt Service	-	-	-	-
<b>Total Debt Service Funds</b>		<b>\$ 32</b>	<b>\$ -</b>	<b>\$ 4,350,985</b>	<b>\$ 4,351,017</b>
<b>Permanent Funds</b>					
500	Doolan Canyon Preserve Endowment	\$ 678,860	\$ (69,252)	\$ -	\$ 609,608
505	Doolan Canyon Open Space	-	-	-	-
<b>Total Permanent Funds</b>		<b>\$ 678,860</b>	<b>\$ (69,252)</b>	<b>\$ -</b>	<b>\$ 609,608</b>

# FUND BALANCES

Uses of Funds						Fund Balance /
Operating Expenditures	Capital Expenditures	Outgoing Transfers	Reserves	Total Uses		Working Capital 6/30/22
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(5,900)
-	-	-	-	-	-	788,475
-	-	-	-	-	-	69,231
-	906,365	60,965	-	967,330	-	22,645,904
-	1,807,055	-	-	1,807,055	-	(1,807,055)
-	602,772	-	-	602,772	-	3,213,046
-	-	-	-	-	-	-
-	-	-	-	-	-	(3,874,396)
-	422,357	-	-	422,357	-	2,180,950
-	90,174	-	-	90,174	-	71,891
-	-	-	-	-	-	-
-	6,121,935	-	-	6,121,935	-	2,967,052
-	-	-	-	-	-	14,557,752
-	33,849	-	-	33,849	-	887
-	-	33,849	-	33,849	-	-
-	-	-	-	-	-	-
-	505,348	-	-	505,348	-	4,292,219
-	-	-	-	-	-	-
-	-	-	-	-	-	-
\$ -	\$ 10,489,855	\$ 94,814	\$ -	\$ 10,584,669	\$ -	45,100,056
\$ 475,000	\$ -	\$ -	\$ -	\$ 475,000	\$ -	-
3,876,017	-	-	-	3,876,017	-	-
-	-	-	-	-	-	-
\$ 4,351,017	\$ -	\$ -	\$ -	\$ 4,351,017	\$ -	-
\$ 32,320	\$ -	\$ -	\$ -	\$ 32,320	\$ -	577,288
-	-	-	-	-	-	-
\$ 32,320	\$ -	\$ -	\$ -	\$ 32,320	\$ -	577,288

# FUND BALANCES

## Available Funds, Uses of Funds, and Fund Balances FY 2022-23 Projected

Fund Number	Fund Name	Available Funds			
		Projected Fund Balance / Working Capital 7/1/22	Projected Revenue	Incoming Transfers	Total Available
001	General Fund	\$ -	\$ 132,384,725	\$ 922,919	\$ 133,307,644
	Permanent Funds	577,288	66,244	-	643,532
	Enterprise Funds	122,200,253	60,788,275	17,330,488	200,319,016
	Special Revenue Funds	64,518,435	22,346,058	710,672	87,575,165
	Capital Improvement Program Funds	45,100,056	50,049,339	-	95,149,395
	Debt Service Funds	-	668,829	5,904,672	6,573,501
<b>City Operating and Capital Improvement</b>		<b>\$ 232,396,032</b>	<b>\$ 266,303,470</b>	<b>\$ 24,868,751</b>	<b>\$ 523,568,253</b>
<b>Internal Service Funds</b>					
700	Risk Management - Liability	\$ 3,030,903	\$ 4,450,000	\$ -	\$ 7,480,903
710	Risk Management - W/C Insurance	4,483,630	1,870,006	-	6,353,636
720	Information Technology	7,695,063	5,470,000	-	13,165,063
725	Cyber Security	558,805	1,115,000	-	1,673,805
730	Fleet & Eq Services	6,693,470	4,959,889	-	11,653,359
740	Facilities Rehab Program	7,964,061	2,376,000	-	10,340,061
<b>Internal Service Funds</b>		<b>\$ 30,425,932</b>	<b>\$ 20,240,895</b>	<b>\$ -</b>	<b>\$ 50,666,827</b>
<b>Total Operating and Capital Improvement</b>		<b>\$ 262,821,964</b>	<b>\$ 286,544,365</b>	<b>\$ 24,868,751</b>	<b>\$ 574,235,080</b>
<b>Less: Internal Service Funds</b>		<b>(30,425,932)</b>	<b>(20,240,895)</b>	<b>-</b>	<b>(50,666,827)</b>
<b>Net City Total</b>		<b>\$ 232,396,032</b>	<b>\$ 266,303,470</b>	<b>\$ 24,868,751</b>	<b>\$ 523,568,253</b>
<b>Enterprise Funds</b>					
210	Airport	\$ 5,841,615	\$ 4,154,716	\$ -	\$ 9,996,331
212	Airport Grant Fund	-	8,145,000	-	8,145,000
220	Storm Water	(20,219)	1,150,378	2,700,000	3,830,159
221	Storm Drain	6,810,113	124,680	-	6,934,793
222	FEMA Storm Reimbursement	3,245,411	175,000	60,625	3,481,036
230	Sewer	20,013,762	28,821,863	-	48,835,625
239	Sewer Replacement	34,766,919	107,623	9,000,000	43,874,542
240	Stormwater User	-	-	-	-
241	Sewer Connection Fees	12,533,223	462,589	-	12,995,812
242	LAVWMA	5,217,805	8,968	3,328,455	8,555,228
250	Water	10,069,361	17,504,195	241,408	27,814,964
251	Water Connection Fees	936,160	52,326	-	988,486
259	Water Replacement	22,786,103	80,937	2,000,000	24,867,040
<b>Total Enterprise Funds</b>		<b>\$ 122,200,253</b>	<b>\$ 60,788,275</b>	<b>\$ 17,330,488</b>	<b>\$ 200,319,016</b>
<b>Special Revenue Funds</b>					
600	Host Community Impact Fee	\$ 1,356,484	\$ 520,000	\$ -	\$ 1,876,484
602	City Street Sweeping	48,549	1,393,816	-	1,442,365
603	LPD-COPS Ahead AB 3229 Grant	303,712	252,725	-	556,437
604	South Livermore Valley Specific Plan	299,261	-	-	299,261
605	Alameda County Tobacco Control Grant	(61,375)	913,492	-	852,117
606	Nuisance Abatement	-	-	-	-
607	State Grant	(143,726)	1,062,075	-	918,349
608	Public Art Fee	787,774	190,000	-	977,774
609	Housing Successor Agency	2,810,201	149,629	-	2,959,830
610	LPD-Horizons	278,154	576,000	509,258	1,363,412
611	Low Income Housing Fund	14,871,686	1,564,443	-	16,436,129
612	Alameda County-Measure D	244,150	570,999	-	815,149
613	HHS-HCD Comm. Dev. Block Grant (CDBG)	524,608	437,459	-	962,067
614	Maintenance District L&LD	9,430,798	3,887,198	201,414	13,519,410
615	Federal Grants FEMA	-	-	-	-

# FUND BALANCES

## Uses of Funds

Uses of Funds					Projected Fund Balance / Working Capital 6/30/23	
Adopted Operating Expenditures	Adopted Capital Expenditures	Outgoing Transfers	Reserves	Total Uses		
\$ 118,860,637	\$ 1,154,112	\$ 8,418,044	\$ 294,780	\$ 128,727,573	\$	4,580,071
28,000	-	-	-	28,000		615,532
46,950,884	12,419,000	15,030,488	-	74,400,372		125,918,644
17,676,106	7,213,667	1,136,224	-	26,025,997		61,549,168
1,739,835	10,107,221	283,995	(150,000)	11,981,051		83,168,344
6,573,501	-	-	-	6,573,501		-
<b>\$ 191,828,963</b>	<b>\$ 30,894,000</b>	<b>\$ 24,868,751</b>	<b>\$ 144,780</b>	<b>\$ 247,736,494</b>	<b>\$</b>	<b>275,831,759</b>
\$ 4,552,093	\$ -	\$ -	\$ -	\$ 4,552,093	\$	2,928,810
2,867,365	-	-	-	2,867,365		3,486,271
7,727,652	-	-	-	7,727,652		5,437,411
937,340	-	-	-	937,340		736,465
8,015,859	-	-	-	8,015,859		3,637,500
2,972,488	2,155,000	-	-	5,127,488		5,212,573
<b>\$ 27,072,797</b>	<b>\$ 2,155,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,227,797</b>	<b>\$</b>	<b>21,439,030</b>
\$ 218,901,760	\$ 33,049,000	\$ 24,868,751	\$ 144,780	\$ 276,964,291	\$	297,270,789
(27,072,797)	(2,155,000)	-	-	(29,227,797)		(21,439,030)
<b>\$ 191,828,963</b>	<b>\$ 30,894,000</b>	<b>\$ 24,868,751</b>	<b>\$ 144,780</b>	<b>\$ 247,736,494</b>	<b>\$</b>	<b>275,831,759</b>
\$ 3,572,102	\$ 378,283	\$ -	\$ -	\$ 3,950,385	\$	6,045,946
-	1,760,717	-	-	1,760,717		6,384,283
3,196,639	60,000	60,625	-	3,317,264		512,895
11,206	100,000	-	-	111,206		6,823,587
-	424,000	-	-	424,000		3,057,036
18,297,644	-	11,400,000	-	29,697,644		19,137,981
760,741	6,816,000	-	-	7,576,741		36,297,801
-	-	-	-	-		-
61,350	2,388,000	1,328,455	-	3,777,805		9,218,007
3,269,440	-	-	-	3,269,440		5,285,788
17,059,243	-	2,000,000	-	19,059,243		8,755,721
132,066	250,000	241,408	-	623,474		365,012
590,453	242,000	-	-	832,453		24,034,587
<b>\$ 46,950,884</b>	<b>\$ 12,419,000</b>	<b>\$ 15,030,488</b>	<b>\$ -</b>	<b>\$ 74,400,372</b>	<b>\$</b>	<b>125,918,644</b>
\$ 30,514	\$ -	\$ 497,300	\$ -	\$ 527,814	\$	1,348,670
671,052	-	-	-	671,052		771,313
196,960	220,000	-	-	416,960		139,477
-	114,000	-	-	114,000		185,261
852,117	-	-	-	852,117		-
-	-	-	-	-		-
363,563	536,000	-	-	899,563		18,786
205,393	70,000	-	-	275,393		702,381
1,458,360	-	-	-	1,458,360		1,501,470
1,183,774	-	-	-	1,183,774		179,638
5,202,197	100,000	252,424	-	5,554,621		10,881,508
433,117	-	-	-	433,117		382,032
678,900	-	-	-	678,900		283,167
3,294,306	-	240,000	-	3,534,306		9,985,104
-	-	-	-	-		-

# FUND BALANCES

## Available Funds, Uses of Funds, and Fund Balances FY 2022-23 Projected

Fund Number	Fund Name	Available Funds			
		Projected Fund Balance / Working Capital 7/1/22	Projected Revenue	Incoming Transfers	Total Available
616	Special Project Commitment Fund	\$ -	\$ -	\$ -	\$ -
617	Used Oil Recycling Grant	-	24,200	-	24,200
618	HHS-Bond Admin Fee Rev	-	-	-	-
619	LPD-Asset Seizure-Adjudicated	198,104	27,367	-	225,471
620	HHS-Social Opportunity Endowment	100,863	885	-	101,748
621	BJA-Bulletproof Vest Reimb Grant	-	15,000	-	15,000
622	HHS-CalHome Reuse Grant	471,830	50,000	-	521,830
623	HHS-Valley Care Senior Proj	-	-	-	-
624	HHS-Housing Acq Admin	-	120,000	-	120,000
625	HHS-Neighborhood Preservation Prog	418,000	-	-	418,000
626	HHS-CHFA Homebuyer Assistance	60,036	1,100	-	61,136
627	HHS-Housing Acquisition	643,893	-	-	643,893
628	HHS-Mortgage Assitance	1,329,990	45,000	-	1,374,990
629	HHS-CHFA Grant Help Funds	-	-	-	-
630	Calif Beverage Container Grant	22,826	44,000	-	66,826
633	HHS-HUD EDI Special Grant Fed	122,401	700	-	123,101
635	LPD-Federal Grants	43,859	153,629	-	197,488
637	HHS-Calif BEGIN Grant Program	110,856	35,000	-	145,856
638	HHS-Local Housing Trust-State	-	-	-	-
641	LPD-Vehicle Impound Prog	166,565	30,000	-	196,565
642	Altamount Open Space Grant	2,461,617	260,350	-	2,721,967
645	CASp Certification and Training Fund	-	15,500	-	15,500
650	Gas Taxes	7,701,033	2,039,489	-	9,740,522
651	Gas Tax - SB1	3,862,710	1,660,000	-	5,522,710
652	Gas Tax-2107	-	-	-	-
653	Gas Tax-2106	-	-	-	-
655	Vasco Road/LLNL Widening	-	-	-	-
656	Federal Street Grants	-	-	-	-
657	Measure B Local	-	-	-	-
659	Gas Tax-2103	-	-	-	-
660	Tri-Valley Tran Council Rte 84 Corridor Improvmt	-	-	-	-
661	Traffic Funds-Clean Air	-	-	-	-
663	Local St & Rd-Prop 1B	-	-	-	-
664	Recycled Product Procurement	-	-	-	-
665	PEG Capital Fees	1,271,678	250,000	-	1,521,678
666	Import Mitigation	26,765	-	-	26,765
667	Solid Waste & Recycling	70,439	498,218	-	568,657
671	HHS-Federal HOME Grant Program	47,137	177,907	-	225,044
672	Library Donations Fund	278,567	80,000	-	358,567
673	Library Foundation Grant	128,986	114,000	-	242,986
674	MTC-TDA Grant	-	580,000	-	580,000
676	Livermore's Promise Grant	-	-	-	-
677	Measure B-Bike/Pedestrian	432,306	253,007	-	685,313
678	Measure B-Streets & Roads	2,096,712	907,948	-	3,004,660
679	Measure B Isabel Interchange Grant	32,865	-	-	32,865
680	State Street Grants	-	1,380,000	-	1,380,000
681	Local Vehicle Registration Fee	1,138,770	301,927	-	1,440,697
683	Police Donations Fund	46,422	7,500	-	53,922
687	Measure BB-Bike/Pedestrian	752,789	222,608	-	975,397
688	Measure BB-Local St & Rd	3,818,162	807,708	-	4,625,870
691	Measure B-Isabel Widening Grant	-	-	-	-
692	Brownfield Program	-	-	-	-
693	State Prop 50 Water Grant	-	-	-	-
695	BART to Livermore	-	-	-	-
696	El Charro Maint CFD 2012-1	2,268,341	438,189	-	2,706,530
697	Other Maint CFD's	1,637,871	277,946	-	1,915,817
698	Surplus AD Closeout	2,005,766	9,044	-	2,014,810
<b>Total Special Revenue Funds</b>		<b>\$ 64,518,435</b>	<b>\$ 22,346,058</b>	<b>\$ 710,672</b>	<b>\$ 87,575,165</b>



# FUND BALANCES

## Available Funds, Uses of Funds, and Fund Balances FY 2022-23 Projected

Fund Number	Fund Name	Available Funds			
		Projected Fund Balance / Working Capital 7/1/22	Projected Revenue	Incoming Transfers	Total Available
<b>Capital Improvement Program Funds</b>					
302	Developers' Deposit	\$ (5,900)	\$ 6,176	\$ -	\$ 276
303	Public Utility Undergrounding	788,475	-	-	788,475
304	Vasco/Ace-Connector Rd	69,231	769	-	70,000
306	Traffic Impact Fee (TIF)	22,645,904	1,295,249	-	23,941,153
320	2022 COP Construction Fund	(1,807,055)	41,580,127	-	39,773,072
321	Tri-Valley Transp Council 20% Fee	3,213,046	215,162	-	3,428,208
322	Isabel/I-580 Interchange	-	-	-	-
331	Downtown Revitalization Fee	(3,874,396)	200,000	-	(3,674,396)
333	HHS-Human Services Facilities Fee	2,180,950	120,000	-	2,300,950
335	Parking In Lieu Fee	71,891	-	-	71,891
336	Former Rte 84-Repair Funds	-	-	-	-
337	Park Fee-AB 1600	2,967,052	1,232,571	-	4,199,623
339	Transferable Development Credits	14,557,752	2,689,955	-	17,247,707
340	El Charro Infrastructure Construction Fund	887	-	-	887
341	El Charro Specific Plan Funding	-	-	-	-
343	Shea Community Facilities District Const. Fund	-	-	-	-
344	Solid Waste & Recycling Impact Fee	4,292,219	2,709,330	-	7,001,549
346	LCPFA 2011 COP Construction Fund	-	-	-	-
347	Other Capital Projects	-	-	-	-
<b>Total Capital Improvement Program Funds</b>		\$ 45,100,056	\$ 50,049,339	\$ -	\$ 95,149,395
<b>Debt Service Funds</b>					
416	2020 COP Series A	\$ -	\$ -	\$ 497,300	\$ 497,300
417	2020 COP Series B	-	-	3,882,372	3,882,372
422	2022 COP L Street Debt Svc	-	668,829	1,525,000	2,193,829
<b>Total Debt Service Funds</b>		\$ -	\$ 668,829	\$ 5,904,672	\$ 6,573,501
<b>Permanent Funds</b>					
500	Doolan Canyon Preserve Endowment	\$ -	\$ 66,244	\$ -	\$ 66,244
505	Doolan Canyon Open Space	-	-	-	-
<b>Total Permanent Funds</b>		\$ -	\$ 66,244	\$ -	\$ 66,244



# FUND BALANCES

Uses of Funds					Total Uses	Projected Fund Balance / Working Capital 6/30/23
Adopted Operating Expenditures	Adopted Capital Expenditures	Outgoing Transfers	Reserves			
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	276
-	-	-	-	-	-	788,475
-	-	70,000	-	-	70,000	-
-	1,480,000	63,995	-	-	1,543,995	22,397,158
-	5,700,000	-	-	-	5,700,000	34,073,072
-	1,110,000	-	-	-	1,110,000	2,318,208
-	-	-	-	-	-	-
-	-	150,000	(150,000)	-	-	(3,674,396)
1,739,835	-	-	-	-	1,739,835	561,115
-	50,000	-	-	-	50,000	21,891
-	-	-	-	-	-	-
-	758,000	-	-	-	758,000	3,441,623
-	-	-	-	-	-	17,247,707
-	888	-	-	-	888	(1)
-	-	-	-	-	-	-
-	1,008,333	-	-	-	1,008,333	5,993,216
-	-	-	-	-	-	-
-	-	-	-	-	-	-
\$ 1,739,835	\$ 10,107,221	\$ 283,995	\$ (150,000)	\$ 11,981,051	\$ 83,168,344	
\$ 497,300	\$ -	\$ -	\$ -	\$ 497,300	\$ -	
3,882,372	-	-	-	3,882,372	-	
2,193,829	-	-	-	2,193,829	-	
\$ 6,573,501	\$ -	\$ -	\$ -	\$ 6,573,501	\$ -	
\$ 28,000	\$ -	\$ -	\$ -	\$ 28,000	\$ 38,244	
-	-	-	-	-	-	
\$ 28,000	\$ -	\$ -	\$ -	\$ 28,000	\$ 38,244	

# FUND BALANCES

## Available Funds, Uses of Funds, and Fund Balances FY 2023-24 Budget

Fund Number	Fund Name	Available Funds			
		Projected Fund Balance / Working Capital 7/1/23	Projected Revenue	Incoming Transfers	Total Available
001	General Fund	\$ 4,580,071	\$ 141,170,717	\$ 1,970,706	\$ 147,721,494
	Permanent Funds	615,532	70,160	-	685,692
	Enterprise Funds	125,918,644	59,683,802	17,280,000	202,882,446
	Special Revenue Funds	61,549,168	27,781,826	457,190	89,788,184
	Capital Improvement Program Funds	83,168,344	17,848,147	-	101,016,491
	Debt Service Funds	-	-	7,007,000	7,007,000
<b>City Operating and Capital Improvement</b>		<b>\$ 275,831,759</b>	<b>\$ 246,554,652</b>	<b>\$ 26,714,896</b>	<b>\$ 549,101,307</b>
<b>Internal Service Funds</b>					
700	Risk Management - Liability	\$ 2,928,810	\$ 4,499,990	\$ -	\$ 7,428,800
710	Risk Management - W/C Insurance	3,486,271	1,474,566	-	4,960,837
720	Information Technology	5,437,411	2,019,996	-	7,457,407
725	Cyber Security	736,465	330,060	-	1,066,525
730	Fleet & Eqt Services	3,637,500	5,580,242	-	9,217,742
740	Facilities Rehab Program	5,212,573	2,125,000	3,981,000	11,318,573
<b>Internal Service Funds</b>		<b>\$ 21,439,030</b>	<b>\$ 16,029,854</b>	<b>\$ 3,981,000</b>	<b>\$ 41,449,884</b>
<b>Total Operating and Capital Improvement</b>		<b>\$ 297,270,789</b>	<b>\$ 262,584,506</b>	<b>\$ 30,695,896</b>	<b>\$ 590,551,191</b>
<b>Less: Internal Service Funds</b>		<b>(21,439,030)</b>	<b>(16,029,854)</b>	<b>(3,981,000)</b>	<b>(41,449,884)</b>
<b>Net City Total</b>		<b>\$ 275,831,759</b>	<b>\$ 246,554,652</b>	<b>\$ 26,714,896</b>	<b>\$ 549,101,307</b>
<b>Enterprise Funds</b>					
210	Airport	\$ 6,045,946	\$ 4,426,213	\$ -	\$ 10,472,159
212	Airport Grant Fund	6,384,283	-	-	6,384,283
220	Storm Water	512,895	1,156,110	3,890,000	5,559,005
221	Storm Drain	6,823,587	186,838	-	7,010,425
222	FEMA Storm Reimbursement	3,057,036	2,315,000	75,000	5,447,036
230	Sewer	19,137,981	30,467,883	-	49,605,864
239	Sewer Replacement	36,297,801	462,798	8,000,000	44,760,599
240	Stormwater User	-	-	-	-
241	Sewer Connection Fees	9,218,007	1,171,266	-	10,389,273
242	LAVWMA	5,285,788	35,720	3,065,000	8,386,508
250	Water	8,755,721	18,395,929	250,000	27,401,650
251	Water Connection Fees	365,012	760,672	-	1,125,684
259	Water Replacement	24,034,587	305,373	2,000,000	26,339,960
<b>Total Enterprise Funds</b>		<b>\$ 125,918,644</b>	<b>\$ 59,683,802</b>	<b>\$ 17,280,000</b>	<b>\$ 202,882,446</b>
<b>Special Revenue Funds</b>					
600	Host Community Impact Fee	\$ 1,348,670	\$ 520,000	\$ -	\$ 1,868,670
602	City Street Sweeping	771,313	741,117	-	1,512,430
603	LPD-COPS Ahead AB 3229 Grant	139,477	244,836	-	384,313
604	South Livermore Valley Specific Plan	185,261	-	-	185,261
605	Alameda County Tobacco Control Grant	-	381,000	-	381,000
606	Nuisance Abatement	-	-	-	-
607	State Grant	18,786	1,344,270	-	1,363,056
608	Public Art Fee	702,381	150,000	-	852,381
609	Housing Successor Agency	1,501,470	20,234	-	1,521,704
610	LPD-Horizons	179,638	838,500	240,000	1,258,138
611	Low Income Housing Fund	10,881,508	629,737	-	11,511,245
612	Alameda County-Measure D	382,032	296,024	-	678,056
613	HHS-HCD Comm. Dev. Block Grant (CDBG)	283,167	386,624	-	669,791
614	Maintenance District L&LD	9,985,104	4,087,323	205,000	14,277,427
615	Federal Grants FEMA	-	620,000	-	620,000

# FUND BALANCES

## Uses of Funds

Uses of Funds					Projected Fund Balance / Working Capital 6/30/24	
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses		
\$ 131,403,097	\$ 1,870,000	\$ 14,373,000	\$ (2,387,709)	\$ 145,258,388	\$	2,463,106
64,500	-	-	-	64,500		621,192
49,252,518	29,320,000	14,310,000	-	92,882,518		109,999,928
15,480,659	22,654,100	1,542,896	-	39,677,655		50,110,529
190,000	43,907,800	470,000	(400,000)	44,167,800		56,848,691
7,007,000	-	-	-	7,007,000		-
<b>\$ 203,397,774</b>	<b>\$ 97,751,900</b>	<b>\$ 30,695,896</b>	<b>\$ (2,787,709)</b>	<b>\$ 329,057,861</b>	<b>\$</b>	<b>220,043,446</b>
\$ 4,661,296	\$ -	\$ -	\$ -	\$ 4,661,296	\$	2,767,504
2,573,086	-	-	-	2,573,086		2,387,751
6,208,326	-	-	-	6,208,326		1,249,081
807,880	-	-	-	807,880		258,645
6,071,863	100,000	-	-	6,171,863		3,045,879
3,493,559	4,145,000	-	-	7,638,559		3,680,014
<b>\$ 23,816,010</b>	<b>\$ 4,245,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,061,010</b>	<b>\$</b>	<b>13,388,874</b>
\$ 227,213,784	\$ 101,996,900	\$ 30,695,896	\$ (2,787,709)	\$ 357,118,871	\$	233,432,320
(23,816,010)	(4,245,000)	-	-	(28,061,010)		(13,388,874)
<b>\$ 203,397,774</b>	<b>\$ 97,751,900</b>	<b>\$ 30,695,896</b>	<b>\$ (2,787,709)</b>	<b>\$ 329,057,861</b>	<b>\$</b>	<b>220,043,446</b>
\$ 3,603,371	\$ 610,000	\$ -	\$ -	\$ 4,213,371	\$	6,258,788
-	450,000	-	-	450,000		5,934,283
3,709,240	1,765,000	75,000	-	5,549,240		9,765
7,291	600,000	-	-	607,291		6,403,134
-	2,315,000	-	-	2,315,000		3,132,036
19,077,398	-	10,920,000	-	29,997,398		19,608,466
662,284	16,111,000	-	-	16,773,284		27,987,315
-	-	-	-	-		-
21,706	5,125,000	1,065,000	-	6,211,706		4,177,567
3,552,701	-	-	-	3,552,701		4,833,807
17,855,238	-	2,000,000	-	19,855,238		7,546,412
164,357	550,000	250,000	-	964,357		161,327
598,932	1,794,000	-	-	2,392,932		23,947,028
<b>\$ 49,252,518</b>	<b>\$ 29,320,000</b>	<b>\$ 14,310,000</b>	<b>\$ -</b>	<b>\$ 92,882,518</b>	<b>\$</b>	<b>109,999,928</b>
\$ 135,720	\$ -	\$ 530,000	\$ -	\$ 665,720	\$	1,202,950
494,700	-	-	-	494,700		1,017,730
266,525	-	-	-	266,525		117,788
-	166,100	-	-	166,100		19,161
381,000	-	-	-	381,000		-
-	-	-	-	-		-
389,000	955,270	-	-	1,344,270		18,786
223,829	-	-	-	223,829		628,552
500,715	-	-	-	500,715		1,020,989
1,215,323	-	-	-	1,215,323		42,815
4,053,916	-	592,000	-	4,645,916		6,865,329
423,636	-	12,190	-	435,826		242,230
493,922	-	-	-	493,922		175,869
3,442,835	-	250,000	-	3,692,835		10,584,592
300,000	320,000	-	-	620,000		-

# FUND BALANCES

## Available Funds, Uses of Funds, and Fund Balances FY 2023-24 Budget

Fund Number	Fund Name	Available Funds			
		Projected Fund Balance / Working Capital 7/1/23	Projected Revenue	Incoming Transfers	Total Available
616	Special Project Commitment Fund	\$ -	\$ -	\$ -	\$ -
617	Used Oil Recycling Grant	-	24,200	-	24,200
618	HHS-Bond Admin Fee Rev	-	-	-	-
619	LPD-Asset Seizure-Adjudicated	(58,244)	62,003	-	3,759
620	HHS-Social Opportunity Endowment	20,482	1,240	-	21,722
621	BJA-Bulletproof Vest Reimb Grant	-	15,000	-	15,000
622	HHS-CalHome Reuse Grant	399,356	40,000	-	439,356
623	HHS-Valley Care Senior Proj	-	-	-	-
624	HHS-Housing Acq Admin	120,000	1,326,000	-	1,446,000
625	HHS-Neighborhood Preservation Prog	243,000	5,434	-	248,434
626	HHS-CHFA Homebuyer Assistance	60,831	1,000	-	61,831
627	HHS-Housing Acquisition	643,893	8,371	-	652,264
628	HHS-Mortgage Assitance	1,309,372	60,000	-	1,369,372
629	HHS-CHFA Grant Help Funds	-	-	-	-
630	Calif Beverage Container Grant	50,826	22,000	-	72,826
633	HHS-HUD EDI Special Grant Fed	65,001	90,000	-	155,001
635	LPD-Federal Grants	14,338	131,381	-	145,719
637	HHS-Calif BEGIN Grant Program	115,756	90,000	-	205,756
638	HHS-Local Housing Trust-State	-	-	-	-
641	LPD-Vehicle Impound Prog	176,275	30,000	-	206,275
642	Altamount Open Space Grant	2,698,967	4,038,857	-	6,737,824
645	CASp Certification and Training Fund	-	16,261	-	16,261
650	Gas Taxes	8,300,189	2,575,215	-	10,875,404
651	Gas Tax - SB1	4,140,376	2,225,415	-	6,365,791
652	Gas Tax-2107	-	-	-	-
653	Gas Tax-2106	-	-	-	-
655	Vasco Road/LLNL Widening	-	-	-	-
656	Federal Street Grants	-	-	-	-
657	Measure B Local	-	-	-	-
659	Gas Tax-2103	-	-	-	-
660	Tri-Valley Tran Council Rte 84 Corridor Improvmt	-	-	-	-
661	Traffic Funds-Clean Air	-	-	-	-
663	Local St & Rd-Prop 1B	-	-	-	-
664	Recycled Product Procurement	-	-	-	-
665	PEG Capital Fees	1,450,906	250,000	-	1,700,906
666	Import Mitigation	-	-	12,190	12,190
667	Solid Waste & Recycling	271,444	335,101	-	606,545
671	HHS-Federal HOME Grant Program	41,855	152,413	-	194,268
672	Library Donations Fund	216,960	100,000	-	316,960
673	Library Foundation Grant	98,075	137,000	-	235,075
674	MTC-TDA Grant	580,000	580,000	-	1,160,000
676	Livermore's Promise Grant	-	-	-	-
677	Measure B-Bike/Pedestrian	377,813	5,788	-	383,601
678	Measure B-Streets & Roads	1,745,460	28,261	-	1,773,721
679	Measure B Isabel Interchange Grant	32,865	-	-	32,865
680	State Street Grants	1,067,000	1,080,000	-	2,147,000
681	Local Vehicle Registration Fee	1,257,697	385,314	-	1,643,011
683	Police Donations Fund	32,561	5,500	-	38,061
687	Measure BB-Bike/Pedestrian	954,397	562,026	-	1,516,423
688	Measure BB-Local St & Rd	3,679,870	2,357,881	-	6,037,751
691	Measure B-Isabel Widening Grant	-	-	-	-
692	Brownfield Program	-	-	-	-
693	State Prop 50 Water Grant	-	-	-	-
695	BART to Livermore	-	-	-	-
696	El Charro Maint CFD 2012-1	2,344,564	480,983	-	2,825,547
697	Other Maint CFD's	1,723,666	299,517	-	2,023,183
698	Surplus AD Closeout	994,810	-	-	994,810
<b>Total Special Revenue Funds</b>		<b>\$ 61,549,168</b>	<b>\$ 27,781,826</b>	<b>\$ 457,190</b>	<b>\$ 89,788,184</b>

# FUND BALANCES

## Uses of Funds

Uses of Funds					Projected Fund Balance / Working Capital 6/30/24
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24,200	-	-	-	24,200	-
-	-	-	-	-	-
2,400	-	-	-	2,400	1,359
1,920	-	-	-	1,920	19,802
15,000	-	-	-	15,000	-
184,560	-	-	-	184,560	254,796
-	-	-	-	-	-
-	1,326,000	-	-	1,326,000	120,000
75,000	64,000	-	-	139,000	109,434
307	-	-	-	307	61,524
100,000	-	-	-	100,000	552,264
66,464	-	-	-	66,464	1,302,908
-	-	-	-	-	-
22,000	-	-	-	22,000	50,826
90,150	-	-	-	90,150	64,851
111,936	-	-	-	111,936	33,783
91,000	-	-	-	91,000	114,756
-	-	-	-	-	-
20,290	-	-	-	20,290	185,985
23,000	-	-	-	23,000	6,714,824
11,000	-	5,000	-	16,000	261
252,000	4,360,000	120,000	-	4,732,000	6,143,404
-	5,773,000	-	-	5,773,000	592,791
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
226,080	-	-	-	226,080	1,474,826
12,190	-	-	-	12,190	-
342,078	-	-	-	342,078	264,467
147,625	-	8,706	-	156,331	37,937
134,581	-	-	-	134,581	182,379
135,368	-	25,000	-	160,368	74,707
-	580,000	-	-	580,000	580,000
-	-	-	-	-	-
-	150,000	-	-	150,000	233,601
260,950	688,730	-	-	949,680	824,041
-	-	-	-	-	32,865
-	1,080,000	-	-	1,080,000	1,067,000
1,500	826,000	-	-	827,500	815,511
9,004	-	-	-	9,004	29,057
750	1,500,000	-	-	1,500,750	15,673
223,150	4,435,000	-	-	4,658,150	1,379,601
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
375,713	-	-	-	375,713	2,449,834
199,322	-	-	-	199,322	1,823,861
-	430,000	-	-	430,000	564,810
\$ 15,480,659	\$ 22,654,100	\$ 1,542,896	\$ -	\$ 39,677,655	\$ 50,110,529

# FUND BALANCES

## Available Funds, Uses of Funds, and Fund Balances FY 2023-24 Budget

Fund Number	Fund Name	Available Funds			
		Projected Fund Balance / Working Capital 7/1/23	Projected Revenue	Incoming Transfers	Total Available
<b>Capital Improvement Program Funds</b>					
302	Developers' Deposit	\$ 276	\$ 3,012	\$ -	\$ 3,288
303	Public Utility Undergrounding	788,475	-	-	788,475
304	Vasco/Ace-Connector Rd	-	-	-	-
306	Traffic Impact Fee (TIF)	22,397,158	3,509,448	-	25,906,606
320	2022 COP Construction Fund	34,073,072	1,000,000	-	35,073,072
321	Tri-Valley Transp Council 20% Fee	2,318,208	4,855,012	-	7,173,220
322	Isabel/I-580 Interchange	-	-	-	-
331	Downtown Revitalization Fee	(3,674,396)	400,000	-	(3,274,396)
333	HHS-Human Services Facilities Fee	561,115	50,000	-	611,115
335	Parking In Lieu Fee	21,891	-	-	21,891
336	Former Rte 84-Repair Funds	-	-	-	-
337	Park Fee-AB 1600	3,441,623	3,449,395	-	6,891,018
339	Transferable Development Credits	17,247,707	3,139,645	-	20,387,352
340	El Charro Infrastructure Construction Fund	(1)	-	-	(1)
341	El Charro Specific Plan Funding	-	-	-	-
343	Shea Community Facilities District Const. Fund	-	-	-	-
344	Solid Waste & Recycling Impact Fee	5,993,216	1,441,635	-	7,434,851
346	LCPFA 2011 COP Construction Fund	-	-	-	-
347	Other Capital Projects	-	-	-	-
<b>Total Capital Improvement Program Funds</b>		<b>\$ 83,168,344</b>	<b>\$ 17,848,147</b>	<b>\$ -</b>	<b>\$ 101,016,491</b>
<b>Debt Service Funds</b>					
416	2020 COP Series A	\$ -	\$ -	\$ 530,000	\$ 530,000
417	2020 COP Series B	-	-	3,885,000	3,885,000
422	2022 COP Debt Service	-	-	2,592,000	2,592,000
<b>Total Debt Service Funds</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,007,000</b>	<b>\$ 7,007,000</b>
<b>Permanent Funds</b>					
500	Doolan Canyon Preserve Endowment	\$ 38,244	\$ 33,660	\$ -	\$ 71,904
505	Doolan Canyon Open Space	-	36,500	-	36,500
<b>Total Permanent Funds</b>		<b>\$ 38,244</b>	<b>\$ 70,160</b>	<b>\$ -</b>	<b>\$ 108,404</b>

# FUND BALANCES

Uses of Funds						Projected Fund Balance / Working Capital 6/30/24
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses		
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,288
-	-	-	-	-	-	788,475
-	-	-	-	-	-	-
80,000	6,053,100	70,000	-	6,203,100	-	19,703,506
-	24,820,000	-	-	24,820,000	-	10,253,072
-	4,811,700	-	-	4,811,700	-	2,361,520
-	-	-	-	-	-	-
-	-	400,000	(400,000)	-	-	(3,274,396)
30,000	-	-	-	30,000	-	581,115
-	-	-	-	-	-	21,891
-	-	-	-	-	-	-
80,000	3,619,000	-	-	3,699,000	-	3,192,018
-	-	-	-	-	-	20,387,352
-	-	-	-	-	-	(1)
-	-	-	-	-	-	-
-	4,604,000	-	-	4,604,000	-	2,830,851
-	-	-	-	-	-	-
-	-	-	-	-	-	-
\$ 190,000	\$ 43,907,800	\$ 470,000	\$ (400,000)	\$ 44,167,800	\$	56,848,691
\$ 530,000	\$ -	\$ -	\$ -	\$ 530,000	\$	-
3,885,000	-	-	-	3,885,000	-	-
2,592,000	-	-	-	2,592,000	-	-
\$ 7,007,000	\$ -	\$ -	\$ -	\$ 7,007,000	\$	-
\$ 28,000	\$ -	\$ -	\$ -	\$ 28,000	\$	43,904
36,500	-	-	-	36,500	-	-
\$ 64,500	\$ -	\$ -	\$ -	\$ 64,500	\$	43,904

# FUND BALANCES

## Available Funds, Uses of Funds, and Fund Balances FY 2024-25 Budget

Fund Number	Fund Name	Available Funds			
		Projected Fund Balance / Working Capital 7/1/24	Projected Revenue	Incoming Transfers	Total Available
001	General Fund	\$ 2,463,106	\$ 146,960,502	\$ 1,535,206	\$ 150,958,814
	Permanent Funds	621,192	41,160	-	662,352
	Enterprise Funds	109,999,928	63,814,181	21,390,000	195,204,109
	Special Revenue Funds	50,110,529	36,471,645	685,500	87,267,674
	Capital Improvement Program Funds	56,848,691	22,266,944	-	79,115,635
	Debt Service Funds	-	-	7,025,000	7,025,000
<b>City Operating and Capital Improvement</b>		<b>\$ 220,043,446</b>	<b>\$ 269,554,432</b>	<b>\$ 30,635,706</b>	<b>\$ 520,233,584</b>
<b>Internal Service Funds</b>					
700	Risk Management - Liability	\$ 2,767,504	4,499,989	-	\$ 7,267,493
710	Risk Management - W/C Insurance	2,387,751	1,521,020	-	3,908,771
720	Information Technology	1,249,081	6,019,992	-	7,269,073
725	Cyber Security	258,645	950,088	-	1,208,733
730	Fleet & Eqt Services	3,045,879	5,700,734	-	8,746,613
740	Facilities Rehab Program	3,680,014	2,125,000	2,464,000	8,269,014
<b>Internal Service Funds</b>		<b>\$ 13,388,874</b>	<b>\$ 20,816,823</b>	<b>\$ 2,464,000</b>	<b>\$ 36,669,697</b>
<b>Total Operating and Capital Improvement</b>		<b>\$ 233,432,320</b>	<b>\$ 290,371,255</b>	<b>\$ 33,099,706</b>	<b>\$ 556,903,281</b>
<b>Less: Internal Service Funds</b>		<b>(13,388,874)</b>	<b>(20,816,823)</b>	<b>(2,464,000)</b>	<b>(36,669,697)</b>
<b>Net City Total</b>		<b>\$ 220,043,446</b>	<b>\$ 269,554,432</b>	<b>\$ 30,635,706</b>	<b>\$ 520,233,584</b>
<b>Enterprise Funds</b>					
210	Airport	\$ 6,258,788	\$ 4,550,876	\$ -	\$ 10,809,664
212	Airport Grant Fund	5,934,283	-	-	5,934,283
220	Stormwater	9,765	1,161,870	8,000,000	9,171,635
221	Storm Drain	6,403,134	109,518	-	6,512,652
222	FEMA Storm Reimbursement	3,132,036	3,444,000	75,000	6,651,036
230	Sewer	19,608,466	32,114,293	-	51,722,759
239	Sewer Replacement	27,987,315	498,397	8,000,000	36,485,712
240	Stormwater User	-	-	-	-
241	Sewer Connection Fees	4,177,567	2,184,441	-	6,362,008
242	LAVWMA	4,833,807	38,467	3,065,000	7,937,274
250	Water	7,546,412	19,071,963	250,000	26,868,375
251	Water Connection Fees	161,327	311,493	-	472,820
259	Water Replacement	23,947,028	328,863	2,000,000	26,275,891
<b>Total Enterprise Funds</b>		<b>\$ 109,999,928</b>	<b>\$ 63,814,181</b>	<b>\$ 21,390,000</b>	<b>\$ 195,204,109</b>
<b>Special Revenue Funds</b>					
600	Host Community Impact Fee	\$ 1,202,950	\$ 520,000	\$ -	\$ 1,722,950
602	City Street Sweeping	1,017,730	763,350	-	1,781,080
603	LPD-COPS Ahead AB 3229 Grant	117,788	255,208	-	372,996
604	South Livermore Valley Specific Plan	19,161	-	-	19,161
605	Alameda County Tobacco Control Grant	-	281,000	-	281,000
606	Nuisance Abatement	-	-	-	-
607	State Grant	18,786	1,530,000	-	1,548,786
608	Public Art Fee	628,552	150,000	-	778,552
609	Housing Successor Agency	1,020,989	21,790	-	1,042,779
610	LPD-Horizons	42,815	838,500	470,000	1,351,315
611	Low Income Housing Fund	6,865,329	635,217	-	7,500,546
612	Alameda County-Measure D	242,230	305,021	-	547,251
613	HHS-HCD Comm. Dev. Block Grant (CDBG)	175,869	386,624	-	562,493
614	Maintenance District L&LD	10,584,592	4,215,470	210,000	15,010,062
615	Federal Grants FEMA	-	1,500,000	-	1,500,000



# FUND BALANCES

## Uses of Funds

Uses of Funds					Projected Fund Balance / Working Capital 6/30/25
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	
\$ 136,707,305	\$ 7,506,000	\$ 17,179,000	\$ (11,675,337)	\$ 149,716,968	\$ 1,241,846
35,500	-	-	-	35,500	626,852
51,623,453	43,417,000	13,830,000	-	108,870,453	86,333,656
14,455,527	28,005,000	1,615,706	-	44,076,233	43,191,441
-	29,100,000	475,000	(400,000)	29,175,000	49,940,635
7,025,000	-	-	-	7,025,000	-
<b>\$ 209,846,785</b>	<b>\$ 108,028,000</b>	<b>\$ 33,099,706</b>	<b>\$ (12,075,337)</b>	<b>\$ 338,899,154</b>	<b>\$ 181,334,430</b>
\$ 5,528,640	\$ -	\$ -	\$ -	\$ 5,528,640	\$ 1,738,853
2,786,995	-	-	-	2,786,995	1,121,776
6,261,296	-	-	-	6,261,296	1,007,777
957,032	-	-	-	957,032	251,701
5,065,857	-	-	-	5,065,857	3,680,756
3,621,833	2,850,000	-	-	6,471,833	1,797,181
<b>\$ 24,221,653</b>	<b>\$ 2,850,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,071,653</b>	<b>\$ 9,598,044</b>
\$ 234,068,438	\$ 110,878,000	\$ 33,099,706	\$ (12,075,337)	\$ 365,970,807	\$ 190,932,474
(24,221,653)	(2,850,000)	-	-	(27,071,653)	(9,598,044)
<b>\$ 209,846,785</b>	<b>\$ 108,028,000</b>	<b>\$ 33,099,706</b>	<b>\$ (12,075,337)</b>	<b>\$ 338,899,154</b>	<b>\$ 181,334,430</b>
\$ 3,751,985	\$ 960,000	\$ -	\$ -	\$ 4,711,985	\$ 6,097,679
-	3,600,000	-	-	3,600,000	2,334,283
3,867,513	5,160,000	75,000	-	9,102,513	69,122
6,294	1,600,000	-	-	1,606,294	4,906,358
-	3,369,000	-	-	3,369,000	3,282,036
19,865,062	-	10,440,000	-	30,305,062	21,417,697
670,845	20,818,000	-	-	21,488,845	14,996,867
-	-	-	-	-	-
21,706	4,027,000	1,065,000	-	5,113,706	1,248,302
3,730,243	-	-	-	3,730,243	4,207,031
18,950,086	-	2,000,000	-	20,950,086	5,918,289
160,500	-	250,000	-	410,500	62,320
599,219	3,883,000	-	-	4,482,219	21,793,672
<b>\$ 51,623,453</b>	<b>\$ 43,417,000</b>	<b>\$ 13,830,000</b>	<b>\$ -</b>	<b>\$ 108,870,453</b>	<b>\$ 86,333,656</b>
\$ 37,735	\$ -	\$ 550,000	\$ -	\$ 587,735	\$ 1,135,215
529,186	-	-	-	529,186	1,251,894
274,129	-	-	-	274,129	98,867
-	-	-	-	-	19,161
281,000	-	-	-	281,000	-
-	-	-	-	-	-
325,000	1,180,000	-	-	1,505,000	43,786
221,760	-	-	-	221,760	556,792
715	-	-	-	715	1,042,064
1,241,840	-	-	-	1,241,840	109,475
4,013,829	80,000	621,000	-	4,714,829	2,785,717
426,811	-	5,500	-	432,311	114,940
492,376	-	-	-	492,376	70,117
3,534,609	-	270,000	-	3,804,609	11,205,453
300,000	1,200,000	-	-	1,500,000	-

# FUND BALANCES

## Available Funds, Uses of Funds, and Fund Balances FY 2024-25 Budget

Fund Number	Fund Name	Available Funds			
		Projected Fund Balance / Working Capital 7/1/24	Projected Revenue	Incoming Transfers	Total Available
616	Special Project Commitment Fund	\$ -	\$ -	\$ -	\$ -
617	Used Oil Recycling Grant	-	24,200	-	24,200
618	HHS-Bond Admin Fee Rev	-	-	-	-
619	LPD-Asset Seizure-Adjudicated	1,359	62,926	-	64,285
620	HHS-Social Opportunity Endowment	19,802	1,335	-	21,137
621	BJA-Bulletproof Vest Reimb Grant	-	15,000	-	15,000
622	HHS-CalHome Reuse Grant	254,796	40,000	-	294,796
623	HHS-Valley Care Senior Proj	-	-	-	-
624	HHS-Housing Acq Admin	120,000	14,150,000	-	14,270,000
625	HHS-Neighborhood Preservation Prog	109,434	5,852	-	115,286
626	HHS-CHFA Homebuyer Assistance	61,524	1,000	-	62,524
627	HHS-Housing Acquisition	552,264	9,014	-	561,278
628	HHS-Mortgage Assitance	1,302,908	60,000	-	1,362,908
629	HHS-CHFA Grant Help Funds	-	-	-	-
630	Calif Beverage Container Grant	50,826	22,000	-	72,826
633	HHS-HUD EDI Special Grant Fed	64,851	90,000	-	154,851
635	LPD-Federal Grants	33,783	35,635	-	69,418
637	HHS-Calif BEGIN Grant Program	114,756	120,000	-	234,756
638	HHS-Local Housing Trust-State	-	-	-	-
641	LPD-Vehicle Impound Prog	185,985	30,000	-	215,985
642	Altamount Open Space Grant	6,714,824	41,846	-	6,756,670
645	CASp Certification and Training Fund	261	16,358	-	16,619
650	Gas Taxes	6,143,404	2,780,290	-	8,923,694
651	Gas Tax - SB1	592,791	2,403,271	-	2,996,062
652	Gas Tax-2107	-	-	-	-
653	Gas Tax-2106	-	-	-	-
655	Vasco Road/LLNL Widening	-	-	-	-
656	Federal Street Grants	-	-	-	-
657	Measure B Local	-	-	-	-
659	Gas Tax-2103	-	-	-	-
660	Tri-Valley Tran Council Rte 84 Corridor Improvmt	-	-	-	-
661	Traffic Funds-Clean Air	-	-	-	-
663	Local St & Rd-Prop 1B	-	-	-	-
664	Recycled Product Procurement	-	-	-	-
665	PEG Capital Fees	1,474,826	250,000	-	1,724,826
666	Import Mitigation	-	-	5,500	5,500
667	Solid Waste & Recycling	264,467	273,054	-	537,521
671	HHS-Federal HOME Grant Program	37,937	152,413	-	190,350
672	Library Donations Fund	182,379	100,000	-	282,379
673	Library Foundation Grant	74,707	137,000	-	211,707
674	MTC-TDA Grant	580,000	-	-	580,000
676	Livermore's Promise Grant	-	-	-	-
677	Measure B-Bike/Pedestrian	233,601	6,233	-	239,834
678	Measure B-Streets & Roads	824,041	30,435	-	854,476
679	Measure B Isabel Interchange Grant	32,865	-	-	32,865
680	State Street Grants	1,067,000	-	-	1,067,000
681	Local Vehicle Registration Fee	815,511	397,613	-	1,213,124
683	Police Donations Fund	29,057	5,500	-	34,557
687	Measure BB-Bike/Pedestrian	15,673	579,389	-	595,062
688	Measure BB-Local St & Rd	1,379,601	2,431,120	-	3,810,721
691	Measure B-Isabel Widening Grant	-	-	-	-
692	Brownfield Program	-	-	-	-
693	State Prop 50 Water Grant	-	-	-	-
695	BART to Livermore	-	-	-	-
696	El Charro Maint CFD 2012-1	2,449,834	496,804	-	2,946,638
697	Other Maint CFD's	1,823,861	301,177	-	2,125,038
698	Surplus AD Closeout	564,810	-	-	564,810
<b>Total Special Revenue Funds</b>		<b>\$ 50,110,529</b>	<b>\$ 36,471,645</b>	<b>\$ 685,500</b>	<b>\$ 87,267,674</b>

# FUND BALANCES

## Uses of Funds

Uses of Funds					Projected Fund Balance / Working Capital 6/30/25
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24,200	-	-	-	24,200	-
-	-	-	-	-	-
2,449	55,000	-	-	57,449	6,836
1,808	-	-	-	1,808	19,329
15,000	-	-	-	15,000	-
243,305	-	-	-	243,305	51,491
-	-	-	-	-	-
-	14,150,000	-	-	14,150,000	120,000
-	-	-	-	-	115,286
307	-	-	-	307	62,217
100,000	-	-	-	100,000	461,278
66,525	-	-	-	66,525	1,296,383
-	-	-	-	-	-
22,000	-	-	-	22,000	50,826
90,150	-	-	-	90,150	64,701
35,965	-	-	-	35,965	33,453
121,000	-	-	-	121,000	113,756
-	-	-	-	-	-
20,290	-	-	-	20,290	195,695
23,000	-	-	-	23,000	6,733,670
11,000	-	5,500	-	16,500	119
252,000	5,530,000	130,000	-	5,912,000	3,011,694
-	965,000	-	-	965,000	2,031,062
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
51,102	-	-	-	51,102	1,673,724
5,500	-	-	-	5,500	-
306,898	-	-	-	306,898	230,623
147,695	-	8,706	-	156,401	33,949
124,410	-	-	-	124,410	157,969
135,375	-	25,000	-	160,375	51,332
-	-	-	-	-	580,000
-	-	-	-	-	-
-	-	-	-	-	239,834
150,750	220,000	-	-	370,750	483,726
-	-	-	-	-	32,865
-	-	-	-	-	1,067,000
1,500	800,000	-	-	801,500	411,624
9,012	-	-	-	9,012	25,545
750	515,000	-	-	515,750	79,312
223,150	3,240,000	-	-	3,463,150	347,571
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
386,325	-	-	-	386,325	2,560,313
205,071	-	-	-	205,071	1,919,967
-	70,000	-	-	70,000	494,810
\$ 14,455,527	\$ 28,005,000	\$ 1,615,706	\$ -	\$ 44,076,233	\$ 43,191,441

# FUND BALANCES

## Available Funds, Uses of Funds, and Fund Balances FY 2024-25 Budget

Fund Number	Fund Name	Available Funds			
		Projected Fund Balance / Working Capital 7/1/24	Projected Revenue	Incoming Transfers	Total Available
<b>Capital Improvement Program Funds</b>					
302	Developers' Deposit	\$ 3,288	\$ 4,015	\$ -	\$ 7,303
303	Public Utility Undergrounding	788,475	-	-	788,475
304	Vasco/Ace-Connector Rd	-	-	-	-
306	Traffic Impact Fee (TIF)	19,703,506	1,233,252	-	20,936,758
320	2022 COP Construction Fund	10,253,072	300,000	-	10,553,072
321	Tri-Valley Transp Council 20% Fee	2,361,520	5,185,644	-	7,547,164
322	Isabel/I-580 Interchange	-	-	-	-
331	Downtown Revitalization Fee	(3,274,396)	400,000	-	(2,874,396)
333	HHS-Human Services Facilities Fee	581,115	50,000	-	631,115
335	Parking In Lieu Fee	21,891	-	-	21,891
336	Former Rte 84-Repair Funds	-	-	-	-
337	Park Fee-AB 1600	3,192,018	6,553,195	-	9,745,213
339	Transferable Development Credits	20,387,352	7,055,955	-	27,443,307
340	El Charro Infrastructure Construction Fund	(1)	-	-	(1)
341	El Charro Specific Plan Funding	-	-	-	-
343	Shea Community Facilities District Const. Fund	-	-	-	-
344	Solid Waste & Recycling Impact Fee	2,830,851	1,484,883	-	4,315,734
346	LCPFA 2011 COP Construction Fund	-	-	-	-
347	Other Capital Projects	-	-	-	-
<b>Total Capital Improvement Program Funds</b>		\$ 56,848,691	\$ 22,266,944	\$ -	\$ 79,115,635
<b>Debt Service Funds</b>					
416	2020 COP Series A	\$ -	\$ -	\$ 550,000	\$ 550,000
417	2020 COP Series B	-	-	3,885,000	3,885,000
422	2022 COP	-	-	2,590,000	2,590,000
<b>Total Debt Service Funds</b>		\$ -	\$ -	\$ 7,025,000	\$ 7,025,000
<b>Permanent Funds</b>					
500	Doolan Canyon Preserve Endowment	\$ 43,904	\$ 33,660	\$ -	\$ 77,564
505	Doolan Canyon Open Space	-	7,500	-	7,500
<b>Total Permanent Funds</b>		\$ 43,904	\$ 41,160	\$ -	\$ 85,064

# FUND BALANCES

Uses of Funds						Projected Fund Balance / Working Capital 6/30/25
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses		
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,303
-	-	-	-	-	-	788,475
-	10,676,000	75,000	-	10,751,000	-	10,185,758
-	10,500,000	-	-	10,500,000	-	53,072
-	5,139,000	-	-	5,139,000	-	2,408,164
-	-	-	-	-	-	-
-	-	400,000	(400,000)	-	-	(2,874,396)
-	-	-	-	-	-	631,115
-	-	-	-	-	-	21,891
-	-	-	-	-	-	-
-	2,685,000	-	-	2,685,000	-	7,060,213
-	-	-	-	-	-	27,443,307
-	-	-	-	-	-	(1)
-	-	-	-	-	-	-
-	100,000	-	-	100,000	-	4,215,734
-	-	-	-	-	-	-
-	-	-	-	-	-	-
\$ -	\$ 29,100,000	\$ 475,000	\$ (400,000)	\$ 29,175,000	\$ -	49,940,635
\$ 550,000	\$ -	\$ -	\$ -	\$ 550,000	\$ -	-
3,885,000	-	-	-	3,885,000	-	-
2,590,000	-	-	-	2,590,000	-	-
\$ 7,025,000	\$ -	\$ -	\$ -	\$ 7,025,000	\$ -	-
\$ 28,000	\$ -	\$ -	\$ -	\$ 28,000	\$ -	49,564
7,500	-	-	-	7,500	-	-
\$ 35,500	\$ -	\$ -	\$ -	\$ 35,500	\$ -	49,564



**THIS PAGE INTENTIONALLY LEFT BLANK**

# CAPITAL IMPROVEMENT PROGRAM

## EXECUTIVE SUMMARY AND ANALYSIS

### EXECUTIVE SUMMARY AND ANALYSIS

The capital improvement plan (CIP) budget is differentiated from the operating budget in that it involves property acquisition, design, and construction of public infrastructure such as storm, water and sewer systems, trails, roadways and transportation infrastructure, parks, plazas and open space, public buildings, and other city infrastructure. The CIP budget also contains developer reimbursements for certain off-site public infrastructure constructed with private land development projects.

This CIP includes projects necessary to support the General Plan, Specific Plans, and Neighborhood Plan areas. It also includes key projects identified in the City's infrastructure master plans as needed for development under the General Plan. Funding needs for long term rehabilitation and replacement of the City's infrastructure are identified through the City's Asset Management Program rather than this CIP. Project priorities were developed through consultation with staff from Departments and/or Divisions of the City and the Executive Team.

This document provides a CIP that identifies a need for over \$420 million in funding for 146 projects over the next 5 years. The 2023-2028 CIP includes nearly \$213 million in appropriations to 97 projects in Fiscal Years 2023-24 and 2024-25. Additional appropriations of over \$102 million to 32 projects in Fiscal Years 2025-2028 will be made, subject to fund availability, to those projects with continuing work beyond Fiscal Year 2024-25. For projects without funding in the first 2 years, the CIP lays a foundation for the next comprehensive update to the CIP, which will occur in 2025. Sixty-eight additional projects with costs totaling \$105 million were considered but were not included in the 5-year CIP due to funding and/or staffing constraints.

The 2023-28 CIP includes \$244.7 million (58%) in expansion or enhancement projects and \$178.1 million (42%) in rehabilitation or replacement projects over five years for both enterprise and non-enterprise funded projects. The City's Asset Management Program has identified a non-enterprise fund need of approximately \$40 million annual average for rehabilitation or replacement projects. The 2023-28 CIP invests about \$100 million over five years on rehabilitation or replacement projects, an average of about \$20 million per year or half the annual average need. Future CIPs will need to spend a higher percentage of available funds on rehabilitation or replacement projects.

As required by State law, the Planning Commission reviews the CIP for consistency with the City's General Plan. This CIP is a planning tool for the City Council and should be used to set capital priorities over the next several years. Funding sources will need to be identified for some projects identified in the later years of the CIP. Funding will depend on available fiscal resources and other cyclical factors that are difficult to predict far in advance. The CIP is a blueprint for the future, but it is flexible enough for change as the City Council updates the CIP budgets annually. The CIP is updated comprehensively every other year. For government funds, the budget is prepared on a modified accrual basis consistent with Generally Accepted Accounting Principles. Enterprise and Internal service funds are budgeted on an accrual basis of accounting except for capital assets, which are budgeted on a modified accrual basis of accounting. The City's Debt, Accounting and Budget Policies are included in the Appendix of this budget document.

The 2023-2028 CIP is divided into 12 Programs as follows:

# CAPITAL IMPROVEMENT PROGRAM

## EXECUTIVE SUMMARY AND ANALYSIS

### **Airport**

The City operates a general aviation airport located southwest of State Route 84, Airway Boulevard, and I-580. The airport is operated as an independent enterprise fund. Airport projects in the 2023-28 CIP includes projects to enhance Airport safety and operations and to rehabilitate existing facilities.

Airport Project expenditures are approximately 3% of the total proposed CIP budget with \$5.6 million in Fiscal Year 2023-24 and 2024-25. Projects include construction of the airfield safety improvements outlined in the Airfield Geometry Study, and airport pavement maintenance. Funding for airport projects is provided from airport operating revenues and Federal Aviation Administration grants.

Projects listed herein comply with the current Airport Layout Plan, and the City's General Plan. Airport projects are derived from the 2014 Airport Layout Plan.

### **Downtown**

Downtown projects are intended to revitalize and enhance the downtown economically and aesthetically through land acquisition, design and construction of public infrastructures including those which support the Downtown Core Plan approved by City Council in January 2017.

Downtown Revitalization projects are the second largest source of expenditures with approximately 18% of the total proposed CIP budget or \$38.1 million over Fiscal Year 2023-24 and 2024-25. Some of the major expenditures include the Livermore Village Parking Garage; Flagpole Plaza and Downtown Streetscape Improvements, Downtown Sidewalk and Miscellaneous ADA Improvements, Downtown Landscape Rehabilitation, and Veterans Park. Projects are funded primarily through General Fund, park fees, Measure BB, R&R Infrastructure Reserves, bond funding, and grants.

Projects included in this programmatic area are consistent with the City's General Plan and Downtown Specific Plan. Projects are funded primarily through General Fund, park fees, Measure BB, R&R Infrastructure Reserves and grants.

### **Parks and Beautification**

The objective of the Parks and Beautification programmatic areas is to improve, renovate, and enhance existing City-owned or maintained park areas, public spaces, roadways, walls, and medians. Although the Livermore Area Recreation and Park District (LARPD) is the responsible agency for maintaining most of the parks in Livermore, there are several City-owned properties as well as streetscapes that are constructed and maintained by the City.

Parks and Beautification Projects account for approximately 3% of the total proposed CIP expenditures, \$5.9 million in Fiscal Year 2023-24 and 2024-25. Projects that are funded in the 2023-28 CIP include reimbursements to LARPD for their eligible park development impact fee-funded projects, Doolan Park Landscape Rehabilitation, Springtown Open Space Improvements, Phase 1, and Elaine Avenue Median Landscaping. Additional Park projects are shown in the Downtown category. Projects are funded primarily through General Fund, park fees, Measure BB, Capital Reserves and grants.

Projects listed herein comply with the goals and policies of the City's General Plan and Downtown Specific Plan and the Park Facilities Fee Study.



# CAPITAL IMPROVEMENT PROGRAM

## EXECUTIVE SUMMARY AND ANALYSIS

### **Public Buildings**

Routine rehabilitation of public buildings is needed to extend the life of the building and its components, rehabilitate, and replace ageing equipment and components, reallocate space, and comply with current codes and standards. Building expansion projects are intended to accommodate current operational needs.

A variety of Public Building projects are included in the 2023-28 CIP. Public Buildings expenditures are approximately 3% of the total proposed CIP budget with \$6.0 million in Fiscal Year 2023-24 and 2024-25. Major projects include the City Hall HVAC & Central Plant Chiller Replacement, Civic Center Library and Maintenance Building HVAC Improvements, City Fleet Electrification Phase 1 ARC, and Fleet Shop Expansion. Projects are funded primarily through Facilities Rehabilitation Fund and Capital Reserves.

Projects listed herein comply with the goals and policies of the City's General Plan and the City's Asset Management Program.

### **Public Safety**

The goal of this programmatic area is to enhance public safety through improvements to Police Department and Livermore/Pleasanton Fire Department facilities, equipment, and public safety systems.

Over \$8 million or roughly 4% of the proposed CIP budget is for Police and Fire Facilities and infrastructure in Fiscal Year 2023-24 and 2024-25. Projects include the Real Time Awareness Center, Fire Station 6 Remodel, and Police Building Renovations. Public Safety projects in the CIP are primarily funded by the General Fund, Facility Rehabilitation funds, Capital Reserves, asset seizures, and grants.

Projects listed herein comply with the goals and policies of the City's General Plan and the City's Asset Management Program.

### **Storm Drain**

The City maintains a storm water system that includes drainage pipes, streams, culverts, detention and retention facilities, and certain channel improvements. Zone 7 is the Flood Control Agency for the Tri-Valley; however, they only own and operate one-third of the total stream systems. The City owns and operates another one-third, while the remaining one-third is under private ownership. This program is chronically underfunded and unfunded mandates for water quality improvements continue to be required by the state. A series of storms with large amounts of rain and high winds this past winter caused significant damage to infrastructure near the creeks.

Over \$19.6 million or roughly 9% of the proposed CIP budget is for storm drainage and flood control projects in Fiscal Year 2023-24 and 2024-25. The most notable projects are Storm Drain Trash Capture, 2023 Storm Damage Repairs, Collier Canyon Creek Silt Basin, Arroyo Las Positas Desilting through Las Positas Golf Course, and Stream Maintenance by Contractors.

Funding for these projects primarily derives from the City's storm water user fee, the impervious surface development impact fee, Capital Reserves, and from FEMA funds.

# CAPITAL IMPROVEMENT PROGRAM

## EXECUTIVE SUMMARY AND ANALYSIS

Proposed Improvements are consistent with the City's 2009 Storm Drain Master Plan Update, the 2010 Storm Drain Connection Fee Study, Zone 7 Stream Management Master Plan and with the City's General Plan and Downtown Specific Plan.

### **Street Maintenance**

This program area provides for the preservation of existing transportation and pedestrian infrastructure throughout the City. Projects in this category include annual preventative maintenance such as slurry seal and micro surfacing, rehabilitative street overlays, annual sidewalk repair, ADA access ramp installations, curb and gutter replacement, median rehabilitation, and miscellaneous street infrastructure rehabilitation. Bike lane striping upgrades, such as converting standard bike lanes to buffered bike lanes, are considered as streets are resurfaced.

The cost of preventative maintenance on streets is approximately 10% of the cost of street replacement, and the cost of rehabilitative maintenance is approximately 50% of the cost of street replacement. Without a preventative maintenance and rehabilitative program, the useful life of streets is typically less than 15 years. Following a regularly scheduled preventative maintenance and rehabilitative maintenance schedule on streets extends the useful life of the street. Depending on the frequency of preventative maintenance, street life can be extended for decades.

Street Maintenance expenditures make up approximately 10% of the total proposed CIP budget, over \$21.3 million in Fiscal Year 2023-24 and 2024-25. Projects include the annual Sidewalk Repair, Street Resurfacing and Slurry Seal programs, Bluebell Dr. Bridge Repair at Altamont Creek, Murietta Road Settlement, Sidewalk Repair and ADA Access Ramps. Projects are consistent with the City's Pavement Management Program, General Plan and Active Transportation Plan. The primary funding sources for this program includes gas taxes, Measure BB funds, refuse vehicle impact fees, Capital Reserves, vehicle registration fees, and grants.

Projects within this category all occur within the existing public right of way, are rehabilitative in nature, and are consistent with the City's Asset Management Program.

### **Traffic Control**

Traffic control projects in the 2023-28 CIP provide for the safe and efficient movement of vehicles, bicycles, and pedestrians on the City's street-network. Pedestrian safety improvements, traffic signals, street lighting, traffic signal controller upgrades, video detection upgrades, traffic signal modifications and emergency vehicle preemption equipment are included in this program.

Traffic Control expenditures are approximately 2% of the total proposed CIP budget with over \$4 million in Fiscal Year 2023-24 and 2024-25 for various traffic signal modifications, and crosswalk safety improvements at Portola/Enos, Arroyo/Robertson Park, Stanley/Isabel, and Concannon/Epson intersections. Projects are funded primarily from gas taxes, Measure BB, and traffic impact fees.

Projects are consistent with the City's General Plan, Active Transportation Plan, Downtown Specific Plan and the City's Asset Management Program. Implementation of these projects will provide for a safer street system and will improve mobility within Livermore.

# CAPITAL IMPROVEMENT PROGRAM

## EXECUTIVE SUMMARY AND ANALYSIS

### **Trails and Bike**

Projects in the Trails and Bike program will improve pedestrian and bicycle mobility and safety within Livermore. These projects provide or enhance trail and bike connections leading to commercial centers, transit routes, schools, parks, and residential areas. They also provide recreational opportunities for Livermore citizens. Additionally, projects in this programmatic area fund rehabilitation of trail facilities.

Trails and Bike expenditures are approximately 3% of the total proposed CIP budget with approximately \$5.9 million in Fiscal Year 2023-24 and 2024-25. Major projects include the Las Colinas Trail (T-6), Arroyo Rd. Trail (T-13), Trail Repairs, and East Avenue Corridor Improvements pending approval of a preferred design. Projects in this category are funded by Measure BB funds, park impact fees, and grants.

Projects are consistent with the City's Active Transportation Plan, General Plan, and various specific plans.

### **Transportation**

Transportation infrastructure projects in the 2023-2028 CIP include a variety of projects to address transportation mobility and capacity needs. These projects are needed to relieve traffic congestion, meet the City's adopted roadway level of service standards, meet air quality and energy efficiency standards and to ensure safe travel ways. These projects range from widening of existing roads to providing additional lanes, construction of new roadway segments, to expansion and construction of freeway interchanges.

Transportation Infrastructure projects are approximately 14% of the total proposed CIP budget with \$29.2 million in Fiscal Year 2023-24 and 2024-25. Major projects include preliminary design and environmental studies for the Vasco Road Interchange Project, design for the North Canyons Parkway/Dublin Boulevard Connection, Vasco Road Widening (Garaventa Ranch Rd. to north of Dalton Ave) and Railroad Avenue Improvements. Projects in this category are being funded by local and regional traffic impact fees, Measure BB funds and grants.

Projects listed herein comply with the goals and policies of the City's General Plan, Downtown Specific Plan, the City's Traffic Impact Fee Program, Alameda County Transportation Commission Transportation Plan, Tri-Valley Transportation Commission Plan, City's Climate Action Plan, and applicable state and federal standards. Implementation of these projects will improve mobility within Livermore.

### **Wastewater**

The City of Livermore operates a Water Reclamation Plant (WRP) and sewer collection system. Wastewater projects in the 2023-28 CIP include a variety of projects to enhance the capacity and to rehabilitate the City's sewer collection and wastewater treatment systems.

Wastewater project expenditures are the largest expenditure area with approximately 29% of the total proposed CIP budget or \$61.3 million in the two-year budget. The major projects include the WRP Primary and Secondary Treatment Improvements Phase 1 and Phase 2, WRP Occupied Building Repairs - Administration, Trevarno Road Sewer and Water, Springtown Trunkline Sewer Replacement, Annual Sewer Replacement, WRP UV Treatment System Replacement, WRP SCADA Server & Network Upgrade. The primary funding sources for wastewater collection and treatment systems are operating revenues from the Sewer Enterprise Fund and the City's sanitary sewer connection fees paid by new development. The expansion of the Water Reclamation Plant wastewater disposal capacity and the upsizing of pipes to serve new development are funded primarily from the sanitary sewer connection fee. Major maintenance and

# CAPITAL IMPROVEMENT PROGRAM

## EXECUTIVE SUMMARY AND ANALYSIS

rehabilitation at the Water Reclamation Plant and in the existing collection system are funded by operating revenues from the Sewer Enterprise Fund. Cost allocation between new development and existing users for projects is specified in the City's Wastewater Connection Fee Study.

Projects listed comply with the goals and policies of the City's General Plan, Downtown Specific Plan, and the City's current: Sewer Master Plan Update; Wastewater Connection Fee Study; Recycled Water Master Plan; Wastewater and Sewer Collection Asset Management Plan; Water Reclamation Plant Master Plan and applicable state and federal standards.

### **Water/Recycled Water**

The City of Livermore is the water retailer in the northwest, northeast, and east portions of the city. The central and southern parts of the city are served by a private water purveyor, the California Water Service Company. The City of Livermore produces and distributes recycled water to the northwest section of the city and to eastern Pleasanton including East Bay Regional Parks Shadow Cliffs, along Stanley Boulevard for roadway landscaping and along West Jack London Boulevard for eastern Pleasanton.

The Airway Pump Station Improvement is funded in the 2021-23 Capital Improvement Plan. This program also provides credits to private development for oversizing of water pipelines for the ultimate condition. Projects are funded using Water User fees and Water Connection fees charged on new development. Water storage facilities and transmission system improvements that are needed to serve new development are financed through the Water Connection fee. Major maintenance and repairs to the City's pumps, water tanks, and distribution system are funded by operating revenues of the Water Enterprise Fund.

Projects listed comply with the goals and policies of the City's General Plan, Downtown Specific Plan, and the El Charro Specific Plan. These projects also are consistent with the City's current: Water Master Plan; Water Connection Fee Study, Recycled Water Master Plan; Water and Recycled Water Asset Management Plan; and applicable state and federal standards. Cost allocation between new development and existing users for projects is specified in the City's current Water Connection Fee Study.

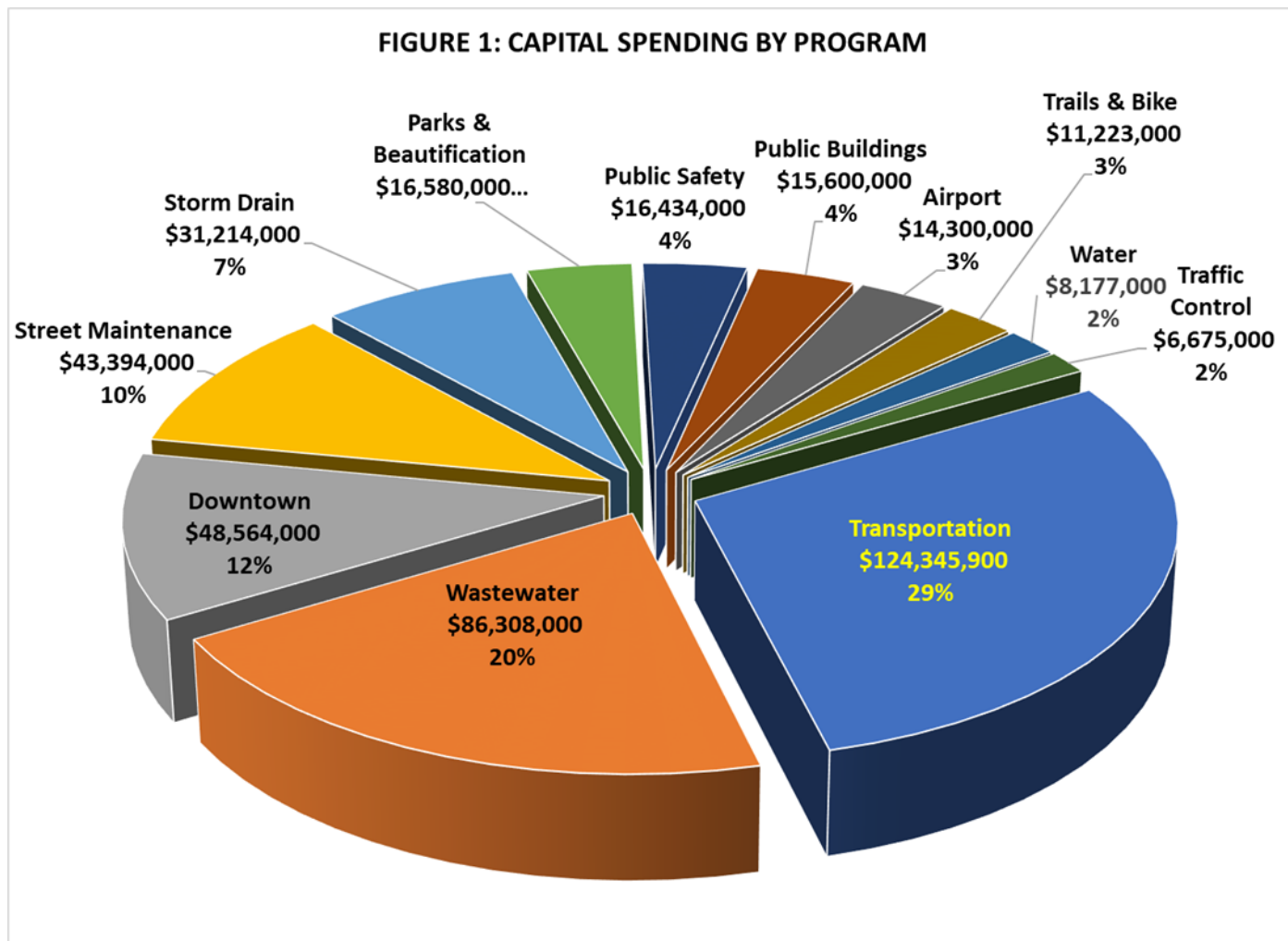
# CAPITAL IMPROVEMENT PROGRAM

## EXECUTIVE SUMMARY AND ANALYSIS

### Program Funding

Details of priorities and funding for each program area are contained in an introduction to each Program section in the Capital Improvement Plan. Figure 1 summarizes project spending by Program type. The largest areas of expenditures for the 2023-28 CIP are Transportation, Wastewater, and Downtown projects. Together these three areas account for approximately 61% of the five-year budget total.

**FIGURE 1: CAPITAL SPENDING BY PROGRAM TYPE**



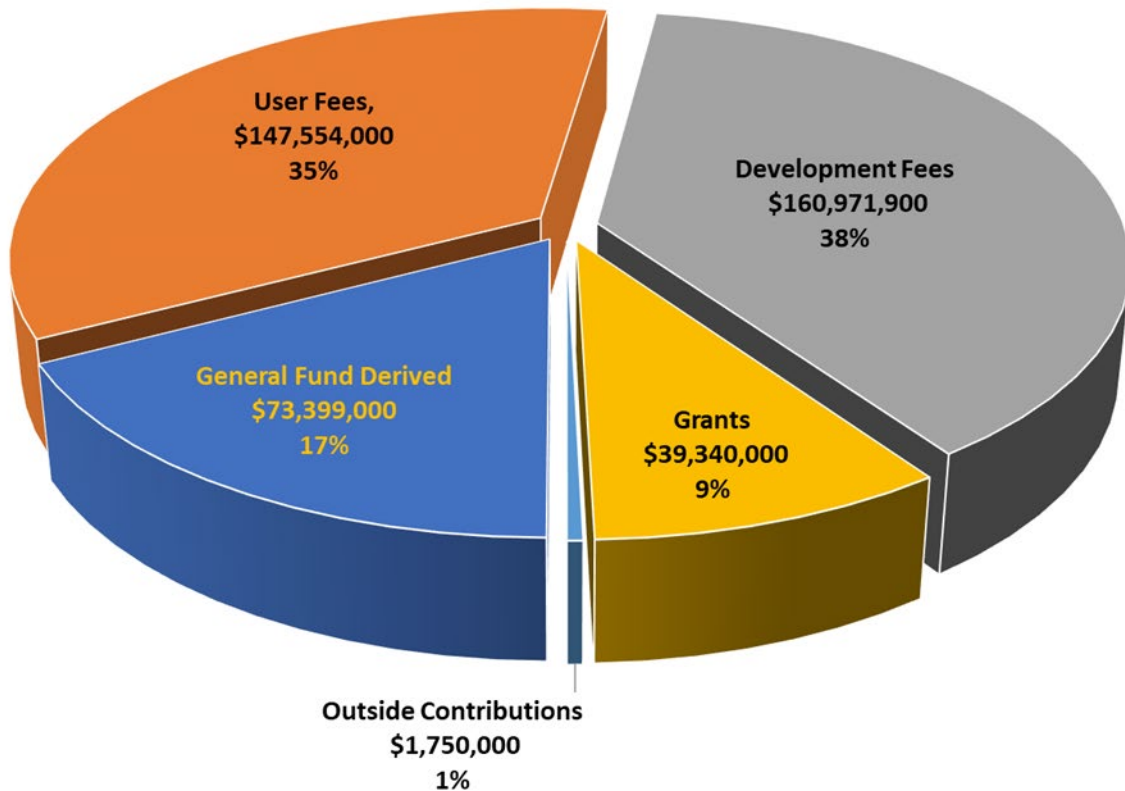
### Funding Highlights

The funding sources for the proposed FY 2023-28 CIP budget can be grouped into five categories shown on Figure 2. Approximately 62% of the funding in the 2023-28 CIP is from non-General Fund sources.

# CAPITAL IMPROVEMENT PROGRAM

## EXECUTIVE SUMMARY AND ANALYSIS

FIGURE 2: CAPITAL SPENDING BY FUND TYPE



### General Fund, COPS and Facilities Rehab - \$73 million (17%)

- COPS - \$36 million (Livermore Village Parking Garage)
- General Fund Allocation - \$25 million (incl. Police Building Renovations, Fire Station 6 Remodel, Fleet Shop Expansion)
- Facilities Rehabilitation Fund - \$11 million (incl. City Hall HVAC & Central Plant Chiller, Library and Maintenance Building HVAC, Carpet Replacement at City Buildings)

### Local/Non-Local User Fees – \$ 147 million (35%)

- Sewer Rehabilitation Fees- \$58 million
- Water Rehabilitation Fees- \$ 2.4 million
- Solid Waste & Recycling - \$ 7 million
- Storm Water - \$16 million (subsidized with General Funds)
- Airport Operations - \$3 million
- Gas taxes - \$33 million (includes SB1 funding)
- Measure B/BB Funds (streets, bike and pedestrian) - \$23 million
- Vehicle Registration Fees (streets, bike and pedestrian) - \$3 million

# CAPITAL IMPROVEMENT PROGRAM

## EXECUTIVE SUMMARY AND ANALYSIS

### **Development Impact Fees - \$161 million (38%)**

- Park Facilities - \$21 million
- Traffic Impact - \$104 million
- Water Impact - \$0.5 million
- Wastewater Impact – \$13 million
- Tri Valley Transportation Council 20% - \$13 million
- Affordable Housing - \$0.7 million
- Human Services Facilities - \$0.4 million
- Public Art – \$0.2 million

### **Regional, State and Federal Grants - \$39 million (9%)**

- FEMA Storm Damage Grants - \$8 million
- State Storm Damage Grants - \$2 million
- LPD COP AB3229 Grant - \$0.3 million (Automated License Plate Readers)
- Priority Conservation Area Grant - \$0.4 million (Arroyo Road Trail)
- One Bay Area Grant Program – \$1.1 million (I-580/Vasco Interchange)
- FAA Capital Grant - \$11 million (Geometry Study Improvements)
- TDA Grant - \$0.6 million (Trail Rehabilitation)
- County funding - \$15 million (South Livermore Sewer)

### **Private/Third Party Contributions - \$2 million (1% of total 2-year budget)**

- Surplus Assessment District Closeout - \$1 million (Storm Drain Trash Capture)
- Developer contribution to Walmart Trail - \$0.6 million
- Library Donations Fund - \$150,000 (Civic Center Library Teen Center)

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

Fund	Project Number	Project Name	Prior Years
001	200098	North L St. Utility Undergrounding	\$ -
001	200439	Livermore Civic Center Meeting Hall	1,370,422
001	200512	Downtown Landscape Rehabilitation	-
001	200514	New Springtown Branch Library	-
001	200654	Decorative Wall Replacement - Citywide	2,348,829
001	200720	El Charro Specific Plan Infrastructure	-
001	201034	Carnegie Library Building	-
001	201416	Hagemann Farm Site Assessment and Renovation	238,059
001	201715	I Street Garage	16,154,669
001	201813	Citywide Street Tree Irrigation	-
001	201847	Shea Plaza Shade Structure	-
001	201853	Seismic Retrofit Project at 141 N Livermore	-
001	201958	Real Time Awareness Center	-
001	202014	Stanley Blvd. Median Improvements	-
001	202120	Downtown Surface Parking	-
001	202124	Railroad Depot Tenant Improvements	-
001	202212	Fleet Shop Expansion	-
001	202213	Demolition and Remediation at 241 North M Street	-
001	202214	Police Storage Facility	-
001	202215	Fire Station 6 Remodel	-
001	202316	Police Building Renovations	-
001	202320	City Fleet Electrification Phase 1	-
001	202324	ELAINE AVE MEDIAN LANDSCAPING	-
001	202327	Private Sidewalk Repair Revolving Fund	-
001	202411	Phase 2 Police Expansion	-
001	202418	Civic Center Library Teen Space Improvement	-
001	202514	City Fleet Electrification Phase 2	-
<b>Subtotal General Fund</b>			<b>\$ 20,111,979</b>
210	201314	Slurry Seal Northside Aprons and Taxilanes	\$ -
210	201317	North & South Hangar Outside Painting	125,457
210	201411	Slurry Seal Southside Hangar Taxi lanes	-
210	201425	Airport Pavement Maintenance	140,698
210	201615	Airport Water Quality and HMP Basins	114,222
210	201717	Airport Terminal Building Back-Up Generator	19,241
210	201718	Airport Airfield Markings Maintenance	133,244
210	201811	Airport Maintenance Facility	-
210	201849	FBO Building Flood Proofing	603,887
210	202015	Arroyo Las Positas Desilting through Las Positas Golf Course	-
210	202017	Airport Geometry Study Improvements	116,256
210	202019	Airport Rescue and Firefighting Facility	20,124
210	202029	Airport Hangar Roof Repairs	20,856
210	202111	Airport Perimeter Fence Improvements	8,263
210	202311	190 Airway Blvd. Restroom Improvements	-
<b>Subtotal Airport</b>			<b>\$ 1,302,249</b>
212	202017	Airport Geometry Study Improvements	\$ 298,005
<b>Subtotal Airport Grant</b>			<b>\$ 298,005</b>
220	201726	2018-19 Permanent Storm Damage Repairs	158,207
220	201941	Altamont Creek Mitigation	-
220	201943	Mitigation Area Irrigation Installation	-
220	202015	Arroyo Las Positas Desilting through Las Positas Golf Course	23,993
220	202132	Golf Course Damage Repairs	12,932
220	202423	2024 Stream Maintenance by Contractors	-
220	202424	Storm Drains for Ponding Areas	-
220	202425	2024 Storm Drain Trash Capture	-
220	202523	2025 Stream Maintenance by Contractors	-
220	202625	2026 Storm Drain Trash Capture	-



# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

FY22-23 Projected	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,142,000	\$ 3,142,000
85,000	-	-	-	-	-	-	1,455,422
-	-	290,000	-	-	-	-	290,000
-	-	-	-	-	-	28,000,000	28,000,000
60,000	-	-	700,000	700,000	-	-	3,808,829
79,112	645,000	-	-	-	-	-	724,112
-	-	-	-	-	-	500,000	500,000
325,000	-	-	-	100,000	-	2,500,000	2,838,059
-	-	-	-	500,000	100,000	3,700,000	4,300,000
-	-	-	-	-	-	700,000	700,000
-	-	-	-	-	-	200,000	200,000
525,000	115,000	-	-	-	-	-	640,000
-	-	50,000	150,000	-	-	-	200,000
80,000	90,000	36,000	36,000	36,000	36,000	36,000	350,000
-	-	-	-	-	-	400,000	400,000
-	100,000	400,000	2,500,000	-	-	-	3,000,000
-	-	-	-	-	-	400,000	400,000
-	-	-	-	100,000	400,000	9,000,000	9,500,000
-	200,000	5,000,000	6,300,000	-	-	-	11,500,000
-	200,000	1,000,000	1,000,000	-	-	-	2,200,000
-	100,000	-	-	-	-	-	100,000
-	20,000	180,000	-	-	-	-	200,000
-	400,000	400,000	400,000	400,000	400,000	-	2,000,000
-	-	-	-	-	-	14,000,000	14,000,000
-	-	150,000	1,000,000	-	-	-	1,150,000
-	-	-	75,000	1,000,000	-	-	1,075,000
<b>\$ 1,154,112</b>	<b>\$ 1,870,000</b>	<b>\$ 7,506,000</b>	<b>\$ 12,161,000</b>	<b>\$ 2,836,000</b>	<b>\$ 936,000</b>	<b>\$ 62,578,000</b>	<b>\$ 109,153,091</b>
\$ 19,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,519,000
-	-	-	-	-	-	250,000	375,457
-	-	-	-	-	-	700,000	700,000
30,000	30,000	30,000	30,000	30,000	30,000	480,000	800,698
-	-	-	-	-	-	1,800,000	1,914,222
-	-	-	-	-	-	200,000	219,241
30,000	30,000	30,000	30,000	30,000	30,000	390,000	703,244
-	-	-	-	-	-	5,000,000	5,000,000
60,000	-	-	-	-	-	-	663,887
-	-	-	180,000	-	-	-	180,000
239,283	50,000	400,000	800,000	-	-	-	1,605,539
-	-	-	-	-	-	200,000	220,124
-	-	-	-	-	-	800,000	820,856
-	-	-	-	-	-	750,000	758,263
-	-	-	-	-	-	250,000	250,000
<b>\$ 378,283</b>	<b>\$ 610,000</b>	<b>\$ 960,000</b>	<b>\$ 1,540,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 10,820,000</b>	<b>\$ 15,730,532</b>
\$ 1,760,717	\$ 450,000	\$ 3,600,000	\$ 7,200,000	\$ -	\$ -	\$ -	\$ 13,308,722
<b>\$ 1,760,717</b>	<b>\$ 450,000</b>	<b>\$ 3,600,000</b>	<b>\$ 7,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,308,722</b>
30,000	20,000	40,000	-	-	-	-	248,207
-	-	-	-	300,000	-	-	300,000
-	-	-	-	-	-	100,000	100,000
-	-	-	440,000	-	-	-	463,993
30,000	20,000	20,000	45,000	-	-	-	127,932
-	-	400,000	-	-	-	-	400,000
-	-	-	100,000	600,000	-	-	700,000
-	1,500,000	4,500,000	-	-	-	-	6,000,000
-	-	-	400,000	400,000	400,000	400,000	1,600,000
-	-	-	750,000	1,125,000	-	-	1,875,000

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

Fund	Project Number	Project Name	Prior Years
220	202711	Storm Drain Master Plan Projects	\$ -
220	S20230	- 2023 Storm Damage CAT A - Debris Removal	-
220	S20230	- Storm Damage Permanent Repair C-G	-
220	S20230	- 2023 Storm Damage CAT Z - General, Admin, Meetings, etc	-
<b>Subtotal Storm Water</b>			<b>\$ 195,132</b>
221	202112	Storm Drain Trash Capture Devices	\$ -
221	202216	Storm Drain Improvements on Constitution Drive	-
221	202413	Arroyo Mocho at Holmes Street Bridge	-
221	202414	Arroyo Las Positas at Heather Lane Bridge	-
221	202425	2024 Storm Drain Trash Capture	-
221	202426	Arroyo Las Positas at Bluebell Bridge Replacement	-
221	202625	2026 Storm Drain Trash Capture	-
<b>Subtotal Storm Drain</b>			<b>\$ -</b>
222	201726	2018-19 Permanent Storm Damage Repairs	\$ 4,515,926
222	201727	Collier Canyon Culvert, Drainage, and Road Improvements	-
222	202015	Arroyo Las Positas Desilting through Las Positas Golf Course	162,036
222	202132	Golf Course Damage Repairs	-
222	S20230	- 2023 Storm Damage CAT B Citywide Emergency Response & Protective Measures	-
222	S20230	- Storm Damage Permanent Repair C-G	-
222	S20230	- 2023 Storm Damage CAT Z - General, Admin, Meetings, etc	-
<b>Subtotal FEMA Storm Reimbursement</b>			<b>\$ 4,677,962</b>
239	201414	Springtown Trunkline Replacement	\$ 8,459
239	201519	WRP Occupied Building Repairs	2,615,655
239	201522	WRP Emergency Generator	3,978,037
239	201818	WRP Biological Nutrient Removal Upgrades	-
239	201911	WRP Phosphorous Recovery System	-
239	201931	WRP Primary and Secondary Treatment Improvements Phase 1	1,432,587
239	202003	Annual Sewer Replacement 2020	306,065
239	202012	WRP Tertiary and Solid Treatment Improvements	-
239	202026	Sewer Lift Station Improvements	-
239	202116	Railroad Ave Street Improvements	-
239	202128	WRP UV Treatment System Replacement	2,039
239	202129	WRP SCADA Server & Network Upgrade	38,900
239	202203	Annual Sewer Replacement 2020 Phase 2	-
239	202217	WRP Primary & Secondary Trtmnt Imprvmnts Phase II	-
239	202218	WRP SCADA PLC Controls Upgrade	-
239	202312	WRP SCADA Remote Site Upgrade	-
239	202315	WRP Digester Heating Loop Replacement	-
239	202322	WRP Occupied Building Repairs - Administration	-
239	202420	WRP Occupied Building Repairs - Maintenance	-
239	202503	Annual Sewer Replacement 2025	-
239	202512	Airport Lift Station Improvements	-
239	202612	WRP Occupied Building Repairs - Tertiary	-
<b>Subtotal Sewer Replacement</b>			<b>\$ 8,381,742</b>
241	201522	WRP Emergency Generator	\$ 935,361
241	201818	WRP Biological Nutrient Removal Upgrades	-
241	201931	WRP Primary and Secondary Treatment Improvements Phase 1	472,085
241	201960	Trevano Rd. Sewer and Water Improvements	116,679
241	202003	Annual Sewer Replacement 2020	105,432
241	202012	WRP Tertiary and Solid Treatment Improvements	-
241	202128	WRP UV Treatment System Replacement	1,000
241	202129	WRP SCADA Server & Network Upgrade	11,781
241	202217	WRP Primary & Secondary Trtmnt Imprvmnts Phase II	-

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

FY22-23 Projected	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 11,000,000	\$ 11,200,000
-	125,000	95,000	25,000	-	-	-	245,000
-	95,000	100,000	100,000	-	-	-	295,000
-	5,000	5,000	5,000	-	-	-	15,000
<b>\$ 60,000</b>	<b>\$ 1,765,000</b>	<b>\$ 5,160,000</b>	<b>\$ 1,865,000</b>	<b>\$ 2,425,000</b>	<b>\$ 600,000</b>	<b>\$ 11,500,000</b>	<b>\$ 23,570,132</b>
\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
-	-	-	-	-	-	400,000	400,000
-	-	-	-	-	150,000	1,000,000	1,150,000
100,000	-	100,000	100,000	500,000	300,000	-	1,100,000
-	500,000	1,500,000	-	-	-	-	2,000,000
-	-	-	-	-	100,000	1,000,000	1,100,000
-	-	-	250,000	375,000	-	-	625,000
<b>\$ 100,000</b>	<b>\$ 600,000</b>	<b>\$ 1,600,000</b>	<b>\$ 350,000</b>	<b>\$ 875,000</b>	<b>\$ 550,000</b>	<b>\$ 2,400,000</b>	<b>\$ 6,475,000</b>
\$ 60,000	\$ 240,000	\$ 430,000	\$ -	\$ -	\$ -	\$ -	\$ 5,245,926
164,000	750,000	750,000	-	-	-	120,000	1,784,000
160,000	20,000	369,000	500,000	-	-	-	1,211,036
40,000	100,000	165,000	295,000	-	-	-	600,000
-	75,000	-	-	-	-	-	75,000
-	1,125,000	1,650,000	1,350,000	-	-	-	4,125,000
-	5,000	5,000	5,000	-	-	-	15,000
<b>\$ 424,000</b>	<b>\$ 2,315,000</b>	<b>\$ 3,369,000</b>	<b>\$ 2,150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 120,000</b>	<b>\$ 13,055,962</b>
\$ 12,000	\$ 20,000	\$ 850,000	\$ 1,700,000	\$ -	\$ -	\$ -	\$ 2,590,459
410,000	-	-	-	-	-	-	3,025,655
48,000	-	-	-	-	-	-	4,026,037
-	-	-	-	-	-	14,500,000	14,500,000
-	-	-	-	-	-	14,636,000	14,636,000
5,276,000	9,802,000	6,846,000	-	-	-	-	23,356,587
340,000	1,677,000	1,182,000	-	-	-	-	3,505,065
-	-	-	-	-	-	40,079,000	40,079,000
-	-	-	-	-	-	5,500,000	5,500,000
-	120,000	-	-	-	-	-	120,000
363,000	1,841,000	2,896,000	-	-	-	-	5,102,039
367,000	344,000	93,000	-	-	-	-	842,900
-	461,000	3,583,000	-	-	-	-	4,044,000
-	-	748,000	748,000	4,535,000	4,535,000	2,268,000	12,834,000
-	-	200,000	352,000	399,000	366,000	-	1,317,000
-	-	-	-	-	31,000	803,000	834,000
-	150,000	1,850,000	-	-	-	-	2,000,000
-	1,696,000	2,464,000	-	-	-	-	4,160,000
-	-	106,000	869,000	1,648,000	-	-	2,623,000
-	-	-	343,000	1,356,000	-	-	1,699,000
-	-	-	155,000	1,160,000	-	-	1,315,000
-	-	-	-	33,000	2,421,000	-	2,454,000
<b>\$ 6,816,000</b>	<b>\$ 16,111,000</b>	<b>\$ 20,818,000</b>	<b>\$ 4,167,000</b>	<b>\$ 9,131,000</b>	<b>\$ 7,353,000</b>	<b>\$ 77,786,000</b>	<b>\$ 150,563,742</b>
\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 951,361
-	-	-	-	-	-	4,875,000	4,875,000
1,759,000	3,267,000	2,282,000	-	-	-	-	7,780,085
250,000	550,000	-	-	-	-	-	916,679
113,000	559,000	394,000	-	-	-	-	1,171,432
-	-	-	-	-	-	13,742,000	13,742,000
124,000	631,000	993,000	-	-	-	-	1,749,000
126,000	118,000	32,000	-	-	-	-	287,781
-	-	257,000	257,000	1,555,000	1,555,000	777,000	4,401,000

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

Fund	Project Number	Project Name	Prior Years
241	202218	WRP SCADA PLC Controls Upgrade	\$ -
241	202312	WRP SCADA Remote Site Upgrade	-
241	202512	Airport Lift Station Improvements	-
<b>Subtotal Sewer Connection Fees</b>			<b>\$ 1,642,337</b>
251	201960	Trevarno Rd. Sewer and Water Improvements	\$ 113,090
<b>Subtotal Water Connection Fees</b>			<b>\$ 113,090</b>
259	201924	Water Main Replacement	\$ -
259	202027	Potable Water Pump Station Improvements	-
259	202130	Airway Pump Station Improvements	150,931
259	202314	Springtown Water Service Replacements	-
259	202412	Altamont Tank Recoating	-
259	202511	Master Plan Water Main Upgrades	-
259	202513	Trevarno Pump Station Demolition and Site Improvements	-
<b>Subtotal Water Replacement</b>			<b>\$ 150,931</b>
302	200245	Arroyo Las Positas Trail - Walmart	\$ -
302	201528	West Jack London Blvd. Widening	370,000
<b>Subtotal Developers Deposit</b>			<b>\$ 370,000</b>
306	199132	First St. Widening - Portola Ave. to Scott St.	\$ -
306	199149	Greenville Rd. / I-580 Interchange	4,346,246
306	199238	Isabel Ave. / I-580 Interchange, Phase 1	858,090
306	199352	Vasco Rd. / I-580 Interchange	9,633,597
306	199830	Greenville Rd. Widening - National to Northfront	-
306	199831	Greenville Rd. Widening - Patterson to National	-
306	199834	N. Livermore Ave. Widening - I-580 to Cromwell	-
306	199836	Vasco Rd. Widening - I-580 to Las Positas Rd.	-
306	199838	Las Positas Rd. Widening Hilliker to First	19
306	200083	Las Positas Rd. Widening - First to Bennett	-
306	200259	North Canyons Pkwy. / Dublin Blvd. Connection	223,367
306	200351	Holmes St. Widening	200,000
306	200720	El Charro Specific Plan Infrastructure	300,000
306	200828	Las Colinas Extension	-
306	200833	Vasco Rd. Widening I-580 to Scenic Ave.	-
306	200834	Inmann Street Widening	-
306	200835	Stanley / Murrieta Intersection Improvements	-
306	200851	Stanley Blvd. Widening - Murrieta to West City Limit	-
306	200864	First St. / I-580 Interchange Improvements	-
306	201028	Foley Rd. Realignment	-
306	201431	Traffic Signal Installation Program	665,373
306	201453	S. Vasco Rd. Widening - Las Positas to Patterson	-
306	201611	Portola Ave. Medians	-
306	201825	L Street / UPRR Grade Separation	-
306	201826	Junction Avenue / UPRR Grade Separation	-
306	201837	Vasco Rd. Widening	410,976
306	201937	Intersection Improvements @ Jack London / Isabel	4,450
306	202224	Traffic Signal Installation Program	-
306	202326	Tract 8613-Portola and Sedona Common Traffic Signal Improvements	-
306	202338	Isabel Ave. / I-580 Interchange, Phase 2	-
306	202519	Traffic Signals 2025-26	-
306	202614	Traffic Signals 2026-27	-
306	202713	Traffic Signals 2027-28	-
<b>Subtotal Traffic Impact Fee (TIF)</b>			<b>\$ 16,642,117</b>
320	202118	Livermore Village Remediation	\$ 115,000
320	202119	Livermore Village Joint Trench	-
320	586003	Livermore Village Parking Garage Construction	1,692,055
<b>Subtotal 2022 COP Construction Fnd</b>			<b>\$ 1,807,055</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

FY22-23 Projected	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ -	\$ -	\$ 69,000	\$ 121,000	\$ 137,000	\$ 125,000	\$ -	\$ 452,000
-	-	-	-	-	11,000	275,000	286,000
-	-	-	45,000	340,000	-	-	385,000
<b>\$ 2,388,000</b>	<b>\$ 5,125,000</b>	<b>\$ 4,027,000</b>	<b>\$ 423,000</b>	<b>\$ 2,032,000</b>	<b>\$ 1,691,000</b>	<b>\$ 19,669,000</b>	<b>\$ 36,997,337</b>
\$ 250,000	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 913,090
<b>\$ 250,000</b>	<b>\$ 550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 913,090</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,800,000	\$ 2,800,000
-	-	-	-	-	-	2,856,000	2,856,000
242,000	1,694,000	2,433,000	-	-	-	-	4,519,931
-	100,000	1,300,000	-	-	-	-	1,400,000
-	-	150,000	800,000	-	-	-	950,000
-	-	-	-	-	-	8,200,000	8,200,000
-	-	-	-	200,000	1,500,000	-	1,700,000
<b>\$ 242,000</b>	<b>\$ 1,794,000</b>	<b>\$ 3,883,000</b>	<b>\$ 800,000</b>	<b>\$ 200,000</b>	<b>\$ 1,500,000</b>	<b>\$ 13,856,000</b>	<b>\$ 22,425,931</b>
\$ -	\$ -	\$ -	\$ 150,000	\$ 350,000	\$ 100,000	\$ -	\$ 600,000
-	-	-	-	-	-	1,530,000	1,900,000
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 350,000</b>	<b>\$ 100,000</b>	<b>\$ 1,530,000</b>	<b>\$ 2,500,000</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000
-	-	-	300,000	1,500,000	1,500,000	81,500,000	89,146,246
-	180,000	180,000	-	-	-	-	1,218,090
-	2,920,000	1,861,000	4,324,000	26,500,000	31,000,000	27,250,000	103,488,597
-	-	-	-	-	-	6,090,000	6,090,000
-	-	-	-	-	-	7,300,000	7,300,000
-	-	-	-	-	-	5,400,000	5,400,000
-	-	-	-	-	-	4,000,000	4,000,000
169,000	-	-	-	-	-	5,000,000	5,169,019
-	-	-	-	-	-	5,000,000	5,000,000
225,000	100,300	5,385,000	10,040,000	7,740,000	1,200,000	-	24,913,667
-	-	-	-	-	-	4,700,000	4,900,000
-	102,800	-	-	-	-	-	402,800
-	-	-	-	-	-	11,000,000	11,000,000
-	-	-	-	-	-	5,400,000	5,400,000
-	-	-	-	-	-	600,000	600,000
-	-	-	-	150,000	850,000	-	1,000,000
-	-	-	-	-	-	16,500,000	16,500,000
-	-	-	-	-	-	60,000,000	60,000,000
86,000	100,000	-	-	-	-	-	186,000
-	-	-	-	-	-	-	665,373
-	-	-	-	-	-	8,100,000	8,100,000
-	-	-	-	-	-	1,300,000	1,300,000
-	-	-	-	-	-	44,000,000	44,000,000
-	-	-	-	-	-	44,000,000	44,000,000
1,000,000	2,500,000	2,500,000	-	-	-	-	6,410,976
-	-	50,000	200,000	1,050,000	-	-	1,304,450
-	-	-	-	-	-	500,000	500,000
-	150,000	700,000	-	-	-	-	850,000
-	-	-	-	-	-	21,000,000	21,000,000
-	-	-	300,000	-	-	-	300,000
-	-	-	-	300,000	-	-	300,000
-	-	-	-	-	300,000	-	300,000
<b>\$ 1,480,000</b>	<b>\$ 6,053,100</b>	<b>\$ 10,676,000</b>	<b>\$ 15,164,000</b>	<b>\$ 37,240,000</b>	<b>\$ 34,850,000</b>	<b>\$ 360,640,000</b>	<b>\$ 482,745,217</b>
\$ 500,000	\$ 620,000	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 2,035,000
200,000	800,000	-	-	-	-	-	1,000,000
5,000,000	23,400,000	10,100,000	-	-	-	-	40,192,055
<b>\$ 5,700,000</b>	<b>\$ 24,820,000</b>	<b>\$ 10,500,000</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 43,227,055</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

Fund	Project Number	Project Name	Prior Years
321	199238	Isabel Ave. / I-580 Interchange, Phase 1	\$ 365,741
321	199352	Vasco Rd. / I-580 Interchange	237,031
321	200259	North Canyons Pkwy. / Dublin Blvd. Connection	-
321	201324	State Route 84 Utility Undergrounding	36,175
		<b>Subtotal TVTC 20% Fee</b>	<b>\$ 638,947</b>
335	202120	Downtown Surface Parking	\$ 30,174
		<b>Subtotal Parking In Lieu Fee</b>	<b>\$ 30,174</b>
337	200429	Doolan Park Landscape Rehabilitation Project	\$ -
337	200646	Park Facilities Fee Reimbursements	19,770,900
337	200714	The Del Valle Trail Extension	-
337	200920	Ravenswood Historical Site Imps. / Bldg. Repairs	-
337	201034	Carnegie Library Building	-
337	201436	Livermorium Plaza at Mills Square Park	5,301,771
337	201945	Las Colinas Trail (T-6, Segment E1)	854
337	201955	Arroyo Rd. Trail (T-13, Segment B)	10,000
337	202118	Livermore Village Remediation	135,000
337	202119	Livermore Village Joint Trench	26,022
337	202121	Veteran's Park	95,159
337	202319	Springtown Open Space Phase 1 Improvements	-
337	202611	Springtown Open Space Phase 2 & 3 Improvements	-
337	583018	Livermore Village Infrastructure	-
		<b>Subtotal Park Fee - AB 1600</b>	<b>\$ 25,339,706</b>
340	200720	El Charro Specific Plan Infrastructure	\$ 5,641,652
		<b>Subtotal El Charro Infrastructure</b>	<b>\$ 5,641,652</b>
344	201714	Preston Avenue Pavement Reconstruction	\$ 1,561
344	202101	Street Resurfacing 2021	428,219
344	202104	Slurry Seal 2021	306,530
344	202204	Slurry Seal 2024	548
344	202501	Street Resurfacing 2025	-
344	202604	2026 SLURRY SEAL	-
344	202701	Street Resurfacing 2027	-
344	202704	2027 SLURRY SEAL	-
344	202804	2028 SLURRY SEAL	-
		<b>Subtotal Solid Waste &amp; Recycling Impact Fee</b>	<b>\$ 736,858</b>
600	201913	Bankhead Theater Building Repairs & Upgrades	\$ -
		<b>Subtotal Host Community Impact Fee</b>	<b>\$ -</b>
603	200028	Police Facility Expansion	\$ -
		<b>Subtotal LPD - Cops Ahead AB 3229</b>	<b>\$ -</b>
604	201028	Foley Rd. Realignment	\$ 41,127
		<b>Subtotal So Livermore Valley Specific Plan</b>	<b>\$ 41,127</b>
607	201955	Arroyo Rd. Trail (T-13, Segment B)	\$ 100,000
607	202015	Arroyo Las Positas Desilting through Las Positas Golf Course	-
607	S20230	2023 Storm Damage CAT A - Debris Removal	-
607	S20230	2023 Storm Damage CAT B Citywide Emergency Response & Protective Measures	-
607	S20230	Storm Damage Permanent Repair C-G	-
		<b>Subtotal State Grant</b>	<b>\$ 100,000</b>
608	202122	Citywide Sculptures	\$ 34,690
608	202318	Citywide Art Installation	-
		<b>Subtotal Public Art Fee</b>	<b>\$ 34,690</b>
611	202118	Livermore Village Remediation	\$ 478,120
611	583018	Livermore Village Infrastructure	28,032
		<b>Subtotal Low Income Housing Fund</b>	<b>\$ 506,152</b>
615	S20230	2023 Storm Damage CAT B Citywide Emergency Response & Protective Measures	\$ -
615	S20230	Storm Damage Permanent Repair C-G	-
		<b>Subtotal Federal Grant</b>	<b>\$ -</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

FY22-23 Projected	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ 578,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	943,741
532,000	-	5,139,000	3,426,000	-	-	-	9,334,031
-	4,811,700	-	-	-	-	-	4,811,700
-	-	-	-	-	-	3,300,000	3,336,175
<b>\$ 1,110,000</b>	<b>\$ 4,811,700</b>	<b>\$ 5,139,000</b>	<b>\$ 3,426,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,300,000</b>	<b>\$ 18,425,647</b>
\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	80,174
<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,174</b>
\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ -	240,000
500,000	2,300,000	2,100,000	2,100,000	2,500,000	2,500,000	37,500,000	69,270,900
-	-	-	-	-	-	1,500,000	1,500,000
-	-	-	-	-	-	1,200,000	1,200,000
-	-	-	-	-	-	500,000	500,000
160,000	-	-	-	-	-	-	5,461,771
8,000	8,000	400,000	800,000	-	-	-	1,216,854
-	36,000	-	-	-	-	-	46,000
20,000	-	-	-	-	-	-	155,000
50,000	-	-	-	-	-	-	76,022
20,000	185,000	185,000	5,000,000	-	-	-	5,485,159
-	850,000	-	-	-	-	-	850,000
-	-	-	-	-	1,200,000	7,000,000	8,200,000
-	-	-	-	-	400,000	-	400,000
<b>\$ 758,000</b>	<b>\$ 3,619,000</b>	<b>\$ 2,685,000</b>	<b>\$ 7,900,000</b>	<b>\$ 2,500,000</b>	<b>\$ 4,100,000</b>	<b>\$ 47,700,000</b>	<b>\$ 94,601,706</b>
\$ 888	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,642,540
<b>\$ 888</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,642,540</b>
\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	601,561
950,000	4,039,000	-	-	-	-	-	5,417,219
55,000	565,000	-	-	-	-	-	926,530
3,333	-	100,000	250,000	-	-	-	353,881
-	-	-	-	500,000	-	-	500,000
-	-	-	-	-	300,000	-	300,000
-	-	-	-	-	-	500,000	500,000
-	-	-	-	-	200,000	1,300,000	1,500,000
-	-	-	-	-	-	1,500,000	1,500,000
<b>\$ 1,008,333</b>	<b>\$ 4,604,000</b>	<b>\$ 100,000</b>	<b>\$ 850,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 3,300,000</b>	<b>\$ 11,599,191</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000	500,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	<b>500,000</b>	<b>500,000</b>
\$ 220,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	220,000
<b>\$ 220,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 220,000</b>
\$ 114,000	\$ 166,100	\$ -	\$ -	\$ -	\$ -	\$ -	321,227
<b>\$ 114,000</b>	<b>\$ 166,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 321,227</b>
\$ 536,000	\$ 225,270	\$ -	\$ -	\$ -	\$ -	\$ -	861,270
-	50,000	500,000	1,450,000	-	-	-	2,000,000
-	375,000	280,000	100,000	-	-	-	755,000
-	25,000	-	-	-	-	-	25,000
-	280,000	400,000	350,000	-	-	-	1,030,000
<b>\$ 536,000</b>	<b>\$ 955,270</b>	<b>\$ 1,180,000</b>	<b>\$ 1,900,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,671,270</b>
\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	104,690
-	-	-	110,000	-	120,000	-	230,000
<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,000</b>	<b>\$ -</b>	<b>\$ 120,000</b>	<b>\$ -</b>	<b>\$ 334,690</b>
\$ 100,000	\$ -	\$ 80,000	\$ 50,000	\$ -	\$ -	\$ -	708,120
-	-	-	600,000	-	-	-	628,032
<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ 650,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,336,152</b>
\$ -	\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ -	320,000
-	-	1,200,000	1,200,000	-	-	-	2,400,000
<b>\$ -</b>	<b>\$ 320,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,720,000</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

Fund	Project Number	Project Name	Prior Years
616	201037	Iron Horse Trail (Outside of Downtown)	\$ -
		<b>Subtotal Spec Proj Commitment Fund</b>	<b>\$ -</b>
619	201722	Automated License Plate Readers	\$ 199,455
619	201958	Real Time Awareness Center	198,790
		<b>Subtotal Asset Seizure</b>	<b>\$ 398,245</b>
624	200460	Shadow Cliffs to Del Valle Trail (T-11)	\$ -
624	200842	North Vasco Rd. Utility Undergrounding	-
624	200843	South Livermore Ave. Utility Undergrounding	-
624	200844	South L St. Utility Undergrounding	-
624	201037	Iron Horse Trail (Outside of Downtown)	-
624	201524	Carnegie Park Enhancements	-
624	201821	Railroad At-Grade Crossing Rehabilitation	-
624	201824	Iron Horse Trail (Downtown)	-
624	201956	Iron Horse Trail (Mines Road to S. Vasco Rd)	-
624	202135	Concannon at Robertson Pk Rd and Epsom St Crssng Enhance. - ATP	-
624	202206	Crosswalk Safety Improvements 2022	-
624	202313	South Livermore Sewer Extension	-
		<b>Subtotal Local &amp; Other Grants</b>	<b>\$ -</b>
625	201958	Real Time Awareness Center	\$ -
		<b>Subtotal Treasury Asset Seizure</b>	<b>\$ -</b>
650	200097	Vallecitos Rd. Bridge Widening	\$ -
650	200411	Murrieta Blvd. Landscape Improvements Phase 1, 2, 3	-
650	200841	East Ave. Utility Undergrounding	-
650	201721	Bluebell Dr. Bridge Repair at Altamont Creek	7,015
650	201856	Downtown Eastside Public Improvements	19,262
650	201923	Street Lighting 2023-25	-
650	201933	Traffic Signal Modification 2019-2021	2,655
650	202001	Street Resurfacing 2020	-
650	202104	Slurry Seal 2021	-
650	202107	ADA Access Ramps 2021	53,990
650	202119	Livermore Village Joint Trench	26,379
650	202131	Miscellaneous Traffic Signing/Striping 2021-2026	20,465
650	202204	Slurry Seal 2024	-
650	202207	ADA Access Ramps 2024	-
650	202219	Bridge Rehabilitation	-
650	202225	Flag Pole Plaza and Downtown Streetscape Improvements	-
650	202302	Sidewalk Repair 2023	-
650	202325	MURRIETA ROAD SETTLEMENT	-
650	202402	Sidewalk Repair 2024	-
650	202413	Arroyo Mocho at Holmes Street Bridge	-
650	202414	Arroyo Las Positas at Heather Lane Bridge	-
650	202426	Arroyo Las Positas at Bluebell Bridge Replacement	-
650	202501	Street Resurfacing 2025	-
650	202502	Sidewalk Repair 2025	-
650	202518	Street Lighting 2025-26	-
650	202520	Springtown Boulevard Median Improvements	-
650	202602	Sidewalk Repair 2026	-
650	202604	2026 SLURRY SEAL	-
650	202613	Street Lighting 2027-28	-
650	202615	Miscellaneous Traffic Signing/Striping 2026-2031	-
650	202701	Street Resurfacing 2027	-
650	202702	Sidewalk Repair 2027	-
650	202712	Street Lighting 2029-30	-
650	202802	Sidewalk Repair 2028	-
650	583018	Livermore Village Infrastructure	811,944
		<b>Subtotal Gas Taxes</b>	<b>\$ 941,710</b>



# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

FY22-23 Projected	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000
\$ -	\$ -	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 254,455
150,000	-	-	-	-	-	-	348,790
\$ 150,000	\$ -	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 603,245
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,005,000	\$ 1,005,000
-	-	-	-	-	-	1,500,000	1,500,000
-	-	-	-	-	-	2,900,000	2,900,000
-	-	-	-	-	-	2,200,000	2,200,000
-	-	-	-	-	-	13,920,000	13,920,000
-	-	-	-	-	-	500,000	500,000
-	-	-	-	-	-	400,000	400,000
-	-	150,000	200,000	300,000	400,000	-	1,050,000
-	-	-	-	-	-	1,000,000	1,000,000
-	242,000	-	-	-	-	-	242,000
-	84,000	-	-	-	-	-	84,000
-	1,000,000	14,000,000	-	-	-	-	15,000,000
\$ -	\$ 1,326,000	\$ 14,150,000	\$ 200,000	\$ 300,000	\$ 400,000	\$ 23,425,000	\$ 39,801,000
\$ -	\$ 64,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,000
\$ -	\$ 64,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,900,000	\$ 3,900,000
-	-	-	-	-	-	1,450,000	1,450,000
-	-	-	-	-	-	6,419,000	6,419,000
20,000	250,000	1,350,000	1,500,000	-	-	-	3,127,015
-	-	-	-	-	-	-	19,262
-	25,000	40,000	-	-	-	-	65,000
670,000	-	-	-	-	-	-	672,655
6,000	90,000	-	-	-	-	-	96,000
255,000	1,645,000	-	-	-	-	-	1,900,000
20,000	50,000	350,000	-	-	-	-	473,990
50,000	100,000	-	-	-	-	-	176,379
60,000	100,000	100,000	100,000	-	-	-	380,465
3,333	-	300,000	500,000	-	-	-	803,333
-	-	40,000	350,000	-	-	-	390,000
-	100,000	150,000	250,000	1,000,000	1,000,000	2,500,000	5,000,000
-	200,000	1,700,000	-	-	-	-	1,900,000
-	1,700,000	1,200,000	-	-	-	-	2,900,000
-	100,000	100,000	400,000	-	-	500,000	1,100,000
-	-	200,000	1,200,000	-	-	-	1,400,000
-	-	-	-	-	200,000	1,000,000	1,200,000
100,000	-	-	50,000	500,000	300,000	-	950,000
-	-	-	-	-	150,000	1,000,000	1,150,000
-	-	-	-	1,000,000	-	-	1,000,000
-	-	-	200,000	1,200,000	-	-	1,400,000
-	-	-	55,000	-	-	-	55,000
-	-	-	60,000	-	-	-	60,000
-	-	-	-	200,000	1,200,000	-	1,400,000
-	-	-	-	-	500,000	-	500,000
-	-	-	-	-	55,000	-	55,000
-	-	-	-	100,000	100,000	100,000	300,000
-	-	-	-	-	-	1,000,000	1,000,000
-	-	-	-	-	200,000	1,200,000	1,400,000
-	-	-	-	-	-	55,000	55,000
-	-	-	-	-	-	2,200,000	2,200,000
5,000	-	-	-	-	200,000	-	1,016,944
\$ 1,189,333	\$ 4,360,000	\$ 5,530,000	\$ 4,665,000	\$ 4,000,000	\$ 3,905,000	\$ 21,324,000	\$ 45,915,043

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

Fund	Project Number	Project Name	Prior Years
651	200827	Downtown Streetscape Phase II	\$ 739,895
651	201727	Collier Canyon Culvert, Drainage, and Road Improvements	-
651	201944	Montage Trail Connection to Collier Canyon Rd.	11,383
651	202001	Street Resurfacing 2020	61,213
651	202104	Slurry Seal 2021	-
651	202116	Railroad Ave Street Improvements	251,512
651	202133	Stanley Blvd at Isabel Ave Connector Ramp Crossing Improvements	51,151
651	202135	Concannon at Robertson Pk Rd and Epsom St Crssng Enhance. - ATP	531
651	202201	Street Resurfacing 2022	160
651	202204	Slurry Seal 2024	-
651	202206	Crosswalk Safety Improvements 2022	-
651	202413	Arroyo Mocho at Holmes Street Bridge	-
651	202414	Arroyo Las Positas at Heather Lane Bridge	-
651	202426	Arroyo Las Positas at Bluebell Bridge Replacement	-
651	202501	Street Resurfacing 2025	-
651	202604	2026 SLURRY SEAL	-
651	202701	Street Resurfacing 2027	-
651	S20230	2023 Storm Damage CAT B Citywide Emergency Response & Protective Measures	-
651	S20230	Storm Damage Permanent Repair C-G	-
			<b>Subtotal Gas Tax - SB1 \$ 1,115,845</b>
672	202418	Civic Center Library Teen Space Improvement	\$ -
			<b>Subtotal Library Donations Fund \$ -</b>
674	201820	Multi-Use Trails Repairs - 2020	\$ -
			<b>Subtotal MTC - TDA \$ -</b>
677	200245	Arroyo Las Positas Trail - Walmart	\$ 165,522
677	201723	Arroyo Rd. Path	178,660
677	201820	Multi-Use Trails Repairs - 2020	1,474
677	201956	Iron Horse Trail (Mines Road to S. Vasco Rd)	-
677	202106	Annual Crosswalk Safety Improvements 2021-2022	-
677	202114	2022 ATP Bike Lane Improvements	-
677	202222	East Avenue Corridor ATP Implementation	-
677	202325	MURRIETA ROAD SETTLEMENT	-
677	S20230	- Storm Damage Permanent Repair C-G	-
			<b>Subtotal Measure B-Bike/Pedestrian \$ 345,657</b>
678	200411	Murrieta Blvd. Landscape Improvements Phase 1, 2, 3	\$ -
678	200827	Downtown Streetscape Phase II	816,546
678	201037	Iron Horse Trail (Outside of Downtown)	-
678	201714	Preston Avenue Pavement Reconstruction	1,872
678	201727	Collier Canyon Culvert, Drainage, and Road Improvements	71,601
678	201821	Railroad At-Grade Crossing Rehabilitation	-
678	201955	Arroyo Rd. Trail (T-13, Segment B)	177,019
678	201959	Downtown Sidewalk and Misc. ADA Improvements 2019-21	13,920
678	202020	Traffic Signal Modification 2024-25	-
678	202205	Traffic Calming 2024	-
678	202222	East Avenue Corridor ATP Implementation	-
678	202413	Arroyo Mocho at Holmes Street Bridge	-
678	202414	Arroyo Las Positas at Heather Lane Bridge	-
678	202426	Arroyo Las Positas at Bluebell Bridge Replacement	-
678	202605	Traffic Calming 2026	-
678	202805	Traffic Calming 2028	-
			<b>Subtotal Measure B-Local St &amp; Rd \$ 1,080,958</b>
680	199352	Vasco Rd. / I-580 Interchange	\$ -
680	200869	Railroad Ave. / First St. Realignment	-
			<b>Subtotal State Street Grants \$ -</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

FY22-23 Projected	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,189,895
122,000	250,000	250,000	-	-	-	30,000	652,000
250,000	225,000	100,000	-	-	-	-	586,383
67,000	1,850,000	-	-	-	-	-	1,978,213
-	300,000	-	-	-	-	-	300,000
100,000	285,000	115,000	-	-	-	-	751,512
250,000	125,000	200,000	375,000	-	-	-	1,001,151
-	158,000	-	-	-	-	-	158,531
40,000	2,500,000	-	-	-	-	-	2,540,160
3,334	-	100,000	250,000	-	-	-	353,334
-	-	-	-	-	-	-	-
-	-	-	-	-	150,000	1,000,000	1,150,000
100,000	-	-	50,000	500,000	300,000	-	950,000
-	-	-	-	-	100,000	1,000,000	1,100,000
-	-	-	200,000	800,000	-	100,000	1,100,000
-	-	-	-	200,000	500,000	-	700,000
-	-	-	-	-	200,000	800,000	1,000,000
-	80,000	-	-	-	-	-	80,000
-	-	200,000	100,000	-	-	-	300,000
<b>\$ 1,382,334</b>	<b>\$ 5,773,000</b>	<b>\$ 965,000</b>	<b>\$ 975,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,250,000</b>	<b>\$ 2,930,000</b>	<b>\$ 15,891,179</b>
\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	150,000
\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	150,000
\$ -	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	580,000
\$ -	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	580,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 1,200,000	2,565,522
40,000	-	-	-	-	-	-	218,660
-	-	-	-	-	-	-	1,474
-	-	-	-	-	-	1,300,000	1,300,000
-	150,000	-	-	-	-	-	150,000
-	-	-	600,000	-	-	-	600,000
-	-	-	800,000	-	-	-	800,000
-	-	-	300,000	-	-	-	300,000
-	-	-	50,000	-	-	-	50,000
<b>\$ 40,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 1,750,000</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>	<b>\$ 2,500,000</b>	<b>\$ 5,985,657</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,000	975,000
130,000	-	-	-	-	-	4,775,000	5,721,546
-	-	-	-	-	-	600,000	600,000
-	-	-	-	2,420,000	-	-	2,421,872
64,000	-	-	-	-	-	-	135,601
-	-	-	-	-	-	1,200,000	1,200,000
485,000	688,730	-	-	-	-	-	1,350,749
-	-	-	-	-	-	-	13,920
-	-	70,000	-	-	-	-	70,000
-	-	150,000	-	-	-	-	150,000
300,000	-	-	-	-	-	-	300,000
-	-	-	-	-	-	1,000,000	1,000,000
-	-	-	50,000	500,000	300,000	-	850,000
-	-	-	-	-	50,000	1,000,000	1,050,000
-	-	-	-	150,000	-	-	150,000
-	-	-	-	-	-	150,000	150,000
<b>\$ 979,000</b>	<b>\$ 688,730</b>	<b>\$ 220,000</b>	<b>\$ 50,000</b>	<b>\$ 3,070,000</b>	<b>\$ 350,000</b>	<b>\$ 9,700,000</b>	<b>\$ 16,138,688</b>
\$ 313,000	\$ 1,080,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,393,000
-	-	-	-	-	-	10,000,000	10,000,000
<b>\$ 313,000</b>	<b>\$ 1,080,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000,000</b>	<b>\$ 11,393,000</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

Fund	Project Number	Project Name	Prior Years
681	201959	Downtown Sidewalk and Misc. ADA Improvements 2019-21	\$ 72,062
681	202127	Storm Drainage & Habitat Imprvmnt	-
681	202206	Crosswalk Safety Improvements 2022	797
681	202506	Crosswalk Safety Improvements 2025	-
681	202606	Crosswalk Safety Improvements 2026	-
681	202706	Crosswalk Safety Improvements 2027	-
<b>Subtotal Local Vehicle Reg Fee</b>			<b>\$ 72,859</b>
687	200827	Downtown Streetscape Phase II	\$ -
687	201923	Street Lighting 2023-25	-
687	201944	Montage Trail Connection to Collier Canyon Rd.	-
687	202001	Street Resurfacing 2020	-
687	202114	2022 ATP Bike Lane Improvements	-
687	202222	East Avenue Corridor ATP Implementation	-
687	202518	Street Lighting 2025-26	-
687	202613	Street Lighting 2027-28	-
687	202712	Street Lighting 2029-30	-
687	S20230	- Storm Damage Permanent Repair C-G	-
<b>Subtotal Measure BB-Bike/Ped</b>			<b>\$ -</b>
688	200719	Vasco ACE Parking Lot - Connector Rd.	\$ -
688	200827	Downtown Streetscape Phase II	-
688	201434	Acquisition of Downtown Paseo	297
688	201721	Bluebell Dr. Bridge Repair at Altamont Creek	-
688	201723	Arroyo Rd. Path	-
688	201820	Multi-Use Trails Repairs - 2020	-
688	201843	Railroad Crossing Quiet Zone	-
688	201933	Traffic Signal Modification 2019-2021	161,915
688	201955	Arroyo Rd. Trail (T-13, Segment B)	-
688	202001	Street Resurfacing 2020	-
688	202020	Traffic Signal Modification 2024-25	-
688	202114	2022 ATP Bike Lane Improvements	-
688	202116	Railroad Ave Street Improvements	-
688	202133	Stanley Blvd at Isabel Ave Connector Ramp Crossing Improvements	-
688	202134	First St at Scott St Crossing Enhancements - ATP	-
688	202135	Concannon at Robertson Pk Rd and Epsom St Crssng Enhance. - ATP	-
688	202219	Bridge Rehabilitation	-
688	202222	East Avenue Corridor ATP Implementation	-
688	202225	Flag Pole Plaza and Downtown Streetscape Improvements	-
688	202306	Crosswalk Safety Improvements 2024	-
688	202325	MURRIETA ROAD SETTLEMENT	-
688	202413	Arroyo Mocho at Holmes Street Bridge	-
688	202414	Arroyo Las Positas at Heather Lane Bridge	-
688	202426	Arroyo Las Positas at Bluebell Bridge Replacement	-
688	S20230	Storm Damage Permanent Repair C-G	-
<b>Subtotal Measure BB-Local St &amp; Rd</b>			<b>\$ 162,211</b>
698	201941	Altamont Creek Mitigation	\$ 781
698	202015	Arroyo Las Positas Desilting through Las Positas Golf Course	54,796
698	202035	Granada Channel Pipe Replacement at UPRR	293,119
698	202112	Storm Drain Trash Capture Devices	-
698	202122	Citywide Sculptures	-
698	202123	2021 Stream Maintenance by Contractors	128,514
698	202223	2022 Stream Maintenance by Contractors	-
<b>Subtotal Surplus - AD Closeout</b>			<b>\$ 477,211</b>
730	202320	City Fleet Electrification Phase 1	\$ -
730	202514	City Fleet Electrification Phase 2	-
<b>Subtotal Fleet &amp; Eq't Services</b>			<b>\$ -</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

FY22-23 Projected	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ 33,000	\$ 250,000	\$ 800,000	\$ 1,050,000	\$ -	\$ -	\$ -	\$ 2,205,062
-	-	-	-	-	-	200,000	200,000
150,000	576,000	-	-	-	-	-	726,797
-	-	-	150,000	-	-	20,000	170,000
-	-	-	-	150,000	-	-	150,000
-	-	-	-	-	150,000	-	150,000
<b>\$ 183,000</b>	<b>\$ 826,000</b>	<b>\$ 800,000</b>	<b>\$ 1,200,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 220,000</b>	<b>\$ 3,601,859</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,275,000	\$ 5,275,000
-	25,000	40,000	-	-	-	-	65,000
-	225,000	-	-	-	-	-	225,000
21,000	800,000	-	-	-	-	-	821,000
-	-	-	600,000	-	-	-	600,000
-	450,000	400,000	700,000	-	-	-	1,550,000
-	-	-	55,000	-	-	-	55,000
-	-	-	-	-	55,000	-	55,000
-	-	-	-	-	-	55,000	55,000
-	-	75,000	50,000	-	-	-	125,000
<b>\$ 21,000</b>	<b>\$ 1,500,000</b>	<b>\$ 515,000</b>	<b>\$ 1,405,000</b>	<b>\$ -</b>	<b>\$ 55,000</b>	<b>\$ 5,330,000</b>	<b>\$ 8,826,000</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,340,000	\$ 1,340,000
450,000	-	-	-	-	-	-	450,000
-	-	-	-	-	-	-	297
-	-	150,000	-	-	-	-	150,000
-	50,000	-	-	-	-	-	50,000
170,000	100,000	-	-	-	-	-	270,000
-	-	-	-	-	-	900,000	900,000
-	410,000	-	-	-	-	20,000	591,915
-	600,000	500,000	-	-	-	-	1,100,000
26,000	1,600,000	-	-	-	-	-	1,626,000
-	-	230,000	-	-	-	-	230,000
-	-	235,000	-	-	-	-	235,000
40,000	730,000	295,000	-	-	-	-	1,065,000
-	75,000	100,000	225,000	-	-	-	400,000
-	-	155,000	-	-	-	-	155,000
150,000	-	-	-	-	-	-	150,000
-	100,000	150,000	250,000	1,500,000	1,500,000	2,500,000	6,000,000
-	500,000	600,000	-	-	-	-	1,100,000
60,000	70,000	400,000	-	-	-	-	530,000
-	-	150,000	-	-	-	-	150,000
-	200,000	200,000	400,000	-	-	-	800,000
-	-	-	-	-	-	1,000,000	1,000,000
-	-	-	50,000	500,000	300,000	-	850,000
-	-	-	-	-	-	1,000,000	1,000,000
-	-	75,000	-	-	-	-	75,000
<b>\$ 896,000</b>	<b>\$ 4,435,000</b>	<b>\$ 3,240,000</b>	<b>\$ 925,000</b>	<b>\$ 2,000,000</b>	<b>\$ 1,800,000</b>	<b>\$ 6,760,000</b>	<b>\$ 20,218,211</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	781
30,000	180,000	70,000	500,000	-	-	-	834,796
480,000	-	-	-	-	-	-	773,119
-	250,000	-	-	-	-	-	250,000
-	-	-	-	-	-	-	-
10,000	-	-	-	-	-	-	138,514
500,000	-	-	-	-	-	-	500,000
<b>\$ 1,020,000</b>	<b>\$ 430,000</b>	<b>\$ 70,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,497,211</b>
\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
-	-	-	75,000	1,000,000	-	-	1,075,000
<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,175,000</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

Fund	Project Number	Project Name	Prior Years
740	201518	Carpet Replacement for City Buildings	\$ 92,612
740	201830	City Hall HVAC & Central Plant Chiller Replacement	335,551
740	201833	Generator Replacement at Fire Station No. 6	4,326
740	201930	Fleet Services Fuel Dispenser	6,255
740	202031	Springtown Library Improvements	-
740	202104	Slurry Seal 2021	-
740	202125	UPS Replacements at Civic Center	-
740	202126	Recoating of Civic Center Library	-
740	202136	City Hall Roof Repairs	-
740	202316	Police Building Renovations	-
740	202317	Civic Center Library Tile Replacement	-
740	202415	Civic Center Library and Maintenance Building HVAC Improvements	-
740	202416	Maintenace Service Center Coating Protection	-
740	202417	Civic Center Library Generator Upgrade	-
740	202419	Multiservice Center Flooring, Kitchen, & ADA Improvements	-
		<b>Subtotal Facilities Rehab Pgm</b>	<b>\$ 438,743</b>
925	200454	Open Space Easements/Water Rights	\$ -
		<b>Subtotal Zone 7 (Doerty Vly) STLMT</b>	<b>\$ -</b>
	<b>Grand Total</b>		<b>\$ 93,795,345</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY FUND

FY22-23 Projected	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ 675,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,367,612
1,300,000	3,000,000	-	-	-	-	-	4,635,551
80,000	-	-	-	-	-	-	84,326
100,000	-	-	-	-	-	-	106,255
-	-	-	-	-	200,000	-	200,000
-	245,000	-	-	-	-	-	245,000
-	-	400,000	-	-	-	-	400,000
-	-	-	-	150,000	750,000	-	900,000
-	-	-	100,000	-	-	-	100,000
-	-	1,000,000	1,000,000	-	-	-	2,000,000
-	-	-	-	-	-	760,000	760,000
-	300,000	1,200,000	-	-	-	-	1,500,000
-	-	-	200,000	1,000,000	-	-	1,200,000
-	-	250,000	-	-	-	-	250,000
-	-	-	-	100,000	700,000	-	800,000
<b>\$ 2,155,000</b>	<b>\$ 4,145,000</b>	<b>\$ 2,850,000</b>	<b>\$ 1,300,000</b>	<b>\$ 1,250,000</b>	<b>\$ 1,650,000</b>	<b>\$ 760,000</b>	<b>\$ 14,548,743</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,460,000	\$ 4,460,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,460,000	\$ 4,460,000
<b>\$ 33,049,000</b>	<b>\$ 101,996,900</b>	<b>\$ 110,878,000</b>	<b>\$ 75,601,000</b>	<b>\$ 71,419,000</b>	<b>\$ 63,120,000</b>	<b>\$ 703,128,000</b>	

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

Fund	Project Number	Project Name	Prior Years
210	201314	SLURRY SEAL NORTHSIDE APRONS AND TAXI LANES	\$ -
210	201317	NORTH & SOUTH HANGAR OUTSIDE PAINTING	125,457
210	201411	SLURRY SEAL SOUTHSIDE HANGAR TAXI LANES	-
210	201425	AIRPORT PAVEMENT MAINTENANCE	140,698
210	201615	AIRPORT WATER QUALITY AND HMP BASINS	114,222
210	201717	AIRPORT TERMINAL BUILDING BACK UP GENERATOR	19,241
210	201718	AIRPORT AIRFIELD MARKINGS MAINTENANCE	133,244
210	201811	AIRPORT MAINTENANCE FACILITY	-
210	201849	FBO BUILDING FLOOD PROOFING	603,887
210	202017	AIRPORT GEOMETRY STUDY IMPROVEMENTS (AIP27)	116,256
212	202017	AIRPORT GEOMETRY STUDY IMPROVEMENTS (AIP27)	298,005
210	202019	AIRPORT RESCUE AND FIREFIGHTING FACILITY	20,124
210	202029	AIRPORT HANGAR ROOF REPAIRS	20,856
210	202111	AIRPORT PERIMETER FENCE IMPROVMENTS	8,263
210	202311	190 AIRWAY BLVD RESTROOM IMPROVEMENTS	-
<b>Subtotal Airport</b>			<b>\$ 1,600,254</b>
001	200512	DOWNTOWN LANDSCAPE REHABILITATION	\$ -
651	200827	DOWNTOWN STREETScape PHASE II	739,895
678	200827	DOWNTOWN STREETScape PHASE II	816,546
687	200827	DOWNTOWN STREETScape PHASE II	-
688	200827	DOWNTOWN STREETScape PHASE II	-
688	201434	ACQUISITION OF DOWNTOWN PASEO	297
337	201436	LIVERMORIUM PARK-PLAZA AT MILLS SQUARE	5,301,771
001	201715	I STREET GARAGE AND LAND ACQUISITION	16,154,669
624	201824	IRON HORSE TRAIL - DOWNTOWN	-
001	201847	SHEA PLAZA SHADE STRUCTURE	-
650	201856	DOWNTOWN EAST SIDE PUBLIC IMPROVEMENTS	19,262
678	201959	DOWNTOWN SIDEWALK AND MISC ADA IMPROV 2019-21	13,920
681	201959	DOWNTOWN SIDEWALK AND MISC ADA IMPROV 2019-21	72,062
320	202118	LIVERMORE VILLAGE REMEDIATION	115,000
337	202118	LIVERMORE VILLAGE REMEDIATION	135,000
611	202118	LIVERMORE VILLAGE REMEDIATION	478,120
320	202119	LIVERMORE VILLAGE JOINT TRENCH	-
337	202119	LIVERMORE VILLAGE JOINT TRENCH	26,022
650	202119	LIVERMORE VILLAGE JOINT TRENCH	26,379
001	202120	DOWNTOWN SURFACE PARKING	-
335	202120	DOWNTOWN SURFACE PARKING	30,174
337	202121	VETERAN'S PARK	95,159
650	202225	FLAG POLE PLAZA AND DOWNTOWN STREETScape IMPROVEMENTS	-
688	202225	FLAG POLE PLAZA AND DOWNTOWN STREETScape IMPROVEMENTS	-
337	583018	LIVERMORE VILLAGE INFRASTRUCTURE	-
611	583018	LIVERMORE VILLAGE INFRASTRUCTURE	28,032
650	583018	LIVERMORE VILLAGE INFRASTRUCTURE	811,944
320	586003	LIVERMORE VILLAGE L STREET GARAGE	1,692,055
<b>Subtotal Downtown Revitalization</b>			<b>\$ 26,556,308</b>
650	200411	MURRIETA BLVD LANDSCAPE IMPROVEMENTS PHASE 1 2 3	\$ -
678	200411	MURRIETA BLVD LANDSCAPE IMPROVEMENTS PHASE 1 2 3	-
337	200429	DOOLAN PARK LANDSCAPE REHABILITATION PROJECT	-
925	200454	OPEN SPACE EASEMENTS/WATER RIGHTS	-
337	200646	PARK FACILITIES FEE REIMBURSEMENTS	19,770,900
001	200654	DECORATIVE WALL REPLACEMENT- CITYWIDE	2,348,829
650	200841	EAST AVENUE UTILITY UNDERGROUNDING	-
624	200842	NORTH VASCO ROAD UTILITY UNDERGROUNDING	-
624	200843	SOUTH LIVERMORE AVE UTILITY UNDERGROUNDING	-
624	200844	SOUTH L STREET UTILITY UNDERGROUNDING	-



# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

FY22-23 Projected Budget	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ 19,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,519,000
-	-	-	-	-	-	250,000	375,457
-	-	-	-	-	-	700,000	700,000
30,000	30,000	30,000	30,000	30,000	30,000	480,000	800,698
-	-	-	-	-	-	1,800,000	1,914,222
-	-	-	-	-	-	200,000	219,241
30,000	30,000	30,000	30,000	30,000	30,000	390,000	703,244
-	-	-	-	-	-	5,000,000	5,000,000
60,000	-	-	-	-	-	-	663,887
239,283	50,000	400,000	800,000	-	-	-	1,605,539
1,760,717	450,000	3,600,000	7,200,000	-	-	-	13,308,722
-	-	-	-	-	-	200,000	220,124
-	-	-	-	-	-	800,000	820,856
-	-	-	-	-	-	750,000	758,263
-	-	-	-	-	-	250,000	250,000
<b>\$ 2,139,000</b>	<b>\$ 1,060,000</b>	<b>\$ 4,560,000</b>	<b>\$ 8,560,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 10,820,000</b>	<b>\$ 28,859,254</b>
\$ -	\$ -	\$ 290,000	\$ -	\$ -	\$ -	\$ -	\$ 290,000
450,000	-	-	-	-	-	-	1,189,895
130,000	-	-	-	-	-	4,775,000	5,721,546
-	-	-	-	-	-	5,275,000	5,275,000
450,000	-	-	-	-	-	-	450,000
-	-	-	-	-	-	-	297
160,000	-	-	-	-	-	-	5,461,771
325,000	-	-	-	-	-	-	16,479,669
-	-	150,000	200,000	300,000	400,000	-	1,050,000
-	-	-	-	-	-	700,000	700,000
-	-	-	-	-	-	-	19,262
-	-	-	-	-	-	-	13,920
33,000	250,000	800,000	1,050,000	-	-	-	2,205,062
500,000	620,000	400,000	400,000	-	-	-	2,035,000
20,000	-	-	-	-	-	-	155,000
100,000	-	80,000	50,000	-	-	-	708,120
200,000	800,000	-	-	-	-	-	1,000,000
50,000	-	-	-	-	-	-	76,022
50,000	100,000	-	-	-	-	-	176,379
80,000	90,000	36,000	36,000	36,000	36,000	36,000	350,000
50,000	-	-	-	-	-	-	80,174
20,000	185,000	185,000	5,000,000	-	-	-	5,485,159
-	200,000	1,700,000	-	-	-	-	1,900,000
60,000	70,000	400,000	-	-	-	-	530,000
-	-	-	-	-	400,000	-	400,000
-	-	-	600,000	-	-	-	628,032
5,000	-	-	-	-	200,000	-	1,016,944
5,000,000	23,400,000	10,100,000	-	-	-	-	40,192,055
<b>\$ 7,683,000</b>	<b>\$ 25,715,000</b>	<b>\$ 14,141,000</b>	<b>\$ 7,336,000</b>	<b>\$ 336,000</b>	<b>\$ 1,036,000</b>	<b>\$ 10,786,000</b>	<b>\$ 93,589,308</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,450,000	\$ 1,450,000
-	-	-	-	-	-	975,000	975,000
-	240,000	-	-	-	-	-	240,000
-	-	-	-	-	-	4,460,000	4,460,000
500,000	2,300,000	2,100,000	2,100,000	2,500,000	2,500,000	37,500,000	69,270,900
60,000	-	-	700,000	700,000	-	-	3,808,829
-	-	-	-	-	-	6,419,000	6,419,000
-	-	-	-	-	-	1,500,000	1,500,000
-	-	-	-	-	-	2,900,000	2,900,000
-	-	-	-	-	-	2,200,000	2,200,000

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

Fund	Project Number	Project Name	Prior Years
321	201324	STATE ROUTE 84 UTILITY UNDERGROUNDING	\$ 36,175
001	201416	HAGEMANN FARM SITE ASSESSMENT & RENOVATION	238,059
624	201524	CARNEGIE PARK ENHANCEMENTS	-
001	201813	CITYWIDE STREET TREE IRRIGATION	-
220	201943	MITIGATION AREA IRRIGATION INSTALLATION	-
001	202014	STANLEY BLVD MEDIAN IMPROVEMENTS	-
608	202122	CITYWIDE SCULPTURES	34,690
698	202122	CITYWIDE SCULPTURES	-
608	202318	Citywide Art Installation	-
337	202319	Springtown Open Space Phase 1 Improvements	-
001	202324	ELAIN AVE MEDIAN LANDSCAPING	-
650	202520	Springtown Boulevard Median Improvements	-
337	202611	Springtown Open Space Phase 2 & 3 Improvements	-
<b>Subtotal Parks &amp; Beautification</b>			<b>\$ 22,428,653</b>
001	200439	NEW CIVIC CENTER MEETING HALL	\$ 1,370,422
001	200514	NEW SPRINGTOWN BRANCH LIBRARY	-
337	200920	RAVENSWOOD HISTORICAL SITE IMPS/BLDG REPAIRS	-
001	201034	CARNEGIE LIBRARY BUILDING	-
337	201034	CARNEGIE LIBRARY BUILDING	-
740	201518	CARPET REPLACEMENT FOR CITY BUILDINGS	92,612
740	201830	CITY HALL HVAC & CENTRAL PLANT CHILLER REPLACEMENT	335,551
740	201833	GENERATOR REPLACEMENT AT FIRE STATION NO. 6	4,326
001	201853	SEISMIC RETROFIT PROJECT AT 141 N LIVERMORE AVE	-
600	201913	BANKHEAD THEATER BUILDING REPAIRS & UPGRADES	-
740	201930	FLEET SERVICES FUEL DISPENSER	6,255
740	202031	SPRINGTOWN LIBRARY REHABILITATION	-
001	202124	RAILROAD DEPOT TENANT IMPROVEMENTS	-
740	202125	UPS REPLACEMENTS AT CIVIC CENTER	-
740	202126	RECOATING OF CIVIC CENTER LIBRARY	-
740	202136	CITY HALL ROOF REPAIRS	-
001	202212	FLEET SHOP EXPANSION	-
001	202213	DEMOLITION AND REMEDIATION AT 241 NORTH M STREET	-
740	202317	Civic Center Library Tile Replacement	-
001	202320	City Fleet Electrification Phase 1	-
730	202320	City Fleet Electrification Phase 1	-
740	202415	Civic Center Library and Maintenance Building HVAC Improvements	-
740	202416	Maintenace Service Center Coating Protection	-
740	202417	Civic Center Library Generator Upgrade	-
001	202418	Civic Center Library Teen Space Improvement	-
672	202418	Civic Center Library Teen Space Improvement	-
740	202419	Multiservice Center Flooring, Kitchen, & ADA Improvements	-
001	202514	City Fleet Electrification Phase 2	-
730	202514	City Fleet Electrification Phase 2	-
<b>Subtotal Public Buildings</b>			<b>\$ 1,809,166</b>
603	200028	POLICE FACILITY EXPANSION	\$ -
619	201722	AUTOMATED LICENSE PLATE READERS	199,455
001	201958	REAL TIME AWARENESS CENTER	-
619	201958	REAL TIME AWARENESS CENTER	198,790
625	201958	REAL TIME AWARENESS CENTER	-
001	202214	POLICE STORAGE FACILITY	-
001	202215	FIRE STATION 6 REPAIRS AND ASSESSMENT	-
001	202316	Police Building Renovations	-
740	202316	Police Building Renovations	-
001	202411	POLICE BUILDING EXPANSION	-
<b>Subtotal Public Safety</b>			<b>\$ 398,245</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

FY22-23 Projected Budget	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,300,000	\$ 3,336,175
-	-	-	-	100,000	-	2,500,000	2,838,059
-	-	-	-	-	-	500,000	500,000
-	-	-	-	500,000	100,000	3,700,000	4,300,000
-	-	-	-	-	-	100,000	100,000
70,000	-	50,000	150,000	-	-	-	200,000
-	-	-	-	-	-	-	104,690
-	-	-	-	-	-	-	-
-	-	-	110,000	-	120,000	-	230,000
-	850,000	-	-	-	-	-	850,000
-	20,000	180,000	-	-	-	-	200,000
-	-	-	60,000	-	-	-	60,000
-	-	-	-	-	1,200,000	7,000,000	8,200,000
<b>\$ 630,000</b>	<b>\$ 3,410,000</b>	<b>\$ 2,330,000</b>	<b>\$ 3,120,000</b>	<b>\$ 3,800,000</b>	<b>\$ 3,920,000</b>	<b>\$ 74,504,000</b>	<b>\$ 114,142,653</b>
\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,455,422
-	-	-	-	-	-	28,000,000	28,000,000
-	-	-	-	-	-	1,200,000	1,200,000
-	-	-	-	-	-	500,000	500,000
-	-	-	-	-	-	500,000	500,000
675,000	600,000	-	-	-	-	-	1,367,612
1,300,000	3,000,000	-	-	-	-	-	4,635,551
80,000	-	-	-	-	-	-	84,326
-	-	-	-	-	-	200,000	200,000
-	-	-	-	-	-	500,000	500,000
100,000	-	-	-	-	-	-	106,255
-	-	-	-	-	200,000	-	200,000
-	-	-	-	-	-	400,000	400,000
-	-	400,000	-	-	-	-	400,000
-	-	-	-	150,000	750,000	-	900,000
-	-	-	100,000	-	-	-	100,000
-	100,000	400,000	2,500,000	-	-	-	3,000,000
-	-	-	-	-	-	400,000	400,000
-	-	-	-	-	-	760,000	760,000
-	100,000	-	-	-	-	-	100,000
-	100,000	-	-	-	-	-	100,000
-	300,000	1,200,000	-	-	-	-	1,500,000
-	-	-	200,000	1,000,000	-	-	1,200,000
-	-	250,000	-	-	-	-	250,000
-	-	150,000	1,000,000	-	-	-	1,150,000
-	-	-	150,000	-	-	-	150,000
-	-	-	-	100,000	700,000	-	800,000
-	-	-	75,000	1,000,000	-	-	1,075,000
-	-	-	75,000	1,000,000	-	-	1,075,000
<b>\$ 2,240,000</b>	<b>\$ 4,200,000</b>	<b>\$ 2,400,000</b>	<b>\$ 4,100,000</b>	<b>\$ 3,250,000</b>	<b>\$ 1,650,000</b>	<b>\$ 32,460,000</b>	<b>\$ 52,109,166</b>
\$ 220,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000
-	-	55,000	-	-	-	-	254,455
525,000	115,000	-	-	-	-	-	640,000
150,000	-	-	-	-	-	-	348,790
-	64,000	-	-	-	-	-	64,000
-	-	-	-	100,000	400,000	9,000,000	9,500,000
-	200,000	5,000,000	6,300,000	-	-	-	11,500,000
-	200,000	1,000,000	1,000,000	-	-	-	2,200,000
-	-	1,000,000	1,000,000	-	-	-	2,000,000
-	-	-	-	-	-	14,000,000	14,000,000
<b>\$ 895,000</b>	<b>\$ 579,000</b>	<b>\$ 7,055,000</b>	<b>\$ 8,300,000</b>	<b>\$ 100,000</b>	<b>\$ 400,000</b>	<b>\$ 23,000,000</b>	<b>\$ 40,727,245</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

Fund	Project Number	Project Name	Prior Years
220	201726	PERMANENT STORM DAMAGE REPAIRS 2018-19	\$ 158,207
222	201726	PERMANENT STORM DAMAGE REPAIRS 2018-19	4,515,926
222	201727	COLLIER CANYON CREEK SILT BASIN	-
651	201727	COLLIER CANYON CREEK SILT BASIN	-
678	201727	COLLIER CANYON CREEK SILT BASIN	71,601
220	201941	ALTAMONT CREEK MITIGATION	-
698	201941	ALTAMONT CREEK MITIGATION	781
210	202015	ARROYO LAS POSITAS DESILTING THROUGH LPGC	-
220	202015	ARROYO LAS POSITAS DESILTING THROUGH LPGC	23,993
222	202015	ARROYO LAS POSITAS DESILTING THROUGH LPGC	162,036
607	202015	ARROYO LAS POSITAS DESILTING THROUGH LPGC	-
698	202015	ARROYO LAS POSITAS DESILTING THROUGH LPGC	54,796
698	202035	GRANADA CHANNEL PIPE REPLACEMENT AT UPRR	293,119
221	202112	STORM DRAIN TRASH CAPTURE DEVICES	-
698	202112	STORM DRAIN TRASH CAPTURE DEVICES	-
698	202123	2021 STREAM MAINTENANCE BY CONTRACTORS	128,514
681	202127	STORM DRAINAGE & HABITAT IMPRVMENT	-
220	202132	GOLF COURSE DAMAGE REPAIRS	12,932
222	202132	GOLF COURSE DAMAGE REPAIRS	-
221	202216	STORM DRAIN IMPROVEMENTS ON CONSTITUTION DRIVE	-
698	202223	2022 STREAM MAINTENANCE BY CONTRACTORS	-
220	202423	2024 Stream Maintenance by Contractors	-
220	202424	Storm Drains for Ponding Areas	-
220	202425	2024 Storm Drain Trash Capture	-
221	202425	2024 Storm Drain Trash Capture	-
220	202523	2025 Stream Maintenance by Contractors	-
220	202625	2026 Storm Drain Trash Capture	-
221	202625	2026 Storm Drain Trash Capture	-
220	202711	Storm Drain Master Plan Projects	-
220	S202300A	S23 CAT A - Debris Removal	-
607	S202300A	S23 CAT A - Debris Removal	-
222	S202300B	S23 CAT B Citywide Emergency Response & Protective Measures	-
607	S202300B	S23 CAT B Citywide Emergency Response & Protective Measures	-
615	S202300B	S23 CAT B Citywide Emergency Response & Protective Measures	-
651	S202300B	S23 CAT B Citywide Emergency Response & Protective Measures	-
220	S202300P	S23 Permanent Repair C-G	-
222	S202300P	S23 Permanent Repair C-G	-
607	S202300P	S23 Permanent Repair C-G	-
615	S202300P	S23 Permanent Repair C-G	-
651	S202300P	S23 Permanent Repair C-G	-
677	S202300P	S23 Permanent Repair C-G	-
687	S202300P	S23 Permanent Repair C-G	-
688	S202300P	S23 Permanent Repair C-G	-
220	S202300Z	S23 CAT Z - General, Admin, Meetings	-
222	S202300Z	S23 CAT Z - General, Admin, Meetings	-
<b>Subtotal Storm Drain</b>			<b>\$ 5,421,905</b>
344	201714	PRESTON ROAD PAVEMENT RECONSTRUCTION	\$ 1,561
678	201714	PRESTON ROAD PAVEMENT RECONSTRUCTION	1,872
650	201721	BLUEBELL DRIVE BRIDGE REPAIR AT ALTAMONT CREEK	7,015
688	201721	BLUEBELL DRIVE BRIDGE REPAIR AT ALTAMONT CREEK	-
650	202001	STREET RESURFACING 2020	-
651	202001	STREET RESURFACING 2020	61,213
687	202001	STREET RESURFACING 2020	-
688	202001	STREET RESURFACING 2020	-
344	202101	STREET RESURFACING 2021	428,219

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

FY22-23 Projected Budget	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ 30,000	\$ 20,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 248,207
60,000	240,000	430,000	-	-	-	-	5,245,926
164,000	750,000	750,000	-	-	-	120,000	1,784,000
122,000	250,000	250,000	-	-	-	30,000	652,000
64,000	-	-	-	-	-	-	135,601
-	-	-	-	300,000	-	-	300,000
-	-	-	-	-	-	-	781
-	-	-	180,000	-	-	-	180,000
-	-	-	440,000	-	-	-	463,993
160,000	20,000	369,000	500,000	-	-	-	1,211,036
-	50,000	500,000	1,450,000	-	-	-	2,000,000
30,000	180,000	70,000	500,000	-	-	-	834,796
480,000	-	-	-	-	-	-	773,119
-	100,000	-	-	-	-	-	100,000
-	250,000	-	-	-	-	-	250,000
10,000	-	-	-	-	-	-	138,514
-	-	-	-	-	-	200,000	200,000
30,000	20,000	20,000	45,000	-	-	-	127,932
40,000	100,000	165,000	295,000	-	-	-	600,000
-	-	-	-	-	-	400,000	400,000
500,000	-	-	-	-	-	-	500,000
-	-	400,000	-	-	-	-	400,000
-	-	-	100,000	600,000	-	-	700,000
-	1,500,000	4,500,000	-	-	-	-	6,000,000
-	500,000	1,500,000	-	-	-	-	2,000,000
-	-	-	400,000	400,000	400,000	400,000	1,600,000
-	-	-	750,000	1,125,000	-	-	1,875,000
-	-	-	250,000	375,000	-	-	625,000
-	-	-	-	-	200,000	11,000,000	11,200,000
-	125,000	95,000	25,000	-	-	-	245,000
-	375,000	280,000	100,000	-	-	-	755,000
-	75,000	-	-	-	-	-	75,000
-	25,000	-	-	-	-	-	25,000
-	320,000	-	-	-	-	-	320,000
-	80,000	-	-	-	-	-	80,000
-	95,000	100,000	100,000	-	-	-	295,000
-	1,125,000	1,650,000	1,350,000	-	-	-	4,125,000
-	280,000	400,000	350,000	-	-	-	1,030,000
-	-	1,200,000	1,200,000	-	-	-	2,400,000
-	-	200,000	100,000	-	-	-	300,000
-	-	-	50,000	-	-	-	50,000
-	-	75,000	50,000	-	-	-	125,000
-	-	75,000	-	-	-	-	75,000
-	5,000	5,000	5,000	-	-	-	15,000
-	5,000	5,000	5,000	-	-	-	15,000
<b>\$ 1,690,000</b>	<b>\$ 6,490,000</b>	<b>\$ 13,079,000</b>	<b>\$ 8,245,000</b>	<b>\$ 2,800,000</b>	<b>\$ 600,000</b>	<b>\$ 12,150,000</b>	<b>\$ 50,475,905</b>
\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ 601,561
-	-	-	-	2,420,000	-	-	2,421,872
20,000	250,000	1,350,000	1,500,000	-	-	-	3,127,015
-	-	150,000	-	-	-	-	150,000
6,000	90,000	-	-	-	-	-	96,000
67,000	1,850,000	-	-	-	-	-	1,978,213
21,000	800,000	-	-	-	-	-	821,000
26,000	1,600,000	-	-	-	-	-	1,626,000
950,000	4,039,000	-	-	-	-	-	5,417,219

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

Fund	Project Number	Project Name	Prior Years
344	202104	SLURRY SEAL 2021	\$ 306,530
650	202104	SLURRY SEAL 2021	-
651	202104	SLURRY SEAL 2021	-
740	202104	SLURRY SEAL 2021	-
650	202107	ADA ACCESS RAMPS 2020-21	53,990
651	202201	STREET RESURFACING 2022	160
344	202204	SLURRY SEAL 2022	548
650	202204	SLURRY SEAL 2022	-
651	202204	SLURRY SEAL 2022	-
650	202207	ADA ACCESS RAMPS 2022	-
650	202219	BRIDGE REHABILITATION	-
688	202219	BRIDGE REHABILITATION	-
650	202302	SIDEWALK REPAIR 2023	-
650	202325	MURRIETA ROAD SETTLEMENT	-
677	202325	MURRIETA ROAD SETTLEMENT	-
688	202325	MURRIETA ROAD SETTLEMENT	-
001	202327	PRIVATE SIDEWALK REPAIR REVOLVING FUND	-
650	202402	2024 SIDEWALK REPAIR	-
344	202501	2025 STREET RESURFACING	-
650	202501	2025 STREET RESURFACING	-
651	202501	2025 STREET RESURFACING	-
650	202502	2025 SIDEWALK REPAIR	-
650	202602	2026 SIDEWALK REPAIR	-
650	202604	2026 SLURRY SEAL	-
651	202604	2026 SLURRY SEAL	-
344	202604	2026 SLURRY SEAL	-
344	202701	STREET RESURFACING 2027	-
650	202701	STREET RESURFACING 2027	-
651	202701	STREET RESURFACING 2027	-
650	202702	2027 SIDEWALK REPAIR	-
344	202704	2027 SLURRY SEAL	-
650	202802	SIDEWALK REPAIR 2028	-
344	202804	2028 SLURRY SEAL	-
<b>Subtotal Street Maintenance</b>			<b>\$ 861,108</b>
306	201431	TRAFFIC SIGNAL INSTALLATION PROGRAM	\$ 665,373
624	201821	RAILROAD AT-GRADE CROSSING REHABILITATION	-
678	201821	RAILROAD AT-GRADE CROSSING REHABILITATION	-
688	201843	RAILROAD CROSSING QUIET ZONE	-
650	201923	STREET LIGHTING 2021-22	-
687	201923	STREET LIGHTING 2021-22	-
650	201933	TRAFFIC SIGNAL MODIFICATIONS 2019-20	2,655
688	201933	TRAFFIC SIGNAL MODIFICATIONS 2019-20	161,915
678	202020	TRAFFIC SIGNAL MODIFICATION 2021-23	-
688	202020	TRAFFIC SIGNAL MODIFICATION 2021-23	-
677	202106	ANNUAL CROSSWALK SAFETY IMPROVEMENT 2021-22	-
650	202131	MISCELLANEOUS TRAFFIC SIGNING/STRIPING 2021-2023	20,465
651	202133	STANLEY BLVD AT ISABEL CONNECTOR RAMP CROSSING IMPROV	51,151
688	202133	STANLEY BLVD AT ISABEL CONNECTOR RAMP CROSSING IMPROV	-
688	202134	First St at Scott St Crossing Enhancements - ATP	-
624	202135	CONCANNON BLVD AT ROBERTSON PK RD CRSSNG ENHANCE ATP	-
651	202135	CONCANNON BLVD AT ROBERTSON PK RD CRSSNG ENHANCE ATP	531
688	202135	CONCANNON BLVD AT ROBERTSON PK RD CRSSNG ENHANCE ATP	-
678	202205	TRAFFIC CALMING 2022	-
624	202206	CROSSWALK SAFETY IMPROVEMENTS 2022	-
651	202206	CROSSWALK SAFETY IMPROVEMENTS 2022	-

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

FY22-23 Projected Budget	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ 55,000	\$ 565,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 926,530
255,000	1,645,000	-	-	-	-	-	1,900,000
-	300,000	-	-	-	-	-	300,000
-	245,000	-	-	-	-	-	245,000
20,000	50,000	350,000	-	-	-	-	473,990
40,000	2,500,000	-	-	-	-	-	2,540,160
3,333	-	100,000	250,000	-	-	-	353,881
3,333	-	300,000	500,000	-	-	-	803,333
3,334	-	100,000	250,000	-	-	-	353,334
-	-	40,000	350,000	-	-	-	390,000
-	100,000	150,000	250,000	1,000,000	1,000,000	2,500,000	5,000,000
-	100,000	150,000	250,000	1,500,000	1,500,000	2,500,000	6,000,000
-	1,700,000	1,200,000	-	-	-	-	2,900,000
-	100,000	100,000	400,000	-	-	500,000	1,100,000
-	-	-	300,000	-	-	-	300,000
-	200,000	200,000	400,000	-	-	-	800,000
-	400,000	400,000	400,000	400,000	400,000	-	2,000,000
-	-	200,000	1,200,000	-	-	-	1,400,000
-	-	-	-	500,000	-	-	500,000
-	-	-	-	1,000,000	-	-	1,000,000
-	-	-	200,000	800,000	-	100,000	1,100,000
-	-	-	200,000	1,200,000	-	-	1,400,000
-	-	-	-	200,000	1,200,000	-	1,400,000
-	-	-	-	-	500,000	-	500,000
-	-	-	-	200,000	500,000	-	700,000
-	-	-	-	-	300,000	-	300,000
-	-	-	-	-	-	500,000	500,000
-	-	-	-	-	-	1,000,000	1,000,000
-	-	-	-	-	200,000	800,000	1,000,000
-	-	-	-	-	200,000	1,200,000	1,400,000
-	-	-	-	-	200,000	1,300,000	1,500,000
-	-	-	-	-	-	2,200,000	2,200,000
-	-	-	-	-	-	1,500,000	1,500,000
<b>\$ 1,470,000</b>	<b>\$ 16,534,000</b>	<b>\$ 4,790,000</b>	<b>\$ 7,050,000</b>	<b>\$ 9,220,000</b>	<b>\$ 6,000,000</b>	<b>\$ 14,100,000</b>	<b>\$ 60,025,108</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 665,373
-	-	-	-	-	-	400,000	400,000
-	-	-	-	-	-	1,200,000	1,200,000
-	-	-	-	-	-	900,000	900,000
-	25,000	40,000	-	-	-	-	65,000
-	25,000	40,000	-	-	-	-	65,000
670,000	-	-	-	-	-	-	672,655
-	410,000	-	-	-	-	20,000	591,915
-	-	70,000	-	-	-	-	70,000
-	-	230,000	-	-	-	-	230,000
-	150,000	-	-	-	-	-	150,000
60,000	100,000	100,000	100,000	-	-	-	380,465
250,000	125,000	200,000	375,000	-	-	-	1,001,151
-	75,000	100,000	225,000	-	-	-	400,000
-	-	155,000	-	-	-	-	155,000
-	242,000	-	-	-	-	-	242,000
-	158,000	-	-	-	-	-	158,531
150,000	-	-	-	-	-	-	150,000
-	-	150,000	-	-	-	-	150,000
-	84,000	-	-	-	-	-	84,000
-	-	-	-	-	-	-	-

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

Fund	Project Number	Project Name	Prior Years
681	202206	CROSSWALK SAFETY IMPROVEMENTS 2022	\$ 797
306	202224	TRAFFIC INSTALLATION PROGRAM FY 2022-23	-
688	202306	CROSSWALK SAFETY IMPROVEMENTS 2023	-
306	202326	PORTOLA AND SEDONA COMMON TRAFFIC SIGNAL IMPROVEMENTS	-
681	202506	Crosswalk Safety Improvements 2025	-
650	202518	Street Lighting 2025-26	-
687	202518	Street Lighting 2025-26	-
306	202519	Traffic Signals 2025-26	-
678	202605	Traffic Calming 2026	-
681	202606	Crosswalk Safety Improvements 2026	-
650	202613	Street Lighting 2026-27	-
687	202613	Street Lighting 2026-27	-
306	202614	Traffic Signals 2026-27	-
650	202615	Miscellaneous Traffic Signing/Striping	-
681	202706	Crosswalk Safety Improvements 2027	-
650	202712	Street Lighting 2027-28	-
687	202712	Street Lighting 2027-28	-
306	202713	Traffic Signals 2027-28	-
678	202805	Traffic Calming 2028	-
<b>Subtotal Traffic Control</b>			<b>\$ 902,886</b>
302	200245	ARROYO LAS POSITAS TRAIL WALMART	\$ -
677	200245	ARROYO LAS POSITAS TRAIL WALMART	165,522
624	200460	SHADOW CLIFFS TO DEL VALLE TRAIL (T-11)	-
337	200714	THE DEL VALLE TRAIL EXTENSION	-
677	201723	ARROYO ROAD PATH	178,660
688	201723	ARROYO ROAD PATH	-
674	201820	MULTI-USE TRAILS REPAIRS - 2020	-
677	201820	MULTI-USE TRAILS REPAIRS - 2020	1,474
688	201820	MULTI-USE TRAILS REPAIRS - 2020	-
651	201944	MONTAGE TRAIL CONNECTION TO COLLIER CANYON RD	11,383
687	201944	MONTAGE TRAIL CONNECTION TO COLLIER CANYON RD	-
337	201945	LAS COLINAS TRAIL (T-6, SEGMENT E1)	854
337	201955	ARROYO RD TRAIL (T-13, SEGMENT B)	10,000
607	201955	ARROYO RD TRAIL (T-13, SEGMENT B)	100,000
678	201955	ARROYO RD TRAIL (T-13, SEGMENT B)	177,019
688	201955	ARROYO RD TRAIL (T-13, SEGMENT B)	-
624	201956	IRON HORSE TRAIL (MINES ROAD TO S VASCO ROAD)	-
677	201956	IRON HORSE TRAIL (MINES ROAD TO S VASCO ROAD)	-
677	202114	2022 ATP BIKE LANE IMPROVEMENTS	-
687	202114	2022 ATP BIKE LANE IMPROVEMENTS	-
688	202114	2022 ATP BIKE LANE IMPROVEMENTS	-
677	202222	EAST AVE CORRIDOR ATP IMPLEMENTATION	-
678	202222	EAST AVE CORRIDOR ATP IMPLEMENTATION	-
687	202222	EAST AVE CORRIDOR ATP IMPLEMENTATION	-
688	202222	EAST AVE CORRIDOR ATP IMPLEMENTATION	-
<b>Subtotal Trail, Bike &amp; Miscellaneous Street</b>			<b>\$ 644,913</b>
306	199132	FIRST ST WIDENING PORTOLA TO SCOTT ST	\$ -
306	199149	GREENVILLE RD / I-580 INTERCHANGE	4,346,246
306	199238	ISABEL AVE/I-580 INTERCHANGE	858,090
321	199238	ISABEL AVE/I-580 INTERCHANGE	365,741
306	199352	VASCO ROAD/I-580 INTERCHANGE	9,633,597
321	199352	VASCO ROAD/I-580 INTERCHANGE	237,031
680	199352	VASCO ROAD/I-580 INTERCHANGE	-
306	199830	GREENVILLE RD WIDENING - NATIONAL TO NORTHFRONT	-
306	199831	GREENVILLE RD WIDENING - PATTERSON TO NATIONAL	-



# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

FY22-23 Projected Budget	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ 150,000	\$ 576,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 726,797
-	-	-	-	-	-	500,000	500,000
-	-	150,000	-	-	-	-	150,000
-	150,000	700,000	-	-	-	-	850,000
-	-	-	150,000	-	-	20,000	170,000
-	-	-	55,000	-	-	-	55,000
-	-	-	55,000	-	-	-	55,000
-	-	-	300,000	-	-	-	300,000
-	-	-	-	150,000	-	-	150,000
-	-	-	-	150,000	-	-	150,000
-	-	-	-	-	55,000	-	55,000
-	-	-	-	-	55,000	-	55,000
-	-	-	-	300,000	-	-	300,000
-	-	-	-	100,000	100,000	100,000	300,000
-	-	-	-	-	150,000	-	150,000
-	-	-	-	-	-	55,000	55,000
-	-	-	-	-	-	55,000	55,000
-	-	-	-	-	-	300,000	300,000
-	-	-	-	-	-	150,000	150,000
<b>\$ 1,280,000</b>	<b>\$ 2,120,000</b>	<b>\$ 1,935,000</b>	<b>\$ 1,260,000</b>	<b>\$ 700,000</b>	<b>\$ 660,000</b>	<b>\$ 3,400,000</b>	<b>\$ 12,257,886</b>
\$ -	\$ -	\$ -	\$ 150,000	\$ 350,000	\$ 100,000	\$ -	\$ 600,000
-	-	-	-	-	1,200,000	1,200,000	2,565,522
-	-	-	-	-	-	1,005,000	1,005,000
-	-	-	-	-	-	1,500,000	1,500,000
40,000	-	-	-	-	-	-	218,660
-	50,000	-	-	-	-	-	50,000
-	580,000	-	-	-	-	-	580,000
-	-	-	-	-	-	-	1,474
170,000	100,000	-	-	-	-	-	270,000
250,000	225,000	100,000	-	-	-	-	586,383
-	225,000	-	-	-	-	-	225,000
8,000	8,000	400,000	800,000	-	-	-	1,216,854
-	36,000	-	-	-	-	-	46,000
536,000	225,270	-	-	-	-	-	861,270
485,000	688,730	-	-	-	-	-	1,350,749
-	600,000	500,000	-	-	-	-	1,100,000
-	-	-	-	-	-	1,000,000	1,000,000
-	-	-	-	-	-	1,300,000	1,300,000
-	-	-	600,000	-	-	-	600,000
-	-	-	600,000	-	-	-	600,000
-	-	235,000	-	-	-	-	235,000
-	-	-	800,000	-	-	-	800,000
300,000	-	-	-	-	-	-	300,000
-	450,000	400,000	700,000	-	-	-	1,550,000
-	500,000	600,000	-	-	-	-	1,100,000
<b>\$ 1,789,000</b>	<b>\$ 3,688,000</b>	<b>\$ 2,235,000</b>	<b>\$ 3,650,000</b>	<b>\$ 350,000</b>	<b>\$ 1,300,000</b>	<b>\$ 6,005,000</b>	<b>\$ 19,661,913</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000
-	-	-	300,000	1,500,000	1,500,000	81,500,000	89,146,246
-	180,000	180,000	-	-	-	-	1,218,090
578,000	-	-	-	-	-	-	943,741
-	2,920,000	1,861,000	4,324,000	26,500,000	31,000,000	27,250,000	103,488,597
532,000	-	5,139,000	3,426,000	-	-	-	9,334,031
313,000	1,080,000	-	-	-	-	-	1,393,000
-	-	-	-	-	-	6,090,000	6,090,000
-	-	-	-	-	-	7,300,000	7,300,000

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

Fund	Project Number	Project Name	Prior Years
306	199834	N LIVERMORE AVE WIDENING - I-580 TO CROMWELL	\$ -
306	199836	VASCO RD WIDENING - I-580 TO LAS POSITAS RD	-
306	199838	LAS POSITAS RD WIDENING - HILLIKER TO FIRST	19
306	200083	LAS POSITAS RD WIDENING - FIRST TO BENNETT	-
650	200097	VALLECITOS ROAD BRIDGE WIDENING	-
001	200098	NORTH L STREET UNDERGROUNDING	-
306	200259	NORTH CANYONS PKWY/DUBLIN BLVD CONNECTION	223,367
321	200259	NORTH CANYONS PKWY/DUBLIN BLVD CONNECTION	-
306	200351	HOLMES STREET WIDENING	200,000
688	200719	VASCO ACE PARKING LOT - CONNECTOR RD	-
001	200720	EL CHARRO SPECIFIC PLAN INFRASTRUCTURE	-
306	200720	EL CHARRO SPECIFIC PLAN INFRASTRUCTURE	300,000
340	200720	EL CHARRO SPECIFIC PLAN INFRASTRUCTURE	5,641,652
306	200828	LAS COLINAS EXTENSION	-
306	200833	VASCO RD WIDENING - I-580 TO SCENIC AVE	-
306	200834	INMAN STREET WIDENING	-
306	200835	STANLEY/MURRIETA INTERSECTION IMPROVEMENTS	-
306	200851	STANLEY BLVD WIDENING - MURRIETA TO WEST CITY LIMIT	-
306	200864	FIRST ST / I-580 INTERCHANGE IMPROVEMENTS	-
680	200869	RAILROAD AVENUE/FIRST STREET REALIGNMENT	-
306	201028	FOLEY ROAD REALIGNMENT	-
604	201028	FOLEY ROAD REALIGNMENT	41,127
616	201037	IRON HORSE TRAIL - OUTSIDE OF DOWNTOWN	-
624	201037	IRON HORSE TRAIL - OUTSIDE OF DOWNTOWN	-
678	201037	IRON HORSE TRAIL - OUTSIDE OF DOWNTOWN	-
306	201453	S VASCO ROAD WIDENING - LAS POSITAS TO PATTERSON	-
302	201528	WEST JACK LONDON BLVD WIDENING	370,000
306	201611	PORTOLA AVENUE MEDIANS	-
306	201825	L STREET / UPRR GRADE SEPARATION	-
306	201826	JUNCTION AVENUE / UPRR GRADE SEPARATION	-
306	201837	VASCO ROAD WIDENING	410,976
306	201937	INTERSECTION IMPROVEMENTS @ JACK LONDON / ISABEL	4,450
239	202116	RAILROAD AVE STREET IMPROVEMENTS	-
651	202116	RAILROAD AVE STREET IMPROVEMENTS	251,512
688	202116	RAILROAD AVE STREET IMPROVEMENTS	-
306	202338	ISABEL AVE / I-580 INTERCHANGE (PHASE II)	-
221	202413	Arroyo Mocho at Holmes Street Bridge	-
650	202413	Arroyo Mocho at Holmes Street Bridge	-
651	202413	Arroyo Mocho at Holmes Street Bridge	-
678	202413	Arroyo Mocho at Holmes Street Bridge	-
688	202413	Arroyo Mocho at Holmes Street Bridge	-
221	202414	Arroyo Las Positas at Heather and Bluebell Bridges	-
650	202414	Arroyo Las Positas at Heather and Bluebell Bridges	-
651	202414	Arroyo Las Positas at Heather and Bluebell Bridges	-
678	202414	Arroyo Las Positas at Heather and Bluebell Bridges	-
688	202414	Arroyo Las Positas at Heather and Bluebell Bridges	-
221	202426	Arroyo Mocho at Bluebell Bridge	-
650	202426	Arroyo Mocho at Bluebell Bridge	-
651	202426	Arroyo Mocho at Bluebell Bridge	-
678	202426	Arroyo Mocho at Bluebell Bridge	-
688	202426	Arroyo Mocho at Bluebell Bridge	-
<b>Subtotal Transportation Infrastructure</b>			<b>\$ 22,883,807</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

FY22-23 Projected Budget	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,400,000	\$ 5,400,000
-	-	-	-	-	-	4,000,000	4,000,000
169,000	-	-	-	-	-	5,000,000	5,169,019
-	-	-	-	-	-	5,000,000	5,000,000
-	-	-	-	-	-	3,900,000	3,900,000
-	-	-	-	-	-	3,142,000	3,142,000
225,000	100,300	5,385,000	10,040,000	7,740,000	1,200,000	-	24,913,667
-	4,811,700	-	-	-	-	-	4,811,700
-	-	-	-	-	-	4,700,000	4,900,000
-	-	-	-	-	-	1,340,000	1,340,000
79,112	645,000	-	-	-	-	-	724,112
-	102,800	-	-	-	-	-	402,800
888	-	-	-	-	-	-	5,642,540
-	-	-	-	-	-	11,000,000	11,000,000
-	-	-	-	-	-	5,400,000	5,400,000
-	-	-	-	-	-	600,000	600,000
-	-	-	-	150,000	850,000	-	1,000,000
-	-	-	-	-	-	16,500,000	16,500,000
-	-	-	-	-	-	60,000,000	60,000,000
-	-	-	-	-	-	10,000,000	10,000,000
86,000	100,000	-	-	-	-	-	186,000
114,000	166,100	-	-	-	-	-	321,227
-	-	-	-	-	-	20,000	20,000
-	-	-	-	-	-	13,920,000	13,920,000
-	-	-	-	-	-	600,000	600,000
-	-	-	-	-	-	8,100,000	8,100,000
-	-	-	-	-	-	1,530,000	1,900,000
-	-	-	-	-	-	1,300,000	1,300,000
-	-	-	-	-	-	44,000,000	44,000,000
-	-	-	-	-	-	44,000,000	44,000,000
1,000,000	2,500,000	2,500,000	-	-	-	-	6,410,976
-	-	50,000	200,000	1,050,000	-	-	1,304,450
-	120,000	-	-	-	-	-	120,000
100,000	285,000	115,000	-	-	-	-	751,512
40,000	730,000	295,000	-	-	-	-	1,065,000
-	-	-	-	-	-	21,000,000	21,000,000
-	-	-	-	-	150,000	1,000,000	1,150,000
-	-	-	-	-	200,000	1,000,000	1,200,000
-	-	-	-	-	150,000	1,000,000	1,150,000
-	-	-	-	-	-	1,000,000	1,000,000
-	-	-	-	-	-	1,000,000	1,000,000
100,000	-	100,000	100,000	500,000	300,000	-	1,100,000
100,000	-	-	50,000	500,000	300,000	-	950,000
100,000	-	-	50,000	500,000	300,000	-	950,000
-	-	-	50,000	500,000	300,000	-	850,000
-	-	-	50,000	500,000	300,000	-	850,000
-	-	-	-	-	100,000	1,000,000	1,100,000
-	-	-	-	-	150,000	1,000,000	1,150,000
-	-	-	-	-	100,000	1,000,000	1,100,000
-	-	-	-	-	50,000	1,000,000	1,050,000
-	-	-	-	-	-	1,000,000	1,000,000
\$ 3,537,000	\$ 13,740,900	\$ 15,625,000	\$ 18,590,000	\$ 39,440,000	\$ 36,950,000	\$ 404,592,000	\$ 555,358,707

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

Fund	Project Number	Project Name	Prior Years
239	201414	SPRINGTOWN TRUNKLINE REPLACEMENT	\$ 8,459
239	201519	WRP HVAC AND ROOFING REPAIRS	2,615,655
239	201522	WRP EMERGENCY GENERATOR	3,978,037
241	201522	WRP EMERGENCY GENERATOR	935,361
239	201818	WRP BIOLOGICAL NUTRIENT REMOVAL UPGRADES	-
241	201818	WRP BIOLOGICAL NUTRIENT REMOVAL UPGRADES	-
239	201911	WRP PHOSPHOROUS RECOVERY SYSTEM	-
239	201931	WRP PRIMARY & SECONDARY TREATMENT IMPROVEMENTS	1,432,587
241	201931	WRP PRIMARY & SECONDARY TREATMENT IMPROVEMENTS	472,085
241	201960	TREVARNO INFRASTRUCTURE	116,679
251	201960	TREVARNO INFRASTRUCTURE	113,090
239	202003	ANNUAL SEWER REPLACEMENT 2020	306,065
241	202003	ANNUAL SEWER REPLACEMENT 2020	105,432
239	202012	WRP TERTIARY AND SOLID TREATMENT IMPROVEMENTS	-
241	202012	WRP TERTIARY AND SOLID TREATMENT IMPROVEMENTS	-
239	202026	SEWER LIFT STATION IMPROVEMENTS	-
239	202128	WRP UV TREATMENT SYSTEM REPLACEMENT	2,039
241	202128	WRP UV TREATMENT SYSTEM REPLACEMENT	1,000
239	202129	WRP SCADA SERVER & NETWORK UPGRADE	38,900
241	202129	WRP SCADA SERVER & NETWORK UPGRADE	11,781
239	202203	ANNUAL SEWER REPLACEMENT 2022	-
239	202217	WRP PRIMARY & SECONDARY TRTMNT IMPRVMNTS PH 2	-
241	202217	WRP PRIMARY & SECONDARY TRTMNT IMPRVMNTS PH 2	-
239	202218	WRP SCADA PLC CONTROLS UPGRADE	-
241	202218	WRP SCADA PLC CONTROLS UPGRADE	-
239	202312	WRP SCADA REMOTE SITE UPGRADE	-
241	202312	WRP SCADA REMOTE SITE UPGRADE	-
624	202313	SOUTH LIVERMORE SEWER EXTENSION	-
239	202315	WRP DIGESTER HEATING LOOP REPLACEMENT	-
239	202322	WRP Occupied Building Repairs - Administration	-
239	202420	WRP Occupied Building Repairs - Maintenance	-
239	202503	Annual Sewer Replacement 2025	-
239	202512	AIRPORT LIFT STATION IMPROVEMENTS	-
241	202512	AIRPORT LIFT STATION IMPROVEMENTS	-
239	202612	WRP Occupied Building Repairs - Tertiary	-
<b>Subtotal Wastewater</b>			<b>\$ 10,137,169</b>
259	201924	WATER MAIN REPLACEMENT	\$ -
259	202027	Potable Water Pump Station Improvements	-
259	202130	AIRWAY LIFT STATION IMPROVEMENTS	150,931
259	202314	Springtown Water Service Replacements	-
259	202412	Altamont Tank Recoating	-
259	202511	FIRE FLOW MAIN REPLACEMENTS	-
259	202513	Trevarno Pump Station Demolition and Site Improvements	-
<b>Subtotal Water</b>			<b>\$ 150,931</b>
<b>Grand Total</b>			<b>\$ 93,795,345</b>

# CAPITAL IMPROVEMENT PROGRAM

## PROJECT LISTING BY PROGRAM

FY22-23 Projected Budget	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	FY26-27 Budget	FY27-28 Budget	FY28-43 Out Years	Total
\$ 12,000	\$ 20,000	\$ 850,000	\$ 1,700,000	\$ -	\$ -	\$ -	\$ 2,590,459
410,000	-	-	-	-	-	-	3,025,655
48,000	-	-	-	-	-	-	4,026,037
16,000	-	-	-	-	-	-	951,361
-	-	-	-	-	-	14,500,000	14,500,000
-	-	-	-	-	-	4,875,000	4,875,000
-	-	-	-	-	-	14,636,000	14,636,000
5,276,000	9,802,000	6,846,000	-	-	-	-	23,356,587
1,759,000	3,267,000	2,282,000	-	-	-	-	7,780,085
250,000	550,000	-	-	-	-	-	916,679
250,000	550,000	-	-	-	-	-	913,090
340,000	1,677,000	1,182,000	-	-	-	-	3,505,065
113,000	559,000	394,000	-	-	-	-	1,171,432
-	-	-	-	-	-	40,079,000	40,079,000
-	-	-	-	-	-	13,742,000	13,742,000
-	-	-	-	-	-	5,500,000	5,500,000
363,000	1,841,000	2,896,000	-	-	-	-	5,102,039
124,000	631,000	993,000	-	-	-	-	1,749,000
367,000	344,000	93,000	-	-	-	-	842,900
126,000	118,000	32,000	-	-	-	-	287,781
-	461,000	3,583,000	-	-	-	-	4,044,000
-	-	748,000	748,000	4,535,000	4,535,000	2,268,000	12,834,000
-	-	257,000	257,000	1,555,000	1,555,000	777,000	4,401,000
-	-	200,000	352,000	399,000	366,000	-	1,317,000
-	-	69,000	121,000	137,000	125,000	-	452,000
-	-	-	-	-	31,000	803,000	834,000
-	-	-	-	-	11,000	275,000	286,000
-	1,000,000	14,000,000	-	-	-	-	15,000,000
-	150,000	1,850,000	-	-	-	-	2,000,000
-	1,696,000	2,464,000	-	-	-	-	4,160,000
-	-	106,000	869,000	1,648,000	-	-	2,623,000
-	-	-	343,000	1,356,000	-	-	1,699,000
-	-	-	155,000	1,160,000	-	-	1,315,000
-	-	-	45,000	340,000	-	-	385,000
-	-	-	-	33,000	2,421,000	-	2,454,000
<b>\$ 9,454,000</b>	<b>\$ 22,666,000</b>	<b>\$ 38,845,000</b>	<b>\$ 4,590,000</b>	<b>\$ 11,163,000</b>	<b>\$ 9,044,000</b>	<b>\$ 97,455,000</b>	<b>\$ 203,354,169</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,800,000	\$ 2,800,000
-	-	-	-	-	-	2,856,000	2,856,000
242,000	1,694,000	2,433,000	-	-	-	-	4,519,931
-	100,000	1,300,000	-	-	-	-	1,400,000
-	-	150,000	800,000	-	-	-	950,000
-	-	-	-	-	-	8,200,000	8,200,000
-	-	-	-	200,000	1,500,000	-	1,700,000
<b>\$ 242,000</b>	<b>\$ 1,794,000</b>	<b>\$ 3,883,000</b>	<b>\$ 800,000</b>	<b>\$ 200,000</b>	<b>\$ 1,500,000</b>	<b>\$ 13,856,000</b>	<b>\$ 22,667,931</b>
<b>\$ 33,049,000</b>	<b>\$ 101,996,900</b>	<b>\$ 110,878,000</b>	<b>\$ 75,601,000</b>	<b>\$ 71,419,000</b>	<b>\$ 63,120,000</b>	<b>\$ 703,128,000</b>	<b>\$ 1,253,229,245</b>

*California Society of  
Municipal Finance Officers*

*Certificate of Award*

***Capital Budget Excellence Award  
Fiscal Year 2021-2022***

*Presented to the*

***City of Livermore***

For meeting the criteria established to achieve the CSMFO Excellence Award in Capital Budgeting.

*February 28, 2022*



*Marcus Pimentel*

*Marcus Pimentel  
CSMFO President*

*Michael Manno*

*Michael Manno, Chair  
Recognition Committee*

*Dedicated Excellence in Municipal Financial Reporting*

# STAFF ALLOCATION

City of Livermore  
**PERSONNEL ALLOCATIONS**  
 (Regular, At-Will or Limited Duration - Full-Time or Part-Time Employees)  
 FY 2021-22, FY 2022-23, FY 2023-24, FY 2024-25

DEPARTMENT AND TITLE	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
<b>ADMINISTRATIVE SERVICES</b>				
<b>Administrative Services Admin</b>				
Administrative Services Director	1.000	1.000	1.000	1.000
Administrative Specialist I/II	1.000	1.000	1.000	1.000
Subtotal	2.000	2.000	2.000	2.000
<b>Cybersecurity</b>				
Cybersecurity Manager	1.000	1.000	1.000	1.000
<b>Finance</b>				
Finance Manager	1.000	1.000	1.000	1.000
Assistant Finance Manager	1.000	1.000	1.000	1.000
Accounting Supervisor	3.000	3.000	3.000	3.000
Administrative Accounting Technician	1.000			
Management Analyst II	1.000	1.000	1.000	1.000
Junior Accountant		2.000	2.000	2.000
Purchasing Specialist	1.000	1.000	1.000	1.000
Accounting Technician	3.000	3.000	3.000	3.000
Senior Account Clerk	1.000	1.000	1.000	1.000
Junior Account Clerk/Account Clerk	3.500	3.250	4.250	4.250
Division Clerk	1.000			
Subtotal	16.500	16.250	17.250	17.250
<b>Human Resources</b>				
Human Resources Manager (Conf)	1.000	1.000	1.000	1.000
Human Resources Analyst, Senior (Conf)	1.000	1.000	1.000	1.000
Human Resources Analyst I/II (Conf)	1.000	1.000	2.000	2.000
Human Resources Technician	1.750	2.000	2.000	2.000
Human Resources Clerk I/II	1.000	1.000	1.000	1.000
Subtotal	5.750	6.000	7.000	7.000
<b>Information Technology</b>				
Assistant Administrative Services Director/IT Manager		1.000	1.000	1.000
Information Technology Manager	1.000			
Systems Administrator	1.000	1.000	1.000	1.000
Senior Management Analyst	1.000	1.000	1.000	1.000
IT Engineer/Water SCADA		1.000	1.000	1.000
Management Analyst II		1.000	1.000	1.000
GIS Specialist	1.000			
Senior Information Technology Technician	2.000	2.000	2.000	2.000
Information Technology Technician	2.000	2.000	2.000	2.000
Administrative Technician	1.000	1.000	1.000	1.000
Subtotal	9.000	10.000	10.000	10.000
<b>ADMINISTRATIVE SERVICES TOTAL</b>	<b>34.250</b>	<b>35.250</b>	<b>37.250</b>	<b>37.250</b>
<b>CITY ATTORNEY</b>				
<b>City Attorney</b>				
City Attorney	1.000	1.000	1.000	1.000
Senior Assistant City Attorney	1.000	1.000	1.000	1.000
Assistant City Attorney	2.000	1.000	2.000	2.000
Deputy City of Attorney		1.000	1.000	1.000
Law Office Supervisor	1.000	1.000	1.000	1.000
Legal Assistant	0.500	0.500	0.500	0.500
Subtotal	5.500	5.500	6.500	6.500
<b>Risk Management - General Liability</b>				
Risk Manager	0.500	0.500	0.500	0.500
Management Analyst II (Conf)	0.500	0.500	0.500	0.500
Administrative Specialist I/II	0.650	0.650	0.650	0.650
Subtotal	1.650	1.650	1.650	1.650

# STAFF ALLOCATION

City of Livermore  
**PERSONNEL ALLOCATIONS**  
 (Regular, At-Will or Limited Duration - Full-Time or Part-Time Employees)  
 FY 2021-22, FY 2022-23, FY 2023-24, FY 2024-25

DEPARTMENT AND TITLE	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
<b>Risk Management - Workers Compensation</b>				
Risk Manager	0.500	0.500	0.500	0.500
Management Analyst II (Conf)	0.500	0.500	0.500	0.500
Administrative Specialist I/II	0.350	0.350	0.350	0.350
Legal Assistant	0.500	0.500	0.500	0.500
Subtotal	1.850	1.850	1.850	1.850
<b>CITY ATTORNEY TOTAL</b>	<b>9.000</b>	<b>9.000</b>	<b>10.000</b>	<b>10.000</b>
<b>CITY MANAGER</b>				
<b>City Manager</b>				
City Manager	1.000	1.000	1.000	1.000
Assistant City Manager	1.000	1.000	1.000	1.000
Assistant to the City Manager (Conf)		1.000	1.000	1.000
Management Analyst II	2.000	1.000	1.000	1.000
Management Analyst I			1.000	1.000
Executive Assistant	1.000	1.000	1.000	1.000
Administrative Specialist I/II	2.000	2.000	2.000	2.000
Subtotal	7.000	7.000	8.000	8.000
<b>City Clerk</b>				
Deputy City Manager/City Clerk		1.000	1.000	1.000
City Clerk	1.000			
Assistant City Clerk	1.000	1.000	1.000	1.000
Deputy City Clerk	1.000	1.000	1.000	1.000
Administrative Technician	1.000	1.000	1.000	1.000
Division Clerk	1.000	1.000	1.000	1.000
Subtotal	5.000	5.000	5.000	5.000
<b>CITY MANAGER TOTAL</b>	<b>12.000</b>	<b>12.000</b>	<b>13.000</b>	<b>13.000</b>
<b>COMMUNITY DEVELOPMENT DEPARTMENT</b>				
<b>Community Development Admin</b>				
Community Development Director	1.000	1.000	1.000	1.000
Assistant Community Development Director	0.800			
Senior Management Analyst		1.000	1.000	1.000
Administrative Assistant	1.000	1.000	1.000	1.000
Administrative Clerk I/II	1.000	1.000	1.000	1.000
Subtotal	3.800	4.000	4.000	4.000
<b>Housing &amp; Human Services</b>				
Assistant Community Development Director	0.200			
Housing & Human Services Manager		1.000	1.000	1.000
Human Services Programs Manager	1.000	1.000	1.000	1.000
Housing Programs Manager	1.000	1.000	1.000	1.000
Management Analyst II	1.000	1.000	1.000	1.000
Management Analyst I	2.000	2.000	2.000	2.000
Administrative Technician	1.000	1.000	2.000	2.000
Division Clerk	1.000	1.000	1.000	1.000
Administrative Clerk I/II	1.000	1.000	1.000	1.000
Subtotal	8.200	9.000	10.000	10.000
<b>Engineering Division</b>				
City Engineer	1.000	1.000	1.000	1.000
Assistant City Engineer	2.000	2.000	2.000	2.000
Senior Civil Engineer	3.000	3.000	3.000	3.000
Senior Transportation Engineer	1.000	1.000	1.000	1.000
Construction Inspection Manager	1.000	1.000	1.000	1.000
Management Analyst II		1.000	1.000	1.000
Associate Transportation Engineer		1.000	1.000	1.000
Associate Civil Engineer	6.000	5.000	6.000	6.000



# STAFF ALLOCATION

City of Livermore  
**PERSONNEL ALLOCATIONS**  
 (Regular, At-Will or Limited Duration - Full-Time or Part-Time Employees)  
 FY 2021-22, FY 2022-23, FY 2023-24, FY 2024-25

DEPARTMENT AND TITLE	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
Junior/Junior Civil Engineer/Assistant/ Assistant Civil Engineer	3.000	3.000	3.000	3.000
Senior/Associate/Assistant Engineering Technician	7.000	6.000	6.000	6.000
Engineering Specialist	2.000	2.000	2.000	2.000
Administrative Technician	1.000	1.000	1.000	1.000
Administrative Clerk I/II	1.500	1.500	1.500	1.500
<b>Subtotal</b>	<b>28.500</b>	<b>28.500</b>	<b>29.500</b>	<b>29.500</b>
<b>Planning Division</b>				
Planning Manager	1.000	1.000	1.000	1.000
Principal Planner	2.000	2.000	2.000	3.000
Senior Planner	2.000	2.000	2.000	2.000
Associate/Assistant Planner	4.000	4.000	4.000	4.000
Associate/Assistant Planner (Limited Dur)	1.000	1.000	1.000	1.000
Administrative Technician	1.000	1.000	1.000	1.000
Division Clerk	1.000	1.000	1.000	1.000
<b>Subtotal</b>	<b>12.000</b>	<b>12.000</b>	<b>12.000</b>	<b>13.000</b>
<b>Building Division</b>				
Building Official	1.000	1.000	1.000	1.000
Permit Center Manager	1.000	1.000	1.000	1.000
Inspection & Neighborhood Preservation Manager	1.000	1.000	1.000	1.000
Plan Check Engineer	1.000	1.000	1.000	1.000
Senior Building Inspector	1.000	1.000	1.000	1.000
Building Inspector I/II/III	2.000	2.000	3.000	3.000
Neighborhood Preservation Officer	2.000	2.000	2.000	3.000
Permit Technician I/II	3.000	3.000	3.000	3.000
Division Clerk	1.000	1.000	1.000	1.000
Administrative Clerk I/II		1.000	1.000	1.000
Typist Clerk	1.000			
<b>Subtotal</b>	<b>14.000</b>	<b>14.000</b>	<b>15.000</b>	<b>16.000</b>
<b>COMMUNITY DEVELOPMENT TOTAL</b>	<b>66.500</b>	<b>67.500</b>	<b>70.500</b>	<b>72.500</b>
<b>INNOVATION &amp; ECONOMIC DEVELOPMENT DEPARTMENT</b>				
Innovation & Economic Development Director	1.000	1.000	1.000	1.000
Economic Development Manager		1.000	1.000	1.000
Senior Management Analyst	1.000			
Management Analyst II	1.000	1.000	1.000	1.000
Administrative Clerk I/II	1.000	1.000	1.000	1.000
<b>ECONOMIC DEVELOPMENT TOTAL</b>	<b>4.000</b>	<b>4.000</b>	<b>4.000</b>	<b>4.000</b>
<b>FIRE</b>				
<b>Livermore/Pleasanton Fire Dept</b>				
Fire Chief	0.500	0.500	0.500	0.500
Deputy Chief	1.500	1.500	1.500	1.500
Battalion Chief	3.000	3.500	3.500	3.500
Assistant Fire Marshall	0.500	0.500	0.500	0.500
Emergency Preparedness Manager	0.500	0.500	0.500	0.500
Emergency Medical Services (EMS) Manager	0.500	0.500	0.500	0.500
Administrative Manager	0.500	0.500	0.500	0.500
Management Analyst	0.500	0.500	0.500	0.500
Fire Captain	15.000	15.000	15.000	15.000
Fire Engineer	15.000	15.000	15.000	15.000
Firefighter/Paramedic	15.000	15.000	15.000	15.000
Firefighter	6.000	6.000	6.000	6.000
Fire Inspector	1.500	1.500	1.500	1.500

# STAFF ALLOCATION

City of Livermore  
**PERSONNEL ALLOCATIONS**  
 (Regular, At-Will or Limited Duration - Full-Time or Part-Time Employees)  
 FY 2021-22, FY 2022-23, FY 2023-24, FY 2024-25

DEPARTMENT AND TITLE	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
Hazardous Materials Inspector	1.500	1.500	1.500	1.500
Office Manager	0.500	0.500	0.500	0.500
Administrative Assistant	1.000	1.000	1.000	1.000
Office Assistant	0.500	0.500	0.500	0.500
<b>FIRE-Livermore/Pleasanton Fire Dept TOTAL</b>	<b>63.500</b>	<b>64.000</b>	<b>64.000</b>	<b>64.000</b>
<b>LIBRARY</b>				
<b>Library</b>				
Library Services Director	1.000	1.000	1.000	1.000
Assistant Library Services Director	1.000	1.000	1.000	1.000
Supervising Librarian	2.000	2.000	2.000	3.000
Supervising Library Assistant	1.000	1.000	1.000	1.000
Librarian I/Librarian II	9.500	10.000	10.000	10.000
Library Assistant	7.850	8.875	8.875	8.875
Library Clerk	2.000	1.000	1.000	1.000
Administrative Technician	1.000	1.000	1.000	1.000
Administrative Assistant	1.000	1.000	1.000	1.000
Administrative Clerk I/II	1.000	1.000	1.000	1.000
<b>LIBRARY TOTAL</b>	<b>27.350</b>	<b>27.875</b>	<b>27.875</b>	<b>28.875</b>
<b>POLICE</b>				
<b>Police</b>				
Police Chief	1.000	1.000	1.000	1.000
Police Captain	3.000	3.000	3.000	3.000
Police Lieutenant	5.000	5.000	5.000	5.000
Police Sergeant	14.000	14.000	14.000	14.000
Police Officer	71.000	71.000	71.000	71.000
Police Officer (Special Funded)	2.000	2.000	2.000	4.000
Police Support Services Manager	1.000	1.000	1.000	1.000
Information Technology Coordinator	1.000	1.000	1.000	1.000
Police Media & Community Relations Analyst	1.000	1.000	1.000	1.000
Police Facility & Equipment Manager	1.000	1.000	1.000	1.000
Police Business Services Manager	1.000	1.000	1.000	1.000
Crime & Intelligence Analyst, Supervising				1.000
Crime & Intelligence Analyst	2.000	3.000	3.000	3.000
Crime Prevention Specialist	1.000	1.000	1.000	1.000
Property & Evidence Specialist, Supervising	1.000	1.000	1.000	1.000
Property & Evidence Specialist	2.000	2.000	2.000	2.000
Community Service Specialists	2.500	2.000	2.000	2.000
Community Service Spec. (Limited Duration)	1.000	1.000	1.000	1.000
Animal Control Officer	2.000	2.000	2.000	2.000
Supervising Public Safety Dispatcher	2.000	2.000	2.000	2.000
Senior Public Safety Dispatcher	3.000	3.000	3.000	3.000
Public Safety Dispatcher	14.000	14.000	14.000	14.000
Supervising Police Clerk	1.000	1.000	1.000	1.000
Senior Police Clerk	1.000	1.000	1.000	1.000
Police Clerk	5.000	5.000	6.000	6.000
Administrative Assistant	1.000	1.000	1.000	1.000
Division Clerk	2.000	2.000	2.000	2.000
Subtotal	141.500	142.000	143.000	146.000
<b>Horizons</b>				
Youth & Family Services Manager - Clinical (SF)	1.000	1.000	1.000	1.000
Family Therapist (Special Funded)	2.250	2.500	2.500	2.500
Crisis Intervention Specialist		1.000	1.000	1.000
Administrative Clerk I/II (Sp Funded)	0.750	0.750	0.750	0.750
Subtotal	4.000	5.250	5.250	5.250
<b>POLICE TOTAL</b>	<b>145.500</b>	<b>147.250</b>	<b>148.250</b>	<b>151.250</b>

# STAFF ALLOCATION

City of Livermore  
**PERSONNEL ALLOCATIONS**  
 (Regular, At-Will or Limited Duration - Full-Time or Part-Time Employees)  
 FY 2021-22, FY 2022-23, FY 2023-24, FY 2024-25

DEPARTMENT AND TITLE	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
<b>PUBLIC WORKS</b>				
<b>Public Works Administration</b>				
Director of Public Works	1.000	1.000	1.000	1.000
Public Works Manager	1.000	1.000	1.000	1.000
Senior Management Analyst		1.000	1.000	1.000
Management Analyst II	1.000			
Asset Management Analyst	1.000	1.000	1.000	1.000
Administrative Assistant	1.000	1.000	1.000	1.000
Recycling Specialist	1.000	1.000	1.000	1.000
Subtotal	6.000	6.000	6.000	6.000
<b>Airport Division</b>				
Airport Manager	1.000	1.000	1.000	1.000
Public Works Supervisor	1.000	1.000	1.000	1.000
Senior Airport Service Attendant	1.000	1.000	1.000	1.000
Airport Service Attendant	3.500	3.500	3.500	3.500
Administrative Technician	1.000	1.000	1.000	1.000
Senior Account Clerk	1.000	1.000	1.000	1.000
Subtotal	8.500	8.500	8.500	8.500
<b>Maintenance - Services/Streets</b>				
Maintenance & Golf Operations Manager	1.000	1.000	1.000	1.000
Public Works Supervisor	1.000	1.000	1.000	1.000
Management Analyst II	1.000	1.000	1.000	1.000
Maintenance Worker III	1.000	1.000	1.000	1.000
Maintenance Worker II	3.000	3.000	3.000	3.000
Maintenance Worker I	4.000	4.000	4.000	4.000
Senior Facilities Maintenance Worker	1.000	1.000	1.000	1.000
Senior Traffic Signal Technician	1.000	1.000	1.000	1.000
Traffic Signal Technician/Trainee	2.000	2.000	2.000	2.000
Administrative Clerk I/II		1.500	1.500	1.500
Senior Clerk	1.000			
Typist Clerk	0.500			
Subtotal	16.500	16.500	16.500	16.500
<b>Maintenance - Facility Services</b>				
Supervising Facilities Maintenance Worker	1.000	1.000	1.000	1.000
Facilities Maintenance Wrkr I/Trainee	2.000	2.000	2.000	2.000
Subtotal	3.000	3.000	3.000	3.000
<b>Maintenance - Landscape</b>				
Public Works Supervisor	1.000	1.000	1.000	1.000
Landscape Maintenance Specialist	4.000	4.000	4.000	4.000
Supervising Groundskeeper	1.000	1.000	1.000	1.000
Groundskeeper II	4.000	4.000	4.000	4.000
Groundskeeper I	2.000	2.000	2.000	2.000
Subtotal	12.000	12.000	12.000	12.000
<b>Maintenance - Fleet &amp; Equipment Services</b>				
Public Works Supervisor	1.000	1.000	1.000	1.000
Parts and Inventory Control Worker	1.000	1.000	1.000	1.000
Senior Mechanic	1.000	1.000	1.000	1.000
Mechanic	4.000	4.000	4.000	4.000
Division Clerk	1.000	1.000	1.000	1.000
Subtotal	8.000	8.000	8.000	8.000
<b>Water Resources - Sewer / Stormwater</b>				
Water Resources Division Manager	1.000	1.000	1.000	1.000
WR Operations Manager	1.000	1.000	1.000	1.000
New Class (Watershed Programs Manager)		1.000	1.000	1.000
Public Works Supervisor	4.000	4.000	4.000	4.000
Management Analyst II	1.000	1.000	1.000	1.000

# STAFF ALLOCATION

City of Livermore  
**PERSONNEL ALLOCATIONS**  
 (Regular, At-Will or Limited Duration - Full-Time or Part-Time Employees)  
 FY 2021-22, FY 2022-23, FY 2023-24, FY 2024-25

DEPARTMENT AND TITLE	Positions FY 2021-22	Positions FY 2022-23	Positions FY 2023-24	Positions FY 2024-25
WR Communications Representative	1.000	1.000	1.000	1.000
WR Coordinator - Electrical & Instrumentation		1.000	1.000	1.000
WR Coordinator	4.000	3.000	3.000	3.000
WR Technical Programs Manager	1.000	1.000	1.000	1.000
Electrician	1.000	1.000	1.000	1.000
WR Lab Technician	2.500	2.500	3.000	3.000
WR Instrument Control Technician	3.000	3.000	3.500	3.500
Asset Management Specialist	1.000	1.000	1.000	1.000
WW Collection Systems Worker II/I/Trainee	7.000	7.000	7.000	7.000
WR Mechanic I	2.000	2.000	2.000	2.000
WR Mechanic II	2.000	2.000	2.000	2.000
Parts & Inventory Control Worker	1.000	1.000	1.000	1.000
WR Operator Trainee/Grade I/Grade II/Grade III	10.000	10.000	10.000	10.000
WR Supervising Operator	2.000	2.000	2.000	2.000
WR Source Control Inspector	3.000	3.000	3.000	3.000
Administrative Technician	1.000	1.000	1.000	1.000
Administrative Clerk I/II	1.000	1.000	1.000	1.000
Division Clerk	1.000	1.000	1.000	1.000
Subtotal	50.500	51.500	52.500	52.500
<b>Water Resources - Water</b>				
Water Distribution Operations Manager	1.000	1.000	1.000	1.000
Water Distribution Supervising Operator	1.000	1.000	1.000	1.000
Water Distribution Senior Operator	1.000	2.000	2.000	2.000
Water Distribution Operator III	1.000	2.000	2.000	2.000
WD Operator II/I/Trainee	5.000	3.000	3.000	3.000
Administrative Technician	1.000	1.000	1.000	1.000
Subtotal	10.000	10.000	10.000	10.000
<b>PUBLIC WORKS TOTAL</b>	<b>114.500</b>	<b>115.500</b>	<b>116.500</b>	<b>116.500</b>
<b>Total Regular Full and Part-Time Authorized Positions</b>	<b>476.600</b>	<b>482.375</b>	<b>491.375</b>	<b>497.375</b>

# APPENDIX

## LIST OF FUNDS BY FUND TYPE

### GENERAL FUND

001 General Fund

### ENTERPRISE FUNDS

210 Airport  
212 Airport Grant Fund  
220 Storm Water  
221 Storm Drain  
222 FEMA Storm Reimbursement  
230 Sewer  
239 Sewer Replacement  
241 Sewer Connection Fees  
242 LAVWMA  
250 Water  
251 Water Connection Fees  
259 Water Replacement

### CAPITAL PROJECTS FUNDS

003 Other Budget Sources  
302 Developer Deposits  
303 Public Utility Undergrounding  
304 Vasco/Ace-Connector Rd  
306 Traffic Impact Fee (TIF)  
320 2022 COP Construction Fund  
321 Tri-Valley Transportation Council 20% Fee  
331 Downtown Revitalization Fee  
333 Human Services Facilities Fee  
335 Parking In Lieu Fee  
337 Park Fee-AB 1600  
339 Transferable Development Credits  
340 El Charro Infrastructure Capital Fund  
341 El Charro Specific Plan Funding  
344 Solid Waste & Recycling Impact Fee

### PERMANENT FUNDS

500 Doolan Canyon Preserve Endowment  
505 Doolan Canyon and Open Space

### SPECIAL REVENUE FUNDS

600 Host Community Impact Fee  
602 City Street Sweeping  
603 COP Ahead AB 3229 Grant  
604 South Livermore Valley Specific Plan  
605 State Grant - HHS  
607 State Grant  
608 Public Art Fee  
609 Housing Successor Agency  
610 Horizons

611 Low Income Housing Fund  
612 Alameda County-Measure D  
613 HCD Comm. Dev. Block Grant (CDBG)  
614 Landscape Maintenance District  
615 COVID-19 Federal Grant

### SPECIAL REVENUE FUNDS

616 Special Projects Commitment Fund  
617 Used Oil Recycling Grant  
619 LPD - Asset Seizure-Adjudicated  
620 HHS - Social Opportunity Endowment  
621 BJA - Bulletproof Vest Reimbursement Grant  
622 CalHome Reuse Grant  
624 Local & Other Grants  
625 Treasury Asset Seizure  
626 CHFA Homebuyer Assistance  
627 DOJ Asset Seizure  
628 Mortgage Assistance  
630 CA Beverage Container Grant  
633 HUD EDI Special Grant Fed  
637 Ca BEGIN Grant Program  
638 HHS - Local Housing Trust - State  
641 LPD - Vehicle Impound Program  
642 Open Space  
645 CASP Cert & Training Fund  
650 Gas Taxes  
651 Gas Tax - SB1  
665 PEG Capital Fees  
666 Import Mitigation  
671 HHS - Federal HOME Grant Program  
672 Library Donations Fund  
673 Library Foundation Grant  
674 MTC - TDA Grant  
677 Measure B - Bike/Pedestrian  
678 Measure B - Local Streets & Roads  
679 Measure B - Isabel Interchange Grant  
680 State Street Grants  
681 Local Vehicle Registration Fee  
683 Police Donations Fund  
687 Measure BB - Bike/Pedestrian  
688 Measure BB - Local Streets & Roads  
696 El Charro Maintenance CFD 2012-1  
697 Other Maintenance CFD's  
698 Surplus - AD Closeout

### DEBT SERVICE FUNDS

416 2020 COP Series A  
417 2020 COP Series B  
422 2022 COP

# APPENDIX

## LIST OF FUNDS BY FUND TYPE

### INTERNAL SERVICE FUNDS

- 700 Risk Management - Liability
- 710 Risk Management - W/C Insurance
- 720 Information Technology
- 725 Cyber Security
- 730 Fleet & Equipment Services
- 740 Facilities Rehab Program

# APPENDIX

## RELATIONSHIP BETWEEN FUNDS AND DEPARTMENTS

	City Council	City Manager	City Attorney	Administrative Services	Community Development	Fire	Innovation & Economic Development	Library Services	Police	Public Works	General Services
<u>GENERAL FUND</u>											
001	General Fund	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<u>ENTERPRISE FUNDS</u>											
210	Airport									✓	
212	Airport Grant Fund									✓	
220	Stormwater									✓	
221	Storm Drain									✓	
222	FEMA Storm Reimbursement									✓	
230	Sewer									✓	
239	Sewer Replacement				✓					✓	
241	Sewer Connection Fees				✓					✓	
242	LAVWMA									✓	
250	Water									✓	
251	Water Connection Fees				✓					✓	
259	Water Replacement				✓					✓	
<u>CAPITAL PROJECT FUNDS</u>											
003	Other Budget Sources				✓						
302	Developer Deposits				✓						
303	Public Utility Undergrounding				✓						
304	Vasco/Ace-Connector Rd				✓						
306	Traffic Impact Fee (TIF)				✓						
320	2022 COP Construction Fund				✓						
321	Tri-Valley Transport Council 20% Fee				✓						
333	Human Services Facilities				✓						
335	Parking In Lieu Fee				✓						
337	Park Fee- AB 1600				✓						
339	Transferable Development Credits				✓						
340	EI Charro Infrastructure Capital Fund				✓						
341	EI Charro Specific Plan Funding				✓						
344	Solid Waste & Recycling Impact Fee				✓					✓	
<u>DEBT SERVICE FUNDS</u>											
416	2020 COP Series A			✓							✓
417	2020 COP Series B			✓							✓
420	2022 COP			✓							✓
<u>PERMANENT FUNDS</u>											
500	Doolan Canyon Preserve End				✓						
505	Doolan Canyon and Open Space				✓						
<u>SPECIAL REVENUE FUNDS</u>											
600	Host Community Impact Fee									✓	
602	City Street Sweeping									✓	
603	COP Ahead AB 3229 Grant								✓		
604	S. Livermore Valley Specific Plan									✓	
605	State Grant - HHS				✓						
607	State Grant				✓				✓		
608	Public Art Fee				✓						
609	Housing Successor Agency				✓						
610	Horizons Youth Services								✓		
611	Low Income Housing Fund				✓						
612	Alameda County Measure D									✓	
613	Community Development Block Grant				✓						
614	Landscape Maintenance Districts									✓	
615	COVID-19 Federal Grant				✓						
616	Special Projects Commitment Fund				✓						
617	Used Oil Recycling Grant					✓					
619	Asset Seizure								✓		
620	Social Opportunity Endowment				✓						





# APPENDIX

## DESCRIPTION OF FUNDS

Financial activities for local government fall into three broad categories, governmental, proprietary, and fiduciary fund categories. Governmental funds are used to account for activities primarily supported by taxes, grants, and similar revenue sources. Proprietary funds are used to account for activities that receive significant support from fees and charges and operate more like a business (utilities). Fiduciary funds are used to account for resources that a government holds as a trustee or agent on behalf of an outside party and that cannot be used to support the government's own programs. Within each of the three broad categories of funds, individual funds are further categorized by fund type.

### GOVERNMENTAL FUND CATEGORY

Five fund types are used to account for governmental-type activities. These are the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

### GENERAL FUND:

The **GENERAL FUND** (F.001) is used to account for all the general revenues of the city that are not specifically levied or collected for other city funds, and for the expenditures related to the rendering of general services by the city. The general fund is used to account for all resources not required to be accounted for in another fund. **(Major Fund)**

### SPECIAL REVENUE FUNDS:

Special revenue funds are used to account for City revenues from sources that, by law or administrative action, are designated to finance particular functions or activities of government. The individual special revenue funds are as follows:

**STREET PROJECTS FUNDS** (F.650, 651, 656, 677, 678, 679, 680, 681, 687, 688) Established to account for the construction and maintenance of city streets. Financing is provided by the State gasoline taxes; Federal grants; State grants; Alameda County Pass-Through funds, grants, and project specific funds; Local Vehicle Registration Fees; Alameda County Measure B and BB; Tri-Valley Transportation Council Fees; and Bay Area Air Quality Management District.

**HOST COMMUNITY IMPACT FEE** (F. 600) Established to account for the collection of Host Community Impact Fees from the Altamont and Vasco Road Landfills which are restricted for the use of promoting the arts in Livermore.

**CITY STREET SWEEPING** (F. 602) Established to administer funds received through solid waste collection fees.

**DONATIONS** (F. 672, 683) Established to account for donations received by the Library and Police Department for support of specific community programs.

**HOUSING SUCCESSOR FUND** (F. 609) Established to account for assets and liabilities assumed by the City from the former Redevelopment Agency Low-Moderate Income Fund. Funds are used for low and moderate income housing programs. **(Major Fund)**

**LOW INCOME HOUSING FUNDS** (F. 611) Established to account for the receipt and disbursement of in lieu housing fees collected from developers and other community housing projects.

**SPECIAL PROJECT COMMITMENT FUND** (F.616) This fund is used to account for restricted funds committed for special projects such as Iron Horse Trail, Vasco Road Improvements and Brisa Neighborhood Improvements.

# APPENDIX

## DESCRIPTION OF FUNDS

**SOLID WASTE MANAGEMENT FUNDS** (F. 612, 617, 630, 666, 667) Established to account for the receipt of Alameda County Waste Management Authority funds; Measure D funds; Solid Waste and Recycling funds; California Used Oil Recycling Grant; and California Beverage Container funds used for the implementation of city source reduction and beverage container recycling.

**LANDSCAPE MAINTENANCE DISTRICTS** (F. 614) Established to account for landscape maintenance district fees received and the expenditure of these funds in the benefited district.

**OTHER LOCAL ASSISTANCE, STATE AND FEDERAL GRANTS** Used to account for local funds, state, and federal grants for various citywide programs such as, safety activities (F.603, 610, 619, 621, 625, 627); library activities (F. 673); community development and housing and human services activities (F. 605, 607, 613, 615, 620, 622, 624, 625, 626, 627, 628, 633, 637, 638, 671); MTC/ TDA programs (F. 674); federal grant related to COVID-19 (F. 615), and LARPD after all resources not required to be accounted for in another fund. (Major Fund)

**PEG CAPITAL FEES** (F. 665) Used to account for Public, Educational, and Government (PEG) Access funds received from cable TV franchises.

**PUBLIC ART FEE** (F. 608) Established to account for development fees related to the Art in Public Places Livermore Municipal Code 12.51.

**POLICE GRANTS** (F. 635) Established to account for various federal, state, and local grants used for police programs.

**VEHICLE IMPOUND PROGRAM** (F. 641) Established to account for 30% of vehicle impound fees used for police programs to reduce vehicle collisions.

**OPEN SPACE** (F. 642) Established to account for activities under the Altamont Landfill Settlement Agreement.

**CASP CERT & TRAINING FUND** (F. 645) This fund was established as mandated by the State of California to collect funds in order to establish a program for voluntary certification by the state of any person who meets specified criteria as a certified access specialist. This fee is collected via the Business License application.

**EL CHARRO / OTHER MAINTENANCE COMMUNITY FACILITIES DISTRICTS** (F. 696, 697) Established to account for maintenance district fees received and the expenditure of these funds in the benefited district.

**SURPLUS-AD CLOSEOUT** (F. 698) This fund was created using surplus funds received from the closeout of Assessment District 1993-4 and Assessment District 2002. It is a dedicated maintenance fund used to maintain and/or make improvements within district boundaries as per the specified maintenance plan established in the final closeout report.

# APPENDIX

## DESCRIPTION OF FUNDS

### **CAPITAL PROJECTS FUNDS:**

Capital projects funds are established to account for acquisition and construction of capital facilities other than those financed by proprietary funds and trust funds.

**STREET CAPITAL FUNDS** (F. 321, 336, 344) Established to account for the construction and maintenance of city streets.

**EL CHARRO INFRASTRUCTURE SPECIFIC PLAN** (F. 340, F. 341) Established to account for the design and construction of the public infrastructure to serve the El Charro Specific Plan Area.

**TRAFFIC IMPACT FEE** (F. 306) Established to account for construction of interchange and local street improvement projects financed by developer fees.

**2022 COP CONSTRUCTION FUND** (F. 320) Established to account for construction of L-Street Garage projects financed with the 2022 COP debt proceeds.

**DOWNTOWN REVITALIZATION FEE FUND AND PARKING SPACE FUND** (F. 331, F. 335) Established to account for downtown revitalization and parking. The source of financing is developer fees.

**PARK FEE FUND** (F. 337) Established to account for acquisition and construction of park improvements. The source of financing is developer fees.

**HOUSING AND HUMAN SERVICES** (F. 333) Established to account for the use of development fees to provide capital improvements to the community.

**DEVELOPER DEPOSITS** (F.302) This fund accounts for performance deposits from developers, which are held on their behalf. Funds are returned if developers perform required provisions under agreements with the City. Funds used by the City to complete required provisions are recorded as revenues in other funds to the extent used.

**PUBLIC UTILITY UNDERGROUNDING** (F. 303) Established to account for public utility improvements funded by Pacific Gas & Electric Rule 20A underground funds.

**ACE VASCO ROAD STATION** (F. 304) Established to account for the construction of a two-lane road to connect the existing Vasco ACE Parking lot with the new parking lot.

**TRANSFERABLE DEVELOPMENT CREDIT FUND** (F. 339) is a special revenue fund established in 2003 per Livermore Municipal Code 3.27 to account for in lieu fees paid by residential developers. The in-lieu fee funds open space acquisition in-fee title or conservation easement for the permanent protection of agriculture and other open space lands in the North Livermore area.

**OTHER BUDGET SOURCES** (F. 003) Anticipated future funding sources used for capital improvement projects. These projects are identified in the CIP budget as: PG&E Rule 20A Underground (**B**), Participation by Other (**D**), Unfunded Infrastructure Maintenance Obligation (**U**), Future Grants or Anticipation of Revenue (**W**)

# APPENDIX

## DESCRIPTION OF FUNDS

### PERMANENT FUNDS:

Permanent Funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the government's programs.

**DOOLAN CANYON PRESERVE ENDOWMENT** (F. 500, 505) Established to account for an endowment restricted for items related to mitigation of the burrowing owl habitat.

### DEBT SERVICE FUNDS:

Debt service funds are used to account for the payment of principal and interest on city debt.

**2020 COP DEBT SERVICE FUNDS** (F. 416, 417) Accounts for debt service payments made for 2020 Series A & B COP.

**2022 COP DEBT SERVICE FUND** (F. 422) Accounts for debt service payments made for 2022 COP.

### PROPRIETARY FUNDS:

Two fund types are used to account for a government's "business-type activities," enterprise and internal service funds.

### ENTERPRISE FUNDS:

Enterprise funds account for city operations, which are financed and operated in a manner similar to private enterprise. User charges and impact fees recover costs of providing service to the public.

**AIRPORT FUNDS** (F. 210) Established to account for the operations of the Livermore Municipal Airport and related debt service for the 2020 COP Series B. **(Major Fund)**

**AIRPORT GRANTS** (F. 212) Established to account for expansion of the protection zone, runways and hangars. The source of financing is Airport operations and FAA grants. **(Major Fund)**

**WATER FUNDS** (F. 250, 251, 259) Established to account for operations of the self-supporting municipal water service and related debt service for the 2020 COP Series B. Services are rendered on a user charge basis. Impact fees are collected for future water storage. **(Major Fund)**

**SEWER FUNDS** (F. 230, 239, 241, 242) Established to account for operations of the self-supporting wastewater disposal plant, the export pipeline, and the urban run-off programs. **(Major Fund)**

**STORM WATER FUNDS** (F. 220, 221, 222) Established to account for operations of the self-supporting storm water operations and impact fees collected for storm drain infrastructure. **(Major Fund)**

# APPENDIX

## DESCRIPTION OF FUNDS

### **INTERNAL SERVICE FUNDS:**

Internal service funds are used to account for the financing of services and supplies provided by one city department to another on a cost-reimbursement basis.

**RISK MANAGEMENT - LIABILITY (F. 700)** Accounts for the city's self-insured risk management program for general liability.

**RISK MANAGEMENT - WORKERS' COMP (F. 710)** Accounts for the city's self-insured risk management program for workers compensation.

**INFORMATION TECHNOLOGY (F. 720)** Accounts for the maintenance and acquisition of the City's software and hardware departments.

**CYBER SECURITY (F. 725)** Accounts for the City's governance and cybersecurity program.

**FLEET AND EQUIPMENT SERVICES FUND (F. 730)** Accounts for the maintenance and acquisition of the City's fleet and small equipment.

**FACILITIES REHABILITATION (F. 740)** Accounts for repair and maintenance of City facilities.



**THIS PAGE INTENTIONALLY LEFT BLANK**

# APPENDIX

## GLOSSARY OF TERMS

### A

**AB:** Assembly Bill

**ABAG:** Association of Bay Area Governments

**ACRECC:** Alameda County Regional  
Emergency Communication Center

**ACTC:** Alameda County Transportation  
Commission

**Agency:** The Redevelopment Agency was a public body created to designate redevelopment project areas, supervise and coordinate the planning of a project area and implement the development program. As of January 31, 2013 the Agency was dissolved by California State Assembly Bill 1x26.

**Agricultural Preserve:** Land placed in this category cannot be developed or subdivided.

**ALUC:** Airport Land Use Commission (Alameda County)

**Annexation:** The inclusion, attachment, or addition of territory to a city.

**Appropriation:** A specific amount of money authorized by City Council for a program or project.

**ARPA:** American Rescue Plan Act of 2021.

**Assessed Valuation:** This is generally the market value of property and is the amount used by the Alameda County tax assessor to value real property for the purpose of taxation.

### B

**BAAQMD:** Bay Area Air Quality Management District

**BART:** Bay Area Rapid Transit

**Base Value:** Base value is the total assessed value of a property, within a project area, in the year in which the redevelopment project is approved.

**Benefit Districts:** Formed in order to complete public works improvements in a particular area

and to allow individual property owners to defer payment of the improvements until the property is either sold or commercially developed.

**Bond-Tax Exempt:** A certificate issued by a government or private company which promises to pay back with interest the money borrowed from the buyer of the certificate.

**Bond Performance:** A financial instrument indemnifying the beneficiary against damages resulting from various acts or omissions.

**Brown Act:** This Act governs the conduct of public meetings (Government Code 54953).

**Budget:** A plan of financial operation, for a set time period, which identifies specific types and levels of services to be provided, proposed appropriations or expenses and the recommended means of financing them.

### C

**CALEA:** Commission on Accreditation for Law Enforcement Agencies

**CaIPERS:** California Public Employees' Retirement System

**CALTRANS:** California Department of Transportation

**CASP:** Certified Access Specialist Program

**CATV:** Cable Television

**Capital Improvement Program or CIP:** A financial plan of authorized expenditures for tangible, long-term construction of, or improvements to, public physical facilities.

**Capital Outlay:** Equipment with a minimum value of \$5,000, and a useful life of more than one year.

**CCF:** Community Capacity Funding

**Certificate of Compliance:** A document used to record actions, e.g. lot line adjustments.

**CIB:** Criminal Investigation Bureau

# APPENDIX

## GLOSSARY OF TERMS

**Community Development Block Grant or CDBG :** Grants funded by the Federal government's Department of Housing and Urban Development (HUD) to eliminate blight and provide benefits to low and moderate-income households.

**Certificates of Participation or COP:** A form of tax-exempt municipal financing.

**Conditional Use Permit:** Provides for a type of land use that, because of its nature, requires a special review, either a public notice or a public hearing.

**Conflict of Interest Statement:** Report of financial interests and holdings required for elected officials and designated committee members and/or employees. Also known as Statement of Economic Interests.

**Cost Allocation:** A method used to charge General Fund overhead costs to other funds.

**CUPCCA:** California Uniform Public Construction Cost Accounting

### D

**DARE:** Drug Abuse Resistance Education

**Development and Disposition Agreement or DDA:** This is a real estate related agreement entered into between the Agency and a private entity, usually a developer, setting the terms and conditions regarding the sale, lease or other type of property transfer.

**Debt Service:** Payment of principal and interest on borrowed funds such as bonds.

**Deed:** An instrument by which the grantor, or landowner, conveys or transfers the title to the grantee.

**DEIR:** Draft Environmental Impact Report

**Department:** Organizational unit comprised of programs or divisions.

**Development Agreement:** Long-term agreements for large developments.

**DOJ:** Department of Justice

### E

**Easement:** A right of use over the property of another. Traditionally the permitted kinds of uses were limited, the most important being rights of way and rights concerning flowing waters. The easement was normally for the benefit of adjoining lands, no matter who the owner was (an easement appurtenant), rather than for the benefit of a specific individual (easement in gross).

**EBRCSA:** East Bay Regional Communication System Authority

**Educational Revenue Augmentation Fund:** Under SB 1135, a state mandated property tax shift, from redevelopment agencies to the State's General Fund, to benefit schools.

**EEOC:** Equal Employment Opportunity Commission

**Environmental Impact Report or EIR:** A detailed document describing and analyzing the significant environmental effects of a project and ways to mitigate or avoid the effects.

**Eminent Domain:** The exercise of the authority of a governmental agency to acquire property for public purposes.

**EMT:** Emergency Medical Technician

**Encumbrance:** The commitment of appropriated funds to purchase goods or services. An encumbrance reserves funds to be expended but is not an expenditure.

**EOC:** Emergency Operations Center

**EPA:** Environmental Protection Agency

### F

**FAA:** Federal Aviation Administration

**FBO:** Fixed Base Operator (Airport Operations)

**Fee:** A charge levied for providing a service or permitting an activity.



# APPENDIX

## GLOSSARY OF TERMS

**FEIR:** Final Environmental Impact Report

**FEMA:** Federal Emergency Management Agency

**FHA:** Federal Housing Authority

**Fiscal Year:** The 12-month period for recording financial transactions, specified by the City as beginning July 1st and ending June 30th. Also known as the budget year.

**Final Parcel Map:** The map recorded when prepared in accordance with the tentative parcel map and satisfying all conditions of approval of the tentative parcel map.

**Final Tract Map:** The map recorded when prepared in accordance with the tentative tract map and satisfying all conditions of approval of the tentative tract map.

**FLSA:** Fair Labor Standards Act

**FPPC:** Fair Political Practices Commission

**Fund:** A separate accounting entity, with a self-balancing set of accounts, to record all financial transactions (revenues and expenditures) for specific activities or government functions.

**Fund Balance:** For governmental funds, financial position is defined as fund balance. The excess of assets and deferred outflows over liabilities and deferred inflows.

### G

**GAAP:** Generally Accepted Accounting Principals

**GASB:** Governmental Accounting Standards Board

**General Fund:** A governmental fund used to account for resources traditionally associated with government, e.g. public safety, administration, community development and which are not required, either legally or by sound financial management, to be accounted for in another fund.

**General Plan:** The City's long-range plan for growth and development.

**Grant:** Contributions or gifts of cash or other assets from another governmental entity to be used or expended for a specific purpose, activity or facility. An example is the Community Development Block Grant awarded by the Federal Government.

### H

**HIP:** Housing Implementation Program

**HOME:** Home Investment Partnership Program

**HOPTR:** Homeowners Property Tax Reduction

**Housing and Urban Development or HUD:** The Federal department that deals with various housing and community direct loans, guarantees and grants.

### I

**i-GATE/iHub:** Innovation for Green Advanced Transportation Excellence. A regional public-private partnership designed to support small businesses and maximize the economic potential of green transportation and clean-energy technologies.

**Interfund Transfer:** Payments from one fund to another for work or services provided.

**Internal Service Fund or ISF:** A fund providing services to other City departments and billing these funds for services provided.

**ISTEA:** Intermodal Surface Transportation Efficiency Act

**IT:** Information Technology

### J

**JPA:** Joint Powers Agreement

### L

**LAFCO:** Local Agency Formation Commission approves or disapproves all city annexations, city formations and establishment, or enlargement of special districts.

# APPENDIX

## GLOSSARY OF TERMS

**LARPD:** Livermore Area Recreation & Park District

**LAVTA:** Livermore Amador Valley Transit Authority

**LAVWMA:** Livermore Amador Valley Water Management Agency

**LCPFA:** Livermore Capital Projects Financing Authority

**Lien:** A document recorded with the County Recorder placing a debt against a parcel of land.

**LLEBG:** Local Law Enforcement Block Grant

**LMC:** Livermore Municipal Code

**LMD:** Landscape Maintenance District

**LOCC:** League of California Cities

**Lot Line Adjustment:** Adjustment of property lines between two or more parcels, not involving the creation of any new parcels.

**LPD:** Livermore Police Department

**LPFD:** Livermore Pleasanton Fire Department

**LSA:** Livermore Successor Agency

**LTFP:** Long Term Financial Plan

### M

**Maintenance & Operation or M&O:** A general category used for classifying expenditures for materials, supplies and services.

**Maintenance District:** Established for the purpose of assessing property owners for landscaping maintenance.

**MBE:** Minority Business Enterprise

**MSC:** Maintenance Service Center (Public Works)

**MTC:** Metropolitan Transportation Commission.

**Municipal Code:** Codification of ordinances (laws) of a municipality. The Zoning Ordinance is codified in a separate document.

### N

**Negative Declaration:** Official document stating that no adverse impacts are associated with a project.

**Notice of Determination:** Upon approval of a project, a Notice of Determination is issued noting the environmental status of the project.

**NPDES:** National Pollutant Discharge Elimination System

### O

**OPEB:** Other Post-Employment Benefits

**Operating Budget:** The annual appropriation of funds for on-going program costs, which include salaries, benefits, services and supplies, and capital outlay items.

**OTS:** Office of Traffic Safety

**Ordinance:** Document adopted by the City Council setting forth standards/regulations for a municipality.

### P

**PAC:** Political Action Committee

**Parcel Map Waiver:** A process by which a property four lots or less can be subdivided without going through the tentative map procedure if all public work improvements are in place.

**Pass-Through Agreement:** Agreements, authorized by SB 1290, that allow the Redevelopment Agency to pay tax increment revenues to any taxing agency which has territory located within a redevelopment project area. The City has executed four such agreements since 1992.

**PC:** Planning Commission

**Performance Bond:** A financial instrument indemnifying the beneficiary against damages resulting from various acts or omissions.

**Permanent Fund:** A governmental fund type used to report resources that are legally

# APPENDIX

## GLOSSARY OF TERMS

restricted to the extent that only earnings, not principal, may be used for the purposes that support the government's programs.

**PERS:** Public Employees' Retirement System

**PO:** Purchase Order

**POST:** Police Officer Standards and Training

**Private Purpose Trust Fund:** Fiduciary fund established to account for the activities of the Oversight Board acting on behalf of the former Redevelopment Agency.

**Pro Tempore:** Temporarily assuming another's duties, i.e., when the Mayor is absent, the Vice-Mayor or Councilmember filling in is "Mayor Pro Tempore."

**Proclamation:** An official announcement or public declaration.

**Property Tax:** A tax calculated by multiplying the assessed value of a property by the tax rate, which is 1% plus any voter approved rate.

**PSAF:** Public Safety Augmentation Fund

**PUD:** Planned Unit Development

### R

**Regional Water Quality Control Board:** Issues wastewater treatment plant discharge permits.

**Resolution:** In general, expression of desire or intent. Legal order by a government entity.

**Rezoning:** A process by application to change the designated zoning on property in order to allow either a different type of development or to the after increase density of plan development.

**RFP:** Request for Proposal

**ROPS:** Recognized Obligation Repayment Schedule

**RORF:** Redevelopment Obligation Retirement Fund

**RPTTF:** Real Property Tax Trust Fund

### S

**Section 8:** Federal subsidized low-income housing.

**Site Plan:** A map illustrating the locations of existing and/or proposed buildings, parking, landscaping, etc. Also known as a plot plan.

**Site Plan Approval:** Permit required for all new commercial, industrial construction and for multifamily residential projects of four or more units.

**Special Revenue Fund:** A governmental fund type used to account for specific revenues that are legally restricted to expenditures for particular purposes.

**Sphere of Influence:** Areas outside of a city recognized by LAFCO as appropriate for annexation.

**SRF:** State Revolving Fund

**SRO:** School Resource Officer

**Statement of Economic Interests:** Report of financial interests and holdings required for elected officials and designated committee members and/or employees. Also known as Conflict of Interest Statement.

**Subdivision Improvement Agreement:** An agreement between the City and a developer which details the requirements for development.

### T

**Tax Allocation Refunding Bonds or TARB:** Bonds repaid with property tax revenues from the Alameda County Real Property Tax Trust Fund.

**TARB:** Tax Allocation Refunding Bonds

**Tax Exempt Bond:** A certificate, issued by a government or private company, which promises to pay back, with interest, the money borrowed from the buyer of the certificate.

**Tentative Parcel Map:** The map of a subdivision consisting of four lots or less, which

# APPENDIX

## GLOSSARY OF TERMS

establishes the lot and street configuration and final conditions of approval for the subdivision.

**Tentative Tract Map:** The map of subdivision consisting of five lots or more, which establishes the lot and street configuration and final conditions of approval for the subdivision.

**TFCA:** Transportation Fund for Clean Air

**TVBC:** Tri Valley Business Council

**TVTA:** Tri-Valley Transportation Authority

### U

**UBC:** Uniform Building Code

**UEC:** Uniform Electrical Code

**UFC:** Uniform Fire Code

**Underground Utility District:** Area designated to put overhead wiring underground.

**URM:** Unreinforced Masonry building

**USGS:** United States Geological Survey

### V

**Variance:** Deviation from the normally required development standards of the Zoning Ordinance. Requires a public notice and a public hearing.

**Visit Tri-Valley:** Tri-Valley Tourism Bureau (Formerly TVCVB: Tri-Valley Convention & Visitors Bureau)

### W

**Weed Abatement:** An ongoing program under the direction of the Fire Department to monitor hazardous weed growth citywide.

**Working Capital:** For enterprise and internal service funds, financial position is defined as working capital. Current assets minus current liabilities.

**WRP:** Water Reclamation Plant

### Z

**ZONE 7:** Agency established to provide water resource management and flood protection for Livermore-Amador Valley.

**Zoning:** Density and uses permitted within the City limits.

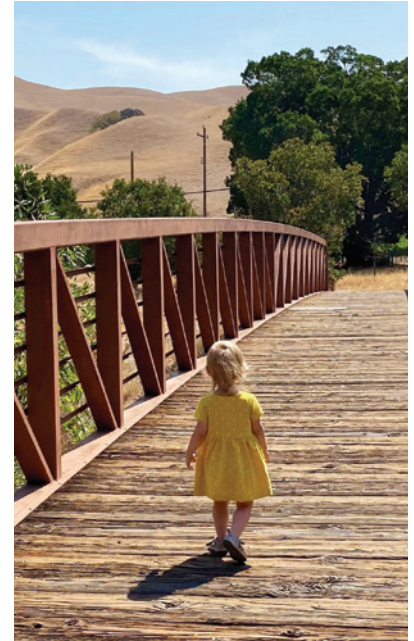


CITY OF  
**LIVERMORE**  
CALIFORNIA

# CITYWIDE STRATEGIC PLAN

2023-2028





# TABLE OF CONTENTS

OVERVIEW	3
DEFINITION OF TERMS	3
VISION, MISSION & COMMUNITY VALUES	5
ORGANIZATIONAL VALUES	5
COMMUNITY PILLAR	6
A Safe Community That Thrives	
COMMUNITY PILLAR	18
Economy That Prospers	
COMMUNITY PILLAR	22
Environmental Stewardship	
COMMUNITY PILLAR	26
Inclusive & Inviting Spaces & Places	
COMMUNITY PILLAR	34
A City That Works	
TECHNICAL DEFINITIONS	47

# OVERVIEW

Livermore's strategic plan is a five-year road map to guide the organization's budget and work plan. The strategic plan reflects the community's values and is informed by the City's vision, mission, values, and community input from a variety of sources including the biennial National Community Survey. Additionally, the strategic plan is informed by many of the organization's guiding documents, such as the General Plan, Climate Action Plan, and Financial Plan.

Over decades, the Livermore City Council has been forward-thinking with a remarkable ability to focus on the City's long-term fiscal sustainability. The five-year strategic plan creates a framework for allocating our limited resources in accordance with the organization's goals, focusing our investment on areas deemed most important.

The strategic plan is organized around five broad Community Pillars. Community Pillars are broadly defined building blocks that reflect the community's values, and the City's vision, mission, and organizational values. Each Pillar identifies specific goals and objectives which will be implemented to uphold each Pillar. Goals are generally broad, achievable outcomes. Objectives are shorter-term, measurable actions to achieve each goal. Goals and objectives are time-defined and have assigned departmental implementation responsibility. Staff will regularly report the plan's progress to the City Council and the community.

# DEFINITION OF TERMS

- **Community Pillars** — Broadly defined building blocks that reflect the community's values and the City's vision, mission, and organizational values.
- **Goals** — An achievable outcome that is generally broad. Goals could be time-defined (develop a plan by certain date) or indefinite (provide high level of customer service).
- **Citywide Goals** — Goals that involve more than one, and potentially all, City departments.
- **Department-Specific Goals** — Goals that are department-specific.
- **National Community Survey** — A biennial survey of Livermore resident opinions about the community and services provided by the City that informs goals and objectives in the Strategic Plan. Results are viewable at [www.LivermoreCA.gov/NCS](http://www.LivermoreCA.gov/NCS).
- **Objectives** — Shorter-term measurable actions to achieve a broader goal.







## VISION, MISSION & COMMUNITY VALUES

## ORGANIZATIONAL VALUES

### CITY'S VISION

We strive to create a safe, healthy, welcoming City for all our diverse community members: residents, visitors, and businesses. We envision a future that honors our shared history and respects our environment as we seek equitable access to opportunity for all.

### CITY'S MISSION

We work to enhance the quality of life for Livermore community members by providing safe and accessible public amenities, promoting economic vitality and innovation, and embracing collaborative civic engagement, all while providing high-quality services in a courteous, responsive, fiscally sound manner.

### COMMUNITY VALUES

**Community Trust**—Livermore is transparent and makes decisions based on sound policy, inclusive community engagement, involvement of City advisory bodies, and timely and reliable information. Activities and actions by the City serve the public interest, benefit the City's diverse population and result in great public good.

**Equity**—Livermore is supportive of the City's racial, ethnic, religious, sexual orientation, identity, geographic, and other attributes of diversity and is committed to advancing the fair treatment and equitable distribution of services to ensure every member of the community shares in the benefits of community progress.

**Fiscal Responsibility**—Livermore is a prudent steward of public funds and ensures responsible management of the City's financial resources while providing quality public services to all.

**Innovation**—Livermore is inventive and timely in meeting the community's changing needs and prepares for the future through collaborative partnerships and adaptive processes.

**Sustainability and Resiliency**—Livermore is committed to meeting the needs of the present without compromising the needs of the future and ensuring the City's capacity to persevere, adapt and grow during good and difficult times alike.

We adhere to an ethical standard of fairness, honesty, and equitable treatment in the performance of our duties on behalf of the community, to achieve our shared vision of excellence.

**Commitment to Equity**—We understand and value our roles as members of a larger community. In recognition and respect for our community at large, we strive to view all issues through an equity lens, which means to be deliberately inclusive in our decisions.

**Strong Public Service Philosophy**—Outstanding service to the public is our standard. Courtesy and respect are extended to all community members. Our goal is to exceed expectations.

**Accountability**—We understand our roles as employees and elected officials of the City of Livermore. We accept responsibility for our actions in performing these roles and seek to hold each other accountable for them.

**Teamwork**—As a team of City employees and elected officials, we work collaboratively, which helps us find the most effective and innovative solutions to address challenges facing our community and our organization.

**Commitment to Quality**—We are committed to providing responsive and quality service. We strive for excellence by finding thoughtful, innovative, and practical solutions in service to the community.

**Commitment to Continuous Improvement**—We strive to continuously assess and improve our methods of service to increase equity and effectiveness, in an environmentally sound manner.





## COMMUNITY PILLAR

# A SAFE COMMUNITY THAT THRIVES



Support facilities, design programs and ensure compliance with regulations that create a healthy, resilient, and engaged community that is prepared, safe, and housed.

### GOAL CATEGORIES

1. Emergency Preparedness: Goal 1
2. Public Safety: Goals 2-5
3. Development, Permitting, and Housing and Human Services: Goals 6-9
4. Transportation and Traffic Safety: Goal 10
5. Water and Wastewater: Goal 11
6. Literacy: Goal 12
7. Neighborhood Preservation, Risk Management, and Regulation: Goals 13-17

## GOAL 1

Oversee the City's emergency preparedness, management, and response efforts

EMERGENCY PREPAREDNESS		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Obtain and maintain accreditation from Emergency Management Accreditation Program (EMAP)	Year 1	City Manager's Office
2: Foster relationships within the regional emergency management community and with our partner agencies and organizations	Ongoing	City Manager's Office
3: Create a Resilient Livermore program	Year 2	City Manager's Office
4: Complete and maintain the build-out of the Emergency Operations Center	Ongoing	City Manager's Office
5: Enhance the Livermore-Pleasanton Community Emergency Response Team (CERT) Program participation to increase the number of trained community members who are emergency response volunteers in the event of a local or regional disaster	Ongoing	Livermore-Pleasanton Fire & City Manager's Office

## GOAL 2

Provide proactive and effective public safety and crime prevention through direct enforcement, education, and partnerships

PUBLIC SAFETY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Evaluate and implement evidence-based crime reduction initiatives and strategies that will reduce crime, reduce fatal and injury collisions, and provide opportunities to improve quality of life	Ongoing	Police
2: Continue to host the Community Police Academy and fully support the LPD volunteer program	Ongoing	Police
3: Hire a mental health clinician to work with officers in the field	Year 1	Police
4: Ensure that all officers complete crisis intervention team (CIT) training	Ongoing	Police

## GOAL 3

Implement processes that ensure a high degree of public trust and community support

PUBLIC SAFETY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Create a system of checks and balances by identifying the internal audits that should be conducted and the appropriate personnel to conduct and manage them	Ongoing	Police
2: Conduct a full review of the professional standards scope of work and appropriate staffing levels	Year 1	Police

## GOAL 4

Partner with the community to enhance collaborative problem solving and to improve the quality of life in Livermore

PUBLIC SAFETY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Improve outreach for public safety related community events (e.g., National Night Out, Coffee with the Cops); ensure department staff attends Neighborhood Watch events	Ongoing	Police
2: Develop new programs that focus on youth engagement and relationship building	Year 1	Police



## GOAL 5

Ensure effective fire suppression, prevention, emergency medical and disaster services to meet the evolving needs of our communities and other changing conditions

PUBLIC SAFETY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Complete a community risk assessment to identify appropriate emergency service levels and performance measures, incorporating regional issues and City-approved levels of service	Year 1	Livermore-Pleasanton Fire
2: Monitor ambulance transport needs and services within Alameda County and take steps as needed to ensure uninterrupted service	Ongoing	Livermore-Pleasanton Fire
3: Assess the feasibility of establishing a community paramedicine program, which is a system that integrates emergency medical staff with the healthcare system	Year 3	Livermore-Pleasanton Fire
4: Establish close coordination between LPFD and the City on emergency management to ensure efficient and effective responses during emergencies	Ongoing	Livermore-Pleasanton Fire
5: Review and consider Insurance Services Office (ISO) Fire Protection Class 2 status	Ongoing	Livermore-Pleasanton Fire

## GOAL 6

Provide efficient and effective permit processing services

DEVELOPMENT, PERMITTING, AND HOUSING AND HUMAN SERVICES		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Implement electronic permit submissions, online payments, and electronic permit issuance	Year 2	Community Development
2: Provide updated information and how-to guides for customers regarding the City's permit process on the City's website	Year 1	Community Development

## GOAL 7

Expand and preserve the supply of affordable housing opportunities

DEVELOPMENT, PERMITTING, AND HOUSING AND HUMAN SERVICES		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Ensure that affordable housing is available for very low-, low- and moderate-income families as well as people with various special needs (i.e., seniors, disabled, homeless, etc.)	Ongoing	Community Development
2: Adopt a Housing Element that meets local needs and complies with the state's Regional Housing Needs Allocation (RHNA)	Year 1	Community Development
3: Implement Housing Element programs to support the provision of a variety of housing types and related support services in Livermore	Ongoing	Community Development

## GOAL 8

Expand and improve access to human services

DEVELOPMENT, PERMITTING, AND HOUSING AND HUMAN SERVICES		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Work with community partners to ensure that our most vulnerable residents have food and access to needed services	Ongoing	Community Development
2: Utilize federal grant funds to support non-profit community providers who provide needed services to our most vulnerable residents	Ongoing	Community Development
3: Strengthen and support local human services delivery infrastructure through the operation of the Multi-Service Center, Housing Services Center, and Hagemann Farm facilities	Ongoing	Community Development
4: Improve access to shelter, transitional, and permanent supportive housing along with health and wellness services that promote housing stability and reduce the number of persons experiencing homelessness in Livermore	Ongoing	Community Development
5: Seek additional funding for housing and human services needs in Livermore	Ongoing	Community Development
6: Facilitate efforts of local and regional nonprofits to find sustainable resources to provide physical and mental healthcare for Livermore residents	Ongoing	Community Development
7: Facilitate partnerships, coordination, and communication between nonprofits serving Livermore	Ongoing	Community Development

## GOAL 9

Facilitate new residential development consistent with the City's General Plan

DEVELOPMENT, PERMITTING, AND HOUSING AND HUMAN SERVICES		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Ensure that new residential development is consistent with the City's Development Code and General Plan requirements	Ongoing	Community Development
2: Facilitate the entitlement of high-quality residential development that supports the community's need for a range of diverse housing types	Ongoing	Community Development



## GOAL 10

Work to maintain a safe and efficient local transportation network and address safety concerns

TRANSPORTATION AND TRAFFIC SAFETY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Support ongoing opportunities to enhance the safety and efficiency of City streets for all modes of travel	Ongoing	Community Development
2: Develop an updated sidewalk repair program, focused on both public and private efforts to repair damaged sidewalks	Year 1	Community Development
3: Implement the Active Transportation Plan, with a special focus on priority trail, pedestrian, and bicycle improvements	Year 2	Community Development
4: Implement roadway improvements identified in the General Plan	Ongoing	Community Development

## GOAL 11

Operate and maintain municipal water systems that provide safe, efficient delivery of potable and recycled water, collect and treat wastewater, and comply with all federal, state, and local regulations

WATER AND WASTEWATER		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Maintain, repair, or replace system components to provide drinking water and recycled water safely and effectively to customers	Ongoing	Public Works
2: Maintain, repair, or replace system components to collect, treat, and discharge wastewater safely and effectively for all customers	Ongoing	Public Works
3: Develop, maintain, repair, or replace components for an effective and efficient stormwater management system	Ongoing	Public Works
4: Ensure all municipal water operations comply with federal, state, and local regulations	Ongoing	Public Works



## GOAL 12

Promote literacy in all its forms to help residents fulfill their life goals and be more active community members

LITERACY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Provide efficient access to a broad range of high-quality information resources	Ongoing	Library
2: Enhance librarians' skills to better promote information, digital, and financial literacy	Ongoing	Library
3: Improve both the physical and Digital Library to benefit users and make positive impressions	Ongoing	Library
4: Create information literacy learning outcomes for English as a second language (ESL) students	Ongoing	Library





## GOAL 13

Focus enforcement (including Neighborhood Preservation) activities on community priorities

### NEIGHBORHOOD PRESERVATION, RISK MANAGEMENT AND REGULATION

OBJECTIVE	TIMELINE	DEPARTMENT
1: Conduct proactive enforcement for property maintenance, illegal signage, and unsafe structures	Ongoing	Community Development
2: Respond to community concerns to investigate Livermore Municipal Code violations	Ongoing	Citywide

## GOAL 14

Update development standards, codes, and ordinances

NEIGHBORHOOD PRESERVATION, RISK MANAGEMENT AND REGULATION		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Update development standards and ensure consistency between related codes and ordinances	Year 2	Community Development
2: Update the City's standards to respond to changes in state law	Ongoing	Community Development
3: Update the City's standards related to fences and walls	Year 2	Community Development
4: Update the City's Noise Ordinance	Year 2	Community Development
5: Complete updates to local code sections to improve the efficiency and effectiveness of local operations	Year 2	Community Development



## GOAL 15

Develop, oversee, implement, and manage an effective and efficient risk management program

NEIGHBORHOOD PRESERVATION, RISK MANAGEMENT AND REGULATION		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Protect the City's resources by developing, implementing, and overseeing a risk management program that limits liability exposure using various risk management strategies	Ongoing	City Attorney's Office
2: Protect against workplace injury and ensure compliance with workplace safety requirements by developing, implementing, and overseeing an active workplace safety program that provides safety training, policy development, worksite inspection, and accident prevention education	Ongoing	City Attorney's Office
3: Help injured employees obtain treatment and return to work by developing, implementing, and overseeing a cost-effective worker's compensation program	Ongoing	City Attorney's Office
4: Protect the City's assets and resources by developing, implementing, and overseeing an insurance program that obtains coverage for the City's personal and real property, and ensures responsible parties indemnify and insure the City through effective insurance and indemnity permit and contractual terms and conditions	Ongoing	City Attorney's Office
5: Process claims against the City and defend the City, when necessary, by developing, implementing, and overseeing a practical and cost-effective government claim program and thorough, effective litigation practices	Ongoing	City Attorney's Office





## GOAL 16

Lead efforts, in collaboration with other City departments, to respond to claims asserting a dangerous condition of public property

NEIGHBORHOOD PRESERVATION, RISK MANAGEMENT AND REGULATION		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Investigate claims and encourage City staff to implement remedial measures, when necessary, to protect the public	Ongoing	City Attorney's Office
2: Identify potential causes and develop recommendations to protect the public	Ongoing	City Attorney's Office

## GOAL 17

Promote the development and implementation of consistent and enforceable regulations to encourage business opportunities while maintaining the City's high quality of life

NEIGHBORHOOD PRESERVATION, RISK MANAGEMENT AND REGULATION		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Help staff prepare ordinances and regulations that are internally consistent, enforceable, and comply with applicable law and authority	Ongoing	City Attorney's Office
2: Prosecute municipal code violations, and abate public nuisances, administratively and through civil lawsuits	Ongoing	City Attorney's Office
3: Research and prepare legislative updates for City officials and staff on new laws affecting the City	Ongoing	City Attorney's Office



COMMUNITY PILLAR

# ECONOMY THAT PROSPERS

Encourage a thriving business environment that results in a strong, diverse, resilient economy and supports community prosperity.

**GOAL CATEGORIES**

- 1. Business Engagement: Goal 1
- 2. Diversification/Resilience: Goal 2
- 3. Innovation: Goal 3
- 4. Major Development: Goals 4 and 5

## GOAL 1

Lead efforts, in collaboration with internal and external partners, to provide effective communication and engagement with businesses

BUSINESS ENGAGEMENT		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Expand business outreach opportunities, establishing effective two-way communication and engagement	Ongoing	Innovation & Economic Development, Community Development
2: Identify and recommend changes to policies, processes, and programs to help businesses come to Livermore and stay and succeed in Livermore	Year 2	City Attorney's Office, Innovation & Economic Development, Community Development

## GOAL 2

Lead efforts, in collaboration with other City departments and outside partners, to maintain and enhance the diversity and resilience of Livermore's economy

DIVERSIFICATION/RESILIENCE		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Lead initiatives and programs to help strengthen Livermore's ability to attract and retain a workforce of diverse backgrounds and skill levels earning a livable wage	Ongoing	Innovation & Economic Development
2: Foster economic resiliency through information, education and skill building of local businesses	Ongoing	Innovation & Economic Development
3: Engage with community partners to enhance and grow Livermore's tourism economy	Ongoing with emphasis in Year 2	Innovation & Economic Development

## GOAL 3

Encourage an innovation driven economy

INNOVATION		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Attract knowledge workers to live in Livermore	Ongoing	Innovation & Economic Development
2: Create more startup activity and support for technology-based entrepreneurship	Ongoing	Innovation & Economic Development
3: Enable the creation of high-value commercial facilities and attract high-growth, innovative companies	Ongoing	Innovation & Economic Development, Community Development

## GOAL 4

Implement the Isabel Neighborhood Specific Plan

MAJOR DEVELOPMENT		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Work with property owners and developers to facilitate development of high-quality commercial, office and residential uses consistent with the Specific Plan	Ongoing	Innovation & Economic Development, Community Development
2: Ensure developers comply with the Specific Plan requirements to build high-quality affordable housing	Ongoing	Community Development
3: Monitor implementation of the Specific Plan and prepare any necessary Specific Plan amendments for Council consideration	Ongoing	Community Development







## GOAL 5

Facilitate the development of commercial and industrial projects that provide high-quality local jobs and support a diverse local economy

### MAJOR DEVELOPMENT

OBJECTIVE	TIMELINE	DEPARTMENT
1: Work with property owners and developers to facilitate development of high-quality projects consistent with the City's economic development goals	Ongoing	Innovation & Economic Development, Community Development



COMMUNITY PILLAR

# ENVIRONMENTAL STEWARDSHIP

Preserve and protect Livermore’s climate and environment for future generations and become a municipal leader in sustainability, reducing and drawing down greenhouse gas emissions, and encouraging sustainable development.

- GOAL CATEGORIES**
- 1. Climate Action Implementation: Goal 1
  - 2. Solid Waste/Recycling: Goal 2
  - 3. Environmental Regulation Compliance: Goal 3

## GOAL 1

Lead efforts to implement the updated Climate Action Plan  
in collaboration with internal and external partners

CLIMATE ACTION IMPLEMENTATION		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Collaborate with business and community partners to offer Climate Action programs to the community	Ongoing with emphasis in Year 2	Community Development, Innovation & Economic Development
2: Harness Livermore's natural landscapes to improve stormwater management	Ongoing	Community Development, Public Works
3: Help mitigate wildfire risks by facilitating measures such as building retrofits and fire-safe landscaping standards	Years 1 & 2	Livermore-Pleasanton Fire, Community Development
4: Lead efforts to cool neighborhoods by expanding the urban tree canopy	Ongoing	Public Works, Community Development
5: Lead efforts to improve water conservation and water reuse standards	Ongoing	Public Works, Community Development
6: Lead efforts to promote 100% renewable energy	Ongoing	Citywide
7: Lead efforts to explore and implement technology to assist with climate action, such as carbon farming	Year 1	Citywide
8: Promote installation of electric vehicle chargers	Year 1	Citywide
9: Lead efforts to help promote additional waste diversion	Ongoing	Citywide
10: Facilitate the expanded use of solar in Livermore	Year 1	Community Development
11: Incorporate energy efficiency measures into improvements to City-owned property	Year 2	Community Development
12: Work across City departments to reduce or eliminate the use of paper (consistent with implementation of the ERP process)	Years 2 & 3	Community Development, Administrative Services
13: Establish drought friendly landscaping by reducing turf, increasing mulch placement, and implementing irrigation designs that protect legacy trees while adapting to restrictive watering mandates	Years 1 & 2	Public Works
14: Update City codes to encourage residential, commercial and City landscaping to incorporate edible and native plants	Year 3	Community Development

## GOAL 2

Manage the City's solid waste contract and develop and implement the City's recycling program ensuring compliance with state and local regulations

SOLID WASTE/RECYCLING		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Develop, maintain, and manage the City's solid waste contract	Ongoing	Public Works
2: Develop, maintain, and manage the City's recycling program	Ongoing	Public Works
3: Ensure the City complies with all applicable state and local regulations	Ongoing	Public Works
4: Educate and partner with local food operators to divert food waste	Ongoing	Public Works

## GOAL 3

Help the City fulfill its obligations under state and federal environmental regulations, and in response to regulatory oversight

ENVIRONMENTAL REGULATION COMPLIANCE		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Research and train on current environmental regulations, and help staff fulfill the City's requirements	Ongoing	City Attorney's Office
2: Represent the City in matters before regulatory agencies	Ongoing	City Attorney's Office
3: Review and provide counseling on environmental documents prepared by the City	Ongoing	City Attorney's Office







COMMUNITY PILLAR

# INCLUSIVE & INVITING SPACES & PLACES

Create inclusive and inviting natural and built places and spaces for contemplation, play, arts, and connection while celebrating our history and encouraging community pride.

**GOAL CATEGORIES**

- 1. Sense of Place: Goals 1-4
- 2. Historic Preservation: Goal 5
- 3. Community Events: Goal 6
- 4. Regional Transportation: Goal 7
- 5. Library: Goals 8 and 9
- 6. Accessibility: Goal 10

## GOAL 1

Further enhance Livermore's unique sense of place

SENSE OF PLACE		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Enhance and celebrate Livermore's unique community character	Ongoing with emphasis in Year 3	Innovation & Economic Development, Community Development
2: Grow Livermore's experience economy, specifically within food, beverage, and entertainment industries	Ongoing with emphasis in Years 2 and 4	Innovation & Economic Development



## GOAL 2

Implement the newly adopted Creative Livermore cultural arts vision

SENSE OF PLACE		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Ensure access to art experiences and cultural programming is available across the entire community	Ongoing	Innovation & Economic Development
2: Work with community partners to identify the need for arts spaces and solutions for providing such space	Ongoing with emphasis in Year 1	Innovation & Economic Development
3: Assist the Commission for the Arts in developing goals and objectives for use of the public art fund and associated programs	Ongoing with emphasis in Years 1 and 3	Innovation & Economic Development

## GOAL 3

Continue to implement the Downtown Specific Plan

SENSE OF PLACE		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Facilitate a vibrant Downtown environment that supports businesses, residents and visitors and includes a mix of dining, shopping, and entertainment for everyone to enjoy	Ongoing	Innovation & Economic Development, Community Development
2: Work with developers of Downtown projects (SPARC, Blacksmith Square Expansion, Hotel, etc.) to facilitate the construction of approved projects	Years 1 & 2	Community Development
3: Complete the L Street Garage to increase parking availability in the Downtown area	Year 2	Community Development
4: Work to design and implement improvements to the Flagpole Plaza at the southwest corner of First Street and Livermore Avenue	Years 1 & 2	Community Development



## GOAL 4

Continue to complete the General Plan Update

SENSE OF PLACE		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Update the Land Use map with consultant and General Plan Advisory Committee	Years 1 & 2	Community Development
2: Complete an Environmental Impact Report	Year 1	Community Development
3: Work with consultant and General Plan Advisory Committee to prepare the General Plan Update document	Year 2	Community Development
4: Present the General Plan Update document to City Council for adoption	Year 2	Community Development



## GOAL 5

Maintain the City's Historic Preservation Program

HISTORIC PRESERVATION		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Work with property owners to ensure changes to historic resources are consistent with the City's Historic Preservation Program requirements.	Ongoing	Community Development



## GOAL 6

Provide effective support for community events

COMMUNITY EVENTS		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Provide efficient and effective permit processing for community events	Ongoing	Community Development
2: Facilitate active coordination with businesses, residents, and community partners for special events	Ongoing	Innovation & Economic Development, Community Development

## GOAL 7

Work with local and county partners to implement a regional transportation plan

REGIONAL TRANSPORTATION		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Increase the availability of a variety of transportation options and improve upon current ones	Ongoing	Community Development

## GOAL 8

Improve Library facilities to increase safety, comfort, and functionality

LIBRARY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Update observation technology at all Library locations	Year 1	Library
2: Schedule facility assessments at all library locations and implement improvements to facilities and amenities	Ongoing	Library



## GOAL 9

Affirm equity and inclusion by reflecting the diverse local community in services, programs, and staffing

LIBRARY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Ensure inclusiveness by improving Library services to remote users and under-served communities	Ongoing	Library
2: Create more programming that reflects the diversity of all Livermore residents	Ongoing	Library
3: Survey and outreach to under-served areas of our community to determine their needs	Ongoing	Library
4: Audit the Library's collection to ensure it reflects all points of view	Ongoing	Library
5: Seek candidates for Library positions from a wide range of sources to increase staff diversity	Ongoing	Library

## GOAL 10

Ensure the City fulfills its responsibility to provide access to City buildings and programs to disabled individuals in compliance with the Americans with Disabilities Act

ACCESSIBILITY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Ensure the Risk Manager carries out their duties as the Americans with Disabilities Coordinator	Ongoing	City Attorney's Office





## COMMUNITY PILLAR

# A CITY THAT WORKS

Foster an organization that is fiscally sustainable, innovative, effective and efficient; provides excellent public services; invests in professional development and well-being of employees in alignment with the Community and Organizational Values; and responsibly invests in the City's infrastructure.

### GOAL CATEGORIES

1. Council Engagement: Goal 1
2. Advisory Body Engagement: Goal 2
3. Federal and State Advocacy: Goals 3 and 4
4. Customer Service and Community Engagement: Goals 5-7
5. Organizational Excellence: Goals 8-10
6. Organizational Efficiency: Goals 11-13
7. Infrastructure: Goal 14
8. Fiscal and Regulatory Stewardship: Goals 15-17

## GOAL 1

Engage effectively with the Mayor and City Council

COUNCIL ENGAGEMENT		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Create opportunities for the Mayor and City Council to effectively engage with regional partners and members of the community	Ongoing	City Manager's Office
2: Effectively and timely respond to constituents' inquiries on behalf of the Mayor and/or City Council	Ongoing	City Manager's Office
3: Survey the community regularly to inform priorities	Years 2 and 4	City Manager's Office

## GOAL 2

Engage effectively with the City's advisory bodies

ADVISORY BODY ENGAGEMENT		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Implement training for advisory body members, staff liaisons and other appropriate staff	Year 1	City Manager's Office
2: Implement advisory body process improvements	Ongoing	City Manager's Office
3: Ensure proper technology and meeting space for advisory bodies	Years 1 and 2	City Manager's Office
4: Assess work plans of advisory bodies to ensure alignment with the Strategic Plan and other guiding documents, and City Council direction	Year 2	City Manager's Office, City Attorney's Office

## GOAL 3

Oversee the City's legislative advocacy efforts

FEDERAL AND STATE ADVOCACY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Collaborate with the Tri-Valley Cities, legislative representatives, and other community partners to advocate for legislation that benefits the community and region	Ongoing	City Manager's Office

## GOAL 4

Promote Livermore throughout the state and nation

FEDERAL AND STATE ADVOCACY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Actively participate in professional organizations to enhance individual and organizational development and grow connections with outside agencies and organizations	Ongoing	Citywide
2: Foster positive relationships with the media	Ongoing	City Manager's Office
3: Identify additional opportunities to promote the City as an organization to work for and a community to live in	Ongoing	City Manager's Office, Administrative Services, Innovation & Economic Development

## GOAL 5

Foster a culture of exceptional customer service with a high degree of accountability

CUSTOMER SERVICE AND COMMUNITY ENGAGEMENT		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Enhance the culture of exceptional customer service, ensuring all members of the community receive the highest quality service possible, and are treated with respect, regardless of circumstances	Ongoing	Citywide
2: Provide timely, courteous, and professional responses to all inquiries	Ongoing	Citywide
3: Implement a system to measure customer experience	Year 1	Citywide
4: Optimize staff resources to provide effective service delivery to both external and internal customers	Ongoing	Citywide





## GOAL 6

Provide effective communication to and coordinate engagement with the community

### CUSTOMER SERVICE AND COMMUNITY ENGAGEMENT

OBJECTIVE	TIMELINE	DEPARTMENT
1: Effectively communicate with the community through a variety of means, such as print, in-person/events, web-based and social media platforms	Ongoing	Citywide
2: Provide accessible opportunities for community engagement	Ongoing	Citywide
3: Inform the community about City government	Ongoing	Citywide
4: Host programming that aligns with City initiatives and has a broad appeal	Ongoing	Citywide
5: Explore ways to enhance transparency with the public by making key information and documents available online and in accessible locations, and creating and maintaining informative, interactive, and accurate websites	Ongoing	Citywide



## GOAL 7

Facilitate youth engagement opportunities

### CUSTOMER SERVICE AND COMMUNITY ENGAGEMENT

OBJECTIVE	TIMELINE	DEPARTMENT
1: Coordinate with City departments, Livermore Valley Joint Unified School District, Livermore Area Recreation and Park District and other community partners to develop and implement a broad youth in government framework	Year 1	Library
2: Work with the Livermore Youth Advisory Commission to develop ideas for additional youth engagement	Ongoing	Library
3: Enhance existing and explore new opportunities for youth engagement	Ongoing	Citywide

## GOAL 8

Attract, develop, engage, and retain a diverse and highly skilled workforce across the organization

FISCAL AND REGULATORY STEWARDSHIP		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Strengthen recruitment efforts to attract a highly qualified and diverse workforce	Ongoing	Administrative Services
2: Develop staff for special assignments and promotion in anticipation of future staffing needs	Ongoing	Police
3: Review and evaluate current training programs, mentoring program and career development opportunities, ensuring that current needs are being met and sufficient support and resources are provided	Years 1 & 2	Citywide
4: Expand partnerships for regional training with other fire departments and community colleges to improve efficiency and minimize and/or reduce fiscal impacts	Ongoing	Livermore-Pleasanton Fire
5: Develop a Succession Planning Program to prepare employees for leadership positions and support career development opportunities throughout all levels of the organization	Year 2	Administrative Services
6: Assess the management structure and span of control throughout the organization to ensure alignment of expected management and leadership responsibilities, including achievable expectations for operational duties and necessary administrative functions	Year 2	Administrative Services, City Manager's Office
7: Automate, streamline, and simplify performance review process	Year 1	Administrative Services
8: Successfully negotiate timely and appropriate Memorandums of Understanding (MOU)s with all bargaining units	Year 2	Administrative Services
9: Foster a culture of innovation, creativity, and continuous improvement	Ongoing	Citywide
10: Implement best practices and tools for internal employee communication and engagement	Ongoing	Administrative Services, City Manager's Office

## GOAL 9

Foster an organizational culture that promotes inclusiveness and respect, and encourages diversity of thought and experience, and does not tolerate bias or discrimination

ORGANIZATIONAL EXCELLENCE		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Support employee programs and events that promote organizational culture and values, professional development, and team building	Ongoing	Citywide
2: Identify enhancements to programs, processes, and physical assets to promote inclusiveness and diversity	Ongoing	Citywide
3: Expand recruitment efforts to increase employee diversity to more closely match the community in the areas of gender, race, language ability and ethnicity	Ongoing	Administrative Services
4: Expand outreach to community members interested in participating in local government	Ongoing	Citywide





## GOAL 10

Foster a culture of safety, well-being, and resilience across the organization

ORGANIZATIONAL EXCELLENCE		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Develop or enhance employee wellness programs, including both physical, mental health opportunities and outcomes	Year 2	Administrative Services
2: Explore ways to enhance physical spaces to improve employee productivity	Ongoing	Citywide
3: Assess the employee safety and the Injury and Illness Prevention Program and develop practical measures to reduce injuries and workers' compensation costs	Year 1	City Attorney's Office

## GOAL 11

Modernize key business systems and processes to increase efficiency and improve transparency

ORGANIZATIONAL EFFICIENCY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Improve public access to and appearance (usability) of the City's data to facilitate transparency and effective communication	Ongoing	Citywide
2: Develop a Citywide technology plan to enhance and integrate existing systems and implement new tools	Years 1 & 2	Administrative Services
3: Implement a Contract Lifecycle Management Program	Year 1	City Manager's Office
4: Evaluate use of electronic kiosks at Library, City Hall, Civic Center Meeting Hall, and Downtown	Years 1 & 2	City Manager's Office
5: Implement an Enterprise Resource Planning (ERP) system to create workflow approvals, ensure accuracy of payroll and vendor payments, improve data reliability, and improve financial and human resources reporting potential	Years 1-3	Administrative Services
6: Provide more payment options to customers to facilitate timely payments	Years 1-3	Administrative Services
7: Improve information technology (IT) governance and internal controls to ensure the City's systems are secure	Year 1	Administrative Services
8: Develop a Library Technology Strategic Plan	Year 1	Administrative Services
9: Review and evaluate technology to improve safety and improve operational and administrative effectiveness	Ongoing	Police





## GOAL 12

Identify cyber risks and develop and implement mitigation measures to reduce the City's and its residents' exposure to cyber-attacks

ORGANIZATIONAL EFFICIENCY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Collaborate with departments and divisions to identify and mitigate cyber risks related to their operations, missions, and goals	Ongoing	Administrative Services
2: Develop and perform cybersecurity awareness and training to bring cyber safety to Livermore residents and businesses	Ongoing	Administrative Services



## GOAL 13

Ensure the City's contracting process is fair, efficient, and inclusive

ORGANIZATIONAL EFFICIENCY		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Process contracts and purchase orders in a timely and efficient manner	Ongoing	Administrative Services
2: Support efforts to make local companies aware of the City's contracting opportunities	Ongoing	Administrative Services
3: Evaluate the City's Purchasing Policy to identify modifications that will improve the City's contracting process	Year 1	Administrative Services

## GOAL 14

Develop, operate, and maintain the City's infrastructure

INFRASTRUCTURE		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Conduct regular needs assessments to inform infrastructure investments	Ongoing	Citywide
2: Develop and implement a comprehensive capital improvement program across all infrastructure categories	Year 1	Community Development
3: Develop and maintain the City's infrastructure, facilities, and property	Ongoing	Public Works
4: Acquire and maintain the City's vehicle fleet and equipment, with an emphasis on switching to zero-emission technology	Ongoing	Public Works
5: Develop and maintain airport runways, taxiways, aprons, and aircraft facilities including airport property leases	Ongoing	Public Works
6: Implement an effective property management program for City-owned properties	Year 2	Community Development
7: Launch a digital software application that allows residents, staff and the visiting public to report issues with City facilities, assets or operations	Year 1	Public Works

## GOAL 15

Uphold the integrity of Livermore’s Municipal Code, Development Code, and regulations

FISCAL AND REGULATORY STEWARDSHIP		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Help staff prepare ordinances and regulations that are internally consistent, enforceable, and comply with applicable law and authority	Ongoing	City Attorney’s Office
2: Prosecute municipal code violations, and abate public nuisances, administratively and through civil lawsuits	Ongoing	City Attorney’s Office
3: Research and prepare legislative updates for City officials and staff on new laws affecting the City	Ongoing	City Attorney’s Office

## GOAL 16

Help preserve public resources and the community’s confidence in the City’s governance and operation by ensuring the City fulfills its legal obligations and makes well-informed policy decisions

FISCAL AND REGULATORY STEWARDSHIP		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Research and train on new laws, policies, and industry trends affecting the City	Ongoing	City Attorney’s Office
2: Partner with City officials and staff to identify and then manage legal issues	Ongoing	City Attorney’s Office
3: Provide well informed and practical legal counseling	Ongoing	City Attorney’s Office
4: Review and approve as to form all City ordinances and resolutions to ensure internal consistency, enforceability, and compliance with applicable law	Ongoing	City Attorney’s Office
5: Review and approve all City agreements as to form and as to insurance	Ongoing	City Attorney’s Office

## GOAL 17

Ensure effective use of public resources

FISCAL AND REGULATORY STEWARDSHIP		
OBJECTIVE	TIMELINE	DEPARTMENT
1: Maximize outside funding from federal, state, regional, private and other non-City sources	Ongoing	Citywide
2: Maintain strong financial policies that protect and enhance the City's long-term fiscal strength	Ongoing	Administrative Services
3: Regularly review the state of the City's finances and recommend actions necessary to ensure short-term and long-term fiscal balance	Ongoing	Administrative Services
4: Maintain the City's bond rating of AA or better	Ongoing	Administrative Services
5: Maintain and adhere to an investment policy that complies with relevant state laws, and protects and maximizes the value of City investments	Ongoing	Administrative Services

## TECHNICAL DEFINITIONS

### Emergency Management Accreditation Program (EMAP)

A voluntary standards, assessment, and accreditation process for disaster preparedness programs throughout the country. It provides emergency management programs the opportunity to be recognized for compliance with industry standards, to demonstrate accountability, and to focus attention on areas and issues where resources are needed.

### Enterprise Resource Planning (ERP)

An online platform to manage and integrate day-to-day business processes and activities.

### Contract Lifecycle Management Program

Contract lifecycle management (CLM) automates and streamlines contract processes during key stages. These stages include initiation, authoring, process and workflow, negotiation and approval, execution, ongoing management and compliance (within the repository), and contract renewal.

### General Plan

A long-range comprehensive plan that guides development, providing a blueprint to meet the community's long-term vision for the future.

### Climate Action Plan (CAP)

The CAP is a plan required by the Climate Change Element of the City's General Plan. It provides a roadmap to achieve carbon neutrality (also known as net zero carbon emissions) by 2045. The CAP will also include adaptation and resiliency strategies to prepare Livermore for a changing climate.



## CONTACT US

1052 S Livermore Ave,  
Livermore, CA 94550



(925) 960-4000



[www.LivermoreCA.gov](http://www.LivermoreCA.gov)



CITY OF  
**LIVERMORE**  
CALIFORNIA

rks